

**TEXAS TECH UNIVERSITY SYSTEM
LUBBOCK, TEXAS**

**MINUTES OF THE BOARD OF REGENTS
OF
TEXAS TECH UNIVERSITY**

SEPTEMBER 1, 2000 THROUGH AUGUST 31, 2001

VOLUME II

TEXAS TECH UNIVERSITY SYSTEM

**MINUTES OF THE BOARD OF REGENTS
OF
TEXAS TECH UNIVERSITY**

FEBRUARY 8, 2001

TEXAS TECH UNIVERSITY SYSTEM
Lubbock, Texas

Minutes

Board of Regents
February 8, 2001

Thursday, February 8, 2001.—The members of the Board of Regents of the Texas Tech University System convened at 11:40 a.m. on Thursday, February 8, 2001, in Executive Salon 3, Third Floor, Adam's Mark Hotel, 111 Pecan Street East, San Antonio, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were James E. Sowell, Chairman; J. Robert Brown, Vice Chairman; Carin Barth; E. R. "Dick" Brooks; John W. Jones; Nancy E. Jones; and J. Michael Weiss. Brian C. Newby and Alan B. White arrived shortly after the meeting had been called to order.

Also participating at the opening of the meeting were John T. Montford, Chancellor; James L. Crowson, Deputy Chancellor for Administration; Elizabeth Haley, Interim Deputy Chancellor for Operations; David Schmidly, President, Texas Tech University; David R. Smith, President, Texas Tech University Health Sciences Center; Pat Campbell, Vice Chancellor and General Counsel; Jim Brunjes, Chief Financial Officer; and Lucy Lanotte, Executive Secretary to the Board of Regents.

- I. CALL TO ORDER.—Chairman Sowell announced a quorum present and called the meeting to order.
- II. INTRODUCTIONS AND RECOGNITIONS.—Chairman Sowell called on Chancellor Montford for the introductions and recognitions. Chancellor Montford welcomed Dr. Elizabeth G. Haley, who is serving as interim deputy chancellor for operations; Linda C. Hoover, who is serving as interim dean of the College of Human Sciences; and Dr. Steve Sears, who is serving as interim dean of the College of Business Administration. Chancellor Montford also welcomed Dr. Bob Hickerson, dean of the Junction campus, and the following individuals who are interested in the Texas Tech initiative to establish an education program in the Hill Country: Marc Williamson, superintendent of Fredericksburg I.S.D.; Robert Weinheimer, chairman of the Higher Education Steering Committee for the Texas Tech initiative in the Hill Country; and Linda Langerhans, member of the steering committee and former Mayor of Fredericksburg. Chancellor

Montford then introduced Jeff Blackwell, president of the San Antonio Chapter of the Texas Tech Ex-Students Association.

- III. RECESS TO EXECUTIVE SESSION.—At approximately 11:45 a.m., at the direction of Chairman Sowell, the Board recessed and convened in Executive Session as authorized by Chapter 551 of the *Texas Government Code*.
- IV. RECONVENING OF THE BOARD TO OPEN SESSION.—At approximately 1:10 p.m., the Board reconvened in open session in Executive Salon 3, Third Floor, Adam's Mark Hotel, 111 Pecan Street East, San Antonio, Texas, for the purpose of recessing into Committee Meetings.
- V. RECESS TO STANDING COMMITTEES.—At approximately 1:12 p.m., at the direction of Chairman Sowell, the Board recessed into meetings of its standing committees, which were conducted sequentially in open session. The Academic, Clinical and Student Affairs Committee met from approximately 1:12 p.m. until approximately 2:25 p.m. in Executive Salon 3, Third Floor, Adam's Mark Hotel, 111 Pecan Street East, San Antonio, Texas; the Finance and Administration Committee met from approximately 2:25 p.m. until approximately 2:45 p.m. in Executive Salon 3, Third Floor, Adam's Mark Hotel, 111 Pecan Street East, San Antonio, Texas; and the Facilities Committee met from approximately 2:45 p.m. until approximately 3:09 p.m. in the Executive Salon 3, Third Floor, Adam's Mark Hotel, 111 Pecan Street East, San Antonio, Texas.
- VI. RECONVENING OF THE BOARD TO OPEN SESSION.—At approximately 3:09 p.m. on Thursday, February 8, the Board reconvened in open session in Executive Salon 3, Third Floor, Adam's Mark Hotel, 111 Pecan Street East, San Antonio, Texas, to consider items as a Board and in the Committee of the Whole.
- VI.A. APPROVAL OF MINUTES.—Regent Newby moved that the minutes of the Board meeting held on December 14, 2000 be approved. Regent Brown seconded the motion, and the motion passed unanimously.
- VI.B. COMMITTEE OF THE WHOLE

Chairman Sowell announced that for the purpose of facilitating action on the items to be considered, Vice Chairman Brown would preside over the Committee of the Whole.

1. Regent Brown called on Deputy Chancellor Crowson who presented the item regarding approval of the Consent Agenda and acknowledgment of review of the Information Agenda. Regent Brown moved that the Consent Agenda be approved. The motion was seconded and passed unanimously. The following are the Minute Orders approved by this motion:

- a. TTU: Approve leaves of absence.—The Board approved the following leaves of absence that had been approved administratively by the Office of the President and the Office of the Chancellor.

Leave without pay for Kathleen Hennessey, professor, College of Business Administration, for the period January 15, 2001 through May 31, 2001. The purpose of this leave is the development of research and teaching programs in telecommunications. This leave will be taken in Dallas, Texas.

Leave without pay for Mike Moses, professor, College of Education, for the period January 15, 2001 through January 15, 2002. Dr. Moses begins duties as general superintendent with the Dallas Independent School District January 2001, but plans to continue working with colleagues in the education leadership program at Texas Tech University during this one-year period, as time permits. This leave will be taken in Dallas, Texas.

Postpone a faculty development leave with salary for Dr. Richard L. Blanton, associate professor, Department of Biological Sciences. This leave was scheduled to begin January 10, 2001 through May 31, 2001, but needs to be postponed until September 1, 2001 through January 10, 2002. This request is warranted due to delays in lab work being conducted at Texas Tech University. This leave is to study the regulation of expression of the gene for the cellulose synthase in the cellular slime mold *Dictyostelium discoideum* and will be taken at the University of Dundee, Scotland.

- b. TTU: Approve emeritus appointments.—The Board approved the granting of emeritus status to the individuals listed below as approved administratively by the Office of the President and the Office of the Chancellor.

David Charles Cummins

Professor of Law (30 years)

Samuel Everett Curl	Professor of Animal Science and Dean, College of Agricultural Sciences and Natural Resources (31 years)
Wayne Timothy Ford	Professor of Mathematics and Statistics (32 years)
James Wilton Graves	Professor of Agricultural and Applied Economics (37 years)
Ruth Martin	Professor of Education, Nutrition and Restaurant/Hotel Management (13 years)
Arunkumar Mitra	Associate Professor of Mathematics and Statistics (33 years)
Thomas Alec Musiak	Professor and chairperson, Department of Landscape Architecture (12 years)
Benjamin Havelock Newcomb	Professor of History (35 years)
William Manos Portnoy	Professor of Electrical Engineering (33 years)
Rodric Bruce Schoen	Thornton Professor of Law (28 years)
Darrell Lee Vines	Professor of Electrical Engineering (37 years)

- c. TTU: Ratify the establishment of (i) the Center for Entrepreneurship; and (ii) the Institute for Internet Buyer Behavior.—The Board approved the establishment of the following center and institute as approved administratively by the Office of the President and the Office of the Chancellor.

- (i) The Center for Entrepreneurship. The Center for Entrepreneurship will provide a structure that will first and foremost provide opportunities for students to participate in entrepreneurial endeavors while simultaneously supporting initiatives for the founding of high technology firms by faculty (of all colleges) and by individuals desiring to establish organizations in the West Texas

Region. The key concept is to provide faculty and student assistance to budding entrepreneurs that will furnish "turn-key" business plans and assist in the proof of concept phase of a possible technology. A fundamental principle of the entity is to realize synergies among the capabilities of the several colleges of Texas Tech University and the needs and resources of surrounding economic development organizations such as the Reese Development Authority.

- (ii) The Institute for Internet Buyer Behavior. The mission of the Institute for Internet Buyer Behavior ("I²B²") is the generation and dissemination of new knowledge regarding the transformational impact of the Internet on the production, distribution, and consumption processes of a global economy.

The goal of the I²B² is to conduct applied research that leads to an understanding of changes in consumer acquisition and consumption behavior as a result of new processes, products, and services created and delivered by the Internet. The output of the I²B² will be of value to organizations trying to understand how to compete, to investors trying to evaluate where to invest, to students trying to understand career choices and employment opportunities, and to researchers attempting to explain and predict consumer behavior as the Internet reshapes the global economy.

- d. TTU: Approve name change from the Texas Center for Productivity and Quality of Work Life to the Texas Center for Innovative Organizations.—The Board approved changing the name of the Texas Center for Productivity and Quality of Work Life to the Texas Center for Innovative Organizations as approved administratively by the Office of the President and the Office of the Chancellor.

When the Texas Center for Productivity and Quality of Work Life was established in 1981, the name was well-suited to its mission. Since that time, activities have changed and the name Texas Center for Innovative Organizations better reflects the activities in which the Center is engaged.

- e. TTU: Approve naming of Computer Room EE218 in the Department of Electrical and Computer Engineering as the "Marion Hagler Computer Center."—The Board approved

naming Computer Room EE218 in the Electrical Engineering Building, Department of Electrical and Computer Engineering, the "Marion Hagler Computer Center" as approved administratively by the Office of the President and the Office of the Chancellor to honor Dr. Marion Hagler's commitment to the teaching, research, and service missions of Texas Tech University.

Dr. Marion Hagler, professor of electrical engineering and senior associate dean in the College of Engineering, who retired at the end of the fall 2000 semester after 33 years of teaching, research, and service to Texas Tech University. Dr. Hagler came to Texas Tech in 1967 as an assistant professor; in 1970 he was tenured and promoted to associate professor; and in 1975 he was promoted to Professor of Electrical Engineering. In 1981, he was named a Paul Whitfield Horn Professor based on his distinguished record of research and service to Texas Tech University.

Dr. Hagler was named acting chairman of Electrical Engineering/Computer Science in 1983 and permanent chairman in 1984 serving until 1987. He continued as chairman of Electrical Engineering from 1987 to 1995. Since 1997, he has served as the director for the Program in Semiconductor Product Engineering. Currently, he is the senior associate dean in the College of Engineering.

- f. TTU: Approve lease agreement for space on the roof of the University Plaza office building for placement of a telecommunications tower.—The Board approved a lease agreement between Texas Tech University ("TTU") and Alamosa Wisconsin Limited Partnership ("Alamosa") for the lease of space on the roof of the University Plaza office building for the construction and operation of a telecommunications tower as approved administratively by the Office of the President and the Office of the Chancellor. The original term of the lease will be at least five (5) years, with subsequent renewal periods upon mutual agreement. Alamosa will pay to TTU \$2,000 per month, which will be increased by fifteen percent (15%) upon each renewal.
- g. TTU: Ratify budget and salary adjustments for the period November 1, 2000 through December 31, 2000.—The Board ratified budget and salary adjustments for the period November 1, 2000 through December 31, 2000, included herewith as Attachment No. 1, as approved administratively

by the Office of the President and the Office of the Chancellor.

- h. TTUHSC: Approve Center for Functional Brain Mapping and Cortical Studies.—The Board approved the establishment of a Center for Functional Brain Mapping and Cortical Studies in the TTUHSC School of Allied Health ("SOAH") as approved administratively by the Office of the President and the Office of the Chancellor. The center's primary purpose will be to study how the nervous system interprets information from the environment. The Center will operate within the Department of Communication Disorders in the SOAH. The Program Director for the Doctor of Audiology Program will be the initial Director of the Center.
- i. TTUHSC: Approve renewal of current agreement with Brenda Arnett and Associates.—The Board approved the renewal agreement with Brenda Arnett and Associates (Houston, Texas), as approved administratively by the Office of the President and the Office of the Chancellor. The term of the agreement is March 1, 2001 through August 31, 2001 for the purpose of assisting Texas Tech University Health Sciences Center in enhancing federal and private support for the expansion of research, education and service programs. The amount of the agreement would not exceed \$25,000, plus expenses not to exceed \$3,000, for a period of six months.

Mr. Brown then moved that the Board acknowledge its review of the Information Agenda as follows:

Information Agenda

Information is provided as required by *Board of Regents Policy 01.01.10.c*.

- (1) TTU and TTUHSC: Summary of Revenues and Expenditures by Budget Category, FY 2001, per *Board of Regents Policy 01.01.8.c(3)(f)*: All actual expenditures will be reviewed by the Finance and Administration Committee annually and provided as information.
 - (a) TTU: Report dated November 30, 2000 for fiscal year 2001
 - (b) TTUHSC: Report dated November 30, 2000 for fiscal year 2001
- (2) TTU: Budget Adjustments per *Board of Regents Policy 04.04.4.c(3)* for the period November 1, 2000 through December 31, 2000: For research contracts, grants, and sponsored projects, any budget adjustments exceeding \$100,000 and supplemental awards and renewal proposals greater than \$250,000 will be reported to the board for information.

- (a) Residual Stresses in Thermosetting Resins for Polymer Matrix Composites; \$193,859; From AFOSR;
 - (b) MURI 2 – Explosive-Driven Power Generation for Directed-Energy Munitions; \$191,094; From AFOSR CFDA 12.630;
 - (c) T9700/PhaseIII-DOD/Admin/QA (1331-44-0962); \$1,012,648; DOD/Brookes AFB Phase III;
 - (d) T9700/PhaseIII-DOD/Terrestrial; \$176,821; From 1331-44-0962 – T9700/Phase III-DOD/Admin/QA;
 - (e) T9700/Phase III-DOD/Aquatic; \$108,288; From 1331-44-0962 – T9700/Phase III-DOD/Admin/QA;
 - (f) T9700/Phase III-DOD/ERA-Aquatic; \$153,491; From 1331-44-0962 – T9700/Phase II-DOD/Admin/QA;
 - (g) T9700/Phase III-DODAnalytical; \$150,491; From 1331-44-0962 – T9700/PhaseIII-DOD/Admin-QA;
 - (h) T9700/Phase III-DOD/Modeling; \$128,455; From 1331-44-0962 – T9700/Phase III-DOD/Admin/QA;
 - (i) Head Start Family Literacy Program; \$120,893; National Center for Family Literacy Prime DHHS 90YL0001/02;
 - (j) Scientific Basis for Gate-Stack Interface Engineering; \$450,000; SemaTech; and
 - (k) Texas Grant; \$999,055; Coordinating Board.
- (3) TTUHSC: Budget Adjustments per *Board of Regents Policy 04.04.4.c(3)* for the period November 1, 2000 through December 31, 2000: For research contracts, grants, and sponsored projects, any budget adjustments exceeding \$100,000 and supplemental awards and renewal proposals greater than \$250,000 will be reported to the board for information.
- (a) Development of counter-terrorism measures to combat the bacteria *Yersinia pestis* with selenium pharmaceuticals; \$287,223; DOD/Ophthalmology-Lubbock;
 - (b) Use of combinatorial peptide chemistry in detection of bio-threat agents; \$172,574; DOD/Microbiology-Lubbock;
 - (c) Study of long term consequences associated with chemical warfare agents and biological toxins; \$275,336; DOD/Physiology-Lubbock;
 - (d) Provide funding to train Family Practice physicians; \$1,231,480; Texas Higher Education Coordinating Board/Family Medicine-Lubbock, Amarillo, Odessa, El Paso;
 - (e) Provide family planning and preventive child health services to women and children with emphasis on low income; \$1,471,762; Texas Department of Health/Obstetrics and Gynecology-Odessa & El Paso;
 - (f) Provide special supplemental nutrition program for women, infants and children (WIC); \$1,749,675; Texas Department of Health/Obstetrics and Gynecology-Odessa.
- (4) TTUHSC: School of Medicine Faculty Employment Contracts per *Board of Regents Policy 04.05.4.b*: "All faculty employment contracts greater than \$100,000 per annum shall be approved by the president. A list of all faculty employment contracts greater than \$100,000 per annum will be provided to the board as an information item at the next board meeting."
- (a) Khatchadourian, Joseph, M.D., Assistant Professor/NTT; Internal Medicine, Odessa; 1/1/01-8/31/01; \$120,000;
 - (b) Marcus, Robert S., M.D., Associate Professor/NTT; Ob/Gyn, Odessa; 12/1/00-8/31/01; \$203,000;
 - (c) Marshall, Michael P., M.D., Associate Professor/NTT; Orthopaedic Surgery, Lubbock; 1/1/01-8/31/02; \$211,000;

- (d) McGovern, Robert, M.D., Associate Professor/NTT; Pediatrics, El Paso; 11/1/00-8/31/01; \$121,000; and
- (e) Smith, Michael C., M.D., Instructor/NTT; Emergency Medicine, El Paso; 12/15/00-8/31/01; \$130,000.

The motion was seconded and passed unanimously.

- 2. TTU and TTUHSC: Approve changes in capital projects planning process.—Regent Brown called on Deputy Chancellor Crowson who presented an information item with respect to changing the Four-Year Capital Plan normally presented at the February board meeting to a Five-Year Capital Plan to be presented at the May board meeting.
- 3. TTUS: Approve amendments to the Campus Master Plan.—Regent Brown called on Deputy Chancellor Crowson who presented the item regarding the approval of the following amendments to the campus land use plan, a component of the Campus Master Plan documents, included herewith as Attachment No. 2:

Grounds Maintenance Nursery	20 acres
Ronald McDonald Expansion	2 acres
Student Recreational Fields	29 acres
Park and Ride Facility	10 acres

The motion was seconded, and passed unanimously.

- 4. TTUS: Approve increase to Office of Facilities Planning and Construction surcharge.—Regent Brown called on Deputy Chancellor Crowson who presented the item, included herewith as Attachment No. 3, to approve an increase by 0.5% (one half of one percent) in the surcharge assessed by the Office of Facilities Planning and Construction ("FP&C").

Mr. Ellicott explained that the existing rates were based on the rates utilized by the University of Texas System and the Texas A&M System. Texas Tech has a different funding mechanism whereby FP&C receives a percent of each invoice. Most of the revenue does not occur until the construction phase; however, approximately one-half of the effort is spent in the design phase. Therefore, a structural funding deficit occurs. It is anticipated that the 0.5% will generate approximately \$1.2 million over the next four years.

Regent Weiss noted that the funding mechanism seems to put the funding well behind the need for resources. He recommended that a corrective action be taken. If not, a period of time may occur when all of the work is done and then the money begins to come in. He recommended that a model be built to fund the project as follows: 50% on approval; 40% on the bid going out and 10% upon completion.

Mr. Ellicott stated that the university has looked at an up-front funding model which would allow us to operate with a positive fund balance rather than at a deficit. Additional revenue is still needed, however, to handle the expenses that are involved in managing the projects.

Mr. Crowson responded that the 50/40/10 model has merit.

Regent Weiss asked that if the 50/40/10 model was considered again and adopted, would the university still need the one-half point increase? He stated that we will hit a point someday where this department is going to be receiving funding, assuming for a minute that you stopped every planning job, then you would have all the funds coming in and no needed resources.

Mr. Ellicott stated that the funds would then be utilized to pay off the deficit because we currently operate in a deficit mode.

Mr. Crowson explained that the 50/40/10 model would put the department past the deficit.

Mr. Brunjes noted that the model would put us at a "break even" point. The university prefunded the department approximately \$2 million at the present time that would be about the equivalent of the 50/40/10 model.

Mr. Ellicott reported that if the department did 50% on approval of the project, 40% when we award a construction contract and 10% upon substantial completion, we would be approximately \$1.6 million out of debt. Under the current plan, we will break even in approximately the second quarter of FY03. But since the project revenue ends at FY04, because there are no more projects pending, we start going back in the hole.

Mr. Brunjes noted that we have a cash flow that has us breaking even in 2003. There is also a requirement of the state that since we cannot charge capital projects, except as a percent of the total cost of the project, we cannot charge a budgeted amount for projects. We could not collect 50% beforehand on the projects that are funded through the state HEAF appropriations.

Regent Weiss asked if it couldn't be fixed on the other end. It was stated that the cost of the project must not be ascertained before the surcharge can be funded.

Mr. Brunjes stated that we cannot assess direct charges from a department to a project and we cannot move budgets out of the state treasury. We have to charge that as a percent of the construction of the project for state-funded projects. That includes primarily the HEAF projects.

Regent Weiss asked if the state statutes will not permit the 50/40/10 model.

Mr. Brunjes confirmed that this was correct if state funds are involved.

Mr. Crowson explained that only the Higher Education Assistance Fund projects would be restricted by the state statutes.

Mr. Brunjes confirmed that this was correct. When the university has to go through the state comptroller's office, we are restricted. We did elect to have a funding model that was appropriate for all projects and not try to separate a funding model for the state from the funding model for funds that are committed locally.

Mr. Crowson noted that the TRB projects and the other revenue in the revenue financing system projects are not affected by the state limitations.

Regent Weiss asked if the university gets in a situation where we fund at a time when the resources are needed here and we fund later.

Mr. Brunjes confirmed that this was correct. This is why we have a deficit.

Mr. Crowson reported that the deficit is a structure deficit.

Mr. Ellicott noted that the University of Texas and the A&M Systems both fund up-front. The Texas Department of Transportation funds up-front. From my experience, the Army Corps of Engineers also has up-front revenue and is managed down. Based on his experience, he recommended that 10% be held until substantial completion because there is always some work that needs to be done when the project is over.

The motion was seconded, and passed. Mr. Weiss asked to be recorded as voting "no."

5. TTUS: Approve naming of Texas Tech Boulevard.—Regent Brown called on Deputy Chancellor Crowson who presented the item to approve naming the new boulevard to be constructed from the corner of 19th Street and Indiana Avenue and extending north through the university campus to Loop 289 and Quaker Avenue as "Texas Tech Boulevard." Approvals have been obtained and construction is expected to begin on May 1, 2002.

Chancellor Montford asked whether there would be objection from the board, the city of Lubbock, or other members of the administration if "Parkway" were substituted for "Boulevard." Mr. Crowson said that he did not believe there would be objection from the administration or the city.

After discussion by the board, Regent Brown amended the motion to change the name of the new boulevard to be constructed from the corner of 19th Street and Indiana Avenue and extending north through the university campus to Loop 289 and Quaker Avenue to the "Texas Tech Parkway."

The motion was seconded, and passed unanimously.

6. TTU: Report on the Hill Country Initiative.—The board accepted a report on the Hill Country Initiative presented by Dr. David Schmidly, president, and Dr. Robert Hickerson, dean, Texas Tech University campus at Junction.

VI.C. REPORT OF EXECUTIVE SESSION

Chairman Sowell called on Vice Chairman Brown to present motions regarding items discussed in Executive Session.

Vice Chairman Brown moved that the Office of the Chancellor be authorized to proceed with the University Golf Course proposal to the Texas Higher Education Coordinating Board within the parameters and as authorized in Executive Session. The motion was seconded, and passed. Mr. Weiss asked to be recorded as voting "no."

Vice Chairman Brown moved that the Office of the Chancellor be authorized to negotiate and finalize the sale of an easement upon university property to the Texas Department of Transportation for construction of the East-West Freeway. This authority shall be within the parameters set forth in Executive Session. The motion was seconded, and passed unanimously.

VI.D. REPORT OF THE ACADEMIC, CLINICAL AND STUDENT AFFAIRS COMMITTEE

Chairman Sowell called on Regent N. Jones to give the report of the Academic, Clinical and Student Affairs Committee.

Regent Jones reported that the Academic, Clinical and Student Affairs Committee met in open session to consider those matters on its agenda and to formulate recommendations to the Board of Regents of Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders which follow were recommended by the Academic, Clinical and Student Affairs Committee and approved in open session and without objection by the Board of Regents of Texas Tech University System.

1. TTU: Approve exception to Board of Regents Policy 04.23, Nepotism.—The Board approved the granting of an exception to Board of Regents Policy 04.23, Nepotism, to allow Susan Kvashny, wife of Alon Kvashny, chairperson, Department of Landscape Architecture, to be employed as a visiting instructor, Department of Landscape Architecture, College of Agricultural Sciences and Natural Resources. All personnel actions, compensation decisions performance evaluations, merit increases and all other administrative decisions will fall under the direct purview of the

dean of the College of Agricultural Sciences and Natural Resources.

2. TTU: Approve appointment with tenure.—The Board approved the granting of tenure to William R. Pasewark, Ph.D., new professor in the Area of Accounting, College of Business Administration, contemporaneously with his appointment as professor at Texas Tech University. Dr. Pasewark was previously tenured at the University of Houston.
3. TTU: Approve granting of academic tenure.—The Board approved granting academic tenure to Gerald Dolter, associate professor, School of Music, College of Arts and Sciences; and Jonathan Marks, associate professor, Department of Theatre and Dance, College of Arts and Sciences, effective February 8, 2001.
4. TTU: Approve changes in academic rank and granting of tenure.—The Board approved changes in academic rank, effective September 1, 2001, and the granting of tenure, effective February 8, 2001, for the following faculty of Texas Tech University:

Cary Green, from assistant professor to associate professor,
Department of Plant and Soil Science, College of Agricultural
Sciences and Natural Resources;

Robert Mitchell, from assistant professor to associate professor,
Department of Range, Wildlife and Fisheries Management,
College of Agricultural Sciences and Natural Resources;

Gene Wilde, from assistant professor to associate professor,
Department of Range, Wildlife and Fisheries Management,
College of Agricultural Sciences and Natural Resources;

Juan Granados, from assistant professor to associate professor,
Department of Art, College of Arts and Sciences;

Andrew Martin, from assistant professor to associate professor,
Department of Art, College of Arts and Sciences;

Marliss Desens, from assistant professor to associate professor,
Department of English, College of Arts and Sciences;

Harold Gurrola, from assistant professor to associate professor,
Department of Geosciences, College of Arts Sciences;

James Rogers, from assistant professor to associate professor,
Department of Health, Physical Education and Recreation,
College of Arts and Sciences;

Marilyn Massey-Stokes, from assistant professor to associate
professor, Department of Health, Physical Education and
Recreation, College of Arts and Sciences;

Jimmie Reeves, from assistant professor to associate professor,
School of Mass Communications, College of Arts and
Sciences;

Carl Seaquist, from assistant professor to associate professor,
Department of Mathematics and Statistics, College of Arts
and Sciences;

John Gilbert, from assistant professor to associate professor,
School of Music, College of Arts and Sciences;

Stephen Saideman, from assistant professor to associate
professor, Department of Political Science, College of Arts
and Sciences;

Jerome Koch, from assistant professor to associate professor,
Department of Sociology, Anthropology and Social Work,
College of Arts and Sciences;

Debra Laverie, from assistant professor to associate professor,
Area of Marketing, College of Business Administration;

Sandra Cooper, from assistant professor to associate professor,
College of Education;

Barbara Morgan-Fleming, from assistant professor to associate
professor, College of Education;

Julie Thomas, from assistant professor to associate professor,
College of Education;

Michael Verdi, from assistant professor to associate professor,
College of Education;

Hansel Burley, from assistant professor to associate professor,
College of Education;

Sudqi Alayyan, from assistant professor to associate professor,
Department of Engineering Technology, College of
Engineering;

Jordan Berg, from assistant professor to associate professor,
Department of Mechanical Engineering, College of
Engineering; and

Tim Dodd, from assistant professor to associate professor,
Department of Education, Nutrition and Restaurant/Hotel
Management, College of Human Sciences.

5. TTU: Approve changes in academic rank.—The Board approved changes in academic rank for the following faculty of Texas Tech University, effective September 1, 2001:

Octavio Ramirez, from assistant professor to associate professor,
Department of Agricultural and Applied Economics, College
of Agricultural Sciences and Natural Resources;

Ellen Peffley, from associate professor to professor, Department of
Plant and Soil Science, College of Agricultural Sciences and
Natural Resources;

Tina Fuentes, from associate professor to professor, Department of
Art, College of Arts and Sciences;

Larry Blanton, from associate professor to professor, Department of
Biological Sciences, College of Arts and Sciences;

Bradley Ewing, from assistant professor to associate professor,
Department of Economics and Geography, College of Arts
and Sciences;

Jamie Kruse, from associate professor to professor, Department of
Economics and Geography, College of Arts and Sciences;

Constance Kuriyama, from associate professor to professor,
Department of English, College of Arts and Sciences;

Victor Shubov, from associate professor to professor, Department
of Mathematics and Statistics, College of Arts and Sciences;

Keith Bearden, from associate professor to professor, School of
Music, College of Arts and Sciences;

Glenn Browne, from assistant professor to associate professor,
Area of ISQS, College of Business Administration;

Dale Duhan, from associate professor to professor, Area of
Marketing, College of Business Administration; and

James Dickens, from assistant professor to associate professor,
Department of Electrical Engineering, College of
Engineering.

6. TTU: Approve granting of continuing appointment to librarian.—The Board approved granting continuing appointment to John Camp, associate librarian, Library, effective February 8, 2001.
7. TTU: Approve granting of promotion and continuing appointment to librarian.—The Board approved granting promotion, effective September 1, 2001, and granting continuing appointment, effective February 8, 2001, to Lorraine Bingham, assistant librarian, Library; Victoria Jones, assistant archivist, Library; Brian Quinn, assistant librarian, Library; and Linda Warner, assistant librarian, Library.
8. TTU: Approve granting of promotion to librarian.—The Board approved granting of promotion to Theresa Trost, from associate librarian to librarian, Library, effective September 1, 2001.
9. TTU: Approve designation of Horn professorships.—The Board approved the designation of Horn professors, effective February 8, 2001, to Dr. Frits Ruymgaart, Department of Mathematics and Statistics, College of Arts and Sciences; and Dr. William Westney, School of Music, College of Arts and Sciences.
10. TTU: Approve a Bachelor of Arts degree in Natural History and Humanities in the Honors College.—The Board approved a new degree program for a Bachelor of Arts in Natural History and Humanities in the Honors College and authorized the Office of the Chancellor to cause a proposal to be submitted to the Texas Higher Education Coordinating Board seeking approval for such a program.
11. TTU: Approve a Master of Science degree in Manufacturing Systems and Engineering in the College of Engineering.—The Board approved a new degree program for a Master of Science in Manufacturing Systems and Engineering, College of Engineering, and authorized the Office of the Chancellor to cause a proposal to be submitted to the Texas Higher Education Coordinating Board seeking approval for such a program.

12. TTUHSC: Approve change in academic rank in the School of Medicine.—The Board approved a change in academic rank for Judith Kupersmith, M.D., from Associate Professor to Professor of Clinical Neuropsychiatry and Behavioral Sciences in the School of Medicine, effective February 9, 2001.

Dr. Kupersmith has greatly contributed to the educational mission of the School of Medicine and specifically to the residents of the Department of Neuropsychiatry and Behavioral Sciences. Her distinguished service to the Texas Tech University School of Medicine is deserving of the promotion to professor.

The conditions of the waiver of the nepotism rules that the Board of Regents approved on May 9, 1997, namely, that no personnel actions, compensation decisions, performance evaluations, merit increase or other administrative decisions would be taken by Dr. Joel Kupersmith, dean of the School of Medicine, with reference to Dr. Judith Kupersmith, have been followed scrupulously in that President Smith has made all such decisions.

13. TTUHSC: Approve changes in academic rank in the School of Medicine.—The Board approved changes in academic rank, effective September 1, 2001, for the following non-tenure-track faculty of Texas Tech University Health Sciences Center:

Tamis Bright, M.D., assistant professor to associate professor, Internal Medicine, School of Medicine;

Jane Counts, Ph.D., instructor to assistant professor, Family Medicine, School of Medicine;

Werner de Riese, M.D., assistant professor to associate professor, Surgery, School of Medicine;

Joe A. Fralick, Ph.D., associate professor to professor, Microbiology, School of Medicine;

Arthur Petrosian, Ph.D., assistant professor to associate professor, Neuropsychiatry, School of Medicine;

Thomas Pressley, Ph.D., associate professor to professor, Physiology, School of Medicine;

Rial Rolfe, Ph.D., associate professor to professor, Microbiology, School of Medicine; and

Steven C. Schneider, Ph.D., assistant professor to associate professor, Family and Community Medicine, School of Medicine.

14. TTUHSC: Approve changes in academic rank and granting of tenure.—The Board approved changes in academic rank, effective September 1, 2001, and the granting of tenure, effective February 8, 2001, for the following faculty of Texas Tech University Health Sciences Center:

John A. Daniel, Ed.D., assistant professor to associate professor, Rehabilitation Sciences, School of Allied Health;

D. Dwayne Paschall, Ph.D., assistant professor to associate professor, Communication Disorders, School of Allied Health;

Phillip S. Sizer, Jr., assistant professor to associate professor, Rehabilitation Sciences, School of Allied Health;

Michael Blanton, Ph.D., assistant professor to associate professor, Pharmacology, School of Medicine;

Gail A. Cornwall, Ph.D., assistant professor to associate professor, Cell Biology and Biochemistry, School of Medicine;

Vaughan H. Lee, Ph.D., assistant professor to associate professor, Cell Biology and Biochemistry, School of Medicine;

Raul Martinez-Zaguilan, Ph.D., assistant professor to associate professor, Physiology, School of Medicine; and

Simon C. Williams, Ph.D., assistant professor to associate professor, Cell Biology and Biochemistry, School of Medicine.

15. TTUHSC: Approve granting of tenure.—The Board approved granting of tenure, effective February 8, 2001, for the following faculty of Texas Tech University Health Sciences Center:

Lori Rice-Spearman, academic associate professor, Diagnostic and Primary Care, School of Allied Health;

Sandra M. Brown, M.D., associate professor patient care, Ophthalmology, School of Medicine;

Shafiq A. Khan, Ph.D., associate professor, Cell Biology and Biochemistry, School of Medicine;

Barbara Rohland, M.D., associate professor patient care, Health Services Research Management, School of Medicine; and

Charles F. Seifert, Pharm.D., professor, Pharmacy Practice, School of Pharmacy.

16. TTUHSC: Approve agreement with consultant to conduct an analysis of, and make recommendations regarding, the clinical business operations, clinic administration, and department administrator responsibilities at the School of Medicine at Amarillo.—The Board approved a consulting agreement with Healthcare Integration Consultants, Inc. ("Consultant") to conduct an analysis of, and make recommendations regarding, the clinical business operations, clinic administration, and department administrator responsibilities at the Texas Tech University Health Sciences Center at Amarillo ("TTUHSC") School of Medicine.

Total cost of the consulting agreement is not to exceed \$35,000 (based on a \$175 per hour fee and between 142 and 200 hours of service). In addition, TTUHSC will reimburse Consultant's actual travel, lodging and out-of-pocket expenses related to the engagement, estimated at \$6,500. The project will be diligently pursued until completion, approximately 120 days, and will begin as quickly as possible following approval by the Board of Regents, acceptance of the engagement agreement, and remittance of the initial fee of \$5,000.

17. TTUHSC: Approve an amendment to the agreement with Radiology Associates of Albuquerque for Emergency Room radiology readings.—The Board approved an amendment to extend the agreement with Radiology Associates of Albuquerque ("RAA") for Emergency Room radiology film interpretations from March 1, 2001 through March 31, 2001, with a 30-day renewal clause.

Due to a national shortage of radiologists and a reduction in radiology faculty to a critically low level, to ensure quality and reliable radiology services to its patients and the teaching hospital, the Texas Tech University Health Sciences Center ("TTUHSC") contracted with RAA on March 28, 2000 to provide professional teleradiology reading of films. The original agreement was amended on August 28, 2000 to expand to 24 hour-per-day, 7 day-per-week coverage through January 16, 2001 at \$250 per hour.

At the November 3, 2000 meeting (Item VI.F.6), the Board of Regents approved an agreement with Team Health, Inc. for the operation of the administrative and professional radiology services at the School of Medicine. This agreement was to be effective January 1, 2001. During contract negotiations, Team Health requested an extension of the start date to April 1, 2001. Until the contract with Team Health is finalized, TTUHSC must have radiology coverage of the Emergency Room at University Medical Center. UMC has agreed to continue the services of RAA at their expense from January 17, 2001 through February 28, 2001. The 30-day renewal clause in the agreement between TTUHSC and RAA will permit TTUHSC the flexibility of continuing RAA services in the event the Team Health contract is not finalized by the end of March 2001.

18. TTU and TTUHSC: Annual reports on research activities.
 - A. The Board accepted an annual report on research activities of Texas Tech University for FY 2000 presented by Dr. Robert Sweazy, included herewith as Attachment No. 4.
 - B. The Board accepted an annual report on research activities of Texas Tech University Health Sciences Center for FY 2000 presented by Dr. Joel Kupersmith, included herewith as Attachment No. 5.
19. TTU and TTUHSC: Scheduled reports on the status of academic units.
 - A. The Board accepted a report on the activities and plans for the College of Human Sciences presented by Dr. Linda Hoover, included herewith as Attachment No. 6.
 - B. The Board accepted a report on the activities and plans for the School of Nursing presented by Dr. Alexia Green, included herewith as Attachment No. 7.

VI.E. REPORT OF THE FINANCE AND ADMINISTRATION COMMITTEE

Chairman Sowell called on Regent White, Chair, to give the report of the Finance and Administration Committee.

Committee Chairman White reported that the Finance and Administration Committee met in open session to consider those matters on its agenda and to formulate recommendations to the Board of Regents of Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders which follow were recommended by the Finance and Administration Committee and approved in open

session and without objection by the Board of Regents of Texas Tech University System.

1. TTU: Approve fee assessment schedule effective Fall semester, 2001.—The Board approved the fees to be assessed and charged to regularly enrolled and prospective students beginning with the Fall semester, 2001, included herewith as Attachment No. 8.
2. TTU: Approve budget adjustments for the period November 1, 2000 through December 31, 2000.—The Board approved budget adjustments for the period November 1, 2000 through December 31, 2000, included herewith as Attachment No. 9.
3. TTUHSC: Approve fee assessment schedule effective Fall semester, 2001.—The Board approved and adopted the global fee document establishing fees to be assessed and collected from regularly enrolled students effective with the Fall semester, 2001, included herewith as Attachment No. 10.
4. TTUHSC: Approve revisions to the Traffic and Parking Regulations and increase of parking permit fees.—The Board approved revisions to the Traffic and Parking Regulations included herewith as Attachment No. 11.

VI.F. REPORT OF THE FACILITIES COMMITTEE

Chairman Sowell called on Regent J. Jones, Chair, to give the report of the Facilities Committee.

Committee Chairman J. Jones reported that the Facilities Committee met in open session to consider those matters on its agenda and to formulate recommendations to the Board of Regents of Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders which follow were recommended by the Facilities Committee and approved in open session and without objection by the Board of Regents of Texas Tech University System.

1. TTU: Approve construction of a parking garage at 18th Street and Flint Avenue.—The Board authorized the Office of the Chancellor to proceed with the construction of a project for a new parking garage at the intersection of 18th Street and Flint Avenue with a project budget of \$11,500,000 to be funded through the Revenue Financing System to be repaid with revenues derived from the parking system. The Board also authorized the Office of the Chancellor to design the project, obtain approval from the Texas

Higher Education Coordinating Board, select a construction manager, and award a construction contract.

Mr. Weiss asked to be recorded as voting "no."

2. TTU: Authorization to enter into agreements for utilities to support the renovation and expansion of Jones SBC Stadium.—The Board authorized the Office of the Chancellor to execute agreements as necessary with the City of Lubbock and any other entities that may be required to construct utilities (power, water, storm and sanitary sewer) to support the renovation and expansion of Jones SBC Stadium. The funds required for this work are contained in the current Stage I and Stage II budgets.
3. TTU: Approve exception to Board of Regents Policy 03.01.—The Board approved an exception to *Board of Regents Policy 03,01.2.d*, Building Program, to waive the assistance of an Owner's Representative for the University Center Renovation and Addition project.
4. TTU: Approve naming the College of Business Administration.—Upon the recommendation of the Office of the Chancellor and the Office of the President, the board approved naming the College of Business Administration the "Jerry S. Rawls College of Business Administration" in recognition of Mr. Rawls' \$25 million contribution to the College, and further approved (i) placing the name "Jerry S. Rawls College of Business Administration" in metal letters in two locations on the exterior of the building, as depicted on the enhanced photocopies included herewith as Attachment No. 12; (ii) placing a bronze *bas relief* bust of Mr. Rawls in conjunction with an inscription to be approved by Mr. Rawls in the main entry hall of the building; and (iii) creating inside the building that houses the Jerry S. Rawls College of Business Administration a "Rawls Hall of Distinction" that will recognize Mr. Rawls' life, values, and business history.

During presentation of the proposal, the Board of Regents unanimously expressed its deepest gratitude for Mr. Rawls' generosity.

Chairman Sowell noted the importance of this contribution toward providing continued improvements in the quality of instruction offered to students and preparing them for roles in the business world after graduation and stated that the proposed name placements, the bronze plaque, and the Rawls Hall of Distinction

are extremely appropriate to the significance of Mr. Rawls' contribution.

Regent Barth concurred with Chairman Sowell and commented on the significance of Mr. Rawls' contribution with respect to his vision of excellence and continued improvement in all areas of the College of Business Administration and propelling the College to its ultimate goal of being one of the top nationally ranked business schools in the country.

5. TTU: Accept major gift-in-kind for the Athletic Training Center.—The Board approved the acceptance of a gift-in-kind for the resurfacing of the upper running track, the lower floor and the installation of an electronic timer for Division IA quality track and field events in the Athletic Training Center, valued at \$642,400, from Mr. Jim Sowell of Dallas, Texas, for the benefit of the Department of Athletics.
6. TTUHSC: Approve construction of a third floor addition to the existing clinic building at Texas Tech Medical Center at El Paso.—The Board authorized the Office of the Chancellor to proceed with the construction of a project to add a third floor to the existing clinic building at the Texas Tech Medical Center at El Paso with a project budget of \$8,900,000, of which \$5,243,450 will come from Higher Education Assistance Funds (HEAF) and \$3,656,550 from Institutional funds. The project will also address major deficiencies with the existing heating, ventilation and cooling systems. The Board also authorized the Office of the Chancellor to design the project, obtain approval from the Texas Higher Education Coordinating Board and select a construction manager and award a construction contract.
7. TTU: Report on the Credit Union building.—The Board accepted a report by Mr. Ellicott on the status of the Credit Union building, included herewith as Attachment No. 13.
8. TTU: Report on Texas Department of Transportation 2001 Enhancement Funds.—The Board accepted a report by Mr. Ellicott on Texas Department of Transportation 2001 Enhancement Funds application request, included herewith as Attachment No. 14.
9. TTUHSC: Report on the Academic Retirement Village.—The Board accepted a report by Mr. Ellicott on the Academic Retirement Village, included herewith as Attachment No. 15.
10. TTU and TTUHSC: Report on Office of Facilities Planning and Construction projects.—The Board accepted a report by Mr. Ellicott on the

facilities planning and construction projects, included herewith as Attachment No. 16.

- VI.G. REPORT OF THE INVESTMENT ADVISORY COMMITTEE.—Chairman Sowell called on Investment Advisory Committee Chair Robert Brown to present the Investment Advisory Committee report, included herewith as Attachment No. 17.
- VI.H. REPORT OF THE AD HOC BOARD POLICY MANUAL REVIEW COMMITTEE.—Chairman Sowell called on Ad Hoc Board Policy Manual Review Committee Chair Nancy Jones to present the Ad Hoc Board Policy Manual Review Committee report, included herewith as Attachment No. 18.
- VI.I. REPORT OF SPECIAL COMMITTEE TO STUDY ENROLLMENT MANAGEMENT.—Chairman Sowell called on Special Committee to Study Enrollment Management Committee Chair Brian Newby to present the report on the Special Committee to Study Enrollment Management, included herewith as Attachment No. 19.
- A. Regent Sowell introduced Andrew Schoppe, president of the Texas Tech University student government, who presented a report on activities of the TTU student government.
 - B. Regent Sowell also introduced Alyssa Young, president of the Texas Tech University Health Sciences Center student government, who presented a report on activities of the TTUHSC student government.
- VI.J. SCHEDULE FOR BOARD MEETINGS.—Mr. Crowson presented the proposed schedule for future Board meetings and asked for comments. The established schedule is as follows: May 10-11, 2001, Lubbock; August 9-10, 2001, Lubbock (at TTUHSC); November 1 (workshop/retreat)-2, 2001, Lubbock; December 13-14, 2001, Odessa; March 7-8, 2002, Austin; May 9-10, 2002, Lubbock; August 8-9, 2002, Lubbock (at TTUHSC); November 14 (workshop/retreat)-15, 2002, Lubbock; December 19-20, 2002, Junction; February 6-7, 2003, Fort Worth/Arlington; May 15-16, 2003, Lubbock.

Regent Brooks requested that the December meeting be held in Lubbock to coincide with graduation and that the out-of-town meeting be held at another time. Regent Barth suggested that the February meeting in the year the legislature is in session be scheduled in Austin. Mr. Crowson noted that the board previously had decided to have a meeting in Lubbock at the time of either the A&M or the UT game and that means a November meeting. The August meeting is held in Lubbock because it is the budget meeting. The May meeting is held in Lubbock because of spring graduation. Either the February or December meeting could be scheduled out of town.

Mr. Crowson stated that the board had also decided to meet once a year in a major metropolitan area and once a year in an area where we have an institution.

Regent Nancy Jones noted that the board has had enough experience with out of town meetings to determine their effectiveness and to weigh the costs versus the benefits.

- VI.K. THE PRESIDENT'S REPORT, TTU.—Chairman Sowell called on President Schmidly who presented the President's Report, included herewith as Attachment No. 20.
- VI.L. THE PRESIDENT'S REPORT, TTUHSC.—Chairman Sowell called on President Smith who presented the President's Report, included herewith as Attachment No. 21.
- VI.M. CHANCELLOR'S REPORT.—Chairman Sowell called on Chancellor Montford who presented the Chancellor's Report, included herewith as Attachment No. 22.
- VI.N. ADJOURNMENT.—Chairman Sowell adjourned the meeting at approximately 4:40 p.m.

INDEX OF ATTACHMENTS

Attachment 1	TTU Budget and Salary Adjustments, November 1, 2000 to December 31, 2000
Attachment 2	TTUS Amendments to the Campus Master Plan
Attachment 3	TTUS Increase to Office of Facilities Planning and Construction Surcharge
Attachment 4	TTU Annual Research Report
Attachment 5	TTUHSC Annual Research Report
Attachment 6	TTU College of Human Sciences Report
Attachment 7	TTUHSC School of Nursing Report
Attachment 8	TTU Fee Assessment Schedule Effective Fall Semester, 2001
Attachment 9	TTU Budget Adjustments, November 1, 2000 to December 31, 2000
Attachment 10	TTUHSC Fee Assessment Schedule Effective Fall Semester, 2001

Attachment 11	TTUHSC Revisions to the Traffic and Parking Regulations and Increase of Parking Permit Fees
Attachment 12	TTU Excerpt to Jerry S. Rawls
Attachment 13	TTU Report on the Credit Union Building
Attachment 14	TTU Report on Texas Department of Transportation 2001 Enhancement Funds
Attachment 15	TTU Report on the Academic Retirement Village
Attachment 16	TTU and TTUHSC Report on Office of Facilities Planning and Construction Projects
Attachment 17	Report of the Investment Advisory Committee
Attachment 18	Report of the Ad Hoc Board Policy Manual Review Committee
Attachment 19	Report of Special Committee to Study Enrollment Management
Attachment 20	TTU President's Report
Attachment 21	TTUHSC President's Report
Attachment 22	TTUS Chancellor's Report

I, James L. Crowson, the duly appointed and qualified Assistant Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University Board of Regents meeting on February 8, 2001.



James L. Crowson
Assistant Secretary

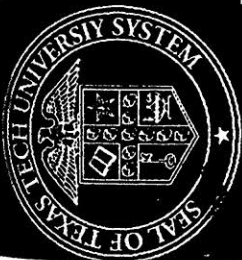
Seal

TEXAS TECH UNIVERSITY – BOARD RATIFICATION ITEMS
(November 1, 2000 – December 31, 2000)

NO.	ACTIVITY	SOURCE OF FUNDS		EXPENSE	REMARKS
		OTHER	INCOME		
BOARD RATIFICATION:					
VO04261	Honors London Study Abroad		\$105,600	\$105,600	Establish the FY 2001 budget for the London Study Abroad Program.
VO02803	Student Psychiatric Services		125,000	125,000	Transfer from the fund balance of Student Health Services, 0364-46-4500. In order to provide for a case manager position, contractual psychiatric services with TTUHSC Department of Neuropsychiatry, and associated operating costs in the Student Psychiatric Services area.

TEXAS TECH UNIVERSITY – BOARD RATIFICATION ITEMS
(November 1, 2000 – December 31, 2000)

NO.	ACTIVITY	SOURCE OF FUNDS		EXPENSE	REMARKS
		OTHER	INCOME		
Salary Increases of 10% or more:					
	Per Annum	CURRENT SALARY	NEW SALARY	% INCREASE	
	Barbara McCormick	\$24,717	\$27,707	12%	Reclassification from senior library specialist to library unit supervisor.
	Linda Diane Jackson	34,991	45,000	12%	Salary Exception



- Grounds Maintenance Nursery 20 acres
- Ronald McDonald Expansion 2 acres
- Student Recreation Fields 29 acres
- Park & Ride 10 acres

Case No.	Case Name	Case Description	Case Status
1	Case 1	Case 1 Description	Case 1 Status
2	Case 2	Case 2 Description	Case 2 Status
3	Case 3	Case 3 Description	Case 3 Status
4	Case 4	Case 4 Description	Case 4 Status
5	Case 5	Case 5 Description	Case 5 Status
6	Case 6	Case 6 Description	Case 6 Status
7	Case 7	Case 7 Description	Case 7 Status
8	Case 8	Case 8 Description	Case 8 Status
9	Case 9	Case 9 Description	Case 9 Status
10	Case 10	Case 10 Description	Case 10 Status
11	Case 11	Case 11 Description	Case 11 Status
12	Case 12	Case 12 Description	Case 12 Status
13	Case 13	Case 13 Description	Case 13 Status
14	Case 14	Case 14 Description	Case 14 Status
15	Case 15	Case 15 Description	Case 15 Status
16	Case 16	Case 16 Description	Case 16 Status
17	Case 17	Case 17 Description	Case 17 Status
18	Case 18	Case 18 Description	Case 18 Status
19	Case 19	Case 19 Description	Case 19 Status
20	Case 20	Case 20 Description	Case 20 Status

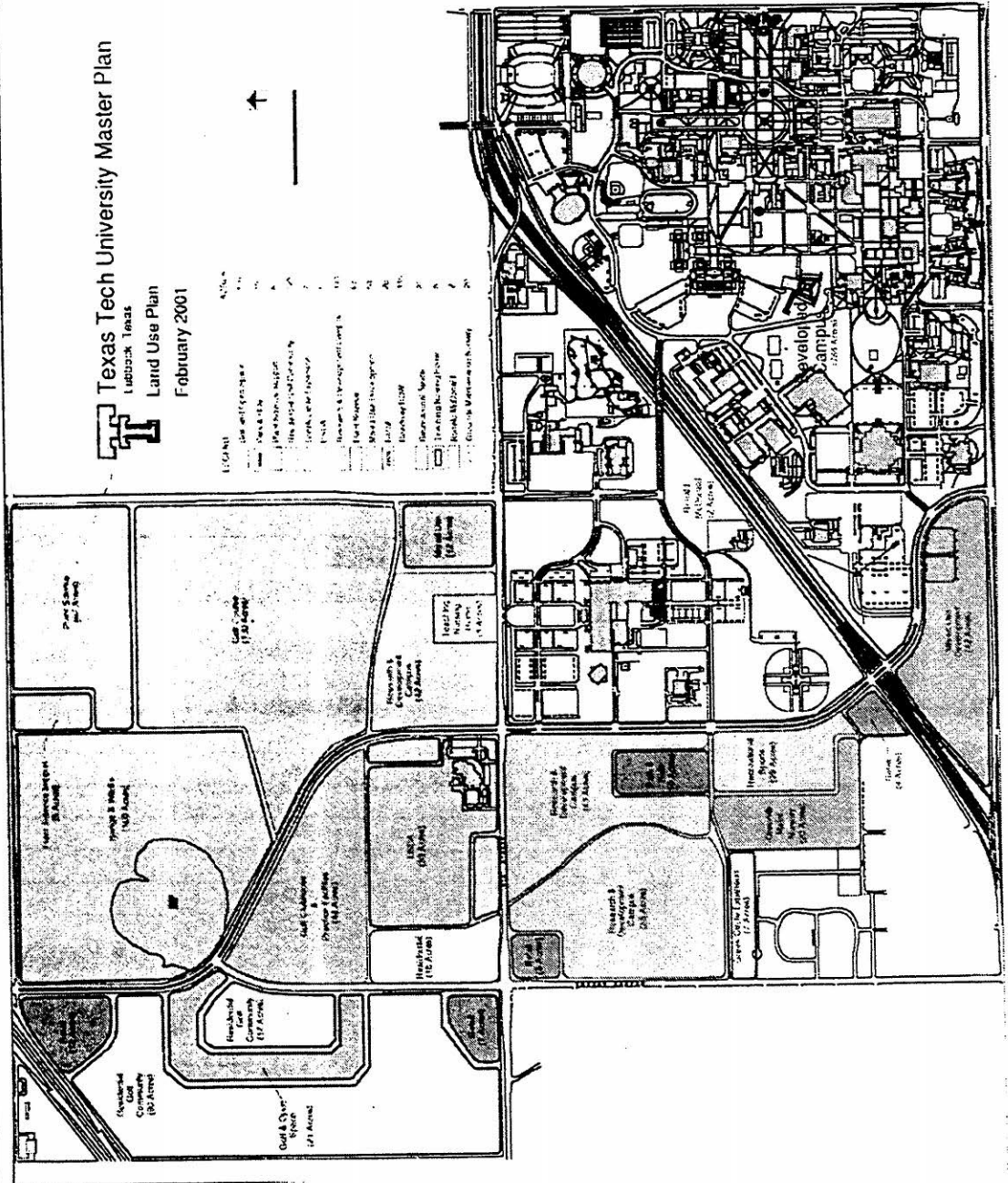
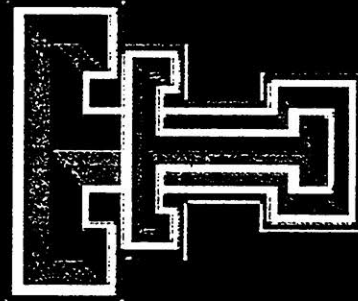


Table 1			
RECOMMENDED TABLE OF FP&C SURCHARGES FOR CONSTRUCTION PROJECTS			
NEW PROJECTS COST RANGE	DORMITORIES/ GARAGES/ WAREHOUSE	CLASSROOMS/ OFFICES/OTHER	CLINICAL/RESEARCH/ SPECIAL EDUCATION
Over \$100,000,000	2.25%	2.50%	2.75%
Over \$50,000,000	2.50%	2.75%	3.00%
Over \$25,000,000	2.75%	3.00%	3.25%
Over \$15,000,000	3.00%	3.25%	3.50%
Over \$10,000,000	3.25%	3.50%	3.75%
Over \$1,000,000	3.50%	3.75%	4.00%
RENOVATION AND RENEWAL (1.33 times new construction)			
Over \$100,000,000	2.83%	3.16%	3.49%
Over \$50,000,000	3.16%	3.49%	3.83%
Over \$25,000,000	3.49%	3.83%	4.16%
Over \$15,000,000	3.83%	4.16%	4.49%
Over \$10,000,000	4.16%	4.49%	4.82%
Over \$2,000,000	4.49%	4.82%	5.16%

Table 2			
CURRENT TABLE OF FP&C SURCHARGES FOR CONSTRUCTION PROJECTS			
NEW PROJECTS COST RANGE	DORMITORIES/ GARAGES/ WAREHOUSE	CLASSROOMS/ OFFICES/OTHER	CLINICAL/RESEARCH/ SPECIAL EDUCATION
Over \$100,000,000	1.75%	2.00%	2.25%
Over \$50,000,000	2.00%	2.25%	2.50%
Over \$25,000,000	2.25%	2.50%	2.75%
Over \$15,000,000	2.50%	3.75%	3.00%
Over \$10,000,000	2.75%	3.00%	3.25%
Over \$1,000,000	3.00%	3.25%	3.50%
Over \$300,000	3.50%	3.75%	4.00%
RENOVATION AND RENEWAL (1.33 times new construction)			
Over \$100,000,000	2.33%	2.66%	2.99%
Over \$50,000,000	2.66%	2.99%	3.33%
Over \$25,000,000	2.99%	3.33%	3.66%
Over \$15,000,000	3.33%	3.66%	3.99%
Over \$10,000,000	3.66%	3.99%	4.32%
Over \$2,000,000	3.99%	4.32%	4.66%
Over \$600,000	4.66%	4.99%	5.32%

FY2000 Annual Research Report

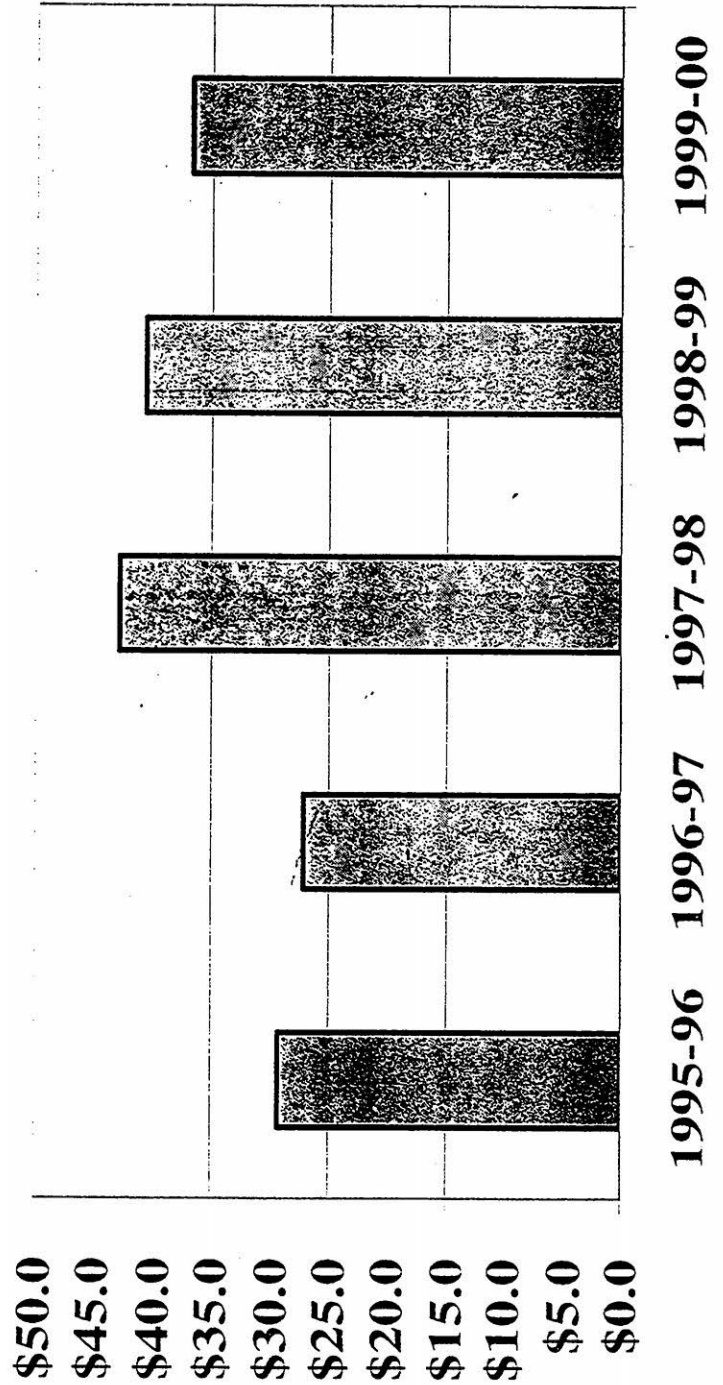


Robert M. Sweazy
Interim Vice President for Research, Graduate Studies
and Technology Transfer

February 8, 2001

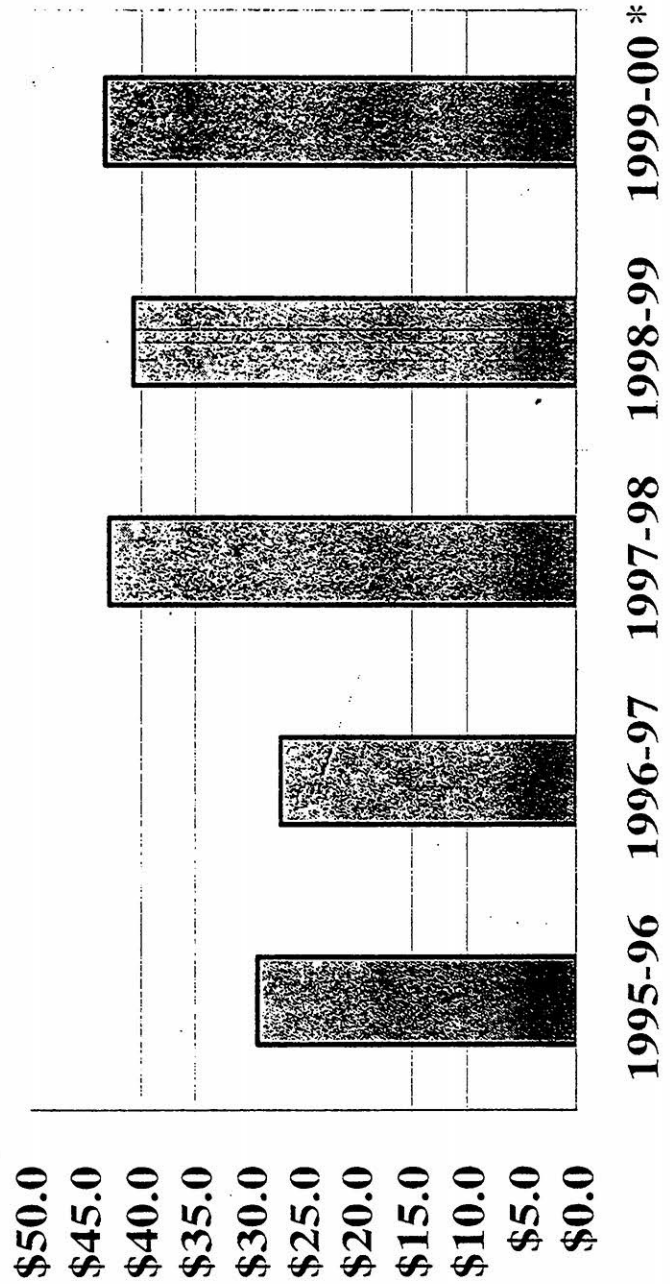
Amount of Awards Received FY1996-2000 (dollars in millions)

Amount of Awards Received
FY 1996-2000
(dollars in millions)



Amount of Awards Received FY1996-2000 (dollars in millions)

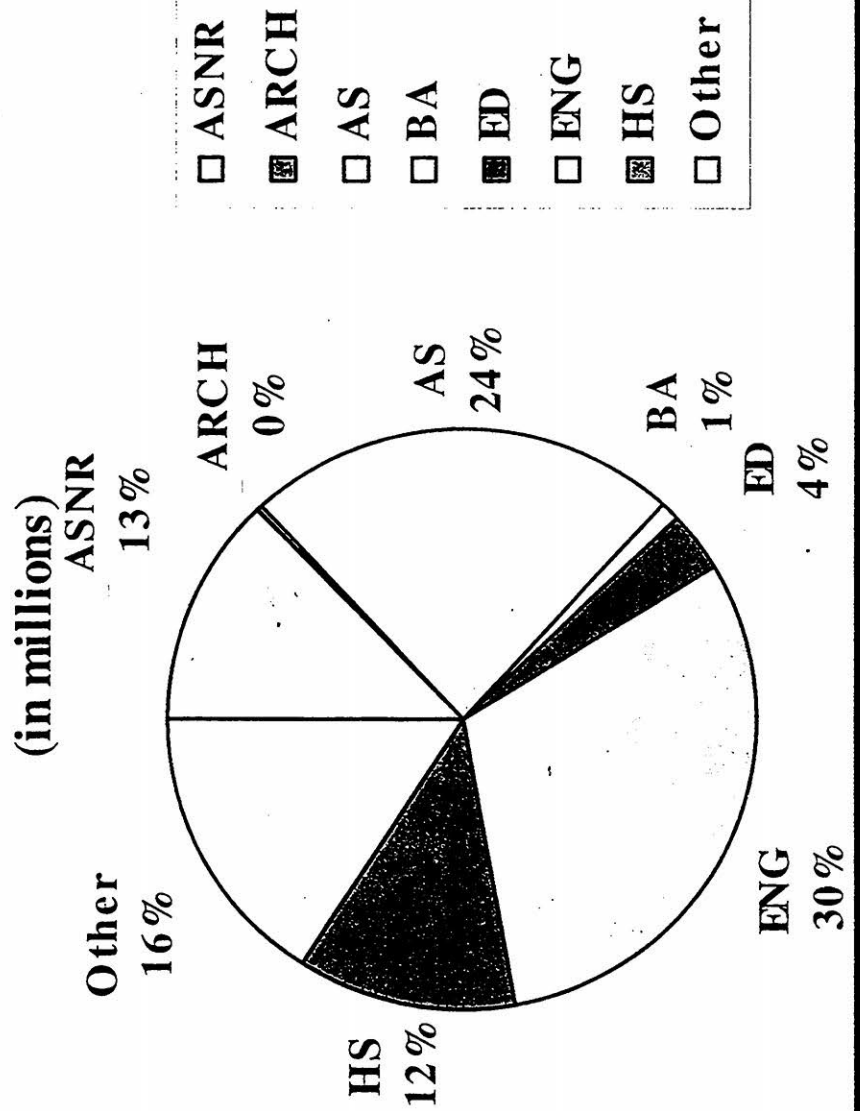
Amount of Awards Received
FY 1996-2000
(dollars in millions)



*\$6.5M awarded FY2000--Budgeted FY2001

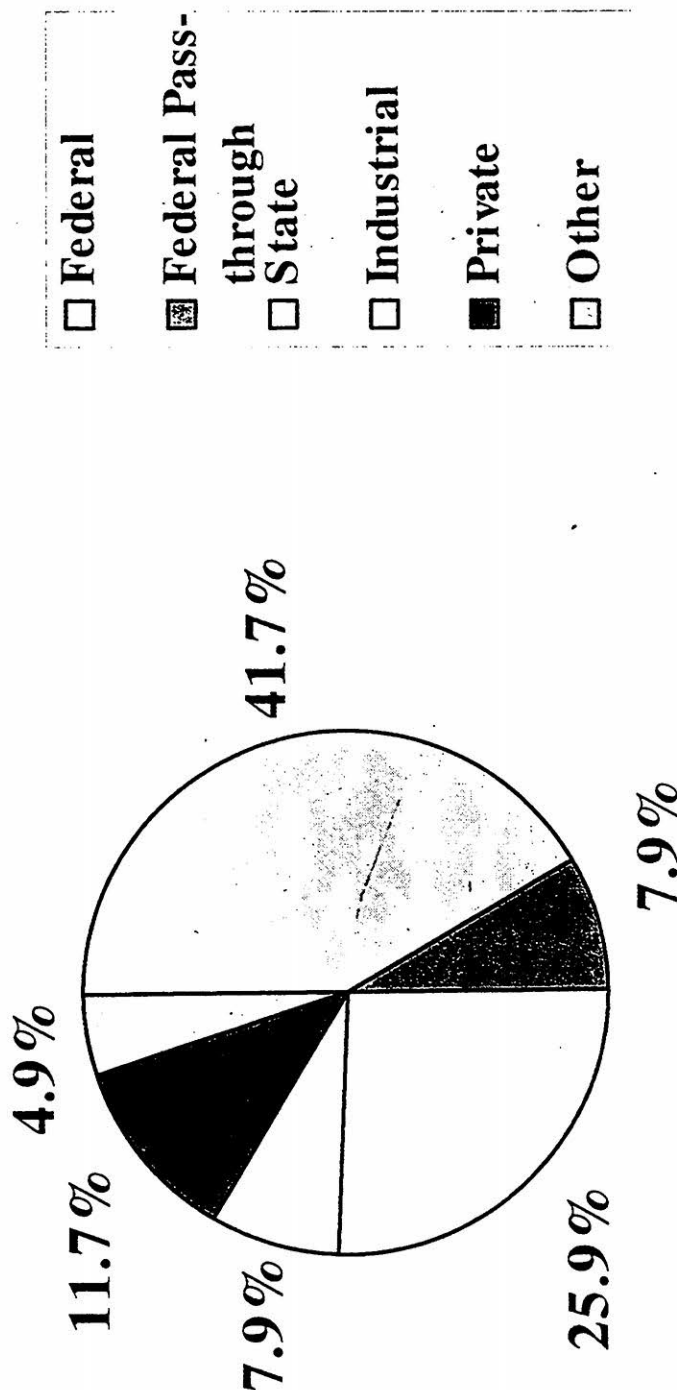
Awards by Major Academic Unit 1999-2000

Awards by Major Academic Unit 1999-2000



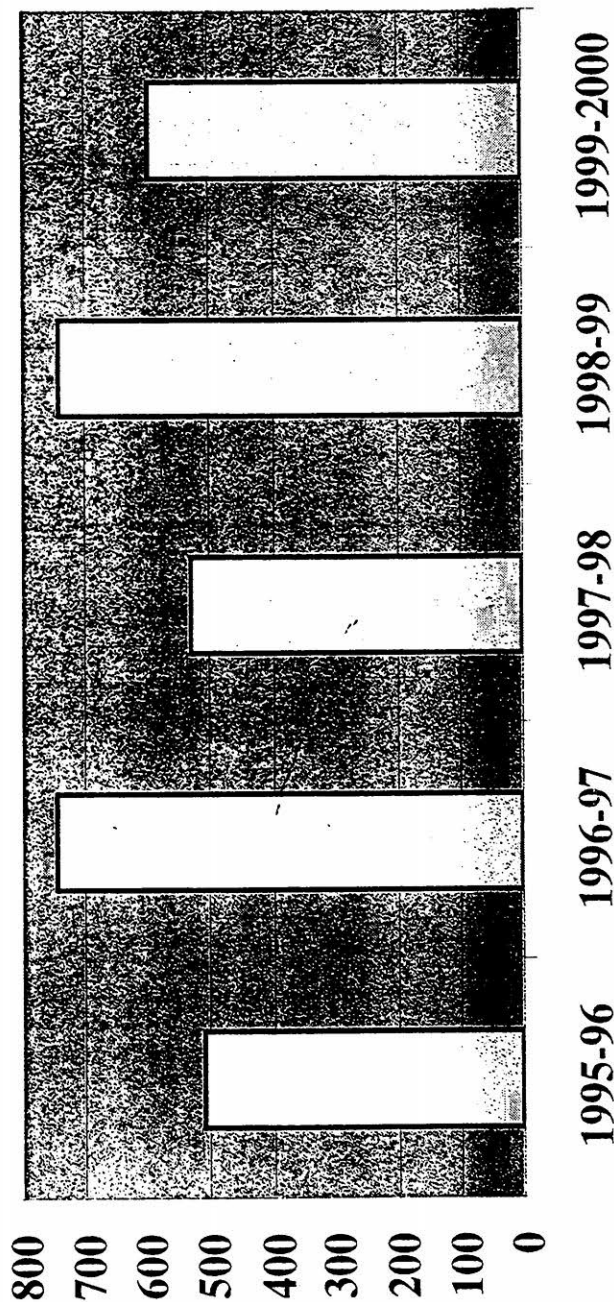
Awards by Sponsor Type FY2000

Awards by Sponsor Type
FY2000



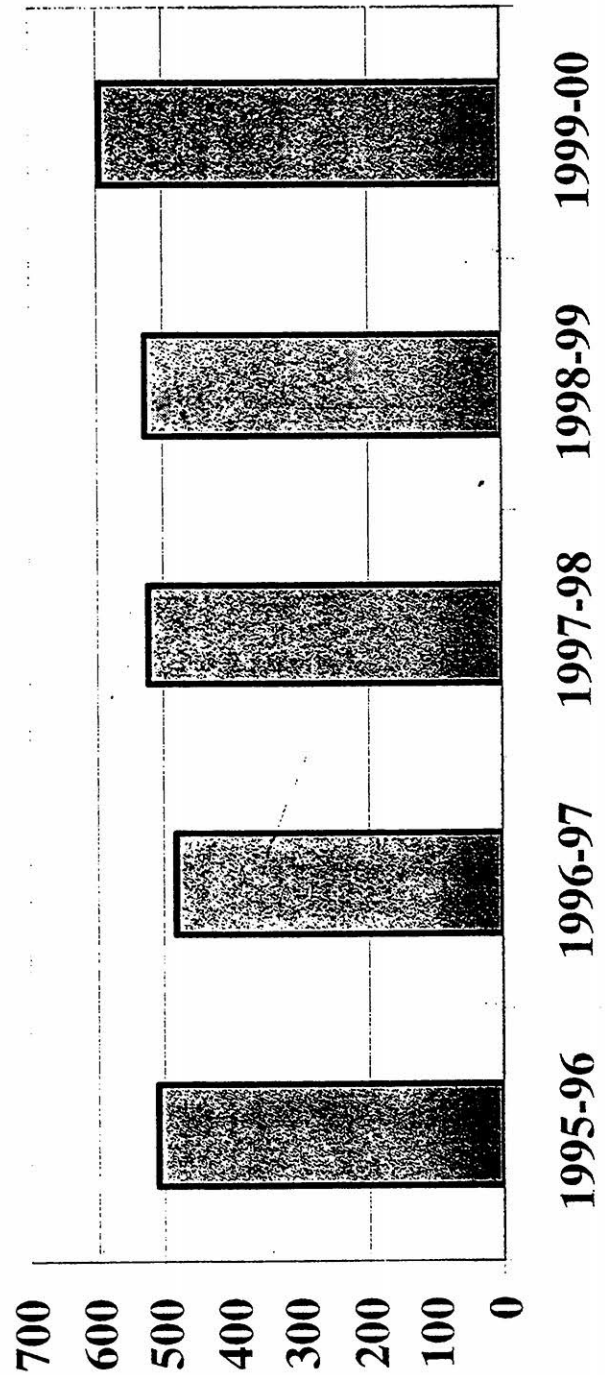
Proposals Submitted FY 1996-2000

Proposals Submitted FY 1996-2000



Number of Awards Received FY 1996-2000

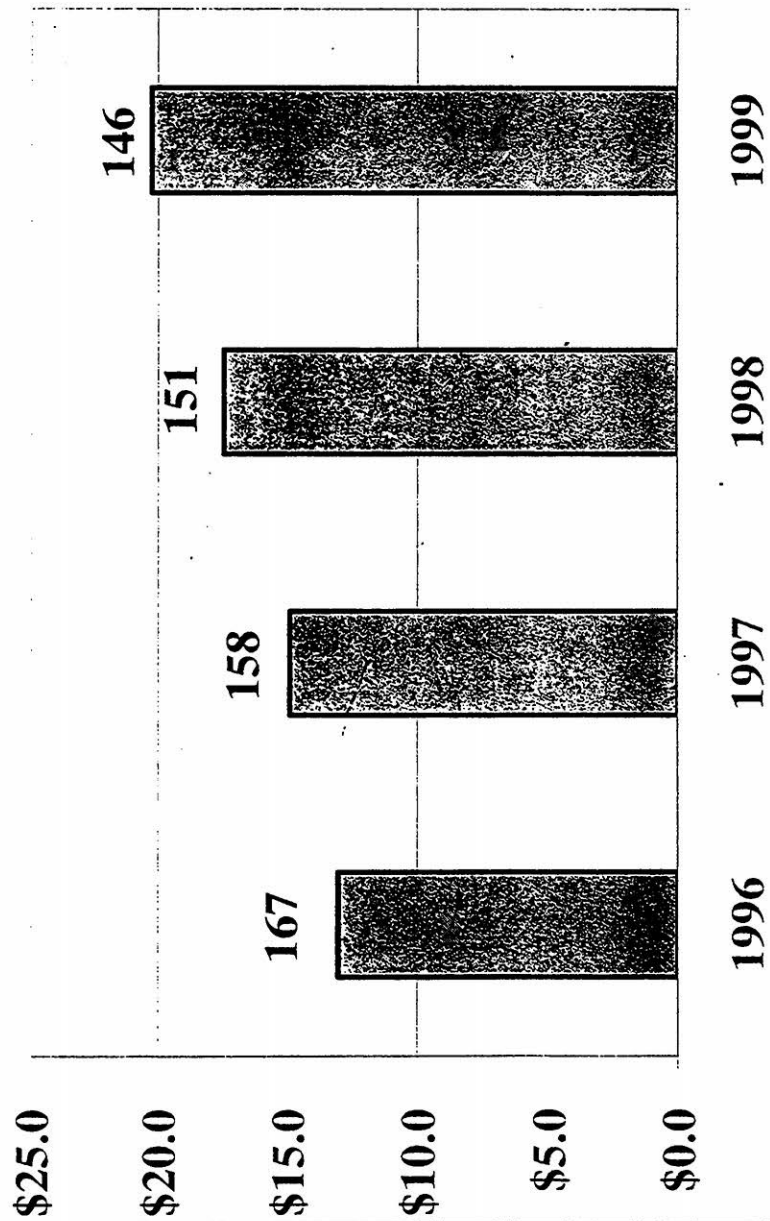
Number of Awards Received
FY 1996-2000



Rank and Research Expenditures as Reported by NSF 1996-1999

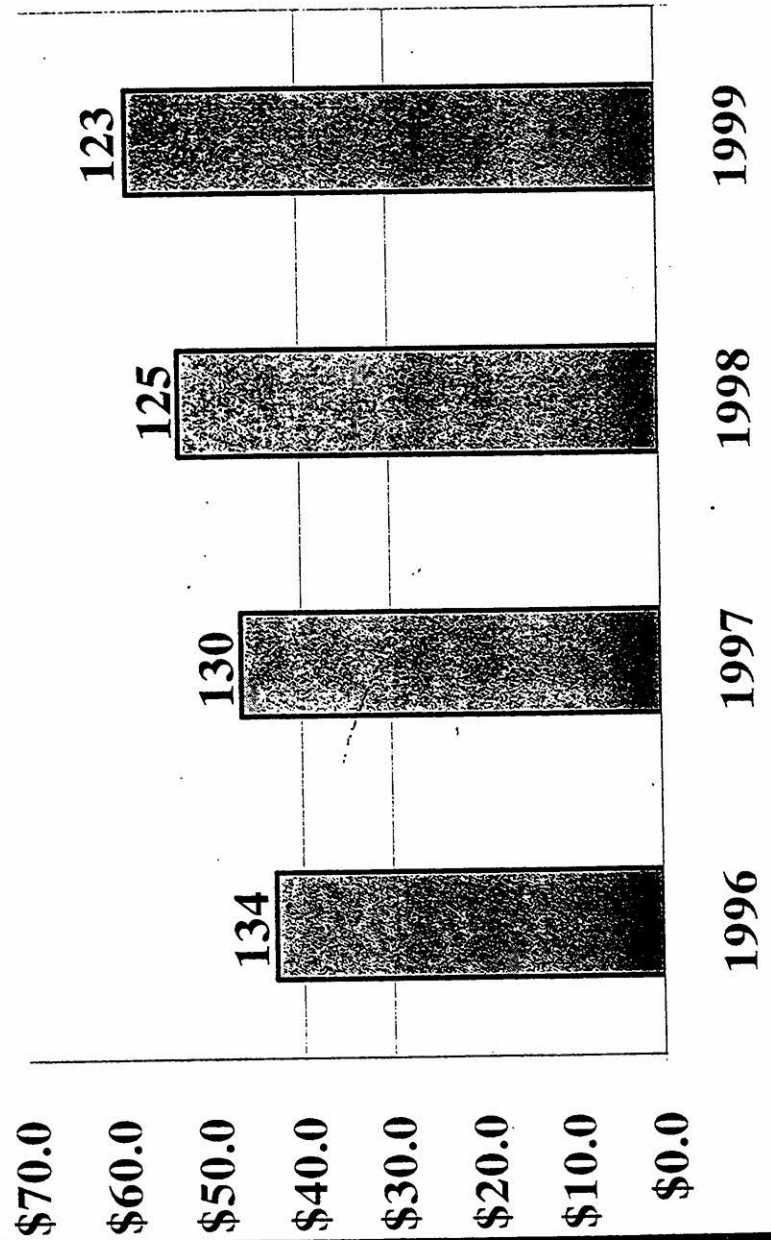
FEDERAL R&D EXPENDITURES

(amount in millions)



Rank and Research Expenditures as Reported by NSF 1996-1999

TOTAL R&D EXPENDITURES
(amount in millions)



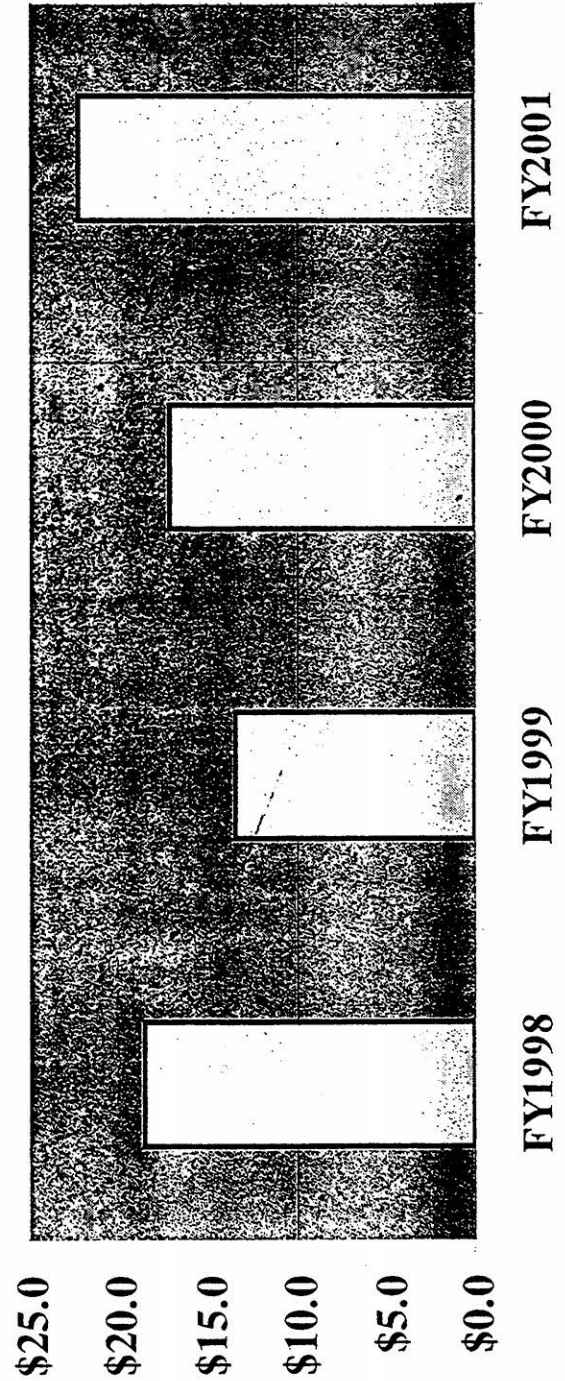
AWARDS

Fiscal Year-To-Date

AWARDS

Fiscal Year-To-Date

(amount in millions)





Research Update Board of Regents

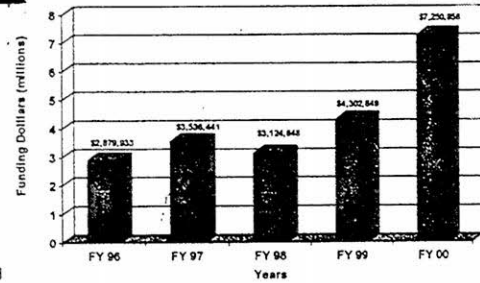
February 8-9, 2001

San Antonio

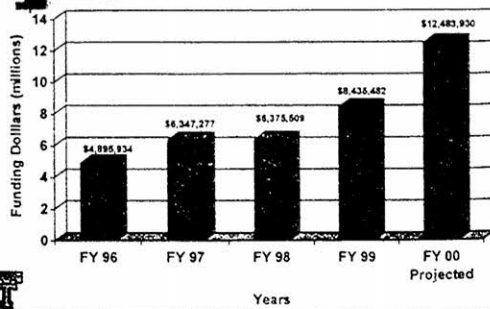
Joel Kupersmith, M.D., Dean, VP

Research Awards

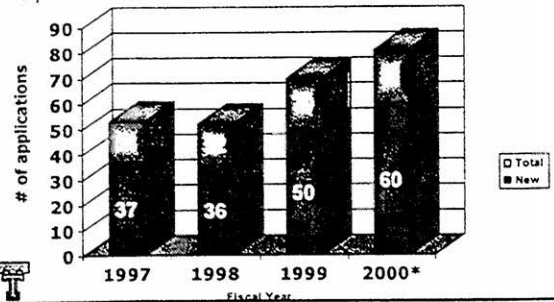
Federal Research Awards

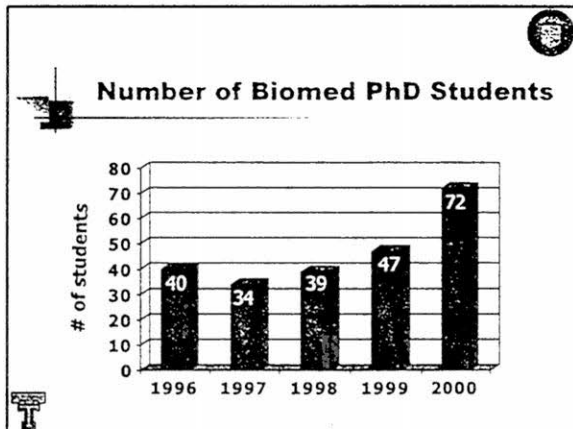


Total Research Awards

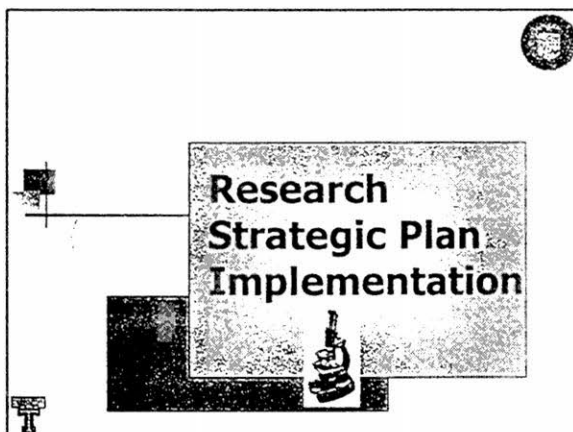


SOM NIH Applications





- ### Research Funding
- Research funding and number of NIH grant applications have increased
 - 230% increase in federal awards
 - 195% increase in total awards
 - Substantial increase in NIH applications
 - Increase and improvement in graduate students



- ### School of Medicine Strategic Plan
- Recently the School of Medicine completed a comprehensive strategic plan (included in packet)
 - Plan was developed by 140 faculty members
 - Research is an important component of the plan
 - Much of the plan has already been implemented
 - HSC Research plan concluded earlier and incorporated into SOM plan

- ### Research Strategic Plan
- Strategic Imperatives
 - Increase research capacity
 - Leverage/promote research relevant to West Texas
 - Increase research productivity of faculty
 - Establish acknowledged expertise in research

Research Strategic Plan Strategic Objectives

Increased funding	Funding increased targeting long term goals
Institutional change in attitude toward research	Institutional attitude is changing
Evaluation and recognition of research	Annual review process, awards and other methods
Clinical Trials Office	Established
Fulfill core research equipment needs	Process begun, equipment purchases underway
Recruit research faculty	Numerous faculty recruited
Research Compliance Office	Established
Amarillo research renovation	Process begun
El Paso 3rd floor for research	Funding established

Long Term Research Goals

- 5-10 Years
- \$35 million in annual federal funding
- Annual averages
 - \$100,000 per basic science faculty
 - \$55,000 per clinical faculty
 - \$20,000 per SON faculty
 - \$50,000 per SOP research faculty
 - \$20,000 per SAH faculty

New Faculty Recruitments

- Some recent recruitments
 - Vascular surgeon
 - Vascular biologists
 - Cancer surgeons
 - Oncologists
 - Cardiologists
 - Gastroenterologists
 - Urologists
 - Other basic scientists
- Example –
 - We now have the best and largest cancer surgery group in Texas

Recent Research Recruitments

- Health Services Research & Management - Dr. Jim Rohrer
- Microbiology - Dr. Ronald Kennedy
- Pharmacology - Chair Search Underway

Research Strategic Plan Strategic Objectives

Space policy to reward funded investigators	Policy established
Improve grants processing	Improved
Intellectual Property Agreement	Joint agreement underway with TTU
Research faculty development and mentoring	Clinical faculty development program

Clinical Research Fellowship Program

- Issue
 - Because of our dependence on clinical revenue, junior faculty members with academic intentions are often overwhelmed
 - Major issue in faculty retention
- Purpose of Program
 - Research faculty development to avoid this pitfall
- Goal of Program
 - To train faculty to be funded independent clinical investigators

Clinical Research Fellowship Program

- Structure of Program
 - Two years
 - 20% time devoted to fellowship program
 - Didactics and mentoring by senior clinical investigators
 - Seed grants for mentored pilot projects

Clinical Research Fellowship Program

- Important Faculty Development program
- We will be trying to identify funding to expand it, especially on the regional campuses

Research Strategic Plan Strategic Objectives

Establish Research Foundation	Underway with TTU
Web site for research	Established
PhD's working with Clinical Departments	Begun (Health Services Research)
Grant writing seminars	Established
Funding for Faculty leave for research	Established
Perform research relevant to West Texas	Diabetes, Rural Aging, others
HSR Dept to study vulnerable populations	Texas Tech-5000 Rural survey

Research Strategic Plan Strategic Objectives

Upgrade Cancer Center	Joint planning underway with UMC and consultant
Additional Clinical Faculty	In Legislative Appropriation Request
Research Building in El Paso	In Legislative Appropriation Request
Clinical Building with Research backfill in Lubbock	In Legislative Appropriation Request

Research Strategic Plan

- Well over half of the items in the research strategic plan have been accomplished
- On track for long term funding
- However there are many issues and challenges

Issues and Challenges



School of Medicine Mission

- Original mission:
 - Provide primary care physicians for West Texas
- Mission fulfilled
 - 20% of physicians in West Texas are Texas Tech SOM graduates
 - 55-60% of graduates enter primary care
- Mission now extending to research
- This is an important organizational issue

Issues/Challenges

- Need for additional faculty and protected time for research
- Lack of infrastructure

Need For Additional Faculty

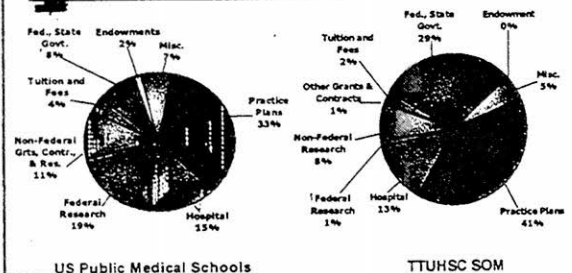


Number of Clinical Faculty

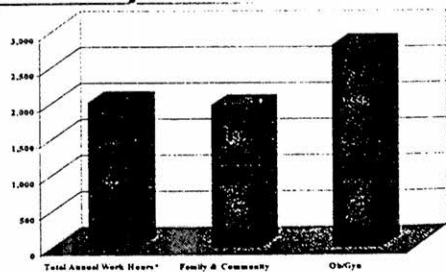
National Rank	School	Faculty
15	UTSWMC	952
34	Texas A&M	731
51	UT H	695
52	UT SA	583
81	UT Galv	430
89	Mississippi	362
90	Louisville	362
91	Texas Tech	353
92	Louisiana Shrev	340
93	Kansas	331

AAMC 1999

Medical School Funding 1999

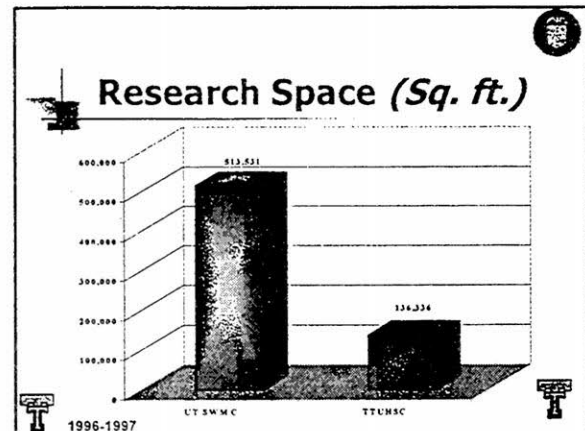
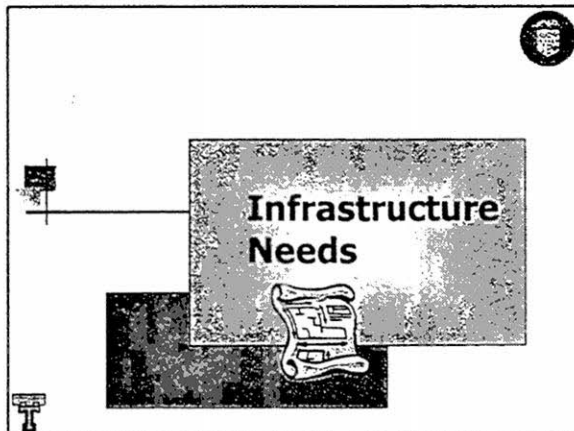


Faculty Hours 1996-1997



Issues/Challenges

- In the leading research institutions, about 3/4 of the research dollars are in the clinical departments
- SOM faculty is modest in size, scattered over 4 campuses and financially dependent on clinical funding
 - Very difficult to attain a critical mass in clinical research
 - Dependence on practice plan funding takes time from research



Infrastructure Needs

- Facilities and recruiting packages
 - Space, Buildings, Equipment
- General Institutional Research Support
 - Increase in Research Office
 - Research processing, oversight, etc
 - Increase in Seed Grants
 - Research Compliance Office

Infrastructure Needs

- Basic Science Research Infrastructure
 - Increase in Laboratory Staff and Research Services
 - Increased size and funding of Graduate School
 - Stipends, etc.
- Clinical Research Infrastructure
 - Increase in Research Coordinators, Data Managers, Computers


Conclusions

- In spite of challenges, TTUHSC is moving ahead in research
- Infrastructure and other issues are important and being addressed
- Some future areas of emphasis
 - Diabetes
 - Cancer
 - Women's Health
 - Aging
 - Vascular Disease and Vascular Biology

The illustration shows a man in a white lab coat standing and pointing at a document held by a seated woman. They appear to be in a laboratory or office setting.

Conclusions



- Available resources for research are:
 - Tobacco money
 - Congressional earmarks for Aging and Diabetes
 - Joint ventures with hospital partners (?)
 - New Aging Center
- We are attempting to identify more resources for the future



**Research Update
Board of Regents**

San Antonio

Joel Kupersmith, M.D., Dean, VP



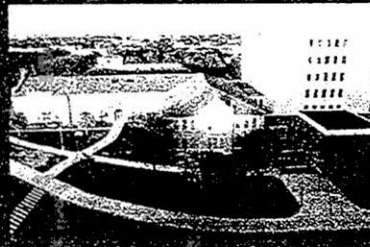
College of Human Sciences Texas Tech University

College Review 2001



MISSION

To provide education, research, and outreach focused on relationships among environments, families, and individuals. The goal is quality improvement and enrichment of the human condition within a diverse and global community.



COLLEGE OF HUMAN SCIENCES

Fall 2000

Enrollment Data

2,248	undergraduate majors in 10 programs
99	master's majors in 7 programs
73	doctoral majors in 5 programs
<hr/>	
2,420	total students

Faculty Data

51.36	tenured and tenure-track FTE faculty
30.60	teaching assistants and instructors
<hr/>	
81.96	FTE total faculty

COLLEGE OF HUMAN SCIENCES STRENGTHS

Outstanding students

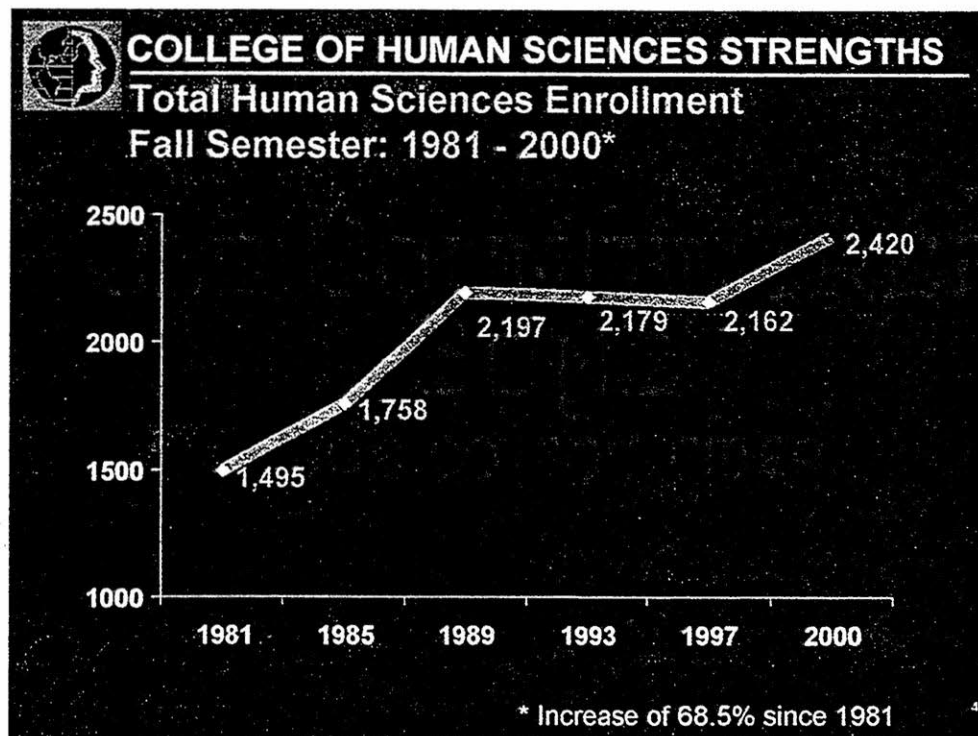
- Over 23% of TTU Who's Who
- Major awards, national fellowships, national and state offices in professional organizations, design competitions, and university recognitions
- High passing rate on national and state professional exams

Enrollment

- One of the largest undergraduate programs in the U.S.

Janelle Jones - TTU volleyball player and BIG XII Conference Community Outreach Award Recipient

Karlie Nicholson - Steelcase University Winner





COLLEGE OF HUMAN SCIENCES STRENGTHS

Retention Of Students*

Fall Statistics	Percentage	
	COHS	TTU Average
1998 undergraduate continuing 1999	88	84
1998 new undergraduates from high School continuing fall 1999	89	79
1998 undergraduates transfers Continuing 1999	81	72
Graduating in 6 years and under	59	47

* Office of Institutional Research

5


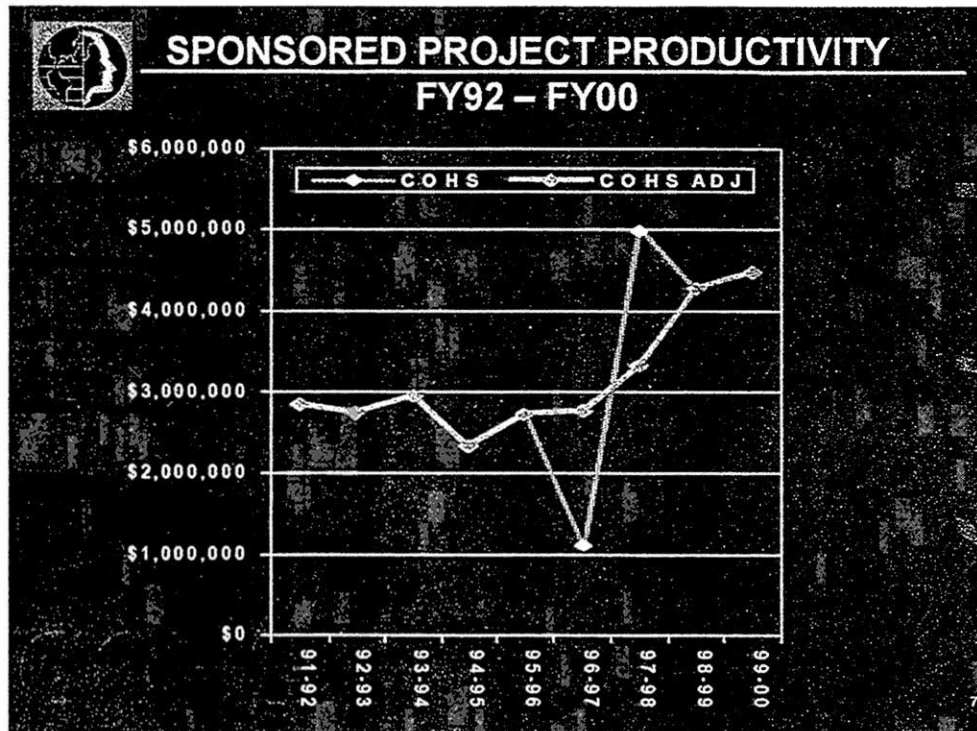


COLLEGE OF HUMAN SCIENCES STRENGTHS

- Faculty accomplishments
 - National officers and editors
 - Recipients of national awards
- Accredited / Registered by 8 national organizations
- Largest research program in a non-land-grant university



6



COLLEGE OF HUMAN SCIENCES STRENGTHS

Centers and Institutes

- Center for the Study of Addiction
- Center for Child & Adolescent Development and Resiliency
- Center for Financial Responsibility
- Child Development Research Center
- Curriculum Center for Family and Consumer Sciences
- Family Therapy Clinic
- Institute for Child and Family Studies
- Texas Wine Marketing Research Institute
- Red to Black Financial Counseling Center – future proposal



COLLEGE OF HUMAN SCIENCES STRENGTHS

Currently Active Sponsored Projects Sponsoring Agencies

Federal/National Sponsors

- U.S. Department of Agriculture
- U.S. Department of Education
- U.S. Department of Health & Human Services
- American Association of Family & Consumer Sciences
- American Association of Marriage and Family Therapy
- National Endowment for Financial Education
- National Institute of Mental Health
- UNICEF

State Government Sponsors

- Texas Agricultural Extension Service
- Texas Commission on Alcohol & Drug Abuse
- Texas Department of Health
- Texas Department of Protective and Regulatory Services
- Texas Education Agency

9



COLLEGE OF HUMAN SCIENCES STRENGTHS

Currently Active Sponsored Projects Sponsoring Agencies (cont.)

Local Area Sponsors

- Brownfield Regional Court Residential Treatment Center
- Greater Opportunities of the Permian Basin
- Lubbock Housing Authority
- Lubbock Independent School District
- South Plains Food Bank
- South Plains Regional Workforce
- South Plains Volunteer Services
- YWCA of Lubbock

Business and Other Sponsors

- Betenbough Charitable Foundation, Inc.
- Corporation for National & Community Service
- International Foundation for Retirement Education
- Plains Cooperative Oil Mill
- Supachill USA Inc.

10

COLLEGE OF HUMAN SCIENCES STRENGTHS

Leveraging Of TTU Investment In COHS 1999 - 2000

TTU Investment in COHS	COHS Return on Investment
5.9% of TTU faculty salaries (\$3.9 million)	7.1% of TTU SCH generated
6.1 % of TTU tenured and tenure-track faculty (46 COHS FTE)	8.9% of TTU students enrolled
	11.0% of TTU degrees awarded
	12.2% of TTU grants received (\$4.48 million)

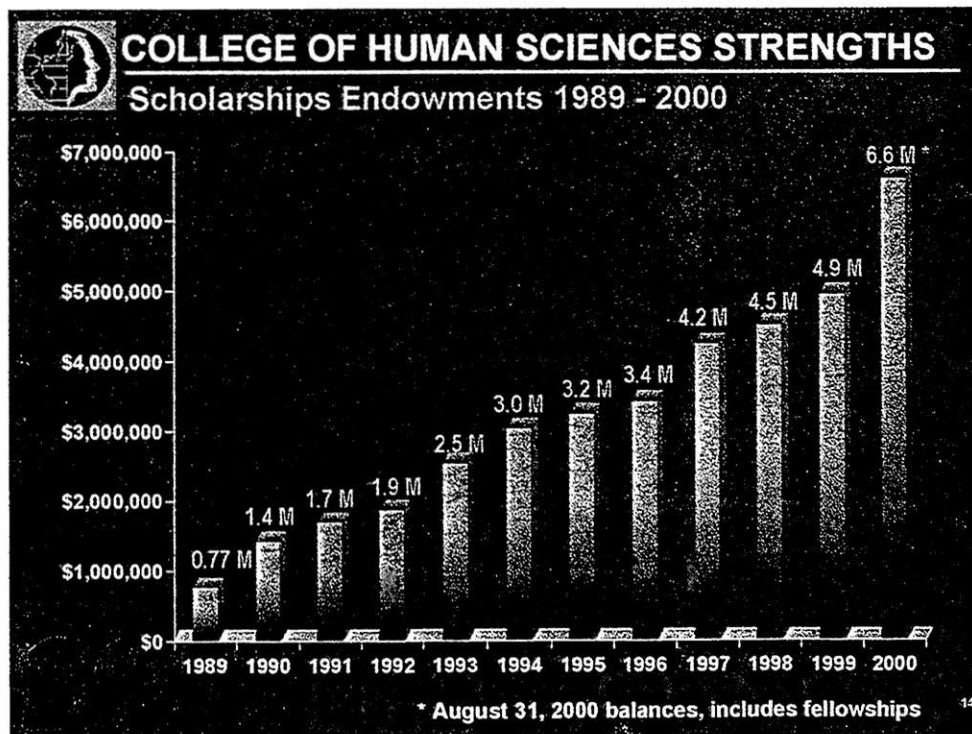
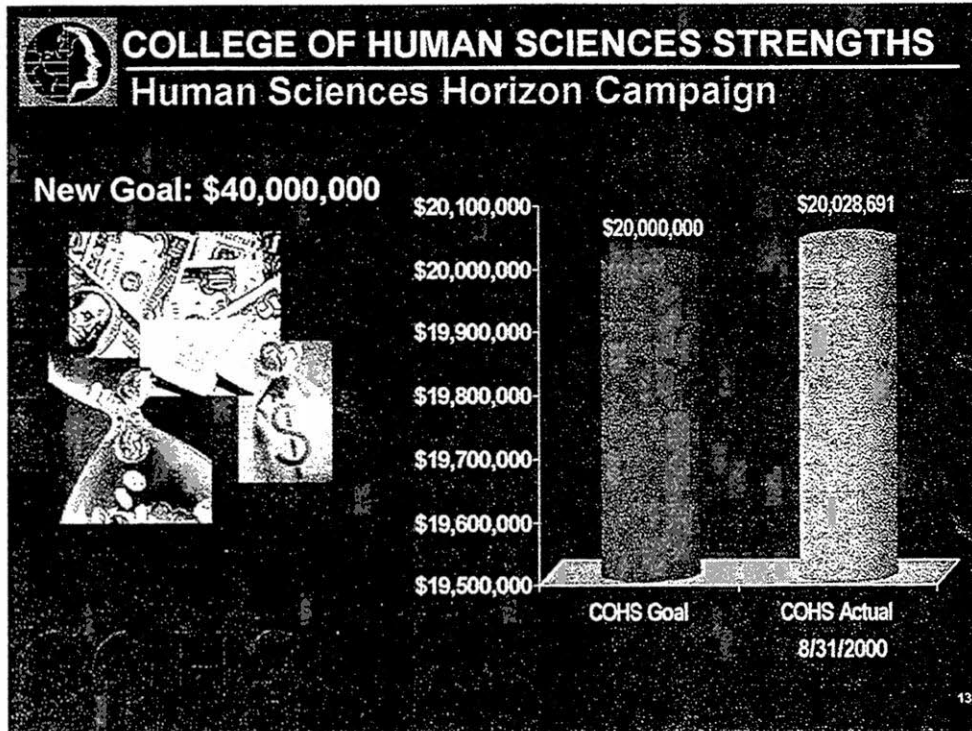
* Office of Institutional Research

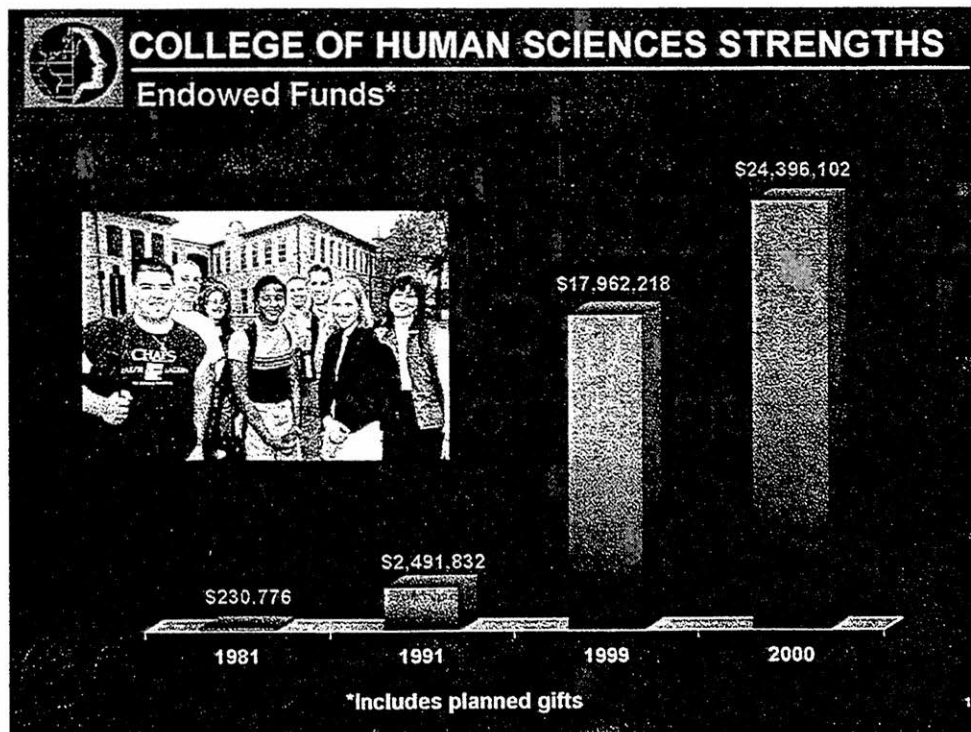
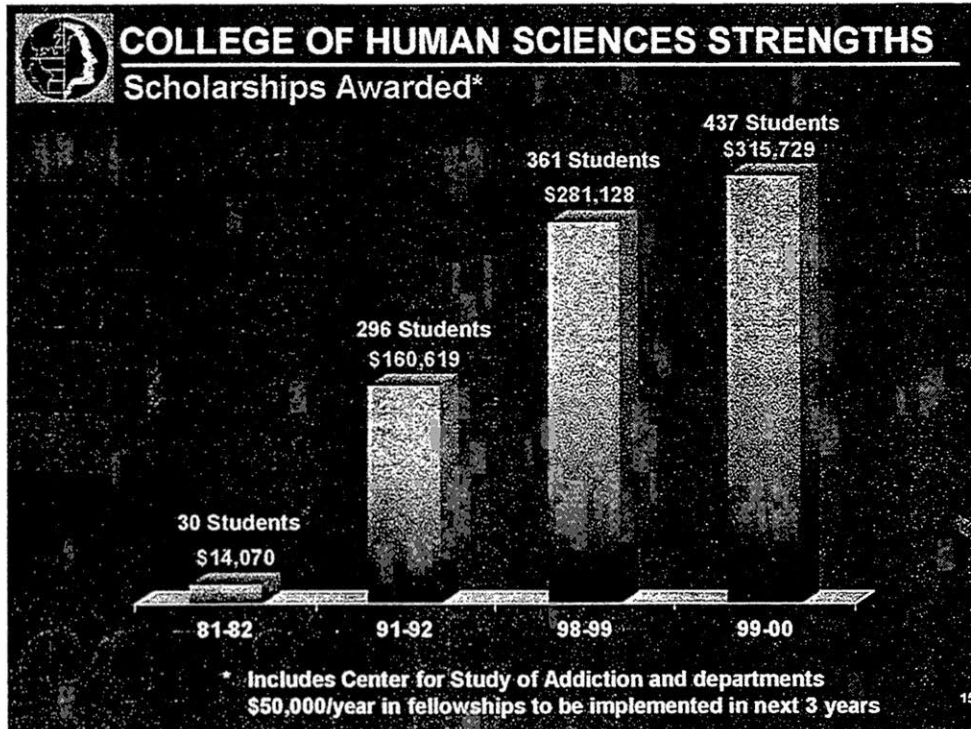
11

COLLEGE OF HUMAN SCIENCES STRENGTHS

- Alumni loyalty
 - Active Texas Tech Human Sciences Alumni Association
 - Distinguished Alumni recognition
 - Alumni activities on campus and in other cities
 - *Viewpoints* alumni publication
- Growth of development program

12





Department of Education, Nutrition, and Restaurant/Hotel Management

Bachelor's Degrees

- Family and Consumer Sciences/Teacher Certification
- Food and Nutrition/Dietetics
- Restaurant, Hotel and Institutional Management

Master's Degrees

- Family and Consumer Sciences Education
- Food and Nutrition/Dietetics
- Restaurant, Hotel and Institutional Management

Doctoral Degrees

- Family and Consumer Sciences Education
- Food and Nutrition/Dietetics



17

Department of Education, Nutrition, and Restaurant/Hotel Management

Strengths:

- Outstanding faculty members
- Exam passing rates
- Collaboration with TEA, Extension, industry groups and other universities
- Sponsored project funding
- Facilities
- Industry demand for graduates
- Distance education initiatives



18

Department of Human Development and Family Studies

Bachelor's Degrees

- Early Childhood
- Family Studies
- Human Development



Master's Degrees

- Human Development and Family Studies
- Marriage and Family Therapy



Doctoral Degrees

- Human Development and Family Studies
- Marriage and Family Therapy



19

Department of Human Development and Family Studies

Strengths

- Reputation
- Outstanding faculty
- Editor of *Journal of Marital and Family Therapy*
- Outstanding programs
- Community outreach
- Friendly and caring environment
- 69 publications and 83 presentations in 1999

20

Department of Merchandising, Environmental Design and Consumer Economics

Bachelor's Degrees

- Family Financial Planning
- Fashion Design
- Interior Design
- Merchandising

Master's Degrees

- Family Financial Planning
- Environmental Design

Doctoral Degree

- Environmental Design and Consumer Economics



21


Department of Merchandising, Environmental Design and Consumer Economics

Strengths:

- National reputation of programs
- Interdisciplinary programs
 - Collaboration studies – Interior Design, Architecture, Landscape Architecture
 - Joint degrees being established
 - J.D. and M.S. in Family Financial Planning
 - M.S. in Finance and M.S. in Family Financial Planning
 - M.B.A. and M.S. in Family Financial Planning
- State-of-the-art technology
- Winners in student competitions
- Student internships
- Placement of graduates
- Faculty recognition




22




**Great Plains
Interactive
Distance Education
Alliance (IDEA)**

- Partner in \$1.1 million US
Department of Education
FIPSE LAAP Grant



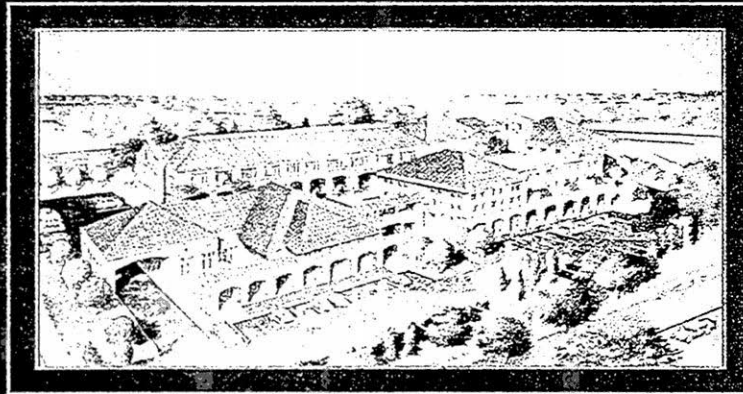
23



**College of Human
Sciences and Texas
Agricultural Extension
Service Collaboration**

24

Proposed Campus Hotel and Conference Center Student Laboratory



The US lodging industry netted \$22 billion in pretax profits in 1999 and supported more than 7 million jobs.

25



"We're all going to grow up and be successful because the college has done a good job. The school has a real challenge to keep that relationship and love of campus alive in their students after we leave. When Dean Bess Haley and Texas Tech reached out to me, it was a welcomed opportunity."

*Milla Perry Jones, Distinguished Alumna
'69, B.S. Food & Nutrition
Vice-President
Baylor Health Care System Foundation*

26

Board of Regents Update February 8, 2001 School of Nursing

Alexia Green
RN, Ph.D.

Dean and Professor



Overview of Nursing Education

- Bachelor of Science in Nursing
- Entry as generic student
 - Lubbock Campus Only
- RN to BSN Programs
 - Lubbock
 - Odessa
 - StarNetT
 - Sweetwater
 - Coleman
 - Brownwood
 - Fredericksburg
 - Kerrville
 - Cuero



Overview Cont.

- Master's of Science in Nursing
 - Administration
 - Education
 - Advanced Practice – Family Nurse Practitioner
 - Collaborative program with UT-Tyler – TT Degree
- Doctoral Degree in Nursing (Ph.D.)
 - Collaborative program with UTSA – UT Degree



Enrollment Figures Fall 2000

- Overall enrollment 431 students
 - 2% decline from previous fall
 - 20% decline from highest enrollment In fall 93
- Undergraduate = 349
- Graduate = 82



NCLEX Outcomes - 2000

- SON NCLEX pass rates 89.3%
- Texas NCLEX pass rate 87.1%
- National NCLEX pass rate 83.8%



Challenges

- Nursing shortage
- Faculty shortage
 - Research
 - Practice
 - Education
 - Service



Nursing Shortage - Acute

- Long History of Cyclic Shortages
- Current Acute Shortage due to Managed Care / Balanced Budget Act Impact on Healthcare
- 1998 – TX needed 38,000 RNs to meet national average of RNs per/100,000 population



Nursing Shortage - New

- Evolving into Shortage Much Different Due to Aging Workforce
 - <10% RNs under 30
 - 60% of RNs over 40
- By 2020 majority of RN workforce will retire
- Significant Impact on Health Care Delivery
- Global Shortage



Nursing Shortage Cont.

- Decline in US Nursing School Enrollments
 - Five years of declining enrollments
 - Overall 21% decline since 1995
- Fewer students selecting nursing as career option
- Aging Faculty Nationally (AACN)
 - Associate Professors = 52.1
 - Assistant Professors = 48.5



Recent Headlines

- Wall Street Journal 1-24-01
 - "Shortage of Nurses Hits Hardest Where They are Needed the Most"
- Lubbock Avalanche-Journal 1-26-01
 - "UMC's expenses rise with shortage of nurses"
- Lubbock Avalanche-Journal 1-26-01
 - "Young patient still critical after transfer"



Shortage in Texas

- Faculty Shortage in Texas
 - Mean faculty age = 51.1 yrs.
- SONs graduate approx. 5000 RNs annually
- Hope to Double by 2007 to 10,000 RNs



Texas Shortage

- TX Unique in Turning Away Qualified Applicants
 - Over 3000 turned away in 1999
- TTUHSC SON 1997-2000
 - Admitted 479 UG Students
 - Turned Away 319 Qualified Applicants



Strategic Goals 2001-2003

- Revitalize the image, culture & climate of the SON
 - Team Building
 - Reconnect & reach out to academic & West Texas Communities
 - Develop comprehensive marketing plan



Strategic Goals 2001-2003

- Enhance the quality & capacity of the UG & G nursing programs
 - Maximize enrollment
 - Increase retention
 - Revise RN-BSN curriculum
 - Strengthen UG and G curriculum
 - Implement new Masters programs
 - Geriatric Nurse Practitioner
 - Nursing Home Administrator



Strategic Goals 2001-2003

- Strengthen the financial base & human resources of the SON
 - 20% of SON budget generated by practice plan
 - Recruit faculty with doctoral preparation
 - Revitalize the faculty practice program and create strong programs of research
 - New emphasis on research



Strategic Goals 2001-2003

- Strengthen informatics support for curricular and service delivery
 - Entire MSN program on-line
 - RN-BSN program on-line
 - Moving away from on-line for generic
- Develop capacity for geriatric nursing education, practice and research
 - Institute on Aging
 - Carillon Project
 - Garrison Geriatric Center



The School of Nursing

Is Proud to Be An

Integral Part of the

**Texas Tech University Health
Science Center**

Thanks!



TEXAS TECH UNIVERSITY - STUDENT FEES
Effective Beginning Fall Semester, 2001
Summary of Changes

(A) Tuition - All Colleges Except School of Law

1. As a result of the action by the 76th Legislature, Regular Session, the following tuition rates are in effect for the academic year beginning with the Fall semester, 2001:
 - (a) All Colleges Except School of Law - Residents of Texas: \$40 per semester credit hour, with minimums of \$120 for a long term and \$60 for a summer term (no increase from the rate per semester credit hour in effect for the 2000-2001 academic year).
 - (b) All Colleges Except School of Law - Non-Resident Students, United States Citizens and Foreign Students: \$255 per semester credit hour, no minimums.
2. The Board of Regents has authorized the President to approve the assessment of additional tuition at a rate not to exceed the maximum allowed by law per semester credit hour from students enrolled in graduate program courses.
3. The President of Texas Tech University is authorized, in accordance with state statutes, to require those graduate students exceeding the cap on maximum doctoral hours established by the State of Texas to pay non-resident tuition regardless of residence status.
4. Listed below is a comparison of tuition and mandatory fees for a student taking a 15 semester-credit-hour load:

	Resident Student		Non-Resident Student	
	2000-2001	2001-2002	2000-2001	2001-2002
Tuition	\$600.00	\$600.00	\$3,825.00	\$3,825.00
Student Services Fee	131.40	143.40	131.40	143.40
Medical Services Fee	52.00	55.00	52.00	55.00
University Center Fee	88.00	88.00	88.00	88.00
Institutional Tuition	600.00	600.00	600.00	600.00
Information Technology Fee	105.00	105.00	105.00	105.00
Miscellaneous Mandatory Fees	60.50	90.50	60.50	90.50
Course Fee(s) Estimated	105.00	105.00	105.00	105.00
Total Estimate* (Without Housing)	\$1,741.90	\$1,786.90	\$4,966.90	\$5,011.90
% Increase		2.58%		0.91%

*Estimate does not include laboratory fees. Laboratory fee may vary from \$0.00 to \$30.00 per course.

Summary of Changes (continued)

(B) Student Services Fee

The Student Services Fee Advisory Committee, comprised of students, recommends that this fee be increased from \$10.95 to \$11.95 per semester credit hour with a \$143.40 maximum for full-time students (those registered for 12 semester credit hours or more). This is an increase in the maximum charge of \$12.00 per regular semester. The increase was recommended to provide the funds:

- Anticipated salary and fringe benefits and minimum student hourly salary increases for 2001-2002.
- Increased funding for the campus bus system (Red Raider Express) and new Safe Ride Program.
- Increased funding for the Student Recreation Center operations due to expansion.
- Supplementary support for new initiatives including Ombudsman Office, On-line T.E.A.M. Testing Center, and Red Raider CAMP.
- Loss of an estimated \$250,000 in revenue for teaching and research assistants due to student service fee waivers.

In addition, the Student Service Fee Advisory Committee recommended that TTU eliminate the grouping of services depending on number of hours taken. This will result in all student services funded by the Student Service Fee being available to all students.

(C) Library Use Fee

The Dean of the Libraries and the Offices of the Provost and Vice President for Student Affairs recommend that the Library Use Fee be increased from \$2 per semester credit hour to \$4 per semester credit hour for 2001-2002. The increase would enhance Library acquisitions and the technological needs of the Library and anticipated salary and fringe benefits increases initiated by the Texas State Legislature.

(D) Medical Services Fee

The Student Health Center Advisory Committee, comprised of students and ex-officio members including the Administrative Director and Chief of Staff along with the Office of the Vice President for Student Affairs, recommend an increase of the Medical Services Fee from \$52 per semester for students enrolled in four or more semester credit hours to \$55 (Fall and Spring and \$27.50 Summer) per semester for students enrolled in four or more semester hours of credit for 2001-2002.

(E) Student Lectureship Series Fee

The Student Senate through Senate Resolution 36.14 approved on November 16, 2000, and Student Government Association President recommend a \$1 per semester (Fall and Spring) optional/voluntary Student Lectureship Series Fee for 2001-2002. The Student Lectureship Series Fee collected each semester shall be matched by the Offices of the President and Vice President for Student Affairs to provide nationally and internationally recognized on-campus lectures for students.

Summary of Changes (continued)

(F) Housing Fees

- (1) The rates have increased due to continued growth in our actual and anticipated expenses. The major impacts on expenses anticipated for this year and next year include the explosive growth of utilities charges and projected increases in labor costs. Currently, our utility costs are increasing at a rate of 46% since FY 1999-2000. We are also expecting a legislative mandated increase in salaries and higher health insurance costs. Each student in the residence halls will receive an All Sports Package with the cost of \$79 included in the new rates. In addition to meeting these expenses, the costs of maintenance and replacement increase as our buildings age. It is important to maintain the buildings properly and to build our capital improvement reserves for needed renovations and equipment replacement. The capital improvement plans developed by the department will require significant reserves during the next ten years.

TTU introduced guaranteed room and board rates in 1993, as a way to encourage students to return to the residence halls. This program guarantees a student the same room and board rates for four years of continuous occupancy. The program did not achieve the goal we had planned of increasing retention. Therefore, the guaranteed rate program is being phased out following the 1999-00 fiscal year. This year, the increase in rates for a combination of room and board ranges from 5.6% to 8.7%.

As a part of a departmental strategic planning process, we determined that students were requesting more flexible meal plans and greater variety in food service. This led to the renovation of Stangel/Murdough Dining into a food court, and the introduction of the new "Declining Dining Dollar" and "Dining Semester Block" meal plans that are included in the new rate proposal.

- (2) Waivers of Housing and Dining fees may be granted on an exceptional basis by the Director of Housing and Dining with the approval of the Vice President for Student Affairs. The Director of Housing and Dining and the Vice President for Student Affairs will develop criteria for such waivers.

(G) Fee Waivers

The President of Texas Tech University is authorized to establish waiver criteria and waiver approval procedure for the fees in accordance with the State Law.

(H) Authorization

All tuition, fees and charges of Texas Tech University are charged and collected under specific authorization of the laws of the State of Texas, including, but not limited to, the authorization in Texas Education Code Section 54.504, Section 55.16 and other applicable sections.

(2) HOUSING FEES¹

1. **ACADEMIC YEAR ROOM RATES: 2001 - 2002
WITH ALL SPORTS PACKAGE @ \$79**

	<u>Current 2000 - 01</u>	<u>Proposed 2001 - 02</u>
Non-Air Conditioned Halls		
Bledsoe and Sneed	\$2,062	\$2,216
*Gaston and Doak	\$2,097	\$2,251
Air-Conditioned Halls		
Chitwood, Clement, Coleman, Gates, Horn, Hulen, Knapp, Murdough, Stangel, Wall, and Weymouth	\$2,733	\$2,887
*Gaston	2,768	2,922
Gordon Hall Suites		
Efficiency	\$2,803	\$2,957
Two bedroom suite	\$2,928	\$3,082
One bedroom suite	\$3,132	\$3,286
Additional for single room in Gordon Hall	\$ 820	\$ 860
Additional for single room in all other halls	\$ 770	\$ 790
**<u>Carpenter/Wells Apartments</u>		
Four bedroom	\$3,322	\$3,476
Three bedroom	\$3,546	\$3,700
Two bedroom	\$3,993	\$4,147
One bedroom	\$4,418	\$4,572
***<u>Gaston Apartments</u>		
One bedroom	\$524/mo.	\$559/mo.
Two bedroom	\$616/mo.	\$656/mo.

*Gaston and Doak Halls operate throughout the academic year. The additional charge will allow residents to remain in the building during the Christmas break.

** All bedrooms in Carpenter/Wells are singles and the complex will operate throughout the academic year.

*** Gaston apartments are rented on a monthly basis without a meal plan. Rates include all utilities, furnishings, telephone and Ethernet.

¹See Summary of Changes, Item (F)

(2) HOUSING FEES¹ (continued)

PROPOSED ACADEMIC YEAR MEAL PLAN RATES: 2001 – 2002

	<u>Current 2000 - 01</u>	<u>Proposed 2001 - 02</u>
Basic Meal Plans		
20 meals per week	\$2,175	NA
13 meals per week	\$2,035	NA
9 meals per week	\$1,963	NA
Super meal plan		
Declining Dining Dollars		
Diamond (\$550DDD or 295 meals/semester: ~19/week		\$2,450
Platinum (\$475DDD or 235 meals/semester: ~15/week		\$2,300
Gold (\$400DDD or 185 meals/semester: ~12/week		\$2,150
Silver (\$350DDD or 155/semester: ~10/week		\$2,050

¹See Summary of Changes, Item (F)

(2) HOUSING FEES¹ (continued)

(a) Summer Rates Five-Week Term / Proposed Room and Board Rates

	21 Meals per Week		13 Meals per Week		9 Meals per Week	
	<u>Current</u>	<u>Proposed</u>	<u>Current</u>	<u>Proposed</u>	<u>Current</u>	<u>Proposed</u>
Non-Air Conditioned Halls	\$610	\$640	\$591	\$621	\$581	\$611
Air Conditioned Halls	\$684	\$714	\$665	\$695	\$655	\$685
Additional for Single Room	\$140	\$150	\$140	\$150	\$140	\$150
<u>¹Carpenter/Wells Complex</u>						
Four bedroom	\$767	\$797	\$748	\$778	\$738	\$768
Three bedroom	\$799	\$829	\$780	\$810	\$770	\$800
Two bedroom	\$862	\$892	\$843	\$873	\$833	\$863
One bedroom	\$922	\$952	\$903	\$933	\$893	\$883

⁽¹⁾All bedrooms in Carpenter/Wells apartments are singles.

¹See Summary of Changes, Item (F)

(2) HOUSING FEES¹ (continued)

- (b) Miscellaneous Fees: The Department of Housing and Dining Services provides various services in addition to room and board. The following fees are recommended for these various services for 2001-02:

	<u>Current 2000-01</u>	<u>Proposed 2001-02</u>
<u>Small guest apartments:</u>		
Double Occupancy, per person, per night	\$ 26.00	\$ 28.00
Single Occupancy, per night	\$ 36.00	\$ 38.00
<u>Larger guest apartments:</u>		
Double Occupancy, per person, per night	\$ 38.00	\$ 40.00
Single Occupancy, per night	\$ 52.00	\$ 54.00
<u>Conference room rates:</u>		
Double Occupancy, per person, per night	\$ 17.50	\$ 18.00
Single Occupancy, per night	\$ 24.00	\$ 24.00
<u>Conference meal rates:</u>		
Breakfast	\$ 4.80	\$ 4.90
Lunch	\$ 6.85	\$ 6.95
Dinner	\$ 7.95	\$ 8.05

- (c) Room and Board Rates Major Points: For most rates the overall increase is \$429 or 8.7%. Major components of the increase include:
- \$240 for utilities increases that are currently growing at the rate of 46%, or over \$1,000,000 per year.
 - \$110 for state mandated increases in salary and fringe benefits.
 - \$79 for the inclusion of the All Sports Package for each resident.

¹See Summary of Changes, Item (F)

(3) OTHER FEES

All Colleges and the School of Law

1. Application Fee: (All applications except those by TTU and TTUHSC Faculty, Staff, their spouses and children):

a. Undergraduate (United States Citizens)	\$40.00
b. Graduate (United States Citizens)	40.00
c. Law School	50.00
d. Foreign (Undergraduate and Graduate)	50.00

2. Auditing Fee (Students enrolled in 11 semester credit hours or less) 10.00

3. Binding Theses and Dissertations:

Theses – 3 official copies	45.00
Dissertations – 3 official copies and microfilming	95.00

4. Correspondence Courses:

High School Level (per ½ unit)	79.00
College Level (per semester credit hour)	53.00
Credit by Examination (High School and College Level):	
1 to 10 Exams	28.00
11 to 20 Exams	18.00
21 or more	10.00

5. Course Fee (Per Course): Not less than \$3 per Course, but not more than \$45, except that the fee shall not exceed, in general, the cost of materials or services directly associated with the course—not including faculty salaries. The fee established for individual courses shall be determined and approved under a policy established by the Administration. 45.00

6. Diploma Replacement Fee 16.00

7. Diploma Insert Fee (re-application for graduation) 2.00

8. Duplicate Copy of Registration Fee Receipt 0.50

9. Education Abroad Fee (with the approval of the Vice Provost for Academic Affairs and Vice President for Fiscal Affairs, the fee may be set in an amount not to exceed the cost of offering the program but not less than \$50.00 and not more than) \$250.00

(3) OTHER FEES (continued)

10. General Property Deposit (Collected at first enrollment and maintained at this level at each subsequent registration)	10.00
11. Identification Card Maintenance Fee	4.50
12. Identification Card Replacement Fee	12.00
13. Identification Card Revalidation Fee	5.00
14. Information Technology Fee (Per Semester Credit Hour)	7.00
15. Installment Payment of Tuition/Fees Option Fee (Student Business Services Billing Fee) assessed on the second installment of Tuition and Fees each term or semester	10.00
16. International Education Fee	1.00
17. International Student Fee (each non-immigrant international student – each summer session \$15.00; each semester	30.00
18. Laboratory Fee (Per Laboratory Section; not less than \$2 per Section, if charged. But not more than \$30, except that the fee shall not exceed, in general, the cost of operating the laboratory—not including personnel and equipment costs. The fee established for individual laboratory sections shall be determined and approved under a policy established by the Administration)	30.00
19. Late Charges on Loans	25.00
20. Late Payment Fee (assessed the first working day after the Billing due date)	25.00
21. Late Registration Fee (beginning the 1 st class day)	25.00
22. Law School Deposit	200.00
23. New Student Orientation Fee:	
Student Only	35.00
Student and Family	45.00
24. Post Suspension Assistance Fee (XL – Strategies)	100.00
25. Private Music Instruction:	
Applied Music 1001, 1002, 2001,2002, 3001,3002, 4001, 4002, & 5001--1 hour each (summer - \$6.00)	15.00

(3) OTHER FEES (continued)

26. Private Music Instruction (Continued)

Applied Music 1001, 1002, 2001,2002, 3001,3002, 4001, 4002, & 5001 – 2 to 4 hours each (summer -12.00)	30.00
---	-------

27. Post Census Day Matriculation Fee (After 20 th Class Day of a long term or 15 th Class Day of a summer term)	100.00
---	--------

28. Recreation Center Construction Fee	25.00
--	-------

29. Returned Check Charges	25.00
----------------------------	-------

30. Sponsored International Student Administrative Fee	250.00
--	--------

31. Transcript Fee (per copy)	2.00
-------------------------------	------

32. Visiting Speaker Fee (optional)	1.00
-------------------------------------	------

TEXAS TECH UNIVERSITY – BOARD APPROVAL ITEMS
(November 1, 2000 – December 31, 2000)

NO.	ACTIVITY	SOURCE OF FUNDS		EXPENSE	REMARKS
		OTHER	INCOME		
BOARD APPROVAL:					
VO04545	Bowl Game		\$1,029,315	\$1,029,315	Establish the budget for the Bowl Game.
VO04547	Intercollegiate Athletics – Administration	1,000,000		1,000,000	Lapsing/returning to the Athletics Department funds transferred to Arena Reserve, in order to address the deficit (3724-45-0038)
VO04547	Intercollegiate Athletics – Administration	1,296,615		1,296,615	Transfer funding from the fund balance of the Athletics Facilities Use Fee to address the deficit (0809-45-1165)

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER – STUDENT FEES
Effective Beginning Fall Semester, 2001
Summary of Changes

(A) Board Authorized Tuition

The Board of Regents previously authorized School of Nursing graduate tuition at 1-1/2 times the undergraduate rate and the School of Pharmacy tuition at 2 times the resident tuition rate. It is recommended that the School of Allied Health be authorized to assess graduate tuition at 1-1/2 times the undergraduate rate for the Master's in Speech/Language Pathology Program, and 2 times the undergraduate rate for the Doctorate in Audiology Program.

It is also recommended that the President of Texas Tech University Health Sciences Center be authorized to approve the assessment of additional tuition at a rate not to exceed the maximum allowed by law, Texas Education Code, Section 54.008, per semester credit hour from students enrolled in graduate program courses in the Schools of Allied Health, Biomedical Sciences, Nursing, and Pharmacy.

(B) Student Insurance Fees – Malpractice and School of Medicine Long Term Disability

The School of Nursing recommends a reduction in the Malpractice Insurance Fee from \$13 each fall semester to \$12 each fall semester as a result of favorable premiums from the vendor providing the insurance policy.

It is also recommended that the President of TTUHSC be authorized to increase or decrease Malpractice Insurance Fees for students in each of the schools and the School of Medicine Long Term Disability Insurance Fee as necessary to respond to changes in the cost of providing the insurance coverage. The Schools of Allied Health, Medicine, Nursing, and Pharmacy currently provide group professional liability coverage to their students for an annual fee, ranging from \$11 to \$57. Medical students are charged \$40 per year for long term disability insurance that is provided by an outside vendor. Premiums for these services can fluctuate throughout the year, resulting in an increase or decrease in cost. The schools seek only to recoup the cost of providing the coverage.

(C) Installment Option Fee

It is recommended that School of Medicine students who choose to pay tuition and fees using the installment option be charged a \$10 per semester rate rather than the current rate of 1.5% of the unpaid balance. All other schools being billed on the Student Information System are charged the \$10 per semester rate.

(D) Student Services Fee

The Student Services Fee Advisory Committee, comprised of students, recommends that this fee be increased from \$10.95 to \$11.95 per credit hour with \$143.40 maximum fee for full-time students (those registered for 12 or more semester credit hours). This will result in a \$12 increase in the maximum charge currently set at \$131.40. This increase was recommended to provide the funds for the increased costs of the campus transportation programs, increased funding for operations of the Student Recreation Center, anticipated salary and benefits increases for 2001-2002, and to recover loss of revenue for the graduate program fee waivers for teaching/research assistants.

(E) Medical Services Fee

The Student Health Center Advisory Committee, comprised of students and ex-officio members including the Student Health Center Administrative Director and Chief of Staff, along with the TTU Office of the Vice President for Student Affairs, recommends that this fee be increased from \$52 to \$55 per semester for students enrolled in four or more semester credit hours (Fall and Spring). The fee charged for the summer sessions will remain at \$25 for those students enrolled in four or more semester credit hours. This increase was recommended to meet increased costs associated in providing student health care and for anticipated salary and benefits increases for 2001-2002.

(F) Authorization

All tuition, fees and charges of Texas Tech University Health Sciences Center are charged and collected under specific authorization of the laws of the State of Texas, including, but not limited to, the authorization in Texas Education Code Section 54.504, Section 55.16 and other applicable sections.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STUDENT FEES
EFFECTIVE BEGINNING 2001-2002 ACADEMIC YEAR

(1) REGISTRATION FEES

(A) School of Allied Health, School of Nursing, Graduate School of Biomedical Sciences, and School of Pharmacy

1. Residents of Texas - Long Term

	a.	b.	c.	d.	e.	f.	g.	h.	
	*State Tuition \$40/SCH	Student (1) Services Fee **	Medical (1) Services Fee	Institutional Tuition	University Center Fee	Info Tech Fee	ID Card Fee	Int'l Ed Fee	Total
Hours	\$120 Minimum								
1	\$120.00	\$11.95	0.00	\$40.00	\$0.00	\$2.00	\$4.50	\$1.00	\$179.45
2	120.00	23.90	0.00	80.00	0.00	4.00	\$4.50	1.00	233.40
3	120.00	35.85	0.00	120.00	88.00	6.00	\$4.50	1.00	375.35
4	160.00	47.80	55.00	160.00	88.00	8.00	\$4.50	1.00	524.30
5	200.00	59.75	55.00	200.00	88.00	10.00	\$4.50	1.00	618.25
6	240.00	71.70	55.00	240.00	88.00	12.00	\$4.50	1.00	712.20
7	280.00	83.65	55.00	280.00	88.00	14.00	\$4.50	1.00	806.15
8	320.00	95.60	55.00	320.00	88.00	16.00	\$4.50	1.00	900.10
9	360.00	107.55	55.00	360.00	88.00	18.00	\$4.50	1.00	994.05
10	400.00	119.50	55.00	400.00	88.00	20.00	\$4.50	1.00	1,088.00
11	440.00	131.45	55.00	440.00	88.00	22.00	\$4.50	1.00	1,181.95
12	480.00	143.40	55.00	480.00	88.00	24.00	\$4.50	1.00	1,275.90
13	520.00	143.40	55.00	520.00	88.00	24.00	\$4.50	1.00	1,355.90
14	560.00	143.40	55.00	560.00	88.00	24.00	\$4.50	1.00	1,435.90
15	600.00 ***	143.40	55.00	600.00 ***	88.00	24.00	\$4.50	1.00	1,515.90

(1) See SUMMARY OF CHANGES, Items (D) and (E).

* Add \$40 per semester credit hour for enrollment in the Pharmacy Program. Add for enrollment in Graduate Programs: Nursing \$20 per semester credit hour, \$20 per semester credit hour for Allied Health Master's in Speech/Language Pathology Program, and \$40 per semester credit hour for Allied Health Doctorate in Audiology Program.

Additional tuition may be charged for graduate courses taken through TTU.

** See Student Services Fees Schedule of services provided.

*** Hours over 15, add \$40 per hour for State Tuition, \$60 per hour for Nursing Graduate Tuition, \$80 per hour for School of Pharmacy Tuition, \$60 per hour for Allied Health Master's in Speech/Language Pathology graduate tuition, and \$80 per hour for Allied Health Doctorate in Audiology graduate tuition. Also, for each hour over 15, add \$40 per hour for Institutional Tuition; Student Services, Medical Services, University Center, Information Technology, Identification Card, and International Education Fees remain the same.

2. Residents of Texas - Summer Term

	a.	b.	c.	d.	e.	f.	g.	h.	
	*State Tuition \$40/SCH	Student (1) Services Fee**	Medical Services Fee	Institutional Tuition	University Center Fee	Info Tech Fee	ID Card Fee	Int'l Ed Fee	Total
Hours	\$60 Minimum								
1	\$60.00	\$11.95	\$0.00	\$40.00	\$44.00	\$2.00	\$4.50	\$1.00	\$163.45
2	80.00	23.90	0.00	80.00	44.00	4.00	4.50	1.00	237.40
3	120.00	35.85	0.00	120.00	44.00	6.00	4.50	1.00	331.35
4	160.00	47.80	25.00	160.00	44.00	8.00	4.50	1.00	450.30
5	200.00	59.75	25.00	200.00	44.00	10.00	4.50	1.00	544.25
6	240.00	71.70	25.00	240.00	44.00	12.00	4.50	1.00	638.20
7	280.00 ***	83.65 ***	25.00	280.00 ***	44.00	14.00	4.50	1.00	732.15

(1) See SUMMARY OF CHANGES, Item (D).

* Add \$40 per semester credit hour for enrollment in the Pharmacy Program. Add for enrollment in Graduate Programs: Nursing \$20 per semester credit hour, \$20 per semester credit hour for Allied Health Master's in Speech/Language Pathology Program, and \$40 per semester credit hour for Allied Health Doctorate in Audiology Program.

Additional tuition may be charged for graduate courses taken through TTU.

** See Student Services Fees Schedule of services provided.

*** Hours over 7, add \$40 per hour for State Tuition, \$60 per hour for Nursing Graduate Tuition, \$80 per hour for School of Pharmacy Tuition, \$60 per hour for Allied Health Master's in Speech/Language Pathology graduate tuition, and \$80 per hour for Allied Health Doctorate in Audiology graduate tuition. Also, for each hour over 7, add \$40 per hour for Institutional Tuition, \$11.95 per hour (maximum \$143.40) for Student Services Fees; \$2 per hour (maximum \$24) for Information Technology Fee; Medical Services, University Center, Identification Card, and International Education Fees remain the same.

(1) REGISTRATION FEES (continued)

(A) School of Allied Health, School of Nursing, Graduate School of Biomedical Sciences, and School of Pharmacy

3. Non-Resident Students, United States Citizens and Foreign Students - Long Term

	a.	b.	c.	d.	e.	f.	g.	h.	
	*State Tuition \$255/SCH	Student (1) Services Fee **	Medical(1) Services Fee	Institutional Tuition	University Center Fee	Info Tech Fee	ID Card Fee	Int'l Ed Fee	Total
Hours	No Minimum								
1	\$255.00	\$11.95	\$0.00	\$40.00	\$0.00	\$2.00	\$4.50	\$1.00	\$314.45
2	510.00	23.90	0.00	80.00	0.00	4.00	4.50	1.00	623.40
3	765.00	35.85	0.00	120.00	88.00	6.00	4.50	1.00	1,020.35
4	1,020.00	47.80	55.00	160.00	88.00	8.00	4.50	1.00	1,384.30
5	1,275.00	59.75	55.00	200.00	88.00	10.00	4.50	1.00	1,693.25
6	1,530.00	71.70	55.00	240.00	88.00	12.00	4.50	1.00	2,002.20
7	1,785.00	83.65	55.00	280.00	88.00	14.00	4.50	1.00	2,311.15
8	2,040.00	95.60	55.00	320.00	88.00	16.00	4.50	1.00	2,620.10
9	2,295.00	107.55	55.00	360.00	88.00	18.00	4.50	1.00	2,929.05
10	2,550.00	119.50	55.00	400.00	88.00	20.00	4.50	1.00	3,238.00
11	2,805.00	131.45	55.00	440.00	88.00	22.00	4.50	1.00	3,546.95
12	3,060.00	143.40	55.00	480.00	88.00	24.00	4.50	1.00	3,855.90
13	3,315.00	143.40	55.00	520.00	88.00	24.00	4.50	1.00	4,150.90
14	3,570.00	143.40	55.00	560.00	88.00	24.00	4.50	1.00	4,445.90
15	3,825.00 ***	143.40	55.00	600.00 ***	88.00	24.00	4.50	1.00	4,740.90

(1) See SUMMARY OF CHANGES, Items (D) and (E).

* Add \$40 per semester credit hour for enrollment in the Pharmacy Program. Add for enrollment in Graduate Programs: Nursing \$20 per semester credit hour, \$20 per semester credit hour for Allied Health Master's in Speech/Language Pathology Program, and \$40 per semester credit hour for Allied Health Doctorate in Audiology Program.

Additional tuition may be charged for graduate courses taken through TTU.

** See Student Services Fees Schedule of services provided.

*** Hours over 15, add \$255 per hour for State Tuition, \$275 per hour for Nursing Graduate Tuition, \$295 per hour for School of Pharmacy Tuition, \$275 for Allied Health Master's in Speech/Language Pathology graduate tuition, \$295 for Allied Health Doctorate in Audiology graduate tuition. Also, for each hour over 15, add \$40 per hour for Institutional Tuition; Student Services, Medical Services, University, Center, Information Technology, Identification Card, and International Education Fees remain the same.

4. Non-Resident Students, United States Citizens and Foreign Students - Summer Term

	a.	b.	c.	d.	e.	f.	g.	h.	
	*State Tuition \$255/SCH	Student (1) Services Fee **	Medical Services Fee	Institutional Tuition	University Center Fee	Info Tech Fee	ID Card Fee	Int'l Ed Fee	Total
Hours	No Minimum								
1	\$255.00	\$11.95	\$0.00	\$40.00	\$44.00	\$2.00	\$4.50	\$1.00	\$358.45
2	510.00	23.90	0.00	80.00	44.00	4.00	4.50	1.00	667.40
3	765.00	35.85	0.00	120.00	44.00	6.00	4.50	1.00	976.35
4	1,020.00	47.80	25.00	160.00	44.00	8.00	4.50	1.00	1,310.30
5	1,275.00	59.75	25.00	200.00	44.00	10.00	4.50	1.00	1,619.25
6	1,530.00	71.70	25.00	240.00	44.00	12.00	4.50	1.00	1,928.20
7	1,785.00 ***	83.65 ***	25.00	280.00 ***	44.00	14.00	4.50	1.00	2,237.15

(1) See SUMMARY OF CHANGES, Item (D).

* Add \$40 per semester credit hour for enrollment in the Pharmacy Program. Add for enrollment in Graduate Programs: Nursing \$20 per semester credit hour, \$20 per semester credit hour for Allied Health Master's in Speech/Language Pathology Program, and \$40 per semester credit hour for Allied Health Doctorate in Audiology Program.

Additional tuition may be charged for graduate courses taken through TTU.

** See Student Services Fees Schedule of services provided.

*** Hours over 7, add \$255 per hour for State Tuition, \$275 per hour for Nursing Graduate Tuition, \$295 per hour for School of Pharmacy Tuition, \$275 per hour for Allied Health Master's in Speech/Language Pathology graduate tuition, and \$295 per hour for Allied Health Doctorate in Audiology graduate tuition. Also, for each hour over 7, add \$40 per hour for Institutional Tuition, \$11.95 per hour (maximum \$143.40) for Student Services Fees; \$2 per hour (maximum \$24) for Information Technology Fee; Medical Services, University Center, Identification Card, and International Education Fees remains the same.

(1) REGISTRATION FEES (continued)

(B) School of Medicine

1. Residents of Texas

	Academic Year 9 Mo. but <10.5 Mo.	Academic Year 10.5 to 12 Mo.
a. Tuition	\$6,550	\$6,550
b. Student Services Fee (1)	359	430
c. Medical Services Fee (1)	110	165
d. Institutional Tuition	738	1,101
e. U.C. Fee	88	132
f. Information Technology Fee	50	50
g. Identification Card Fee	9	9
h. International Education Fee	2	2
i. Long Term Disability Insurance	40	40
j. Malpractice Insurance	25	25
Total	<u>\$7,971</u>	<u>\$8,504</u>

2. Non-Resident Students, United States Citizens and Foreign Students

	Academic Year 9 Mo. but <10.5 Mo.	Academic Year 10.5 to 12 Mo.
a. Tuition	\$19,650	\$19,650
b. Student Services Fee (1)	359	430
c. Medical Services Fee (1)	110	165
d. Institutional Tuition	738	1,101
e. U.C. Fee	88	132
f. Information Technology Fee	50	50
g. Identification Card Fee	9	9
h. International Education Fee	2	2
i. Long Term Disability Insurance	40	40
j. Malpractice Insurance	25	25
Total	<u>\$21,071</u>	<u>\$21,604</u>

Tuition - Summer Term

3. No additional tuition for summer term is required of School of Medicine students, regardless of residency.

(1) See SUMMARY OF CHANGES, Items (D) and (E).

(2) OTHER FEES

Annual Assessment Fee	- School of Pharmacy (spring semester)	60.00
Application Fee	- Allied Health	35.00
	- Graduate School of Biomedical Sciences	
	Foreign	55.00
	U.S. Citizen	30.00
	- Medicine	40.00
	- Nursing (including Special Students)	40.00
	Late Application Fee	25.00
	- Pharmacy	75.00
	Nontraditional Program	150.00
Auditing (per class)	Students enrolled in 11 semester credit hours or less	
	- Allied Health, Graduate School of Biomedical Sciences, and Nursing	10.00
Binding Theses & Dissertations	- Allied Health (Theses) - 4 Official Copies - No Microfilming	52.00
	- Graduate School of Biomedical Sciences Theses - 4 Official Copies	52.00
	- Graduate School of Biomedical Sciences Dissertations - 4 Official Copies and Micro-filming	107.00
	- Nursing (Masters) - 4 Official Copies and Microfilming	97.00
Challenge Credit by Examination	- Nursing (non-refundable)	Max. 100.00
Clinical Simulation Center (per course)	- Nursing – Freshmen, Sophomore, Junior, Senior, and Graduate	25.00
Course Fees (per course)	Not less than \$3 per course, but not more than \$45, except that the fee shall not exceed, in general, the cost of the materials or services directly associated with the course – not including the faculty salaries. The fee established for individual courses shall be determined by the Administration.	
	- Allied Health, Graduate School of Biomedical Sciences, Nursing, Medicine and Pharmacy	Min. 3.00 Max. 45.00
Credentialing Fee	- Pharmacy-Nontraditional; one-time fee	500.00
Drug Information Center	- Pharmacy (fall semester)	120.00
General Property Deposit	Collected at first enrollment and maintained at this level at each subsequent enrollment.	
	- Allied Health, Graduate School of Biomedical Sciences, Nursing, and Pharmacy	10.00
	- Medicine	30.00

(2) OTHER FEES (continued)

Graduation Fee	- Allied Health Undergraduate	35.00
	Graduate	50.00
	- Graduate School of Biomedical Sciences	50.00
	- Medicine	50.00
	- Nursing Undergraduate	35.00
	Graduate	50.00
	- Pharmacy	50.00
I.D. Card Replacement Fee (per occurrence)	- All Schools	12.00
I.D. Card Revalidation Fee	- All Schools	5.00
Installment Option Fee (C)	-Allied Health, Nursing, Graduate School of Biomedical Sciences, Medicine, and Pharmacy	\$10/Student/Semester
International Student Fee (non-immigrant international students only)	- Allied Health, Graduate School of Biomedical Sciences, Nursing, and Pharmacy (per semester, per summer session \$15)	30.00
	- Medicine (per year)	60.00
Laboratory Fees	- Per laboratory section; not less than \$2 per section, but not more than \$30, except that the fee shall not exceed, in general, the cost of operating the laboratory not including personnel and equipment costs. The fee established for individual laboratory courses shall be determined and approved under a policy by the Administration.	
	- Allied Health, Graduate School of Biomedical Sciences, and Pharmacy	30.00
	- Medicine (per year) first and second year Students	32.00
Late Charges on Loans	- All Schools	25.00
Late Payment Fee	- All Schools	25.00/billing
Late Registration Fee	- All Schools	25.00
Malpractice Insurance (B)	- Allied Health (fall semester)	11.00
	Physician Assistant Program (fall semester)	57.00
	- Nursing (fall semester) (B)	12.00
	- Pharmacy (fall semester)	17.00
	- Medicine (per year)	25.00
Microscope Fee	- Allied Health (CLS Juniors and Seniors)	50.00
	- Medicine (first and second year students)	120.00
Orientation Fee	- Nursing	50.00

(2) OTHER FEES (continued)

Placement Guarantee Fee	Collected upon acceptance of admission	
	- Allied Health and Graduate School of Biomedical Sciences	50.00
	- Medicine and Pharmacy	100.00
Post Census Day Matriculation Fee	- Allied Health, Graduate School of Biomedical Sciences, Nursing, Pharmacy, and Medicine	100.00
Program Fee	- Pharmacy – Nontraditional Per Credit Hour	150.00
Progressions Fee	- Nursing	40.00
Record Processing Fee	- Allied Health, Nursing, Pharmacy, and Graduate School of Biomedical Sciences (Per semester)	5.00
	- Medicine (annual)	10.00
Recreation Center Construction Fee	- Allied Health, Graduate School of Biomedical Sciences, Nursing, and Pharmacy (per semester)	25.00
	- Medicine (annual)	50.00
Returned Check Charges	- All Schools	25.00
Standardized Testing Fee	- Nursing	12.00
Validation Fee	- Nursing (Charged on all graduate Assessment course)	50.00

(3) STUDENT SERVICES FEE SCHEDULE (D)

(A) Long Term

Credit Hours Enrolled	Required Fees	For Services Of
Group I		
1	\$ 11.95	Learning Center
2	23.90	Services KTXT-FM
3	35.85	University Daily
		Law School Student Government
		Student Organization Advisement
		Student Government Association
		Spirit Activities
		Health Sciences Center Student Government
		University Counseling Center
		Student Legal Services
		Career Planning and Placement
		Texas Tech Band
		Student Life Programs
		Testing
Group II		
4	47.80	All Group I Services
5	59.75	Campus Organizations
6	71.70	Texas Tech Choral Organizations
7	83.65	Texas Tech Symphony Orchestra
8	95.60	Campus Transportation System
Group III		
9	107.55	All Group I Services
10	119.50	All Group II Services
11	131.45	Cultural Events
		University Theatre
Group IV		
12 or more	143.40	All Group I Services
		All Group II Services
		All Group III Services
		Intercollegiate Athletics
		Recreational Services
		(Intramurals, Facilities, Aquatic Center,

(3) STUDENT SERVICES FEE SCHEDULE (D)

(B) Summer Term

Credit Hours Enrolled	Required Fees	For Services Of
<hr/>		
Group I		
1	\$ 11.95	Learning Center
2	23.90	Services KTXT-FM
3	35.85	University Daily
		Law School Student Government
		Student Organization Advisement
		Student Government Association
		Spirit Activities
		Health Sciences Center Student
		Government
		University Counseling Center
		Student Legal Services
		Career Planning and Placement
		Texas Tech Band
		Student Life Programs
		Testing
<hr/>		
Group II		
4	47.80	All Group I Services
5	59.75	Campus Organizations
6	71.70	Campus Transportation
7	83.65	Texas Tech Choral Organizations
8	95.60	Texas Tech Symphony Orchestra
9	107.55	Cultural Events
10	119.50	University Theatre
11	131.45	Intercollegiate Athletics
12 or more	143.40	Recreational Services
		(Intramurals, Facilities, Aquatic Center,
		Sports Clubs)
<hr/>		

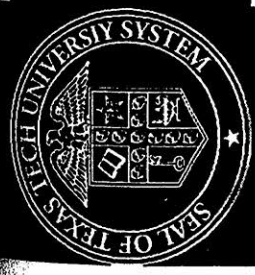
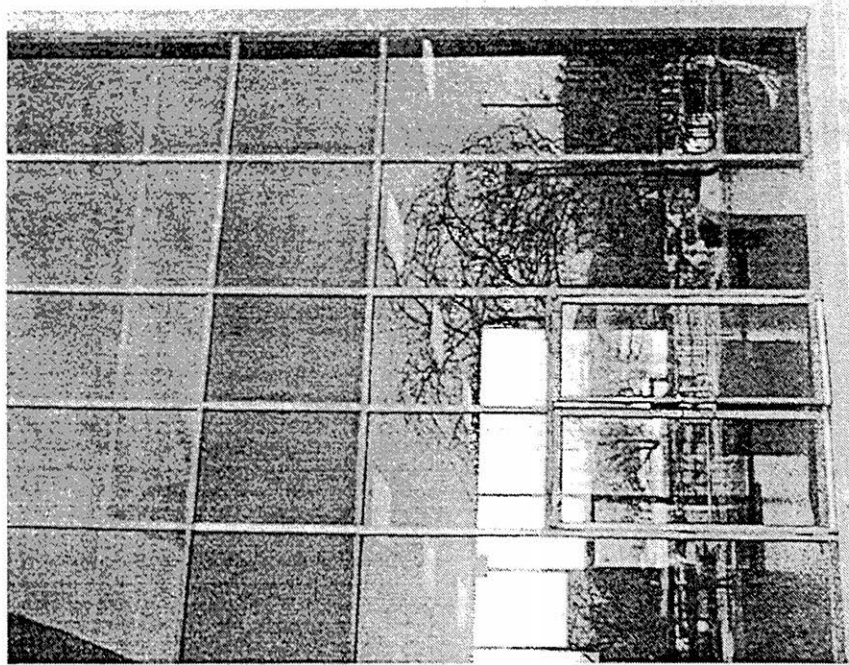
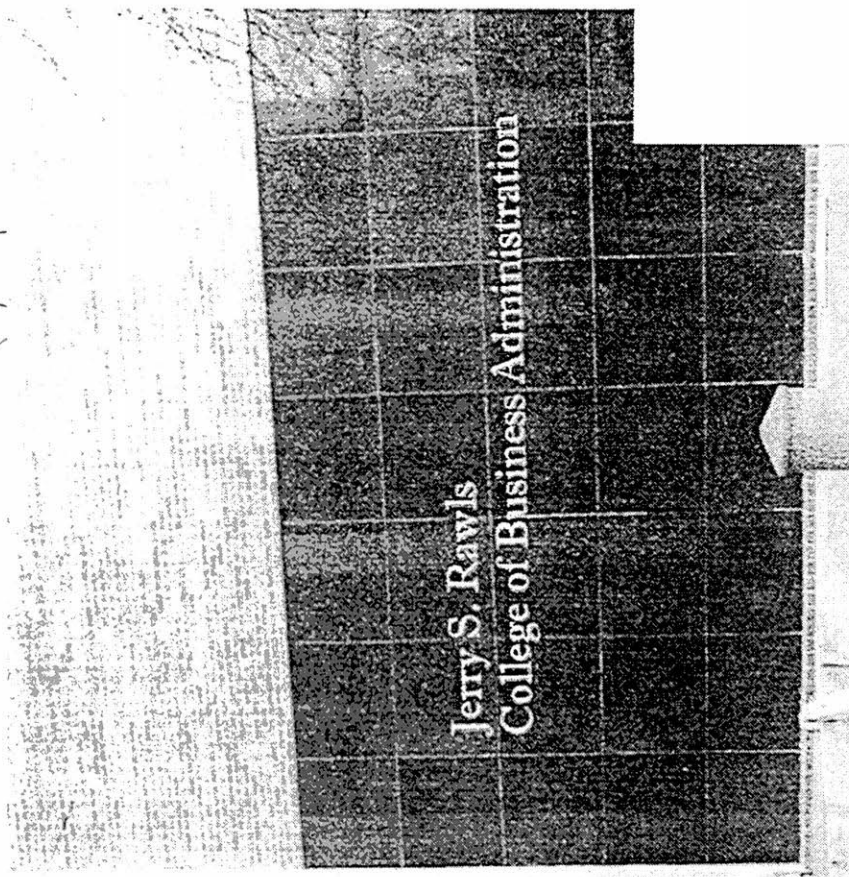
TRAFFIC AND PARKING REGULATIONS
2001-2002

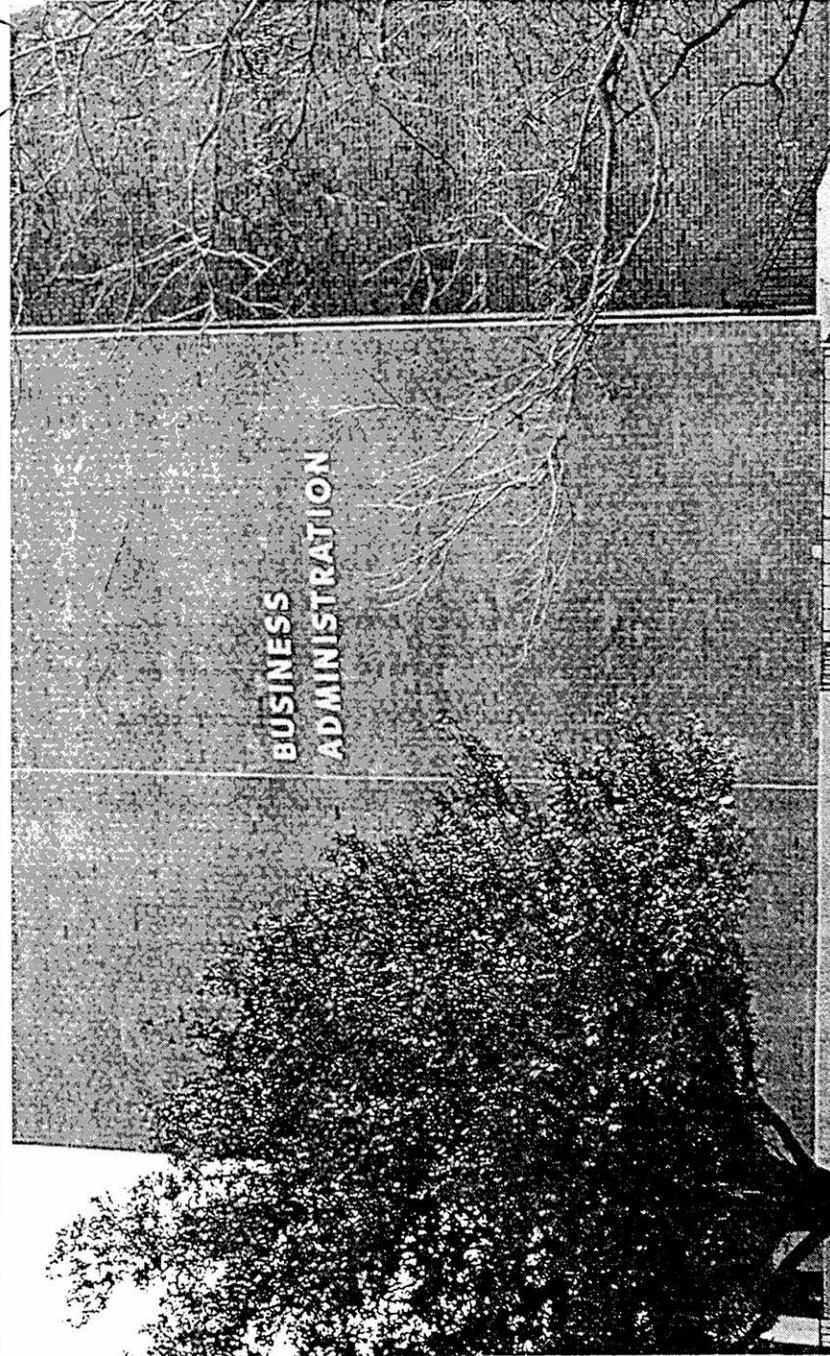
XVII. Parking Fees and Refunds - Texas Tech University Health Sciences Center

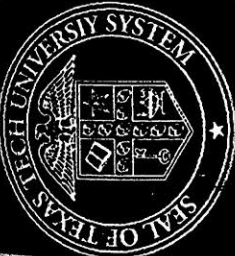
2001-2002 Rates Through	Faculty/Staff Reserved Space			Faculty/Staff Area Reserved			Faculty/Staff F-3 Area Reserved			Commuter			Commuter			Two-Wheeler		
	12 months			12 months			12 months			12 months			9 months			12 months		
	Cost	Refund		Cost	Refund		Cost	Refund		Cost	Refund		Cost	Refund		Cost	Refund	
	\$220.00	\$192.90		\$110.00	\$93.50		\$78.00	\$65.50		\$78.00	\$65.50		\$59.00	\$46.40		\$24.00	\$16.00	
Sep. 30	\$426.00	\$400.60		\$84.00	\$77.35		\$65.00	\$54.60		\$65.00	\$54.60		\$49.00	\$38.55		\$20.00	\$13.35	
	201.70	174.50		101.20	85.10		71.75	59.00		71.75	59.00		52.45	39.85		22.00	14.00	
Oct. 31	444.60	99.45		83.70	70.40		59.80	49.45		59.80	49.45		43.55	33.40		48.35	41.65	
	183.30	156.20		92.35	76.70		65.50	52.45		65.50	52.45		45.90	33.35		20.00	12.00	
Nov. 30	404.45	88.75		76.40	63.45		54.60	43.70		54.60	43.70		38.40	27.70		46.55	40.00	
	165.00	137.80		83.55	68.30		59.30	45.90		59.30	45.90		39.35	26.80		18.00	9.95	
Dec. 31	93.75	78.30		69.40	56.50		49.40	38.25		49.40	38.25		32.70	22.25		46.00	8.30	
	146.60	119.50		74.70	59.90		53.05	39.35		53.05	39.35		32.80	20.25		15.95	8.00	
Jan. 31	83.30	67.00		64.80	49.55		44.20	32.80		44.20	32.80		27.25	16.80		43.30	6.65	
	128.30	101.20		65.90	51.50		46.80	32.80		46.80	32.80		26.25	13.65		14.00	6.00	
Feb. 28	72.90	57.50		54.50	42.60		39.00	27.35		39.00	27.35		24.80	14.35		41.65	6.00	
	110.00	82.80		57.05	43.10		40.55	26.30		40.55	26.30		19.70	7.10		12.00	3.95	
Mar. 31	62.50	47.05		47.20	35.65		33.80	24.90		33.80	24.90		16.35	5.90		40.00	3.30	
	91.60	64.50		48.25	34.70		34.30	19.75		34.30	19.75		13.10	0.00		9.95	2.00	
Apr. 30	52.05	36.65		39.00	28.70		28.60	16.45		28.60	16.45		40.90	0.00		8.30	4.65	
	73.30	46.10		39.40	26.30		28.10	13.20		28.10	13.20		6.60	0.00		8.00	0.00	
May. 31	44.65	26.20		32.60	24.75		23.40	11.00		23.40	11.00		5.50	0.00		6.65	0.00	
	54.90	27.80		30.60	17.90		21.85	6.65		21.85	6.65					5.95	0.00	
Jun. 30	34.20	45.80		25.30	44.80		48.20	5.55		48.20	5.55					4.95	0.00	
	36.60	9.50		21.75	9.50		15.60	0.00		15.60	0.00					3.95	0.00	
Jul. 31	20.80	5.40		48.00	7.85		43.00	0.00		43.00	0.00					3.30	0.00	
	18.30	0.00		11.75	0.00		9.35	0.00		9.35	0.00					2.00	0.00	
Aug. 31	40.40	0.00		9.70	0.00		7.80	0.00		7.80	0.00					4.65	0.00	

Refunds are based on the schedule.
Refunds will not be given unless identifiable remnants of the permit(s) are presented at the time of the refund request.

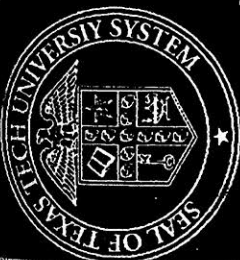
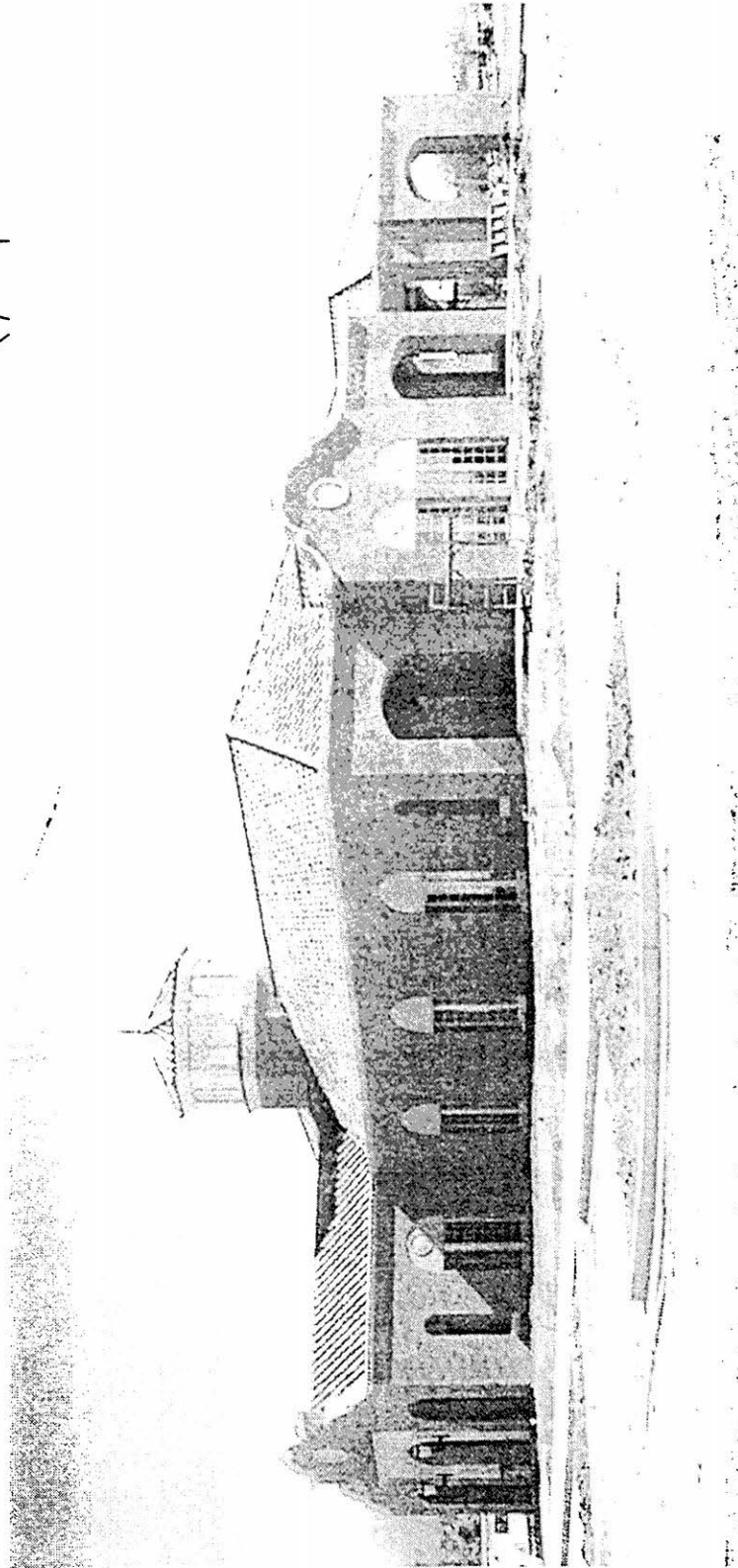
Additional Permits (after two) \$2.00
Replacement Permits w/identifiable remnants; non-transferable permit \$2.00
Temporary Permits (Non-Refundable)
Commuter Area Parking per Week \$2.00
Faculty/Staff Area Parking per Week \$3.00
Reserved Space per Week \$6.00





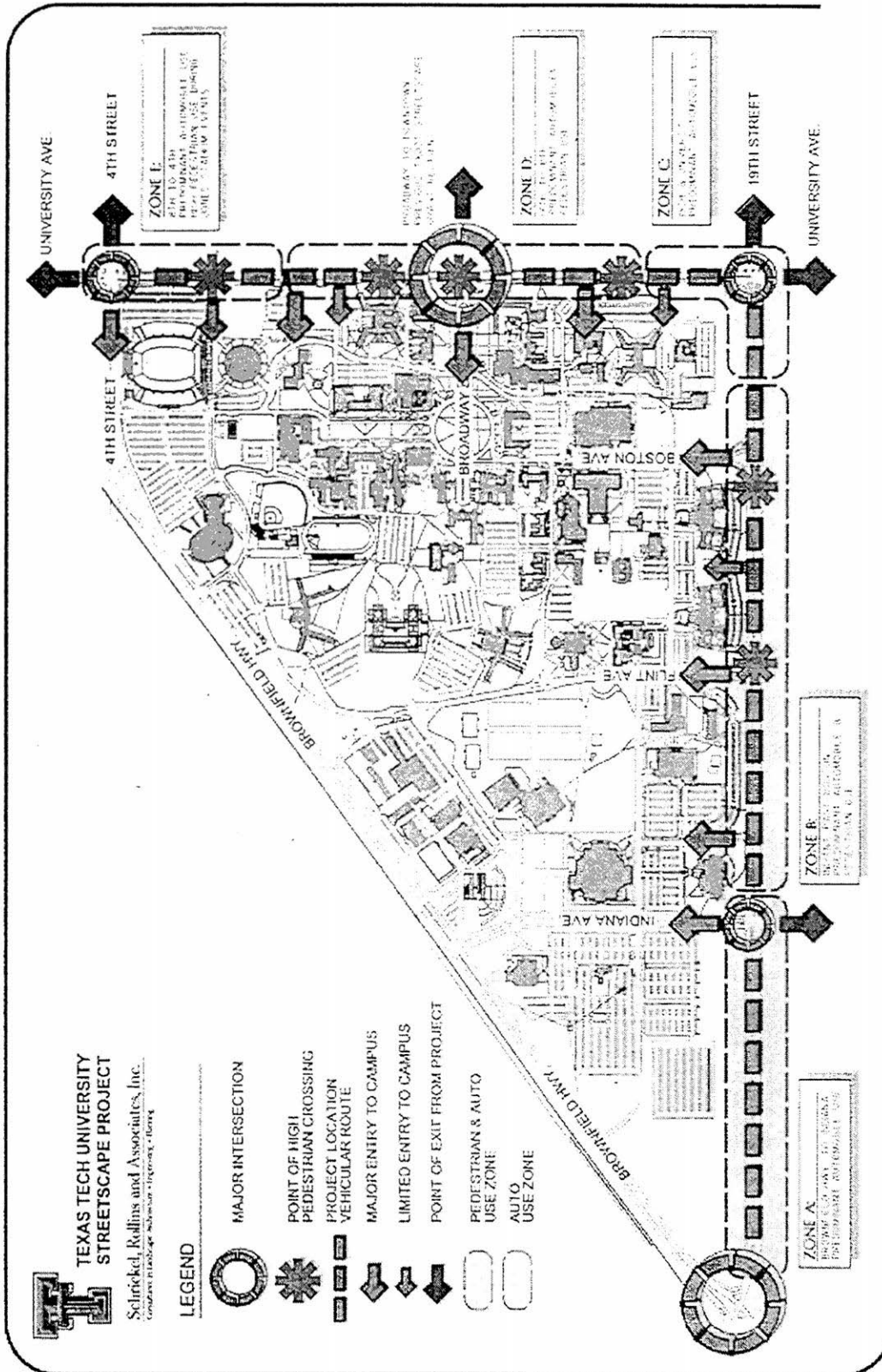


- 60,000 GSF
 - 6 Tellers
 - 12 Administrative Offices
 - Community Meeting Room
 - Spanish Renaissance Style
- \$1,600,000 Construction Budget



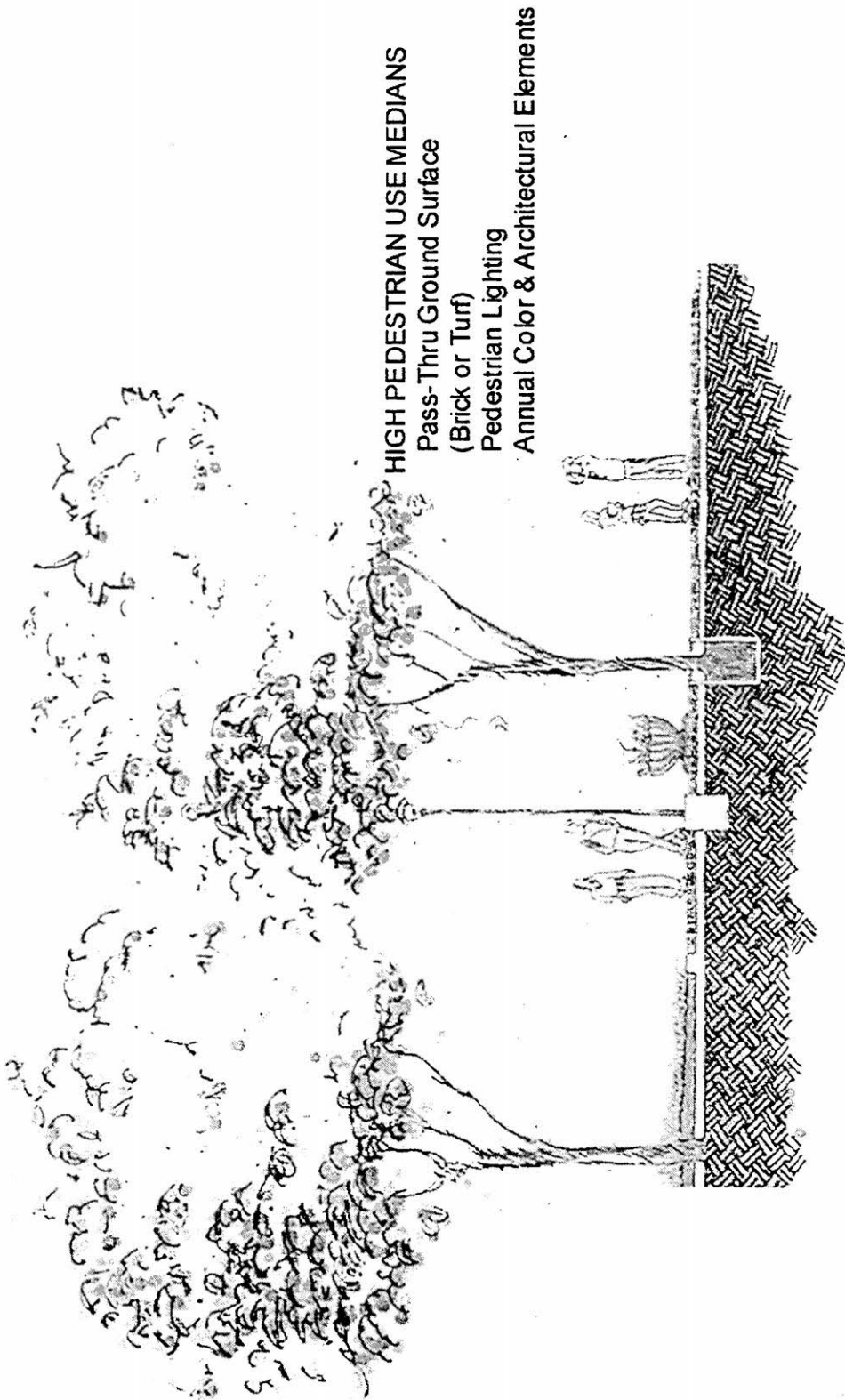
Texas Department Of Transportation 2001 ENHANCEMENT FUNDS



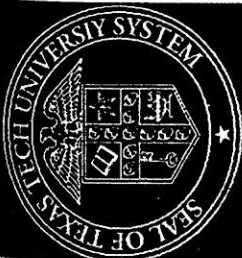


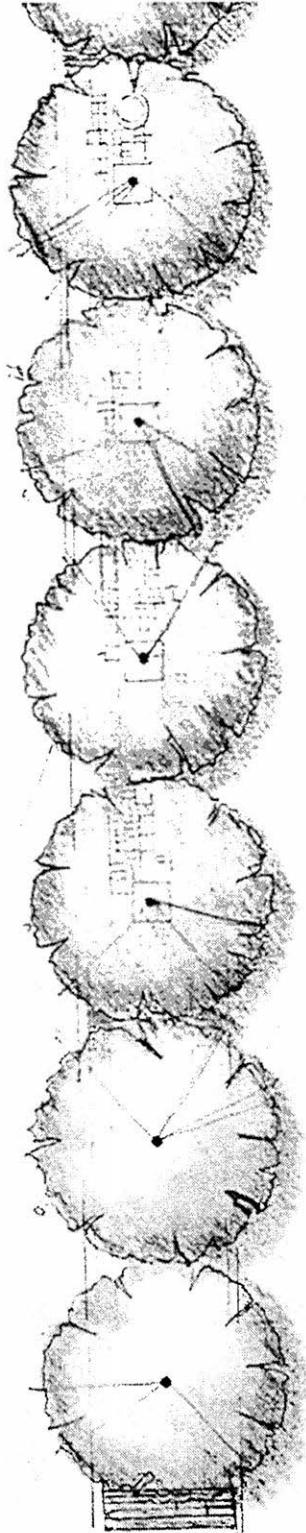
SITE ANALYSIS





HIGH PEDESTRIAN USE MEDIANS
Pass-Thru Ground Surface
(Brick or Turf)
Pedestrian Lighting
Annual Color & Architectural Elements





HIGH PEDESTRIAN USE MEDIANS

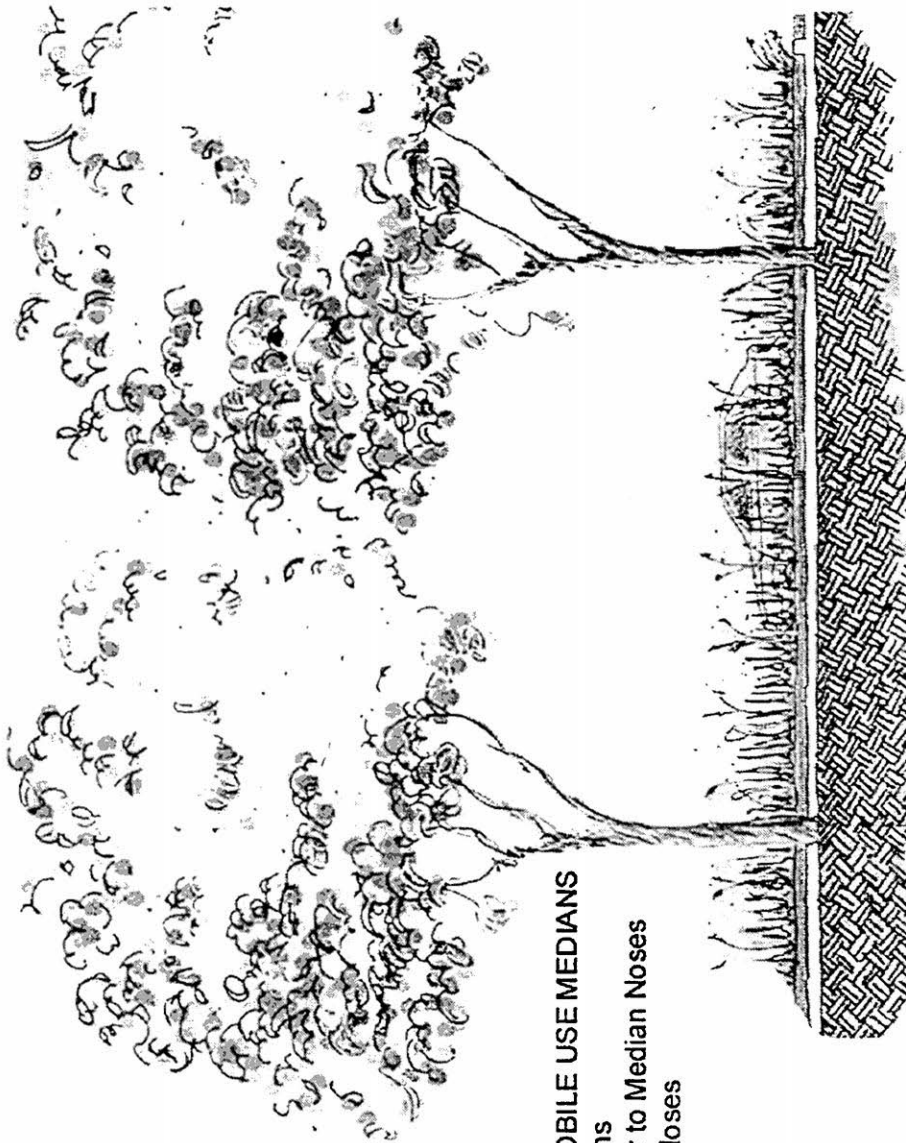
Pass-Thru Ground Surface

(Brick or Turf)

Pedestrian Lighting

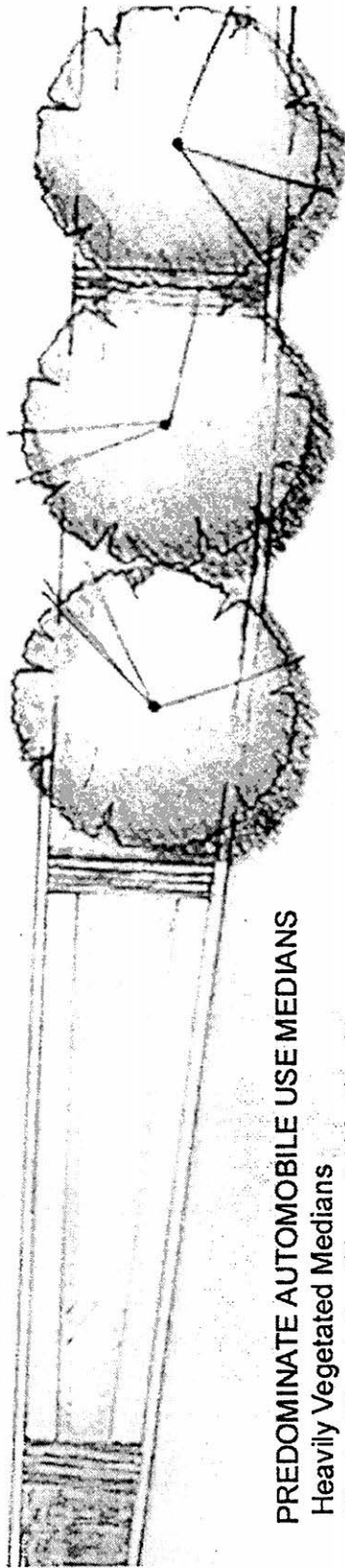
Annual Color & Architectural Elements





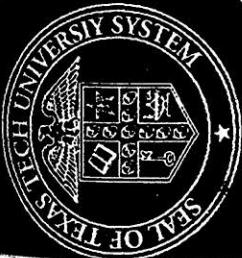
PREDOMINATE AUTOMOBILE USE MEDIANS
Heavily Vegetated Medians
Shorter Vegetation Closer to Median Noses
Brick Paving on Median Noses





PREDOMINATE AUTOMOBILE USE MEDIANS
Heavily Vegetated Medians
Shorter Vegetation Closer to Median Noses
Brick Paving on Median Noses





- 19th Street and University Avenue Enhancements
- Combine with City Project
- Approximate Cost \$5 MM
- 20% Matching Funds Required
- Application to MPO in April 2001
- Submission to TxDOT in June 2001
- Funds Available 2002

CAMPUS RETIREMENT VILLAGE FOR TEXAS TECH?

- **GARRISON CENTER APPROVED**

- ❖ In November 1998 the Board authorized the Chancellor to lease 8 acres of the geriatric campus to Sears Methodist Retirement Systems to construct and operate a teaching nursing home
- ❖ In February 1999 the Board approved a ground lease and coordinating agreement with Sears Methodist for the teaching nursing home to be known as the Mildred and Shirley Garrison Geriatric Education and Care Center

- **GERIATRIC CAMPUS DESIGNATION**

- ❖ At May 1999 meeting Board of Regents designated 50 acres across from Health Sciences Center for geriatric education, research, and/or a retirement village

- **RETIREMENT VILLAGE WORKGROUP**

- ❖ To explore the feasibility of using a portion of the remaining 42 geriatric campus acres as a retirement village, a joint TTU/TTUHSC workgroup was formed
- ❖ The workgroup included representatives of TTU schools and colleges including law, business, art and sciences, and human sciences as well as representatives of the Chancellor's Office, the TTU and TTUHSC Administrative Offices, and the Retired Employees Liaison Officer
- ❖ The workgroup reviewed an extensive amount of information about campus retirement villages across the country and sent a delegation to visit three of the campuses: the University of Virginia, Duke University, and the University of Washington

- **SURVEY OF POTENTIAL RESIDENTS**

- ❖ To gauge the interest of potential residents for a campus retirement village the workgroup, with funds provided by TTU and TTUHSC, commissioned a survey of potential residents
- ❖ Included in the survey were current faculty and staff nearing retirement age, retired faculty and staff, TTU and TTUHSC alumni, current and past donors, and other retirement groups
- ❖ The preliminary results of the survey indicate a high level of interest in a campus retirement village and also indicate a high level of interest in actually residing in the village

- **NEXT STEPS**

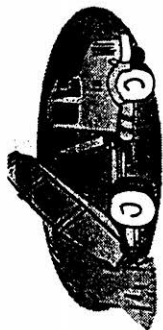
- ❖ Formation of a Campus Retirement Village Feasibility Committee to consist of at least representatives of the following:
 - TTU Office of Facilities Planning and Construction,
 - TTU Office of General Counsel,
 - College of Architecture,
 - College of Business Administration,
 - College of Engineering,
 - TTUHSC's Institute for Healthy Aging,
 - Current Retirement Village Workgroup, and
 - Retired Employees Liaison Office
- ❖ Development of a Request for Proposals
 - The Feasibility Committee should be asked to report to the Board on the feasibility of a campus retirement village
 - If a campus retirement village is deemed feasible by the Committee, the Committee should request Board

approval to go forward with a Request for Proposal from potential developers

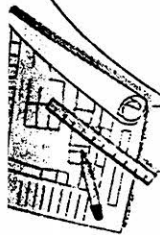
- Based upon its evaluation of the responses to the Request for Proposals, the Committee would return to the Board with a request to authorize the Chancellor to negotiate and approve a Campus Retirement Village development contract

- **CONCLUSION**

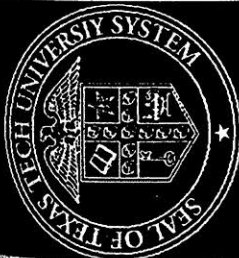
- ❖ The fact that campus retirement villages have been successful across the country is no guarantee of success on the Texas Tech campus
- ❖ The role of the Feasibility Committee is, therefore, critical
- ❖ A packet of information is being provided to the Board for its review and consideration
- ❖ Chancellor Montford, Deputy Chancellors Crowson and Moses, and President Schmidly, former President Haragan, and I are excited about the prospects for a campus retirement village but all want to be certain, as does the Board, that a campus retirement village is a good fit and a prudent initiative for Texas Tech



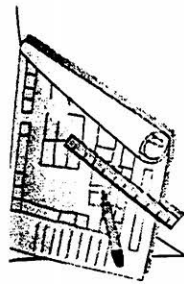
Dirt and Dust Report **Projects Under Construction** **February, 2001**



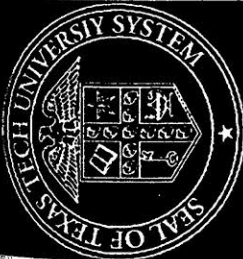
Project	Cost	Status	Completion Date
Jones Stadium Stage I	\$22,000,000	Under Construction	Jul 2001
Jones Stadium Stage II	\$58,000,000	Under Construction	Aug 2002
English-Philosophy & Education	\$45,049,000	Under Construction	Jun 2002
Tennis Softball Complex	\$ 4,059,784	Under Construction	Mar 2001/May 2001
Amarillo Academic/Clinic Facility	\$21,825,000	Under Construction	Feb 2002
Broadway Entry	\$ 816,375	Under Construction	Apr 2001
Credit Union	\$ 1,600,000	Under Construction	Feb 2001
HSC Administration	\$ 1,633,900	Under Construction	Mar 2001
Library Renovation	\$17,500,000	Under Construction	Sept 2001
Marquee	\$ 170,000	Contracted	TBD
Midland Physician Asst. Building	\$ 6,000,000	Under Construction	Jul 2001
Museum Auditorium	\$ 6,900,000	Under Construction	Mar 2001
Frazier Plaza	\$ 350,000	Substantially Complete	Feb 2001
Student Rec Center Expansion	\$12,000,000	Under Construction	Nov 2001
Visitor Center/West Hall	\$ 6,000,000	Under Construction	Apr 2001
TOTAL	\$203,904,059		



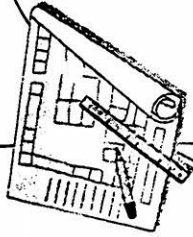
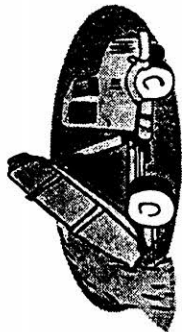
Dirt and Dust Report **Projects in Design** **February, 2001**



Project	Cost	Status	Completion Date
Jones Stadium Stage III	\$10,000,000	Design in Progress	April 2003
Bonfire - Phase II	\$ 300,000	Design in Progress	Aug 2001
Experimental Science Phase I	\$40,000,000	Design in Progress	Nov 2003
Experimental Science Phase II	\$40,000,000	Schematic Design Complete	TBD
Golf Course	TBD	Negotiations in Progress	TBD
Hotel/Conference Center	TBD	Negotiations in Progress	TBD
HSC Classroom/Auditorium Bldg.	\$15,006,072	Design in Progress	Dec 2002
Memorial Circle Fountain	\$ 789,000	Out for Bids	Jun 2001
Texas Tech Blvd	\$ 9,000,000	Design In Progress	Mar 2003
University Center Renov/Expansion	\$35,000,000	CM @ Risk Negotiations	2002/Sep 2004
Parking Garage @ 18 th & Flint	\$11,500,000	Design in Progress	Aug 2002
Food Technology Building	\$15,000,000	Programming in Progress	TBD
Business Admin Renov/Expansion	\$25,000,000	Proposals Received	TBD
Marsha Sharp Freeway	TBD	Design in Progress	Jul 2001
Reese Fiber Optic Cable	\$1,667,000	Evaluating Proposals	Dec 200
Stangel/Murdough Fire Suppression	\$2,100,000	Design in Progress	Aug 200
HSC Ophthalmology	\$3,000,000	Design in Progress	TBD
HSC El Paso Third Floor Addition	\$8,900,000	Programming in Progress	TBD
TOTAL	\$217,262,072		



Dirt and Dust Report Projects in Development February, 2001



Project	Cost	Status	Completion Date
College of Visual & Performing Arts	\$47,500,000	Planning Budget Approved	TBD
Advanced Research (BSL4) Facility	TBD	Feasibility Study Completed	TBD
Marsha Sharp Athletic Academic Center	TBD	Developing Concept	TBD
19 th Street Median Improvements	TBD	Developing Concept	TBD
Ranching Heritage Center Expansion	\$ 5,000,000	Developing Concept	TBD
HSC Academic Clinic & Research Bldg	\$31,825,000	Developing Concept	TBD
Art Building Renovation	TBD	Evaluating Options	TBD
Health, PE, & Recreation Building	\$ 4,000,000	Developing Concept	TBD
TOTAL	\$88,325,000		

REPORT OF THE INVESTMENT ADVISORY COMMITTEE
Regent Robert Brown
February 8, 2001

The Investment Advisory Committee met on February 1. David Stein of the Fund Evaluation Group, our investment consultants, reviewed the performance of the existing managers of the long-term investment fund as of December 31, 2000. In the overall market in the past year, value-style managers have generated higher returns than growth-style managers and this was reflected in the performance of the managers in the long-term investment fund. Davis, Hamilton, Jackson's one year return was a negative 4.5% but out performed its relative benchmark which had a return of a negative 22.1%. For the quarter, Pacific Financial had a 21.7% return, well above the S&P 500 and the Russell 1,000 value indexes. The small cap managers turned in a negative returns for the quarter but Brown, the growth manager, outperformed its index. It was a minus 9.2 versus a minus 20.2. Becker, the value manager, underperformed when compared to the Russell 2,000 value index, it was minus 6.6 to a plus 8.1 percent. Mr. Stein indicated that this was mainly due to Becker being underweighted in financial stocks compared to the index. Mr. Stein noted that although Becker has a negative return of a minus 2.5% since its hiring as manager in October 1997. No organizational change has occurred and the firm seems to be adhering to its original stock selection procedures and therefore it was the Fund Evaluation Group's recommendation to retain Becker as an investment manager for the current time. Hansburger Global Investors had a negative return for the year but outperformed its index. It was minus 11.3% to a

negative 15.1%. MDL Capital outperformed its index for the year, a positive 12.3% to 11.6% due primarily to being overweighted in treasuries.

Mr. Stein then led a discussion of alternative investments by reviewing FEG's report investing in private equity and hedge funds, diversifying an institutional portfolio. He noted that the institutional investors have about 12% of their assets in alternative investments with about half of those investments being in private equity. Mr. Stein noted that in order to participate in the various levels of private equity, FEG recommends that if Texas Tech decides to invest in private equity, it should utilize a fund to funds approach. Following some discussion, it was a consensus of the committee to postpone a decision on investment and to invite a fund to funds limited partnership firm to make a presentation at the next committee meeting.

Mr. Stein made two other recommendations to further diversify the long term investment fund. One would include an international growth manager and the other would be to allocate 10% of the existing fixed income portfolio to non-investment grade bonds. It was the committee's opinion to postpone any investment decision and gather more information about these proposals at later meetings.

Charles Wall and Jim Brunjes presented results of a staff performed survey that collected information from other Big XII schools regarding the management of their portfolios. It was noted that schools that currently manage their long term investment portfolio internally were moving towards external management.

Mr. Wall presented an informational item regarding the redeployment of 25% of the Texas Tech University System endowment, approximately \$26 million, into the long term investment fund in accordance with an administrative decision made a few years ago. Following the discussion, the committee decided to redeploy the \$26 million over the next three months in equal thirds and to redeploy the amounts of the existing managers according to the target asset allocation.

The handout you received is based on information we received from the survey.

Mr. Chairman, this concludes my report.

Regent Nancy Jones: What is the composite rate of return for our long term endowed funds?

Regent Brown: 13%.

Mr. Brunjes: Last year, it ended the year at 14.7%.

Regent Sowell: Mr. Brunjes, the handout shows that our endowment size is right at \$300 million.

Mr. Brunjes: That is correct.

Regent Sowell: It also shows that we are far and away the most heavily weighted away from equities into bonds. I don't think anyone else is above 24% into bonds and we are at 50%.

Mr. Brunjes: We are moving those funds. We had agreed to move \$25 million a year from the bond fund or the short term investment fund to the equity fund so we are completing the second phase of that which would be \$25 million for 2001 and then another \$25 million in 2002 and another \$25 million in 2003.

Regent Sowell: Do you have a percentage waiting that you are shooting for? Is there a point in time when you will have reached this shift or allocation?

Mr. Brunjes: Yes. What will happen then is we will have shifted everything that could be shifted legally because of the donors' restrictions on the gift then to the long term investment fund. I'll have to give you that percentage breakout when we arrive at that because the endowments have also gone up during that period of time that we started this process. So, all the endowment funds will then be in the long term investment funds which is what we had done as a long term.

Regent Sowell: So when you are through with that, let's just say if we didn't raise any more money, for example, or just as a percentage. What would your equity bond split be?

Mr. Brunjes: I think it would be down somewhere between 20 and 25% bonds.

Regent Sowell: In your long term? And how many more \$25 million shifts do you need to make before you are to that ratio?

Mr. Brunjes. Three.

Regent Sowell: Three more, counting the one you just authorized?

Mr. Brunjes: No, not counting the one. . . these numbers were as of the end of 2001 fiscal year.

Regent Sowell: So it is \$75 million?

Mr. Brunjes: That's right. \$75 million additional has to be moved.

Regent Sowell: And how often do you make those shifts?

Mr. Brunjes: Every year.

Regent Sowell: So, we are talking about three years before you get there?

Mr. Brunjes: That's correct. The reason for that, as the board will remember, the earnings off those fixed income assets were important to departments that had committed those assets towards scholarship funds and things like that so when we went from about a 7.2% rate of return to a 4.5% rate of return we were trying to ease that transition.

Regent Sowell: You are saying that last year we earned 13% when we had approximately half of our money in bonds?

Mr. Brunjes: I was talking about the long term fund.

Regent Sowell: Does the long term fund have any money in bonds?

Mr. Brunjes: A small amount with our bond manager and it has been pretty effective. MDL Capital is our fixed income manager. We have to have a little bit there to guarantee a 4.5%.

Regent Sowell: Will that \$27.5 million on this sheet that you handed out would that show in equities or in bonds?

Mr. Brunjes: That would show in bonds.

Regent Sowell: So the equity component on here would be only a portion of what you have in the long term account because you do have \$27 million a month in the long term account.

Mr. Brunjes: That is correct.

Regent Sowell: Is the Jerry Rawls' gift in this \$293 million?

Mr. Brunjes: No. That's a very good point. This was as of August 31, 2001. We asked all the survey participants to give us the status of their fund as of either the end of July when their fiscal year ended, which was the last set for which they had complete records, or August 31 for course of the state institutions. So, the Jerry Rawls' gift of \$25 million is not reflected in that number.

Regent Sowell: So what would you say our endowment size figure would be today?

Mr. Brunjes: About \$330 million.

Regent Sowell: Is that for both the University and the Health Sciences Center?

Mr. Brunjes: Yes.

Regent Sowell: So how would that \$330 split out between the University and the Health Sciences Center?

Mr. Brunjes: It's become fairly close because the Health Sciences Center has funds that we are holding in principle as endowments through the tobacco investment. So, I think, I would have to give you some numbers of that split out but it is split out three ways mainly between the University, the Health Sciences Center and the Texas Tech Foundation. The Foundation itself this month, or last month actually, in January, went over a total assets and it now has over \$122 million in total assets for the Texas Tech Foundation, Inc.

Regent Sowell: So the tobacco money is in this \$330 million?

Mr. Brunjes: Yes. Its funds held in trust for us as an endowment.

Regent Sowell: These comparable figures for other institutions . . . do those figures at those schools include their medical schools if they have one? Their health science centers?

Mr. Brunjes: Probably not just because of their reporting organizations. For Missouri it does but most of the other ones are separate entities. Missouri has a combination of university and a health sciences center.

Regent Sowell: One other question. On the private stock, is it included in this figure and if so, how is it valued? For instance, the Ben E. Keith stock. Would that be that \$330 million?

Mr. Brunjes: No, that's not in that.

Regent Sowell: So, do we consider that part of our endowment?

Mr. Brunjes: Well, we would consider it part of our endowment when we sell it but we don't consider it now. We don't reflect it on our financial statements as an endowment right now.

Mr. Crowson: It was not given as an endowment. We can make it an endowment, but it was not given as one.

Chancellor Montford: Mr. Chairman, you might note that UT and A&M always include the PUF in their numbers.

Regent Sowell: Yes, I think at A&M, if you pulled the PUF out of their number, you would be surprised how low their endowment is. Its lower than you might think.

Big 12 Schools Investment Survey
Summary of Investment Policies

UNIVERSITY	ENDOWMENT SIZE	INVESTMENT TYPE	% OF POOL	% MANAGED INTERNALLY	% MANAGED EXTERNALLY	% OF ASSETS INVESTED IN INDEX FUNDS
University of Texas	\$ 8,128,298,000.00	Equity	63.8%	6.8%	57.0%	0%
		Bonds	16.1%	1.1%	15.0%	
		Cash	2.1%		2.1%	
		Venture Cap.	1.3%	0.1%	1.2%	
		Private Equity	5.8%	1.1%	4.7%	
		Hedge Funds	6.9%		6.9%	
		Oil & Gas	0.0%		0.0%	
		Arbitrage	3.3%		3.3%	
		Other	0.7%		0.7%	
		Totals	100.0%	9.1%	90.9%	0%
Texas A & M University	\$ 4,205,849,000.00	Equity	75.9%		75.9%	0%
		Bonds	24.1%		24.1%	
		Totals	100.0%	0.0%	100.0%	0%
University of Oklahoma and Foundation	\$ 483,946,000.00	Balanced	98.1%		98.1%	0%
		Cash	1.9%	1.9%	0.0%	
		Totals	100.0%	1.9%	98.1%	0%
Oklahoma State University Foundation	\$ 170,000,000.00	Equity	70.9%		70.9%	14%
		Bonds	28.3%	28.3%	0.0%	
		Cash	0.8%	0.8%	0.0%	
		Totals	100.0%	29.1%	70.9%	14%
University of Nebraska and Foundation	\$ 682,525,000.00	Equity	56.6%		56.6%	0%
		Bonds	22.3%		22.3%	
		Balanced	0.0%		0.0%	
		Cash	1.0%		1.0%	
		Real Estate	1.5%		1.5%	
		Venture Cap.	0.6%	0.1%	0.5%	
		Other	18.0%	18.0%	0.0%	
		Totals	100.0%	18.1%	81.9%	0%

Big 12 Schools Investment Survey
Summary of Investment Policies

UNIVERSITY	ENDOWMENT SIZE	INVESTMENT TYPE	% OF POOL	% MANAGED INTERNALLY	% MANAGED EXTERNALLY	% OF ASSETS INVESTED IN INDEX FUNDS
Kansas State University Foundation	\$ 152,366,000.00	Equity	64.7%		64.7%	
		Bonds	15.1%		15.1%	
		Cash	0.3%		0.3%	
		Real Estate	12.9%	8.3%	4.6%	
		Venture Cap.	2.2%	0.6%	1.6%	
		Private Equity	3.1%		3.1%	
		High Yield Bonds	4.0%		4.0%	
		Oil & Gas	0.4%		0.4%	
		Other	-2.7%	-2.7%	0.0%	
		Totals	100.0%	6.2%	93.8%	
Iowa State University and Foundation	\$ 266,348,000.00	Equity	65.2%		65.2%	0%
		Bonds	8.4%	1.1%	7.3%	
		Balanced	21.8%		21.8%	
		Cash	2.9%		2.9%	
		Real Estate	1.2%		1.2%	
		Private Equity	0.5%		0.5%	
		Totals	100.0%	1.1%	98.9%	0%
University of Colorado Foundation, Inc.	\$ 404,800,000.00	Equity	80.1%	2.9%	77.2%	0%
		Bonds	10.5%		10.5%	
		Cash	0.8%		0.8%	
		Real Estate	3.5%		3.5%	
		Venture Cap.	3.1%		3.1%	
		Oil & Gas	2.0%		2.0%	
		Totals	100.0%	2.9%	97.1%	0%
University of Missouri System	\$ 700,000,000.00	Equity	70.0%		70.0%	0%
		Bonds	22.4%		22.4%	
		Cash	3.3%	3.3%	0.0%	
		Real Estate	4.3%		4.3%	
		Totals	100.0%	3.3%	96.7%	0%

Big 12 Schools Investment Survey
Summary of Investment Policies

UNIVERSITY	ENDOWMENT SIZE	INVESTMENT TYPE	% OF POOL	% MANAGED INTERNALLY	% MANAGED EXTERNALLY	% OF ASSETS INVESTED IN INDEX FUNDS
University of Kansas	\$ 766,763,000.00	Equity	62.1%	0.0%	62.1%	50%
		Bonds	17.8%		17.8%	
		Balanced	20.1%		20.1%	
		Totals	100.0%	0.0%	100.0%	50%
Baylor University	\$ 645,095,000.00	Equity	70.2%	0.0%	70.2%	0%
		Bonds	20.9%		20.9%	
		Cash	4%		4%	
		Hedge Funds	0.9%		0.9%	
		Oil & Gas	0.8%		0.8%	
		Real Estate	2.4%		2.4%	
		Other	0.7%		0.7%	
		Totals	100%	0.0%	100%	0%
Texas Tech University	\$ 293,407,000.00	Equity	44.9%	0.0%	44.9%	0%
		Bonds	49.5%		49.5%	
		Real Estate	5.10%		5.10%	
		Other	0.50%		0.50%	
		Totals	100.0%	0.0%	100.0%	0%

INVESTMENT ADVISORY COMMITTEE

February 1, 2001 Meeting

North Hall, Merket Alumni Center, Texas Tech University Campus

MEMBERS PRESENT: J. Robert Brown, Chair
Leonard Childress
Carrol McGinnis
Clark Pfluger
Rick Slaven
Jerry Smith

MEMBERS ABSENT: Dick Brooks, Vice Chair

INVESTMENT ADVISOR: David Stein, Fund Evaluation Group

INVESTMENT MANAGER: Loren Soetenga & John Meder, John McStay Investment Counsel

GUESTS: Members of the Texas Tech Foundation, Inc., Investment Committee

TECH STAFF MEMBERS: Jim Brunjes, CFO, Texas Tech University System
Charles Wall, Assistant Vice Chancellor for Investments
Eric Fisher, Manager – Treasury Services

The February 1 meeting was called to order at 2:00 p.m.

I. Review of Preliminary 12/31/00 Quarterly Investment Report

Mr. Stein reviewed the performance of the existing managers in the Long Term Investment Fund (LTIF) as of December 31, 2000. In the overall market in the past year, value-style managers have generated higher returns than growth-style managers have, and this was reflected in the performance of the managers in the LTIF. Davis Hamilton Jackson's one-year return was (4.5%), but outperformed its relative benchmark, which had a return of (22.1%). For the quarter, Pacific Financial had a 21.7% return, well above the S&P 500 and the Russell 1000 Value indices.

The two small-cap managers both turned in negative returns for the quarter, but the growth manager, Brown, outperformed its index (9.2%) to (20.2%), while the value manager, Becker, underperformed when compared to the Russell 2000 Value Index, (6.6%) to 8.1%. Mr. Stein indicated that this was mainly due to Becker being underweighted in financial stocks compared to the index.

Becker has a negative return, (2.5%), since its hiring as manager in October 1997. Mr. Stein mentioned that his firm has spoken to the principals at Becker. He noted that no organizational change has occurred at Becker and that the firm seems to be adhering to its original stock selection procedures, therefore it is FEG's recommendation to retain Becker as investment manager for the time being. Mr. Marshall then asked Mr. Stein if there were any other factors that would change the recommendation. Mr. Stein responded that if there had been turnover or a change in management philosophy, there might be a change in the recommendation. He then referred to an earlier study performed by FEG regarding measurement cycles for investment managers. That study showed that managers that outperform over 5-year periods tend to underperform over 3-year periods 40% of the time historically. The consensus was reached to ask Becker to present at the next IAC meeting.

Hansberger Global Investors had a negative return for the year, but outperformed its index (11.3%) to (15.1%). MDL Capital outperformed its index for the year 12.3% to 11.6%, due primarily to being overweighted in Treasuries.

II. Manager Presentation – John McStay Investment Counsel

Mr. Meder began the review by comparing the NAREIT index during the last two years to two other bearish periods in its history. The other two periods enjoyed a large upswing after initial losses were recouped, so if the current period remains consistent, the year 2000 returns were just the first step of a long recovery in REITs. Other factors supporting that conclusion include the statistic of REIT shares currently selling at lower values than the value of the REIT holdings, and the historically low levels of REIT P/E ratios, both alone and compared to S&P 500 P/E ratios.

Mr. McGinnis asked if there were any caveats to this forecast. Mr. Meder responded that performance would not be as good if the economy is in deep recession, but REITs should still enjoy high performance relative to equities. Another advantage of having REITs in the portfolio is the low correlation REITs have with all other asset classes. McStay as a firm lagged behind some of its peers in 1999 in terms of performance, but this was due to the high concentration of the other funds' holding in a few REIT companies. Some funds held as much as 40 times the average daily trading volume. McStay's policy is to own on average 3.5 times the average volume in all its companies, therefore diversifying the company risk.

Mr. Meder then mentioned that Texas Tech had the opportunity to change its account from a mutual fund investment to a separately-managed account. The fees would be reduced to 85 bps for the portion of the account < \$25 million, and 75 bps for the remainder above \$25 million. The mutual fund expenses were about 125 bps. Separately-managed accounts hold the same shares as the mutual fund, so the transfer of in-kind stock will effect the transition. No mutual fund shares or REIT shares will be sold, so no transaction cost will be incurred. The consensus of the Committee was to make this transition.

III. Alternative Investments

Mr. Stein began the discussion of alternative investments by reviewing FEG's report, "Investing in Private Equity and Hedge Funds: Diversifying an Institutional Portfolio." Institutional investors have about 12% of their assets in alternative investments. About half of those investments are in private equity. Private equity investments typically have at least a 10 year time horizon, so they seem to fit well with endowments, which have an infinite time horizon and known future liquidity needs.

In order to participate in the various levels of private equity (venture capital, mezzanine financing, LBOs, etc.), FEG recommends that if Texas Tech decides to invest in private equity, it should utilize a "fund of funds" approach. The approach involves investing in a limited partnership that invests in a portfolio of limited partnerships of each level of private equity, who then in turn invest in private companies. The advantage of this approach is diversification by stage, industry, and vintage year (year of company origination) with one investment. It would also forego the huge time commitments necessary for both direct investing and fund investing, due to the illiquid nature of the investment. Some clients of FEG's conduct committee meetings every six weeks in order to act quickly enough. The drawback would be the double layer of fees, adding an additional 1% to the fund investing average of 2.5% annually plus 20% of net profits.

Mr. Pfluger began comments by expressing his belief that the LTIF was too small in assets to invest in alternative equity at this current time. Mr. Stein mentioned that most "funds of funds" had relatively low minimum investment levels, usually about \$5 million. Mr. Pfluger stated that perhaps the time to invest was not now, that he was concerned about the direction of the economy and the current high demand for these types of funds. The consensus of the Committee was to postpone a decision on investment and to invite a "fund of funds" limited partnership firm to come and present to the Committee at the next meeting.

IV. International Growth and Non-Investment Grade Fixed Income Managers

Mr. Stein made two other recommendations to further diversify the LTIF. One was to include an international growth manager. The current international manager, Hansberger, utilizes a value style. The second recommendation was to allocate 10% of the existing fixed income portfolio to non-investment

grade bonds. The opinion of the Committee was to postpone any investment decision, and gather more information about these proposals at later meetings.

V. Survey & Redeployment

Mr. Wall and Mr. Brunjes presented the results of a survey performed by staff that collected information from other Big XII schools regarding the management of their portfolios. The survey was performed in response to a question from the Board of Regents as to the possibility of managing the LTIF internally. The results of the survey showed that almost no other school managed their endowment portfolio internally, and those that did were moving towards managing externally or only managed some fixed-income funds internally. Mr. Stein stated that the results concurred with other of FEG's clients outside the Big XII.

Mr. Wall presented an informational item regarding the redeployment of 25% of the TTU System's endowments (approximately \$26 million) into the LTIF, in accordance with an administrative decision made a few years ago. Per an action by the Foundation board, the approximately \$7 million Maddox endowment is to be liquidated and moved into the LTIF as well. It is currently separately managed by INVESCO. In accordance with the original donors' wishes, the Maddox endowment will be liquidated and redeployed as soon as possible. Due to concerns about the economy and the current performance of the value style, the Committee decided to redeploy the \$26 million over the next three months in equal thirds, and to redeploy the amounts to the existing managers according to the target asset allocation percentages.

REPORT OF THE AD HOC BOARD POLICY MANUAL REVIEW COMMITTEE
Regent Nancy Jones
February 8, 2001

We are having a brief meeting tomorrow morning at 8:00 a.m. and what we are trying to do is formulate strategy to finish the work. Basically, we lack finalization on one chapter, Chapter Two, which is the key administrative job descriptions. So, maybe I can get some help from them. And we are working on the Chapter 11, Intellectual Property, and that is working its way through the faculty senate. Jim, thank you for the help you are giving us on that. Our deadline for completion is May, but we may extend it to August so you can vote on it then.

REPORT OF SPECIAL COMMITTEE TO STUDY ENROLLMENT MANAGEMENT
Regent Brian Newby
February 8, 2001

Mr. Chairman, you may recall this particular committee arose out of a discussion that occurred at one of our workshops regarding whether or not we should examine SAT scores at the university. I think most of us remember that the average scores were about 1080. The University of Texas is looking at 1200 scores. In order to make that determination, to make that analysis, what we as a committee have done is go back and look at the statement of policy regarding recruitment and retention that the board adopted in 1998. In doing that, we determined that there were a number of goals that the board had set. Goals that had been met and surpassed and some that were basically very unrealistic. So, what we have done as a committee is go back and look at those goals and focus on those particularly to make a determination as to whether or not we are moving in the right direction. That was a great road map for us but it didn't give us all the answers. Reaching and attempting to achieve those goals didn't necessarily give us the answers, particularly in light of the new determinations that have come out from the Coordinating Board – the new goals that the state wants to achieve. So with all those in mind, we have sat down and met on them with the assistance of Dr. Schmidly and Dr. Heintze. We still need to have a couple more meetings to focus on some specific issues and we believe that we will have a full, written report to present to the board at the May meeting.

Questions?

Regent Nancy Jones: You said that there were some goals that were unrealistic. Does that help inform where you are headed?

Regent Newby: It does. In particular, one of the first goals we looked at was the fact that we wanted to have SATs raised to about the 1100 level in five years and that was a goal that was set a few years ago. We are not there. That goal is not going to be met in that time line and specifically is not going to be met when we start looking at the increase in minority students who are going to be coming in to the cycle and are going to be coming in with probably lesser SAT scores. Those students are going to need to be put into the pipeline and as you increase the pipeline and you look back at the scores that those students have historically had, it may end up dropping what our average SAT scores are going to be in the future or if we attempt to hold it level, it may impact that.

Regent Nancy Jones: Who is on the committee?

Regent Newby: I'm sorry. I should have mentioned that. The committee is made up of Regents Jones, Barth and myself.

Regent Nancy Jones: I would like some input into that one.

Regent Newby: We will let you do that. We would love to have you.

President's Report
Texas Tech University
Board of Regents Meeting
February 8, 2001

Dr. Schmidly: Thank you, Mr. Chairman and board members. With your permission I'll just sit right here and give you this brief report.

I want to report to you that things are going very well at Texas Tech. The energy level is high. We are making a lot of good progress. Let me just highlight a few things, if I might.

The news on student recruitment continues to be very good. Our applications are up 54%. Our acceptances are up as of right now 33%. The average SAT is up 23 points among the students that we accepted so far. Of course those numbers will vary as we go through the remainder of the year.

Red Raider Success Camp is off to a great start. In fact, we have had more interest than we even anticipated. Lots of parents and students have been contacting us. We don't officially allow enrollment in that camp until the first of March. Just simply from the advertisements, we have already had 15 students send in their \$100 checks. So, we think that Red Raider Camp is going to be a huge success.

We will also open later this month the new regional center here in San Antonio which we think will greatly facilitate our recruiting of students in south Texas and throughout

the Hill Country region. We think that is going to be very positive for recruiting some first generation and minority students as well.

I am real pleased to announce that I think we are seeing a turn around in our graduate enrollment. We had a slight growth this spring over last spring. We think we have "bottomed out" in terms of the number of Ph.D. graduates. We graduated 677 Ph.D.s from Texas Tech over the last four years. We are now starting to replace those students in the pipeline. So, I think we are seeing, hopefully, an end to the downturn in our Ph.D. enrollment.

Progress on our new leadership team is going well. In the last few weeks, the board and the chancellor have concurred in the appointment of two vice presidents: one for institutional advancement, Ron Striveck, who we hired from the Texas A&M System, and Michael Shonrock, who had been interim vice president for student affairs here, was appointed to that position. Both of these after major national searches and interviewing candidates from across the country. In the next two weeks we will complete the searches for the vice president for fiscal affairs and information technology. We are down to the final two candidates in both cases and we are close to having that concluded. We have identified five finalists for the vice president for research and graduate studies and we will start those interviews later this month. As you are well aware, we are searching for new deans in the College of Business Administration and the College of Human Sciences. These are all key leadership positions.

As far as significant new developments on the campus, one of the things I am really pleased with is our new significant speaker series. We have worked with the horn professors and we will be bringing to the campus every semester a member of national academies to speak and visit with our faculty and our students. We just had the first one of those visits a couple of weeks ago. We had a man from Princeton come in. He is in the National Academy of Sciences and we filled up the largest lecture room on the campus. We had several hundred students there and we are very excited about that. We want to hire members of the national academies onto our faculty so we have decided the best way to do that is to begin bring the national academy members to Texas Tech and to sponsor lectures on their behalf so they get to see the university and hopefully we will be able to recruit some of those faculty. We will be doing a similar thing with the teaching academy -- a significant educational series and we will start that next fall. We will be bringing national education leaders to the campus to talk about significant educational issues.

Finally, we are going to work with student government to sponsor a leadership series. You approved earlier today I think a \$1.00 optional fee. I have agreed to match that money with the students and hopefully we will bring in some of the nation's leaders to Texas Tech and speak and meet with our student body.

We are progressing nicely on our strategic plan. We now have a mission, vision, goals and objective statements and later this month on the 22nd and 26th of February we will

have our first town hall meetings to discuss with the entire campus and the community of Lubbock what is in those documents. Certainly any of you, if you are going to be in Lubbock, we would welcome your participation in those town hall meetings.

I think you saw from Bob Sweazy's report that research is doing very well at Texas Tech. We continue to make progress and grow in that area. As Andrew just mentioned, service leadership is a very important part of our future instruction and activity on the campus. We have agreed to host the Texas campus compact. That is a major group of universities in this state that are interested in service leadership. That organization will be hosted at Texas Tech.

Our partnerships are paying dividends. The Gateway Program you approved with South Plains College already has 59 of 200 slots filled. It looks like we will completely subscribe that Gateway Program. We are also writing a Title V grant with all of the community colleges in eastern New Mexico and on the high plains to pipeline first generation minority students that are transfer students from those community colleges to Texas Tech.

Although I could not give you today very encouraging news on the operating budgets of our athletic program, I will tell you that many of our teams continue to perform at a high level. Those of us that had the privilege to be at Baylor last night, once again, saw the quality of the Lady Raiders. They are ranked in the top ten in the country and very deservedly so. Our football recruiting season I thought was very positive. I was

extremely pleased overall with the success in this year's football program. The Pride and Pageantry Committee is doing well. I think when you come to the campus to our football games next fall you are going to be surprised at the level of energy and some of the changes that have taken place in preparation for those games.

And finally, the group that we have asked to study our fan base and help us develop new marketing strategies for our athletic program has given us a preliminary report and will complete their efforts in March and I think we will have that information in time to take a completely different approach to marketing and hopefully increase the revenue stream from our athletic events.

All in all, things are going very well. I certainly want to close by thanking the members of the board that are going to be leaving the board. We appreciate everything you have done for Texas Tech University. You have made contributions and we look forward to continuing to work with you in any way we can.

That concludes my report.

President's Report
Texas Tech University Health Sciences Center
Board of Regents Meeting
February 8, 2001

Dr. Smith: Mr. Chairman, board members, I would like to add I think most importantly my thanks to this board and for the three members leaving. We don't say it frequently enough but you certainly made a difference in an exciting almost five years here and we do appreciate your support during that period of time. Just quickly, first of all, as you know, we are in the session and one of the things I have been pleased to see and I want to really give credit toward the deans, our enrollment is up about 13.5% over the last three and half, four years even in nursing. The graduate school is up almost double. That made a big difference when we walked into the session this year. As you know, we have formula funding now for the first time at the Health Sciences Centers. As opposed to a University of Texas San Antonio Health Science Center, which witnessed about a \$9 to \$10 million loss of funds going into the session because of a loss of students it appears. We ended up on the plus side because of the distribution of formula. So again, while it is tough out there particularly in allied health and nursing, we've been seeing an upturn and give credit to Dr. Green --she didn't give it to herself -- for what's happened in the graduate school and that school which really has made a difference as well as our other schools and so I want to thank them for that because we are now not in a deficit in that regard.

Also, I want to thank Glen Provost and the work we are doing in federal funds working with TTU. Our priorities this year again are going to be in the areas of diabetes, aging,

migrant health and we are also going to be focusing on agri-medicine. We have some unique expertise in the School of Medicine as well as Pharmacy looking at residues and use of antibiotics in certain food products and working with the industry to make things safer. In addition, of course, with some of the genetically-engineered foods that we are going to be working jointly with TTU and the Health Sciences Center. Also, if you see them, certainly Congressmens Combest, Bonia, Lamar Smith and of course, Senator Hutchison were just huge for us this session in the work they did for Texas Tech.

We are also working with Baylor Medical System thanks to two of our regents, Regents Brooks and Sowell. We've met with them. We are working on a couple of initiatives. Right away, of course, the School of Pharmacy. They have expanded our capabilities in facilities as well as technology and we have distance learning at this time. We are going to project up to 60 students being in that facility and of course for the next two years there are also very interested in the Allied Health students working particularly in the area of clinical laboratory sciences. They are still working with their medical faculty in relationship to how they would like to work with us in a partnership in the School of Medicine. This gives us a real opportunity in the Dallas market place and I want to thank both regents for spending the time. We have had now several follow up meetings with Joel Allison and the people at the Baylor Medical System in Dallas.

There are a couple of other issues I want to apprise you of. One is the issue of criminal justice health care. Not quite as positive as you may be aware we had a tragic situation at the University Medical Center recently with a couple of nurses, one of which is

married to one of our medical students. It appears that our hospital partner, the University Medical Center, is not going to want to continue its relationship as a subcontract for hospital services. So, we both have a diversion plan and a plan going before the legislature to expand the regional Montford hospital to a full hospital which is going to require about 44 new beds, an intensive care unit, as well as an emergency room to solve that problem. We certainly understand University Medical Center's decision but we are in the midst of planning both diversion, respond to their 90-day out clause, as well as capacity. We think the price tag in a nonrecurring sent to the state will be a million short term to deal with equipment that we are going to need to create an intensive care unit and emergency room and \$3.8 million construction budget, nonrecurring to create a 44-bed facility. We have looked at other options. We think this is the best option and solution for both our faculty and for the state as opposed to some of the purchase options we have looked at. We will keep you apprised.

A couple of things to brag on the School of Pharmacy again. I want to promote what they were able to do. This is the first year out of the box, first graduating class, and they have had 100% pass rate. Now all of the students who have taken the exam, but I think one and every single one of those students have passed the board which is pretty phenomenal.

Also you had in your items the Center for Functional Brain Mapping. I want to brag against our ivy league competitors out there but there are only two centers in the country that are able to monitor brain function both in a three-dimensional fashion as

well as electrically from the operating room and they are Texas Tech and the University of Pennsylvania. The investment that they have made and I want to congratulate the School of Allied Health for what they have been able to accomplish and the board for looking at this center and creating a center of excellence at the Health Sciences Center.

Two final things – a number of our folks have been used as experts in Congress. Certainly many of our deans – Dr. Kupersmith, and others, Dr. Green is going to be called upon to work in the area of the nursing shortage. She has been requested by Senator Hutchison and others to work with them as they draft some legislation at the national level on this nursing shortage issue.

And finally, we have with the tobacco funds created a tobacco center for prevention and control. That center is going to be looking at one specific issue and that is what we are seeing for the first time, a rise in rates of smoking in college students. Much like what we are doing with the Texas Tech 5,000 we are going to be actually garnering data and implementing policy as well as help sessions through our employee assistance plan and others to work with our students. While we have seen a decline slightly in high school students and younger, it appears that the targeted population now are college students. We are now going to be working on that with one of the few centers in the country.

This concludes my report.

Chancellor's Report
Texas Tech University System
Board of Regents Meeting
February 8, 2001

Chancellor Montford: Thank you, Mr. Chairman and members. I wanted to touch on in summary today our legislative initiatives. I will be very brief but these are very important for us. There are five issues that I think are crucial to us in this session of the legislature. We have now completed both our House and Senate hearings before appropriations and finance. I thought the hearings went exceedingly well. However, in view of the fact that in terms of appropriation requests and looking at current service levels with the high cost of medicaid and prescription drugs, the budget is about \$1 billion short. Consequently, we will have to be very resourceful in our presentation to try to keep the momentum going that we have established at Texas Tech. I think five issues are crucial that you should know about. [tape ends]

[tape begins] . . . from impacting the rest of our bottom line. We are still about \$3.5 million short relative to the graduate school in terms of maintaining current service levels. The reason for that short fall occurred because predominately the 99-hour rule, which Dr. Schmidly has mentioned, compressed a bubble of graduate Ph.D.s in record numbers for the preceding two fiscal years. We are now on the downside of that bubble and we are picking it back up. I think it is crucial that we get that whole harmless money. If we don't, it is going to come off the bottom line of other items. So, I would say that is our number one legislative challenge to get that funded.

Secondly, is tuition revenue bonds. I think there will be tuition revenue bonds.

However, this time they will probably be awarded on a project-specific basis rather than just as a gross number. For that reason, we doubled up and had our projects carefully evaluated by the Coordinating Board and it remains to be seen how many of those will be funded. But again, it looks like they will be done on a project-specific basis rather than just picking a number and awarding it to the universities. So, those are obviously important to us.

Two other items that I think we can be resourceful relative to improving our funding picture include the excellence fund and the new tier I research fund. On the excellence fund, last session there was set aside about \$90 million. After you take A&M's services out of that, it was about \$78 million that was split between the UT and A&M system components and the other components. The reason we split it last session was to account for their capital expense shortages with the PUF fund and it was a one-time split and we agreed to back Proposition 17 which allowed the PUF schools to keep their capital gains as a part of their mix on funding. This time we believe that the net figure of \$78 million should be allocated pro-rata on a one-time distribution to the eligible schools. If that is done it will increase our take from about \$4.4 million probably to \$7 or \$8 million. Usually, as a raw under, you can count on Texas Tech getting about 10% of a total item in terms of formula allocations, just as a rule of thumb.

More importantly, I think there will be something that happens on the research funding. The legislature has now come to the realization that we need more so-called Tier I or

flagship universities. What is being proposed in this, and I think it is a pretty clever way to do it, is to allow Texas Tech and the University of Houston and possibly the University of North Texas to take a lion's share to wit 80% of the interest distributions off the HEAF annually and divert that to our budgets for research and faculty hires. If that is done and our crew is assisting in writing this bill, we should get, and again we don't want to spend it before we get it because many things can happen, but hopefully we will get an additional \$5 to \$6 million a year, \$10 to \$12 million for the biennium, as a part of the Tier I fund. That would be huge in our ability to expand our research portfolio and hire new faculty. But again the whole harmless on graduate school will come off the bottom line if we are not able to get the full whole harmless. We are keeping an active participation.

The last component or the fifth component is that, like it or not, we need stair step tuition to be reinstituted. As you will recall, from 1985 through the present, there was a stair step \$2.00 tuition increase that carried it up to \$40 per semester credit hour. We would like to see the legislature reinstitute that program and hopefully they will on the basis of a \$2.00 or \$3.00 addition and that remains to be seen what the policy decisions will be in that regard. We are very hands on in both Austin and in Washington to the extent we can be and that is generally in an informational role but I wanted to bring you up to date as to what was happening on the Austin front. We will be having our Washington events in March. I believe we have a reception scheduled on March 7 and that is always a well-attended event and we will be visiting with the congressional delegation one-on-one while we are in Washington.

Therefore, in summary, I think our best shot for continuing our momentum with some additional money, maybe it won't be called new money, because we can structure this tier I fund where it can be done without an increase in legislative appropriations. It will be tuition revenue bonds, increasing our allocation in the excellence fund and establishing this tier I research fund out of existing HEAF appropriations. If we can get those with our hold harmless, we can, I think, stand pretty tall in what is shaping up to be a challenging legislative session.

I would also like to remind you of the community reception that will be in Texas Ballroom B here in the hotel, second floor, at 5:30. I hope you will come and meet everybody that we have invited from the local area.

Chairman Sowell: John, thank you. I have a question. The HEAF funding from before was on a ten-year cycle. Is that correct?

Chancellor Montford: Yes, let me review that.

Chairman Sowell: When does that come up again?

Chancellor Montford: Ok. The HEAF fund originally came about by constitutional amendment in 1985. As it progressed, we decided to try to create a \$2 billion corpus for the HEAF. Today, that corpus would be inadequate to fund the needs of the Higher Education Assistance Fund, the capital needs of those universities that participate. Currently, and I know this pretty well because I sponsored the increases – currently, the legislature sets aside \$225 million a year for the HEAF. Of those amounts, \$175 million is distributed to the respective institutions. Texas Tech gets currently \$24 million a year

for the university and between \$6 and \$7 million a year for the Health Sciences Center. That \$175 is distributed. \$50 million is put into the corpus which is now about \$300 million or will be this biennium. What we are seeking to do is take the interest from the corpus or a fund equal to that and distribute it annually to formulate this tier I research fund.

Regent Sowell: When does that \$225 million annual contribution . . . was there a sunset on that?

Chancellor Montford: There was a sunset on it when the corpus reached \$2 billion. However, the corpus . . . that fund won't work so. The answer is hopefully never. I hope it continues to grow as far as the annual allocation.

Regent Sowell: I guess my question is while it appears that you won't reach that point at least any time soon, the \$2 billion corpus. What is the likelihood that that could be increased?

Chancellor Montford: Well, it started out as \$100 million a year in 1985 and it is now \$225 million a year. So, I think the likelihood in the appropriate budget cycles . . .

Regent Sowell: But there is no automatic escalator factor in that?

Chancellor Montford: That's correct and I don't think it will be increased this biennium.

Regent Sowell: Thank you.

TEXAS TECH UNIVERSITY SYSTEM
Lubbock, Texas

FOR BOARD INFORMATION

TEXAS TECH UNIVERSITY AND TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

1. Summary of Revenues and Expenditures by Budget Category, FY 2001, per *Board of Regents Policy 01.01.8.c(3)(f)*

TEXAS TECH UNIVERSITY

1. Budget Adjustments per *Board of Regents Policy 04.04.4.c(3)* for the period November 1, 2000 through December 31, 2000

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

1. Budget Adjustments per *Board of Regents Policy 04.04.4.c(3)* for the period November 1, 2000 through December 31, 2000:
2. School of Medicine Faculty Employment Contracts per *Board of Regents Policy 04.05.4.b*

[The above referenced information items are on file in the Board of Regents office.]