

TEXAS TECH UNIVERSITY SYSTEM

MINUTES OF THE BOARD OF REGENTS
OF
TEXAS TECH UNIVERSITY

NOVEMBER 14-15, 2002

TEXAS TECH UNIVERSITY SYSTEM
Lubbock, Texas

Minutes

Board of Regents
November 14-15, 2002

Thursday, November 14, 2002.—The members of the Board of Regents of the Texas Tech University System convened at 9:00 a.m. on Thursday, November 14, 2002, in the Canyon House, County Line Restaurant, FM2641 one-half mile west of I-27, Lubbock, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were J. Robert Brown, Chairman; Nancy E. Jones, Vice Chair; Carin Barth; C. Robert Black; E. R. "Dick" Brooks; John W. Jones; David R. Lopez; Brian C. Newby; and J. Michael Weiss.

Also participating at the opening of the meeting were Dr. David R. Smith, Chancellor, TTU System; Dr. David Schmidly, President, Texas Tech University; Mr. Elmo Cavin, Acting President, Texas Tech University Health Sciences Center; Mr. Jim Brunjes, Chief Financial Officer, TTUS; Mr. Richard Butler, Senior Vice Chancellor, TTUS; Mr. Ben Lock, Senior Vice Chancellor, TTUS; Mr. Pat Campbell, Vice Chancellor and General Counsel, TTUS; Dr. John Opperman, Vice Chancellor for Policy and Planning, TTUS; Mr. Mike Sanders, Vice Chancellor for Governmental Relations, TTUS; Ms. Cindy Rugeley, Vice Chancellor for News and Publications, TTUS; Dr. William Marcy, Provost, TTU; and Lucy Lanotte, Executive Secretary to the Board of Regents.

- I. CALL TO ORDER.—Chairman Brown announced a quorum present and called the meeting to order.
- II. RETREAT.—The board met as a Committee of the Whole for informal discussions of the strategic planning process and related matters in a workshop/retreat forum at which no action was taken.
- III. RECESS TO EXECUTIVE SESSION.—At approximately 1:55 p.m., at the direction of Chairman Brown, the board recessed and convened in Executive Session as authorized by Chapter 551 of the *Texas Government Code*.

IV. RECONVENING OF THE BOARD TO OPEN SESSION.—At approximately 5:30 p.m., the board reconvened in open session in the Canyon House, County Line Restaurant, FM 2641 one-half mile west of I-27, Lubbock, Texas, for the purpose of recessing.

V. RECESS.—The board recessed from the workshop/retreat at 5:30 p.m.

Friday, November 15, 2002.—The members of the Board of Regents of the Texas Tech University System convened at 9:00 a.m. on Friday, November 15, 2002, in the Board Room, Second Floor, Room 201, Administration Building, Akron and Broadway Avenues, Lubbock, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were J. Robert Brown, Chairman; Nancy E. Jones, Vice Chairman; Carin Barth; C. Robert Black; E. R. "Dick" Brooks; John W. Jones; David R. Lopez; Brian C. Newby and J. Michael Weiss.

Also participating at the opening of the meeting were Dr. David R. Smith, Chancellor, TTU System; Dr. David Schmidly, President, Texas Tech University; Mr. Elmo Cavin, Acting President, Texas Tech University Health Sciences Center; Mr. Jim Brunjes, Chief Financial Officer, TTUS; Mr. Richard Butler, Senior Vice Chancellor, TTUS; Mr. Ben Lock, Senior Vice Chancellor, TTUS; Mr. Pat Campbell, Vice Chancellor and General Counsel, TTUS; and Lucy Lanotte, Executive Secretary to the Board of Regents.

VI. CALL TO ORDER.—Chairman Brown announced a quorum present and called the meeting to order.

VII. INTRODUCTIONS AND RECOGNITIONS.—Chairman Brown called on Dr. Smith and Dr. Schmidly for the introductions and recognitions. Dr. Smith recognized Dr. David Schmidly on his election into the Texas Science Hall of Fame; Mr. Mark Lindemood, new Vice Chancellor for Institutional Advancement for the TTU System; Katricia Collins, a Health Sciences Center student who has been selected to participate in the American Speech-Language-Hearing Association's Minority Student Leadership Program; and Mr. Roy Middleton, president of the Texas Tech Alumni Association Board, who noted the tradition of presenting special Alumni Association watches to the new regents on the board and then presented watches to Regents Black and Lopez.

Dr. Schmidly recognized Marsha Sharp, head coach of the Lady Raiders, upon her selection for induction into the Women's Basketball Hall of Fame in the spring

of 2003; and Dr. John Abernathy, dean of the College of Agricultural Sciences and Natural Resources, upon his appointment to the U.S. Department of Agriculture's National Agricultural Research, Extension, Education and Economics Advisory Board.

- VIII. EXECUTIVE SESSION.—At approximately 9:10 a.m., the board recessed and convened into Executive Session as authorized by Chapter 551 of the *Texas Government Code*.
- IX. RECONVENING OF THE BOARD TO OPEN SESSION.—At approximately 9:35 a.m. on Friday, November 15, the board reconvened in open session in the Board Room, Second Floor, Room 201, Administration Building, Akron and Broadway Avenues, Lubbock, Texas, for the purpose of recessing into meetings of its Standing Committees.
- X. RECESS TO STANDING COMMITTEES.—At approximately 9:35 a.m., at the direction of Chairman Brown, the board recessed into meetings of its Standing Committees, which were conducted sequentially in open session. The Facilities Committee met from approximately 9:35 a.m. until approximately 10:45 a.m. in the Board Room, Second Floor, Room 201, Administration Building, Akron and Broadway Avenues, Lubbock, Texas; the Academic, Clinical and Student Affairs Committee met from approximately 10:46 a.m. until approximately 11:10 a.m. in the Board Room, Second Floor, Room 201, Administration Building, Akron and Broadway Avenues, Lubbock, Texas; and the Finance and Administration Committee met from approximately 11:10 a.m. until approximately 11:15 a.m. in the Board Room, Second Floor, Room 201, Administration Building, Akron and Broadway Avenues, Lubbock, Texas.
- XI. RECONVENING OF THE BOARD TO OPEN SESSION.—At approximately 11:15 a.m. on Friday, November 15, the board reconvened in open session in the Board Room, Second Floor, Room 201, Administration Building, Akron and Broadway Avenues, Lubbock, Texas, to consider items as a board and in the Committee of the Whole.
- XI.A. APPROVAL OF MINUTES.—Regent Lopez moved that the minutes of the board meeting held on August 8, 2002 be approved. Regent Brooks seconded the motion, and the motion passed unanimously.

XI.B. COMMITTEE OF THE WHOLE

Chairman Brown announced that for the purpose of facilitating action on the items to be considered, Vice Chair Nancy Jones would preside over the Committee of the Whole.

- XI.B.1. Regent Nancy Jones presented the item regarding approval of the Consent Agenda and acknowledgment of review of the Information Agenda. Regent Nancy Jones moved that the Consent Agenda be approved. The motion was seconded and passed unanimously. The following are the Minute Orders approved by this motion:

- XI.B.1.a. TTU: Approve employee appointment to non-elective position.—The board approved the following employee appointment to a non-elective position, as approved administratively by the president and the chancellor.

John Abernathy, Ph.D., dean, College of Agricultural Sciences and Natural Resources, appointed to the National Agricultural Research, Extension, Education, and Economics Advisory Board by the Honorable Ann M. Veneman, U.S. Secretary of Agriculture, for a term to expire October 2005.

The board also found with respect to the appointee that his service is of benefit to the nation and Texas Tech University and that his service does not conflict with his position of employment at Texas Tech University.

- XI.B.1.b. TTUHSC: Approve change in degree title from Master of Vocational Rehabilitation to Master of Rehabilitation Counseling.—The board approved the change in degree title of the existing Master of Vocational Rehabilitation (“MVR”) program to that of Master of Rehabilitation Counseling (“MRC”), as approved administratively by the president and the chancellor. Approval of this change in program and degree title will bring the Texas Tech program into closer alignment with other similar programs nationwide and with Texas Higher Education Coordination Board classification coding.

- XI.B.1.c. TTUS: Approve amendments to Section 07.00, Definitions, and Section 07.13, HUBs, Regents’ Rules.—The board approved the following amendments to Section 07.00, Definitions, and Section 07.13, HUBs, *Regents’ Rules*, to adopt the change of name of the state commission overseeing HUB-related activities from the General Services Commission to the Texas Building

and Procurement Commission, as approved administratively by the chancellor.

(1) Amend Section 07.00, Definitions, subparagraph 2, as follows:

"07.00.2 "TBPC" means the Texas Building and Procurement Commission ~~"GSC" means the General Services Commission of the state of Texas."~~

(2) Amend the first sentence of Section 07.13.1, Board's commitment, as follows:

"Board's commitment. The board is committed to providing procurement and contracting opportunities to HUBs, and hereby directs the TTU system to promote compliance with the TBPC's ~~GSC's~~ promulgated rules and state legislation concerning HUBs. The chancellor shall designate an employee within the Office of Facilities Planning and Construction to carry out HUB-related procedures with regard to construction programs overseen at the system level."

(3) Amend Section 07.13.2, HUB Coordinators, subparagraphs "b" and "d" as follows:

"b. report required information to the TBPC ~~GSC~~."

"d. make a good faith effort to increase the award of goods and service contracts to HUBs in accordance with state legislation and the TBPC's ~~GSC's~~ promulgated rules."

XI.B.1.d. TTUS: Approve amendments to Section 07.12, Regents' Rules.—The board approved the following amendments to Section 07.12.2 and Section 07.12.5, *Regents' Rules*, relating to contracting policies and procedures and the approval of consulting agreements as approved administratively by the chancellor.

(1) Amend Section 07.12.2.b., as follows:

"b. Board approval is required for contracts that provide for the services of a consultant with an initial consideration of more than \$15,000 ~~per annum~~ and all modifications increasing that contract. Approval is also required for any modification to a consulting contract where the initial consideration was \$15,000 or less and the modification will cause the total consideration to exceed \$15,000 ~~per annum~~."

(2) Amend Section 07.12.5, as follows:

"07.12.5 Required approvals summary

<u>Contract Terms</u>	<u>Approval Required</u>
Contract of more than \$1,000,000 per annum	Board
Contracts that exceed four years unless contract can be terminated without cause with Notice of 120 days or less	Board
Consulting contracts over \$15,000 per annum and all modifications increasing that contract	Board
Modification to a consulting contract of \$15,000 per annum or less, if modification causes total consideration to exceed \$15,000 per annum .	Board
Initial placement of vending machines.	Board
Contracts of \$1,000,000 down to \$250,000 per annum	Chancellor
Contracts of \$250,000 or less per annum	President
Amendment or renewal of contracts	President
Faculty employment contracts over \$100,000 per annum	President
Faculty employment contract of \$100,000 or less per annum	Dean

Approval of the proposed amendments is required for the Board of Regents policies to conform to state statutes. *Texas Government Code*, Section 2254.021, defines a major consulting service contract as one "for which it is reasonably foreseeable that the value of the contract will exceed \$15,000." As stated in the statute, the dollar amount is the total value of the contract, not a per annum value. The Board of Regents has followed the limits established in this section of the law to determine the dollar limits on consulting contracts that require board approval.

- XI.B.1.e. TTU: Accept major gift-in-kind to the College of Agricultural Sciences and Natural Resources.—The board accepted the following gift-in-kind for the benefit of the College of Agricultural Sciences and Natural Resources, as approved administratively by the president and the chancellor: One gram of porcine EGF and 300 milligrams of human EGF valued at \$275,200 from Alpharma, Animal Health of Fort Lee, New Jersey. EGF is a growth hormone used to stimulate and increase litter size in pigs and other vertebrates.

- XI.B.1.f. TTUS: Approve commissioning of police officer.—The board approved commissioning Keith A. Miller as a police officer, effective August 26, 2002, as approved administratively by the chancellor.

Regent Nancy Jones then moved that the board acknowledge its review of the Information Agenda as follows:

Information Agenda

Information is provided as required by Section 01.01.6.b(2)(c),
Regents' Rules

- (1) TTU and TTUHSC: Contract Renewals per Section 07.12.4.b., *Regents' Rules*: "Approval of the president is required for all contract renewals. A list of those renewal contracts greater than \$1,000,000 per annum, including the amount of the contract, will be provided to the board as an information item at the next regular board meeting."

TTU:

- (a) City Transit Management Company; amend agreement to provide additional on-campus and off-campus bus service to Texas Tech students to accommodate the enrollment growth that has and is expected to occur; 8/29/02-8/31/04; \$1,393,947.

TTUHSC:

- (b) Texas Department of Health; amend agreement for various family and community health services; 10/1/02-9/30/03; \$1,787,040;
(c) R.E. Thomason General Hospital; renewal of Medical Services Agreement; 9/1/01-8/31/02; \$4,807,535;
(d) Texas Higher Education Coordinating Board; Family Practice Residency Program funding (all campuses); 9/1/01-8/31/02; \$1,294,060;
(e) Childress Regional Medical Center; renewal of on-site TDCJ health care services for T.L. Roach Unit and Boot Camp; 9/1/02-8/31/03; \$1,479,300;
(f) University Medical Center; renewal of Master Coordinating Agreement; 7/1/02-6/30/04; \$20,000,000; and
(g) El Paso Psychiatric Center; renewal to provide professional psychiatric services to inpatients; \$2,028,218.

- (2) TTUHSC: School of Medicine Faculty Employment Contracts per Section 07.12.4.c., *Regents' Rules*: "Approval of the president is required for faculty employment contracts greater than \$100,000 per annum. A list of all faculty employment contracts greater than \$100,000 per annum will be provided to the board as an information item at the next board meeting."

- (a) Demick, Diane, M.D., Assistant Professor/NTT; Internal Medicine, El Paso; 10/1/02-8/31/03; \$118,800;
(b) De Riese, Cornelia, M.D., Ph.D., Assistant Professor/NTT; Ob/Gyn, Lubbock; 11/1/02-8/31/03; \$150,000;

- (c) Harrington, George D., M.D., Associate Professor/NTT; Orthopaedic Surgery, El Paso; 8/5/02-8/31/03; \$265,200;
- (d) Hu, Richard, M.D., Instructor/NTT; Internal Medicine, El Paso; 8/1/02-8/31/03; \$100,000;
- (e) Kilgo, Robert, M.D., Assistant Professor/NTT; Emergency Medicine, El Paso; 9/10/02-8/31/03; \$145,000;
- (f) Morales, Carmela Patricia, M.D., Assistant Professor/NTT; Internal Medicine, El Paso; 1/1/03-8/31/03; \$150,000;
- (g) Noubani, Hasan, M.D., Assistant Professor/NTT; Pediatrics, Amarillo; 9/1/02-8/31/03; \$150,000;
- (h) Powers, Christopher, M.D., Instructor/NTT; Obstetrics & Gynecology, El Paso; 8/1/02-8/31/03; \$150,000;
- (i) Rodriguez, Manuel, M.D., Associate Professor/NTT; Surgery, Amarillo; 8/1/02-8/31/03; \$170,000;
- (j) *Shah, Rino Vasant, M.D., Assistant Professor/NTT; Anesthesiology, Lubbock; 7/1/02-8/31/02; \$170,000;
- (k) Spoden, James E., M.D., Associate Professor/NTT; Surgery, Lubbock; 9/1/02-8/31/03; \$195,000;
- (l) *Stanley, Kathleen, M.D., Assistant Professor/NTT; Neuropsychiatry, Lubbock; 7/15/02-8/31/02; \$130,000;
- (m) *Taylor, Sandra J., M.D., Instructor/NTT; Internal Medicine, El Paso; 7/1/02-8/31/02; \$120,000;
- (n) Urquidi, Ulysses John, M.D., Instructor/NTT; Family Medicine, El Paso; 9/1/02-8/31/03; \$120,000; and
- (o) Valdez, Nancy, M.D., Instructor/NTT; Pediatrics, Lubbock; 9/15/02-8/31/03; \$110,000.

*Faculty contracts may be automatically renewed in FY 2003.

(3) **TTU: Report on establishment of new centers and institutes:** As requested by the Board of Regents, a list of newly established centers and institutes will be provided to the board as an information item at the next board meeting.

- (a) Center for Mechanochemistry and Synthesis of New Materials; Department of Mechanical Engineering, College of Engineering; engage in fundamental and applied research and graduate educational activities related to development and dissemination of knowledge on mechanically-induced phase transformations and chemical reactions in various material systems, and application of this knowledge to control phase transformations and search for new materials;
- (b) Center for Advanced Intelligent Systems; College of Engineering; engage in the fundamental and applied research and graduate educational activities required to create and disseminate the knowledge of problem solving using computers;
- (c) Center for Natural Resource Management and Agricultural Security; College of Agricultural Sciences and Natural Resources; protect the economic integrity of the West Texas and eastern New Mexico region through enhanced management enterprises for existing natural resources and associated agricultural products; and
- (d) Center for Law, Policy and Biodefense; School of Law; teach and advance knowledge and practical application of that knowledge in law and policy and how it concerns biodefense.

- (4) TTU: Informational Reports: Reports on accreditation, the School of Mass Communications, and enrollment management are presented to the Board of Regents as information only.
- (a) TTU: Accreditation update. Report on eight of the 31 accrediting agencies for the university that will be or are conducting site visits in academic 2002-2003. There are a few concerns associated with the visits;
 - (b) TTU: School of Mass Communications. Report on plans to begin development activities with the intention of raising \$500,000/year for three years with an anticipated outcome of separation from the College of Arts and Sciences; and
 - (c) TTU: Enrollment Management. Annual report on the activities of the Division of Enrollment Management.

The motion was seconded and passed unanimously.

XI.B.2. TTUS: Report of the Investment Advisory Committee and approve appointment of small cap investment managers.—Regent Nancy Jones called on Mr. Brunjes who presented the report of the Investment Advisory Committee. Mr. Brunjes stated that the Committee met on November 8, 2002 to consider investment firms for recommendation to the Board of Regents as small cap investment managers and recommends that the Board of Regents approve the following:

- (a) Martingdale Asset Management, L.P. be hired as a Small Cap Value Investment Manager;
- (b) Batterymarch Financial Management, Inc. be hired as a Small Cap Core Investment Manager; and
- (c) Dimensional Fund Advisors be hired as a Micro Cap Investment Manager.

Mr. Brunjes further noted that the Investment Advisory Committee at its November 8, 2002 meeting also discussed and reviewed the disclosure and transparency requirements of the portfolio.

Regent Nancy Jones moved that the board approve the recommendations of the Investment Advisory Committee, as presented. The motion was seconded, and passed unanimously.

- XI.B.3. TTUS: Approve amendment to Section 07.09, *Regents' Rules*.— Mr. Lock presented the item to approve the following amendment to Section 07.09.4, *Regents' Rules*, relating to travel policies for faculty, staff and students.

Amend Section 07.09.4, as follows:

"07.09.4 Faculty, and staff, and student travel. Each component institution will develop and disseminate policies and procedures for travel of faculty, and staff, and students in operating manuals following state guidelines."

Approval of the proposed amendment is required for the Board of Regents policies to be in compliance with Section 51.949, *Texas Education Code*, and Senate Bill 263, passed by the 77th Texas Legislative Session, which require that governing boards of institutions of higher education adopt a policy regulating certain travel undertaken by students.

Regent Nancy Jones moved that the board approve the amendment, as presented. The motion was seconded, and passed unanimously.

- XI.B.4. TTUS: Approve amendment to Section 07.11.8, *Regents' Rules*, concerning official travel by Texas Tech University System employees in personally owned or leased aircraft— Dr. Marcy presented the item to approve the following amendment to Section 07.11.8, *Regents' Rules*, to permit official travel by Texas Tech University System employees in personally owned or leased aircraft.

Amend Section 07.11.8, as follows:

07.11.8 **Aircraft piloted by TTU system personnel on official business.** A TTU system employee may pilot an aircraft owned or leased by the employee for travel on official business and may be reimbursed for such travel in accordance with current state regulations (State of Texas Travel Allowance Guide, Chapter 6, Section 6.02). Any aircraft piloted by TTU system personnel for travel on official business must be maintained in accordance with all applicable Federal Aviation Regulations and shall have all instrumentation required for flying in the meteorological conditions then existing and as

forecast. The pilot must be current and qualified in accordance with all applicable Federal Aviation Regulations for the type aircraft flown and for the meteorological conditions then existing and as forecast. No flight shall be piloted by TTU system personnel with other faculty, staff, students, prospective students, or guests aboard. Any TTU system personnel desiring to travel under this provision must execute a written release of liability releasing the TTU System from any and all liability associated with such travel.

Aircraft piloted by TTU system personnel on official business. ~~The use of aircraft for official TTU business is discouraged when piloted by TTU system personnel who are not professionally employed pilots. However, if such flights are made, the aircraft must have all proper instruments aboard for flying in the existing and possible weather conditions and prevailing forecast. No flight shall be piloted by TTU system personnel with faculty, staff, students, guests, or prospective students aboard unless the person piloting the aircraft possesses a current and commercial license, with multi-engine and instrument ratings and shall be checked out and qualified in the aircraft to be flown according to possible and existing weather conditions and prevailing forecast. No flights shall be made without a professionally employed pilot, by an employee alone or with other employees, students or guests, for official business, in single-engine aircraft, or at night or during weather conditions requiring instruments regardless of aircraft equipment or pilot qualifications and licenses.~~

Following discussion, Regent Nancy Jones moved that the board approve the amendment, as presented. The motion was seconded, and passed unanimously.

Vice Chair Nancy Jones stated that consideration of items by the Committee of the Whole was concluded.

XI.C. REPORT OF EXECUTIVE SESSION

Chairman Brown called on Vice Chair Nancy Jones to present motions regarding items discussed in Executive Session.

Vice Chair Jones moved that the Board of Regents authorize the General Counsel or his Designee to resolve the matter considered in Executive Session within the parameters discussed. The motion was seconded, and passed unanimously.

XI.D. REPORT OF THE FACILITIES COMMITTEE

Chairman Brown called on Regent John Jones, Chair, to give the report of the Facilities Committee.

Committee Chairman John Jones reported that the Facilities Committee met in open session to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Facilities Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

- XI.D.1. TTU: Approve construction of the Park and Ride Facility and exception to Section 08.01.3.c., *Regents' Rules*.—The board authorized Texas Tech University (i) to proceed with a project to construct the Park and Ride facility with a budget of \$2,900,344; and (ii) to complete the design, obtain project approval from the Texas Higher Education Coordinating Board and award a construction contract. The project will be funded with \$2,680,344 of Federal Transportation Administration ("FTA") grants, \$100,000 of Citibus funds, and \$120,000 of university funds.

The project was initially less than \$1,000,000 and managed by the university. The receipt of an additional FTA grant has increased the project cost to over \$1,000,000.

The board further approved (i) an exception to Section 08.01.3.c., *Regents' Rules*, Building Program, which requires the Office of Facilities Planning and Construction to manage major new construction projects with a budget of \$1,000,000 or more; and (ii) the request for the university to continue to manage this project.

- XI.D.2. TTU: Approve planning budget for the Natural Science Research Laboratory Expansion Project.—The board authorized the Office of Facilities Planning and Construction to establish a planning budget

of \$350,000 with funds donated by the Ben E. Keith Company to plan and program construction of the Natural Science Research Laboratory Expansion Project. The expected project budget is \$4,100,000.

- XI.D.3. TTUS: Approve exception to Section 08.01.3.d., *Regents' Rules*.—The board approved an exception to Section 08.01.3.d., *Regents' Rules*, Building Program, to waive the requirement for Owner's Representative services for the Animal and Food Sciences Facility project.
- XI.D.4. TTUS: Approve exception to Section 08.01.3.d., *Regents' Rules*.—The board approved an exception to Section 08.01.3.d., *Regents' Rules*, Building Program, to waive the requirement for Owner's Representative services for the Clinical Tower/Research Center project on the TTUHSC Lubbock campus.
- XI.D.5. TTUHSC: Approve construction of the Health Sciences Center Lubbock campus infrastructure.—The board authorized the Office of Facilities Planning and Construction (i) to proceed with a project to revise the TTUHSC Lubbock campus infrastructure with a project budget of \$5,000,000; and (ii) to complete the design, obtain project approval from the Texas Higher Education Coordinating Board and award a construction contract. The project will be funded with TTUHSC HEAF funds.
- XI.D.6. TTUHSC: Approve budget increase for the El Paso Clinic Third Floor Expansion Renovation.—The board authorized an increase of \$800,000 to the budget for the El Paso Clinic Third Floor Expansion Renovation for a total project budget of \$9,700,000. The project increase will be funded with \$500,000 in TTUHSC HEAF and \$300,000 in TTUHSC local funds.
- XI.D.7. TTUHSC: Approve amendment to land lease agreement with University Medical Center.—The board approved an amendment to the land lease agreement with the University Medical Center to allow the construction of underground utility structures under approximately 0.0275 acres of Tract E. The surface use of Tract E will remain restricted to surface parking only.
- XI.D.8. TTUS: Report on deferred renewal.—The board accepted a report by Mr. Mike Ellicott on deferred renewal.
- XI.D.9. TTUS: Report on Office of Facilities Planning and Construction projects.—The board accepted a report by Mr. Ellicott on the facilities

planning and construction projects, included herewith as Attachment No. 1.

XI.E. REPORT OF THE ACADEMIC, CLINICAL AND STUDENT AFFAIRS COMMITTEE

Chairman Brown called on Regent Newby, Chair, to give the report of the Academic, Clinical and Student Affairs Committee.

Committee Chairman Newby reported that the Academic, Clinical and Student Affairs Committee met in open session to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Academic, Clinical and Student Affairs Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

XI.E.1. TTUHSC: Approve appointment with tenure.—The board approved the granting of tenure to Richard Leff, Pharm.D., newly selected Regional Dean for Dallas/Ft. Worth with the Department of Pharmacy Practice in the School of Pharmacy, contemporaneously with his appointment as professor at Texas Tech University Health Sciences Center. Dr. Leff was previously tenured as a professor at both the University of Iowa and the University of Kansas.

XI.E.2. TTUHSC: Approve new doctoral degree in Communication Disorders.—The board (i) approved a new Doctor of Philosophy degree in Communication Disorders to be established in the Department of Communication Disorders, School of Allied Health; and (ii) authorized the chancellor to cause a proposal to be submitted to the Texas Higher Education Coordinating Board seeking approval for such a program.

The objective of the proposed program is to develop scholars, teachers, and researchers in the area of audiology and speech-language pathology to meet increasingly critical shortages of doctoral prepared faculty at the national, state, and local levels.

Annual operating costs for added staff and faculty (one additional faculty member and one administrative assistant) are estimated to be \$100k per year, recurring. Additional costs for student support (\$15k/yr/student) are projected to start at \$45k for year 1 and to ramp up to \$180k/yr by year 4. The costs of the proposed program will be met through formula funding for students, institutional

support, and sponsored research income. Physical facilities and research infrastructure are already in place.

- XI.E.3. TTUHSC: Approve addition of delivery at a distance for the Master of Science in Nursing program to Texas Tech Hill Country University Center and surrounding sites.—The board (i) approved the delivery of the Master of Science in Nursing program, previously approved and currently being offered in a traditional format, to be offered through distance delivery modes to the new Texas Tech Hill Country Center extended sites; and (ii) authorized the chancellor to cause a proposal to be submitted to the Texas Higher Education Coordinating Board seeking approval for delivery of such program at a distance.

- XI.E.4. TTU: Scheduled reports on the status of academic units.

TTU: Report on the College of Visual and Performing Arts.—The board accepted a report by Dr. Garry Owens, dean, on the activities and plans for the College of Visual and Performing Arts, included herewith as Attachment No. 2.

XI.F. REPORT OF THE FINANCE AND ADMINISTRATION COMMITTEE

Chairman Brown called on Regent Brooks, Chair, to give the report of the Finance and Administration Committee.

Committee Chairman Brooks reported that the Finance and Administration Committee met in open session to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Finance and Administration Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

- XI.F.1. TTU: Authorize consulting agreement to evaluate the university's financial aid program.—The board authorized the president to negotiate and enter into an agreement to engage a consultant to perform an analysis of the university's financial aid program. The term of the agreement will be December 2002 through June 2003. The anticipated cost is approximately \$30,000 plus expenses.
- XI.F.2. TTU: Authorize consulting agreement to evaluate the university's scholarship program.—The board authorized the president to negotiate and enter into an agreement to engage a consultant to perform an analysis of the university's scholarship program. The

term of the agreement will be December 2002 through June 2003.
The anticipated cost is approximately \$25,000 plus expenses.

- XI.F.3. TTU: Report on use of Kenneth Keith Endowment funds.—The report on use of Kenneth Keith Endowment funds was postponed until the December meeting.
- XI.G. SCHEDULE FOR BOARD MEETINGS.—Mr. Ben Lock presented the proposed schedule for future board meetings and asked for comments. The schedule was adopted as follows: December 12-13, 2002, Lubbock; February 27-28, 2003, Junction; May 15-16, 2003, Lubbock; August 7-8, 2003, Lubbock (at TTUHSC); October 2 (workshop/retreat)-3, 2003, Lubbock; December 18-19, 2003, Lubbock; and February 19-20, 2004, Amarillo.
- XI.H. THE PRESIDENT'S REPORT, TTU.—Chairman Brown called on President Schmidly who presented the President's Report, included herewith as Attachment No. 3.
- XI.I. THE PRESIDENT'S REPORT, TTUHSC.—Chairman Brown called on Acting President Cavin who presented the President's Report, included herewith as Attachment No. 4.
- XI.J. CHANCELLOR'S REPORT.—Chairman Brown called on Chancellor Smith who presented the Chancellor's Report, included herewith as Attachment No. 5.
- XI.K. CHAIRMAN'S ANNOUNCEMENTS.—Chairman Brown announced the appointment of Regents Weiss (chair), N. Jones and J. Jones as the committee to nominate regents to serve as chair and vice chair of the Board of Regents, effective January 1, 2003.
- XI.L. ADJOURNMENT.—Regent Lopez moved that the meeting be adjourned. The motion was seconded and passed unanimously. Chairman Brown adjourned the meeting at approximately 11:55 a.m.

INDEX OF ATTACHMENTS

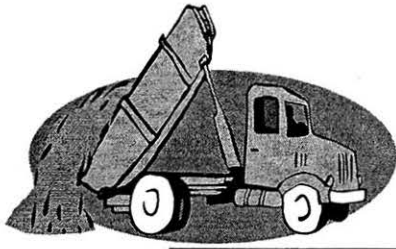
Attachment 1	TTUS Report on the Office of Facilities Planning and Construction projects
Attachment 2	TTU Report on the College of Visual and Performing Arts
Attachment 3	TTU President's report
Attachment 4	TTUHSC President's report
Attachment 5	TTUS Chancellor's report

I, Ben Lock, the duly appointed and qualified Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University System Board of Regents meeting on November 14-15, 2002.



Ben Lock
Secretary

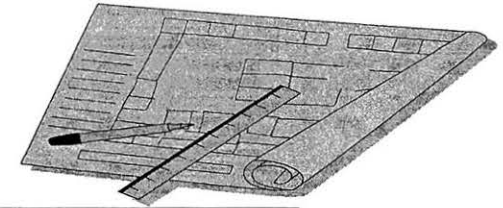
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Dirt and Dust Report

Projects Under Construction

October 2002

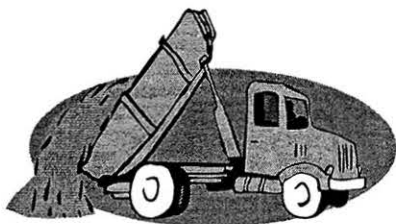


TTU

Project	Cost	Status	Completion Date
Jones Stadium Stage IIA	\$51,900,000	Under Construction	August 2003
Football Training Facility	\$11,000,000	Under Construction	July 2003
Student Union Bldg. Renov/Expansion	\$38,000,000	Under Construction	June 2003/August 2004
Experimental Sciences Building	\$36,997,000	Under Construction	July 2004
Golf Course	\$9,013,000	Under Construction	June 2003
Admin. Bldg. Roof Repairs	\$850,000	Under Construction	May 2003
English-Philosophy & Education	\$46,199,000	Substantially Complete	August 2002
Flint Avenue Parking Facility	\$11,500,000	Substantially Complete	August 2002
Jones Stadium Stage I	\$22,000,000	Substantially Complete	September 2001
Horn/Knapp Fire Suppression	\$3,600,000	Substantially Complete	August 2002
Marsha Sharp Center for Student Athletes	\$4,100,000	Contractor Selected	TBD
TOTAL	\$235,159,000		

HSC

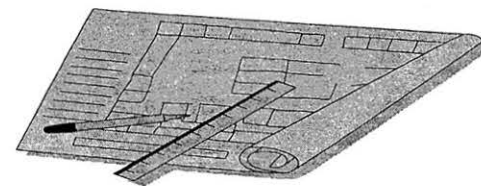
Project	Cost	Status	Completion Date
HSC Academic Classroom Bldg.	\$15,400,000	Under Construction	August 2003
HSC El Paso Third Floor Addition	\$9,700,000	Contractor Selected	November 2004
HSC El Paso Hydronic Pipe Replacement	\$1,700,000	Contractor Selected	November 2004
HSC Synergistic Center	\$2,300,000	Under Construction	October 2002
Amarillo Academic/Clinic Facility	\$23,319,252	Substantially Complete	April 2002
TOTAL	\$52,419,252		
GRAND TOTAL	\$287,578,252		



Dirt and Dust Report

Projects In Design

October 2002

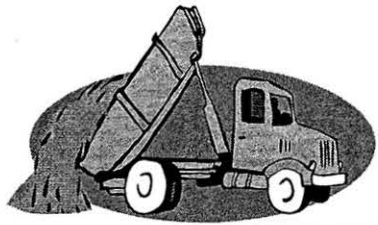


TTU

Project	Cost	Status	Completion Date
Animal and Food Sciences Facility	\$17,000,000	Design in Progress	November 2004
Admin Building Stone Repair	\$950,000	Design in Progress	TBD
Texas Tech Parkway	\$9,237,000	Design in Progress	TBD
Marsha Sharp Freeway [TxDOT Project]	TBD	Design in Progress	2007+
Student Wellness Center	\$8,500,000	Design in Progress	TBD
Residence Hall Fire Protection	\$7,000,000	Design Pro Selected	TBD
Hulen/Clement Dining Facility Renovation	\$4,400,000	Design Pro Selected	TDB
Golf Clubhouse/Team Facility	\$1,692,000	Programming in Progress	TBD
Business Administration Bldg.	\$50,000,000	Programming in Progress	TBD
Art Program Relocation	\$2,500,000	Programming in Progress	TBD
TOTAL	\$101,279,000		

HSC

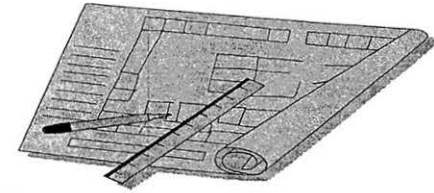
Project	Cost	Status	Completion Date
HSC Clinical Tower Research Center	\$33,747,550	Design in Progress	July 2005
HSC Campus Infrastructure Improvement	\$5,000,000	Design in Progress	June 2005
Amarillo Clinic Renovation	\$2,900,000	Design Proposals Received	TBD
HSC El Paso Research Facility I	\$38,500,000	Design in Progress	July 2005
TOTAL	\$80,147,550		
GRAND TOTAL	\$181,426,550		



Dirt and Dust Report

Projects In Development

October 2002



TTU

Project	Cost	Status	Completion Date
Museum Davies Addition	\$2,900,000	Planned	TBD
Museum NSRL Expansion	\$4,100,000	Planned	TBD
Rec. Center New Pool	\$3,800,000	Study Complete	TBD
Retirement Village	TBD	Planned	TBD
Graduate Library	TBD	Planned	TBD
Engineering Expansion/Renovation	\$50,000,000	Planned	TBD
Honors College	TBD	Planned	TBD
Vietnam Center	TBD	Planned	TBD
Advanced Research Center	TBD	Planning Budget Approved	TBD
Art Building Renovation	\$5,000,000	Deferred	TBD
Health Exercise & Sports Science Bldg.	\$4,000,000	On Hold	TBD
College of Fine & Performing Arts	\$40,000,000	On Hold	TBD
Performing Arts Center	\$40,000,000	On Hold	TBD
Child Care Center	\$2,000,000	On Hold	TBD
Dairy Barn Renovation/Relocation	\$2,000,000	Planned	TBD
TOTAL	\$153,800,000		

HSC

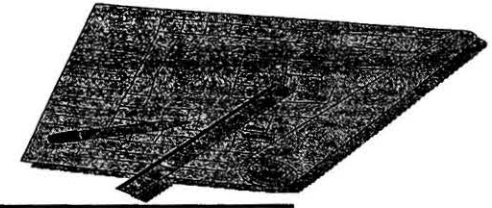
Project	Cost	Status	Completion Date
HSC Roof Replacement	\$2,000,000	Planned	TBD
TOTAL	\$2,000,000		
GRAND TOTAL	\$155,800,000		



Dirt and Dust Report

Completed Projects

October 2002



TTU

Project	Cost	Status	Completion Date
Museum Addition	\$6,900,000	Complete	March 2002
West Hall/Visitors Center	\$6,000,000	Complete	August 2001
Recreation Center Expansion/Renovation	\$12,000,000	Complete	November 2001
Broadway Gatehouses	\$816,000	Complete	August 2001
Pfluger Fountain	\$816,000	Complete	April 2002
Indiana Marquee	\$352,000	Complete	August 2001
Frazier Plaza and Statue	\$515,000	Complete	September 2001
Tennis Softball Complex	\$4,059,784	Complete	September 2001
Dan Law Field	\$512,000	Complete	June 2002
Fuller Track Field House	\$480,000	Complete	June 2002
Bonfire	\$400,000	Complete	September 2002
Campus Fiber Optic Connection	\$1,667,000	Complete	September 2001
Stangel/Murdough Fire Suppression	\$1,704,000	Complete	August 2001
Chitwood Weymouth Fire Suppression	\$2,769,000	Complete	August 2000
TOTAL	\$38,990,784		

HSC

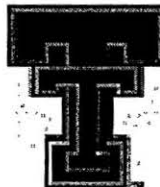
Project	Cost	Status	Completion Date
Midland Physicians Assistant Building	\$6,000,000	Complete	August 2001
Odessa Clinic Renovation	\$1,200,000	Complete	September 2000
Communications Disorders Renovation	\$2,161,000	Complete	May 2000
HSC Admin Relocation	\$1,862,000	Complete	March 2001
TOTAL	\$11,223,000		
GRAND TOTAL	\$50,213,784		

TEXAS TECH UNIVERSITY

COLLEGE OF VISUAL AND PERFORMING ARTS

A Report to the Texas Tech University Board of Regents

November 15, 2002



COLLEGE OF VISUAL AND PERFORMING ARTS

A Report to the Texas Tech University Board of Regents

*Prepared by Garry W. Owens, Dean
November 15, 2002*

1) History of the CVPA

- The stimulus behind the creation of a new College of Visual and Performing Arts at Texas Tech University resides in the *interdisciplinary roots of our Ph.D. in Fine Arts* program. Embracing core study in all three of the arts disciplines—music, theater/dance and art—coupled with the opportunity for in-depth study in one's specialty, the thirty-year-old doctoral program in the fine arts has yielded an environment that has enhanced the connections inherent in our artistic and intellectual relationship.

2) Frequently asked questions:

- *What are we?*

Schools of Art and Music; Department of Theatre and Dance (each with new, talented and experienced administrators (*Art*—J. Don Wink [Stephen F. Austin]; *Music*—Nancy Cochran [UMKC]; *Theatre and Dance*—Fred Christoffel [TTU]); formerly in the College of Arts and Sciences (three of 22 units); nearly 100 faculty, over 1000 majors, countless students in core courses, performance organizations, and ensembles, etc.; we support an increased *focus* for the voice of the arts programs—at Tech, in the community, state, nationally, and internationally;

- *How did we get started?*

Beginning late last fall and continuing throughout the spring semester, an *Implementation Team* met to consider all aspects surrounding the founding of the new college. Members of the *Implementation Team* were Fred Christoffel [Theatre and Dance], Robert Henry [Music], Mary Jane Hurst [A&S liaison], Jonathan Marks [Theatre and Dance], Terry Morrow [Art], Garry Owens [Dean designate], Brian Steele [Art], and Michael Stoune [Music]. To each of these individuals, we owe an enormous debt of gratitude for their careful and diligent work. Without question, the new college got off to a textbook start owing primarily to the efforts of these dedicated colleagues.

- *Who are our new staff members?*

Our new staff includes associate deans Robert Henry (music) and Brian Steele (art); college development officer, Anna McGregor; marketing and public relations director, Cathy Jung; manager of finance and administration, Mike Smith; academic program advisor, Kathy Nordstrom; webmaster, Kyle Alexander; administrative assistant, Beth Scheckel; development associate, Marilyn Arland; and, Steven Paxton, coordinator of interdisciplinary activities.

- *Why "College of Visual and Performing Arts"?*

A *college* because we combine three academic units within a new administrative structure led by a dean

Visual because our School of Art deals with many kinds of instructional programs (design communication, art history, art education, 2- and 3-D),

all of which can be characterized by the word *visual* (rather than *fine* arts, which deals more specifically with 2- and 3-D elements—painting, sculpture, etc.)

Performing because this word can link easily the elements of music and theatre

- *Where are we located?*

On the second/third floor of the Administration Building (224— administrative offices; 222— Dean's Office; 220— undergraduate office, associate dean Henry and staff members; 301— graduate office, associate dean Steele and staff members)

- *What are our goals?*

MISSION STATEMENT

The College of Visual and Performing Arts is committed to providing an engaging and challenging environment that promotes the highest standards of excellence in art, music, theatre and dance.

VISION STATEMENT

The College of Visual and Performing Arts will be a leader in linking the elements of arts education, research, performance, creativity, and technology.

We support fully our unit and college *Strategic Plans* in these university-wide goal areas:

Access and Diversity, Academic Excellence, Engagement, Technology, Partnerships, Human Resources and Infrastructure, Tradition and Pride, and Financial Stability

These are some of our priorities, the goal areas that each addresses, and some related areas of accountability:

- Scholarships:** We operate in a highly competitive market for the brightest and best arts students. (Access and Diversity, Academic Excellence, Partnerships, Financial Stability— *recruiting, retaining, graduating*)
- Facilities:** We envision, in the not-too-distant future, a new performing arts center and academic building. (All eight goal areas covered--Access and Diversity, Academic Excellence, Engagement, Partnerships, Technology, Human Resources and Infrastructure, Tradition and Pride, Financial Stability— *accreditation, growth, quality*)
- Recruiting and retention:** (Access and Diversity— *faculty, staff, and students*)
- Board of Advisors:** (Partnerships, Financial stability, Engagement— e.g., "Dean's Circle"—*advice, accountability*)
- Faculty and student initiatives:** (Human Resources, Academic Excellence, Tradition and Pride, Partnerships— *regional, national, international reputation*)
- Curriculum:** (Academic Excellence— *development, enhancement of academic programs*)
- Professorships:** (Human Resources, Academic Excellence, Partnerships— *enhancement of programs*)
- Quality of cultural life:** (Engagement, Partnerships— *enhancing locally, regionally*)

3) Since we became a college this fall:

- Our *incoming freshman class* of visual and performing arts majors achieved an average SAT score of 1133, third among all colleges on campus (closely behind architecture and engineering).
- All of the college's programs have evidenced *growth* over the past five years and are preparing for increased numbers of students projected for Texas Tech over the new few years.
- Of the ten students nominated by the college for "Who's Who" awards, a campus committee selected all ten for this prestigious distinction.
- We received *our first scholarship endowment* from L. Edwin and Ruth Smith of Lubbock, a \$20,000 gift honoring their daughter, Jennifer Smith, a 1978 Texas Tech theatre/dance graduate who is now performing in the cast of "The Producers" on Broadway.
- There is a strong likelihood that we will be awarded a \$1 million grant from a local foundation to complete the renovation budget for the School of Art's new 3-D facility (former Central Foods Building). Hopefully, this project will appear on the Board of Regents agenda in December.
- We have been awarded a \$100,000 grant from the Helen Jones Foundation to support a state-of-the-art recording operation in the School of Music's Hemmle Recital Hall.
- Among our distinguished performance alumni:
 - *Susan Graham*, Texas Tech *Distinguished Alumni Award* winner for 2001, has performed in major opera houses worldwide, and most recently presented a solo recital at the Santa Fe Opera House.
 - *Randy Cordray*, theatre and dance graduate, is now serving as executive producer for the new CBS comedy, "Still Standing." In the past, Mr. Cordray has worked on the production staffs of such situation comedies as "Coach," and "Dharma and Greg."
 - *David Kneupper*, music graduate, founded the Hollywood post-production sound firm, Soundelux. Later, after selling his interest in Soundelux, Dr. Kneupper has served several major Hollywood studios as a free-lance composer.
 - *Garrett Sorenson*, music alumnus, has begun his professional career as a member of the Metropolitan Opera House, New York City.
 - Alumni *Terry Cook* and *Bruce Ford* have performed operatic roles throughout the world.
 - Theatre and dance graduate, *Hudson Hickman*, is executive vice-president for television at MGM studios in Hollywood.
 - *Jennifer Smith*, theatre and dance graduate, is featured in the company for the highly acclaimed Mel Brooks Broadway musical, "The Producers."
- Professor *Paul Sharpe* (music), double bass, was invited to perform and lecture at the Sixth Annual Double Bass Symposium in Brazil.
- Paul Whitfield Horn Professor, *Dr. Mary Jeanne van Appledorn* (music), has been awarded her 23rd consecutive Standard Panel Award from the American Society of Composers, Authors, and Publishers (ASCAP).
- Professor *Peggy Willis-Aarnio* (theatre and dance) had her book, *Agrippina Vagnova: Her place in the history of ballet and her impact on the future of modern dance* published by the Edwin Mellen Press of Lewiston, NY.

- Professor *Ken Dixon* (art) has recruited for the School of Art's Summer Research Program on the Junction campus. Over 1,100 Texas art teachers attended these sessions.
- Professor *Gerald Dolter* (music) has worked with Robert Hickerson and Valerie Paton to bring summer music theatre opportunities to the Fredericksburg campus.
- Professor *Lynwood Kreneck* (art) has been invited to present a special printmaking show to open in January 2003 at the Masereel Center in Kasterlee, Belgium.
- The newly enacted *Cultural Activities Fee* has enriched the college and its academic units in significant ways.
- The college and the *School of Art* joined with units in the College of Arts and Sciences, the International Cultural Center, and Latin American and Iberian Studies program to offer "Religious Art: From the Old World to the New," a symposium featuring three nationally prominent specialists in medieval art and architecture, art history, and anthropology presented in conjunction with the international exhibition of medieval paintings, "Frescoes from the Vatican" at the TTU Museum.
- The *Fine Arts Doctoral Program* has been embraced within the new college's administrative structure. In its thirty-plus years of existence, this program has awarded over 200 Ph.D. degrees.
- *Leslie Dutton*, a music student in the *Fine Arts Doctoral Program* organized a symposium focused upon a poet of the 19th-century and entitled "Bécquer Symposium: Merging Poetry and Music," which featured nationally prominent composers and specialists in poetic literature.
- Through the CVPA offices of development and marketing, the college is developing a media "image" package consistent with TTU guidelines.
- With the addition of the new Cultural Activities Fee, we have seen a *dramatic increase* in the number of Tech students attending our fall performances.
- We are in the process of establishing our college board of advisors, the "*Dean's Circle*," who will begin work during the first quarter of 2003.
- In March 2003, our School of Music major organizations will present a *Scholarship Gala Concert* at the world-renowned Meyerson Symphony Center in Dallas. Featured performer on this concert will be School of Music alumnus, *David Gaschen*, now appearing on Broadway as the Phantom in "Phantom of the Opera." Through this performance, we hope to generate between \$25,000-\$50,000 for music scholarships. Furthermore, we hope that this performance will signal the beginning of similar events in other metropolitan areas of Texas.
- Also in March 2003, we will celebrate the *grand opening of the college* with a scholarship gala for art, music, and theatre/dance students. Featured in this black tie optional affair will be theatre and dance alum, *Barry Corbin* (most recently appearing in the television series "Northern Exposure," along with many other feature films), who will serve as master of ceremonies. On the program will be a dinner accompanied by a potpourri of student performances and exhibits, and ending with the annual presentation of the college's Distinguished Alumni Awards. From this gala, we expect to raise an additional \$10,000-\$20,000 in scholarships for our college students.

4) Questions?

President's Report
Texas Tech University
Board of Regents Meeting
November 15, 2002

Dr. Schmidly distributed a copy of the annual research report on The Institute of Environmental and Human Health to the board members. He noted that this has been a good year for research at Texas Tech. There was almost \$54 million and we have been able to move our monthly and total R and D up to number 82 in the country. We finally cracked the top 100 in terms of federal funds. Dr. Schmidly reflected back on how some of the changes occurred.

In 1996, we set out with a major mission to really improve Texas Tech as a research university. One of the things we did then was to start the Institute for Environmental and Human Health at Reese. The Reese Air Force Base was closed and we put that center together and created the Department of Environmental Toxicology. We recruited a sizeable team of people to come in and staff that activity. Dr. Schmidly provided an update on the institute and some of its accomplishments. The report illustrates what it takes to grow a research enterprise and what kind of return you can get on that investment. When we started that institute, we invested initially a little more than \$1.3 million in faculty salaries and staff. As a result of the base being closed, we were able to acquire some facilities out there. We renovated those facilities with grant funds. Where we are today is quite impressive. Vice President Sweazy just completed a major review of the institute. We now have 45 graduate students in the Department of Environmental Toxicology: 26 of which are Ph.D. students; 4 are MS students; and we have 5 that are joint with the School of Law. These students come to us from five different countries. The total awards for 2002 exceeded \$6.6 million and generated over \$1.5 million in facilities and administration costs. They have active grants of \$10.5 million and they have had in excess of \$26 million awarded to them since their inception. Equally important in the last five years, the core facilities out there have authored 155 peer review publications and made 272 presentations at various professional societies. What we did was make a strategic investment five or six years ago and now we have seen that strategic investment grow and leverage into something that has really helped grow Texas Tech's research enterprise and it has also helped grow our graduate enrollment. Those are two of the major strategies that we have for continuing to move the institution up the national ladder.

The main point of the report is as we continue to look for ways to strengthen Texas Tech in research and in graduate education, we are going to have to continue to look for opportunities to make investments like this. What we did here, was we targeted a niche area that none of the other major universities in

Texas had moved into—and that's this area of environmental and human health—and we have been able to exploit that and it has done a good job towards growing our research program. We are going to have other opportunities to do that and increasingly, those opportunities are going to be interdisciplinary.

So, as we think about how to best invest our resources in the future, our HEAF money, where we put faculty, etc. this ability to evaluate and make strategic decisions and invest in those areas will have a lot to do with our ability to continue to advance Texas Tech as a research institution and to move up the national academic ladder. That, of course, is one of our primary goals at the university. We want to move into this top 75 status. That is hard ground to gain because you are chasing a moving target. In order to chase that target you have to be very judicious and very strategic in terms of where you invest.

A copy of the President's newsletter was distributed to the board. Dr. Schmidly remarked that the newsletter talks about institutional faculty, staff and student achievements since the last board meeting.

President's Report
Texas Tech University Health Sciences Center
Board of Regents Meeting
November 15, 2002

Mr. Cavin noted that he wanted to begin his report by talking about one of his favorite subjects—students. The students are why we are here and he wanted to discuss the education of those students to be the health care professionals at the Health Sciences Center for tomorrow.

At the last meeting of the board, Mr. Cavin mentioned that we anticipated record enrollment at the Health Sciences Center this fall. On the twentieth class day, which is accounting day, when we closed our books we, in turn, did have a record enrollment. We had an enrollment increase of 10.3%. During the fall a year ago, we had an enrollment of 1,788 students. This increased to 1,972 this current fall.

Probably even better than that, we had an increase in our semester credit hour production. That is what is important because that drives funding. Actually, semester credit hour production increased by 15.87%. Even though head counts only increased by 10.3%.

As far as diversity issues with those students, Mr. Cavin noted that between men and women that we had an exact 10.3% increase in each category. So, that very much is a mirror image of the overall increase of the student body at the Health Sciences Center.

As far as African American enrollment in that 10.3%, our African American enrollment increased by 40.5%. Hispanic enrollment increased by 20.3%. American Indian enrollment increased by 70%. So, we are very proud of those numbers. He stated that he was not bragging because we still have quite a ways to go, but he noted that this does show progress on the part of the deans and their recruitment efforts as far as the student body is concerned.

You have heard this before, but the School of Pharmacy was once again recognized for a 100% pass rate. This is the only pharmacy school in the nation to do that three years running. What pressure, obviously, this puts on the current senior class set to graduate in May is intense.

We also had the opening of the Marie Hall Synergistic Center on October 22. Regent Nancy Jones participated in the opening ceremony. The Synergistic Center is located on the Health Sciences Center campus adjacent to the new classroom facility. It provides areas of relaxation such as weight rooms,

showers, an internet café and game rooms. This facility was made possible by the generosity of Dr. Marie Hall. She wanted to provide a place for students from different disciplines within the Health Sciences Center to come together as a health care delivery team. The facility has proven to be a favorite among the students.

Also, on October 7 we had the ribbon cutting of the School of Pharmacy in Dallas. The facility is located on the VA campus in South Oak Cliff. We have approximately 60 Pharm.D. students and about 15 residents at that location.

During the month of October, the School of Nursing was honored by the American Association of Colleges of Nursing for having the best geriatric curriculum in the nation. This speaks well for our nursing school as far as the design of this curriculum and it fits well with our mission as far as our association with the new Garrison Center.

At the last meeting of the board, Mr. Cavin discussed the PeopleFirst initiative at the Health Sciences Center. We continue to implement the StudentFirst initiative recommendations and with the board's permission, would like to schedule the chair of that committee to present a report on the initiative at the next meeting of the board.

There are three partnerships that need addressing today. One is a licensing agreement with Global Distributing that has been entered into with Texas Tech. This is a new technology that has been developed by a Health Sciences Center researcher and a graduate student. The agreement will allow Global Distributing to market a technology while producing income for Texas Tech. The professor teaches in the department of Obstetrics and Gynecology at the Health Sciences Center and the graduate student is a student at Texas Tech University in the Department of Animal and Food Sciences. They have developed a new technology to improve artificial insemination in animals. This has both medicinal and agricultural uses.

The School of Nursing has also started a new program with support from the CH Foundation. The program is a senior house call project and it is designed to improve the situation for senior citizens so that they can receive more services at home in lieu of institutionalization. There are house calls for primary health care delivery as well as social services delivered through this effort.

Lastly, for the first time in Texas history, the first telepharmacy delivery was completed on September 18, 2002. This was a patient who was located in a clinic in Turkey, Texas. It was delivered via satellite communication back to the Lubbock campus, more than 100 miles away. Turkey was selected because it is a rural site and because there are no pharmacies in Turkey, Texas. This individual that was part of this initial consult is an individual who would have come to the clinic, received a prescription, driven a round trip of about 100 miles

to Childress, Texas to the pharmacy there at Walgreens. In this case, what happens through the telecommunications service, the prescription is still written by the physician at the clinic in Turkey. The prescription is filled by a pharmacist in Lubbock, prepackaged and sent to the clinic and then dispensed to the patient through the telecommunications with the pharmacist back in Lubbock. That was quite an innovative approach. This was first allowed because of legislation passed by this last session.

This concludes my report.

Chancellor's Report
Texas Tech University System
Board of Regents Meeting
November 15, 2002

Chancellor Smith noted that we are excited to have Mark Lindemood on board. The work that we are beginning already for this next campaign is exciting. We believe that we can accomplish similar feats that we did in the last campaign. The focus that we are going to have and we are going to be asking the board and our foundation and others for further advice is really going to be around that academic enterprise. We have been able to be very successful as you see in Facilities and other areas but we build those for a purpose and that is students. The board has said this—I remember Carin Barth back in August talking about the priorities related to scholarship. For us to be successful, whether it is in diversity in graduate studies and in retention, not just recruitment, but retention of students, we are going to have to make sure that our endowments are working for us in these areas. So, we are excited. We are beginning the planning phase for that. We are going to be looking at both the organizational situation, the structures that are in place, Richard is going to be working with Mark and the team that we have and, of course, both universities and the components that we have. I am excited about this. I think we can achieve the same goals that we did in the past and further our missions and build on the momentum that we have from the Horizon Campaign and Chancellor John Montford.

The second point I would like to make, and we do not get a chance to do this very often, is to congratulate the leadership of the board. The time that you spend, whether or not it is in investments, in giving us advice in a variety of areas is not acknowledged and I am also appreciative of the openness—the fact that we have been able to develop strong leadership teams in the area of problem-solving and opportunity seeking. That is commendable for us. It is good for this administration to get that kind of advice and particularly with the experience that all of you bring to the table. The fact that we always need to remember is that we need to keep you informed on where we are and where we are headed, making sure the board is involved in policy decisions—even though knotty policy decisions that we have from time to time—problem solving is part of your role along with establishing policy and direction and we appreciate that on behalf of the administration. It is also to ensure that you are more connected. Things such as last night where we had the opportunity to meet with Kate and Allison and Jeremy and Kelly and others gives us an opportunity to interface with our primary purpose which is embodied in your goals and, of course, the third one and that is people. Being able to listen and just the very advice that Regent Dr. Jones brought up about customer service in the area of student affairs, Bursar's office, Registrar's, and scholarships is such an example.

Finally, in summation, this continued interface is going to be critical as we head into an interesting legislative session. I won't put any other adjectives in front of that, but "interesting" is certainly one. I think we have opportunities. I think we should not undershoot—I heard that from Regent Black yesterday—that we need to continue to aspire and ask for what we need. This university needs a great deal to continue the momentum that Dr. Schmidly and Elmo Cavin have already cited to you today and what you have heard from others. We cannot be bashful in this session as we head into this legislative session. We need to ask for that, whether or not it is a four-year medical school in El Paso or the establishment of a water resource center or the ability for us to retain 100% of indirect costs if they will reimburse that. We cannot be bashful for others will not be in this state for certain.

Finally, of course, the most important thing this weekend as far as what many of us will be thinking about for at least a little bit is beating those Longhorns. I have watched the spirit of this football team and the players that we have had and their ability to continue to stick to it. I think it also speaks well for our student body of what they do in athletics, academics, research venues and service. So, most importantly, beat those Longhorns!