

Marie G. & Wm. Alston DUGGAN
5918 Sea Cliff Road
McLean, Virginia, 22101
(Telephone: 356-6240)

Saturday, 20 June 1964, 8:40 A.M.

Dear Mother Duggan and Mother Gramling,

Am in a rush, but want to mail letters to you as pass Post Office on way to get my weekly allergy shot & to empty trash, & must get back home to fix place up for Julia's birthday party. 29 invitations were sent out & 26 have accepted, & much work is to be done: grass mowed, outside tables painted, play equipment painted, house cleaned, child's chairs borrowed, party favors & decorations purchased, etc., so forgive my rush.

Caroline Julia, Marie, & I wish to thank you for your thoughtfulness & generosity in sending birthday cards and checks to Julia for her birthday. She was thrilled. We will deposit the checks in her savings account for her College Education at the Arlington-Fairfax Savings & Loan Association, where it will draw 4½% interest & be insured by an Agency of the U.S. Government, & microfilm records are kept in undermountain cave in South Carolina so that even in event of destruction of the entire Washington area in a war, the money could later be obtained by filling out a claim form at any post-War Post Office. The account number is F-3683, and it is a joint account for Caroline Julia Duggan or Jewel Marie Duggan or William Alston Duggan or Alice Maud Duggan. We started it with the \$7.00 Uncle Ben G. Oneal gave to Caroline Julia in the hotel in Breckenridge, Christmas 1958, and we have added all gifts of money or checks so generously given to the children by Aunt Cora Maud, Jack, Maryann, and you, and the total is now \$55.00.

When are you coming to visit us? Last night I checked on the direct, non-stop flights from Dallas Love Field to Dulles International Airport and Washington National Airport, with following results:

LINE	FLIGHT	LEAVE	ARRIVE	COST
Braniff	#8 Boeing Jet	Love Field 9:15 A.M.	Dulles 1:57 P.M.	\$77.96 coach each way
American	#58 Astrojet	Love Field 12:45 P.M.	Dulles 5:27 P.M.	\$77.96 coach each way
Braniff	#110 Electra	Love Field 2:30 P.M.	National 8 P.M.	\$65.68 coach each way
American	#690 Electra	Love Field 12:10 A.M.	National 5:40 A.M.	\$65.68 coach each way

NOTE: Due to 2 hours time change between Dallas and Washington, the actual time in flight is ~~2 1/2~~ 2 hours less than shown on above schedule. These flights take off from Dallas and land here with no stops, and the total time in the air is less than 3 hours on the jet flights. Seats recline, so you can rest or sleep. A meal or snack is served. Pillows are furnished. The cabins are pressurized to same pressure as on ground. The Jets take off faster, fly faster & higher than the Electras, and you might check with your doctor and see if he advises the Electra. Otherwise, I would suggest the Jets due to less time in flight and to arrival at Dulles, where each plane is met with a giant "Mobile Lounge" which carries you to terminal, so there is no walking. At National airport there is long way to walk. Let us know when you plan to arrive and we will meet you at any time. These flights go 7 days per week. We have guest bedroom, about 11 x 14 feet, with private bath, large closet, two twin beds with soft springs and innerspring mattresses, & on ground floor. Thus you could both come at same time.

Love,

Dear Uncle Lyle:

I wish to thank you for your generosity in giving mother the \$100 check. I also wish to congratulate you on your business successes. I seem to recall that you several times said that when you put your big deal over you would come to visit us. Now that you have succeeded with your big deal and several others, can't you take off for a vacation and have a little fun out of life instead of working so hard? You are welcome to be our houseguest here as long as you like & sightsee in Washington area, see New York World's Fair, make sidetrips with us to beach, mountains, skyline drive, West Virginia hot baths, Williamsburgh, etc. Marie is off work now & we have 2 cars, so if you come by plane or train we will meet you & drive you around. How about coming in July &/or August? Bring Lois & Cora Maud, if they will come, but if they won't, why don't you fly up anyway. You deserve a vacation.

Dear Vada & Ross & Aunt Julia,
Ordered cartons for your information.
Dad is at Arlington Villa, Box 2500, Arlington, Tex.
& reportedly doing well. How are you all?
Did you get my letter of May 22 with photo & mention of
Eddie Harts visit here, which I sent to Aunt Julia, 2142 2nd St?
Dear Folks,

Marie G. & Wm. Alston DUGGAN
5918 Sea Cliff Road
McLean, Virginia, 22101
(Telephone: 356-6240)
Monday, 15 June 1964

Just a line to let you all know that we are OK but still busy. Nothing new.

Bonnie Brook Private School stopped Friday, and so Alice and Caroline are out for the summer, but Marie still has to work thru Tuesday, as the Fairfax County Public Schools go on thru 16 June. Today and tomorrow the girls are being cared for by our friends, Mr. & Mrs. Brackett, who bought 2101 Old Georgetown Pike, McLean, residence from us several years ago, and so the girls will be on familiar territory. The Bracketts have 3 boys but no girls, and they like for our girls to visit them. Marie is terribly snowed under with getting out 186 report cards, 186 final exams graded, and all the records and red tape, and getting the science labs cleaned up, etc. Marie has worked every evening the past week til after midnight. Saturday night she worked on through to 3 a.m. Sunday. I try to help her by doing the housework, and the girls also try to sweep and clean and make their own beds and put away their own things.

Caroline Julia will be 6 years old on Thursday, 18 June, but we will give her birthday party on Sunday, 21 June, as it will take Marie til then to get the house in order, & we still have the invitations to get out. I'm trying to paint the swings and slide and play equipment, and spent most of yesterday afternoon sanding on the outdoor redwood table to refinish it. I had wanted to get some of the additional sidewalk and patio poured in time for the party, but the 33 bags of cement and the mixer are still under canvas under the carport as I just haven't had the time yet.

I got through my final exams at George Washington University OK, making the highest in the class in the final on "Urban Dynamics" under Dean Woodruff (who is the Dean of the School of Government, Public Administration, & International Affairs, who is also Chairman of the National Capital Planning Commission, & who teaches the President's daughter) and Norman Beckman, Chief of the President's Special Staff on Intergovernmental Relations (i.e., relations between Federal, State, & Local Governments — especially important now that the Federal Government supplies over 55% of the funds used by local governments, & in turn sets standards. Hence, for example, Corpus Christi, Texas, and Waco, Texas, now advertise nation wide for Chairman of Planning Commission on a merit system because the Federal Government pays the salary of their planning commissions if they hire on a merit system, whereas a few years ago many local governments had no planning commissions, and most local government jobs were political appointments to local people.) These two contacts should be useful, and may lead to my transferring over to some other federal government job in the field of planning or intergovernmental relations. They gave me an extension on my term paper til 1 July, so I still have a lot of work to do to get in my term paper. The other course, Advanced Administrative Management, was more difficult, as the instructor, although an experienced executive with highlevel experience in both government and business, did not know how to teach. His exams were "cases", that is, hypothetical business problems which we were to propose solutions to, and hence they were not very objective. I also have an extension on my term paper on On-the-Job Training for Executives, which I must complete by 20 July. Hence, any time that I may have for writing will be taken up on these two term papers til after 20 July. After that I will have to get busy on a number of projects in the house & yard: pouring concrete sidewalks, patio, & widening driveway to take two cars; moving fences; burying bomb shelter in back yard, fitting it out as a photo darkroom, & building a screened porch over it; finishing off the basement as a recreation room by tiling floor, panneling walls, & putting in light fixtures & ceiling tile; and of course getting my library in order. The swimming pool behind our house is now open, and Alice and Julia want to go daily, and they are really learning to swim and dive.

Jack, we all thank you for the two boxes of clothing which arrived OK. The girls have had a wonderful time trying them all on and modeling them. They are beautiful and lovely, and we do very much appreciate them. Some fit now but most are a little large, & we will pack them away til next year. Jack, I also thank you for the tip on a job possibility with your firm here in D.C. and will look into it. However, I have just completed 18 years of Federal Government Service, and because of my retirement and insurance benefits it would probably be better for me to remain in federal service til at least the 20 year ~~mark~~ mark. By age 54 I will have completed 30 years of federal service and be eligible for a retirement income of about \$8,000 yearly, and hopefully I will still be young enough to get into a college or university teaching job so that I can spend the rest of my life doing what I want to do & enjoy doing and can do best. By aptitudes I am a teacher, and I should have gone into teaching instead of into intelligence. So, if I can hold out another 12 years I may be in a position to do to what I want to do and still maintain my responsibility to my dependents. But I do want to change from my present job into one with less pressure. My doctor insists that I may not live much longer unless I "change my pattern of living" as he puts it — namely get out of the high pressure, tensions, etc. that I have been under these past 18 years. Hence, I'm genuinely grateful for your suggestions, and I will look into them. I will advise you all soon on my new insurance and retirement package, as there have been some substantial changes since I gave you the data sheet Christmas 1962, and you all will be beneficiaries and should know what insurance and benefits you should make claim for in event anything should happen to me or to my family. Take care of yourselves, and write, Love, W. A.

Aunt Julia, Vada, Rosa, Claudia
Copy of letter I sent to Mother, Maryann, John, & Dad,
Eddie Hart had lunch with us on 2 May.
Wednesday, 13 May 1964, NOON

Dear Folks:

I'm still dieting to try to get my weight from 199 pounds down to under 160, and so I'm skipping lunch and will spend the 30-minute lunch period to type this brief note to you all. Marie, Julie, and Alice, and I appreciate your letters and cards, and we think of you daily, and discuss your letters, etc., but we are just so busy that we don't have time to write. I will try to answer your letters and individual questions during June. Right now I'm under PRESSURE, PRESSURE, TENSION, TENSION with more to do than I can do in the allotted time. As you know, I'm taking two graduate courses at George Washington University, leading to a Masters Degree in Public Administration in Urban Affairs, and I'm now faced with two term papers, several book reports, a lengthy "case" (problem) to solve in the advanced administration course, and two final exams to prepare for by 26 May. Also, as you may recall, the United States Government fiscal year begins on 1 July and ends on 30 June, and thus all planning for the next year and all work scheduled for this year must be completed before 30 June. All government agencies that do not spend the money for their budgets by 30 June lose that money, and the next year's budget is automatically lowered, too, and hence there is a very severe penalty for not spending all funds and completing all projects by 30 June. As you know I edit reports, and the various government agencies that write these reports (Departments of State, Army, Air Force, Navy, Commerce, Health Education & Welfare, Census, Labor, & private outside contractors) must get them to my agency by 30 June or be penalized. Although the schedule calls for a regular and orderly production throughout the year, they tend to get behind, and then they rush at the end and dump about half the year's production on us in May and June, usually sloppily done. That puts more editing load on me, plus the pressure to rush the reports on through; hence my office discourages our taking annual leave (vacations) in the summertime, as the pile of reports keeps us very busy til Fall. Hence also pressure for us to donate extra time without pay by working evenings and Saturdays and holidays.

Because of schooldays lost due to heavy snow this winter, the Fairfax County Public schools will run through 16 June, and Marie reports that the children are getting spring fever and vacation fever already. Marie is tired & longs for the end of school. So far she had not been offered a contract for next year, so we don't know if she will be teaching next year or not. There is a lot of politics involved in the local schools in this county.

The private Bonnie Brook Nursery School, which Julie and Alice attend, will let out on 29 May, and hence we will have to make some other arrangements for day care for the girls til 17 June. Next Saturday Julie and Alice will be in a school play, and they are practicing their acts, songs, dances, etc. Alice will wear a Bunnie Rabbit costume. Julie is taking photos with a 49¢ toy box camera that we got for her, and if the photos turn out well we will send them to you. Much work to do in yard and around the house, too. Please keep on writing, and remember that we love you and are thinking about you. Love. W.A.

WM. A. DUGGAN
5918 SEA CLIFF ROAD
McLEAN, VA. PH.: 356-6240

Friday, 19 June 1964, Noon $\frac{1}{2}$ hour lunch

Dear Dad,

Alice, Julia, Marie, and I all wish you a very happy Father's Day on Sunday, 21 June, and many more. Alice and Julia talk about you all the time and wish that we could drive to Texas to visit you, and we will all be thinking of you. Unfortunately, neither Marie nor I (and neither of our cars) are in good enough physical condition for a long drive to Texas, and we do not have the financial resources to afford the luxury of plane or train fare to Texas, and I do not have the vacation time this summer. Perhaps next summer we can go down.

Alice and Julia would like to hear your voice, and to hear you tell them stories about your experiences. Could you use a small transistor tape recorder, if we send you one, to record your conversation and voice and stories of your childhood and youth and experiences? If so, I will buy an inexpensive one (some cost as little as \$9.00 here) and mail to you. Then we can send you tape recordings of the girls' voices, songs, plays, etc., and you can make tape recordings to return to us. Also, as an editor and writer, I would like to write short stories or a book based on your life experiences if you would enjoy dictating on the tape recorder short snatches of your experiences, especially in early Texas history, Littlefield, real estate, oil leasing, humorous & serious, etc. which I can someday piece together into some thing publishable, perhaps. Or do you already have access to tape recorder in the Home? If so, what speeds?

Julia was 6 years old on Thursday, 18 June, and was disappointed at not hearing from you. We are planning a birthday party for her on Sunday, 21 June from 3 til 5, and she incloses an invitation to you. She printed all the invitations all by herself.

I also am keenly disappointed that you have ignored and not acknowledged my last letter to you, which I sent about a month ago, inclosing photos of the children and inclosing several air mail cards and envelope for you to use in replying to me. Did something in my letter make you mad at me? It is my opinion that you do have the time and the ability to at least write a note on addressed and stamped cards that I inclosed. Hence, I can only assume that you do not wish to correspond with me. If this is the case, then I will respect your wishes and also cease, except to reply to you when you write to me. In my last letter to you I mentioned Eddie Hart visiting us for lunch, and I inclosed some photos of Eddie Hart. I do hope that you are keeping all the photos that I send to you, because with the Poloroid Camera there are no negatives, and I have no other copies, and someday, after you are through with the photos, I would like to have them back to keep for Alice and Julia. Do you still have the ~~VX~~ Poloroid Photo Album that I gave you when you visited us for you to keep the ~~VX~~ Poloroid Photos in? Is it full yet?

For over a year now I have been paying \$6.85 each month premium for a special hospital and surgical policy for you, and from it I collected almost \$1,000 during your illness, which I sent to Maryann to apply on your expenses. Since January I have also been paying the \$7.50 per month premium on your AARP policy, and handling the claims, and sending the checks to Maryann. I hope that you will regard this as evidence of my love and concern for your welfare. The fact that I am paying these premiums for you will also entitle you to a claim for lifetime payments under the Federal Employees Compensation Act, in case of my death in line of duty, while a federal government employee. Also, in event of my death, the money that I have paid in to my federal retirement fund (about 6% of my salary for 13 years) would provide a lifetime pension for my parents, if my wife and children should not survive me. Further, among my life insurance policies, you are one of the beneficiaries on two (2) policies that would pay a total of \$142,000 in case of my accidental death, or a total of \$17,500 in case of my natural death. Both policies are made out to Marie, Alice, Julia, mother, and you in equal shares or all to the survivors. Thus, if all the others survive me, you would get $\frac{1}{5}$ or \$28,500 for my accidental death, or \$3,500 in case of my natural death. If Marie, Alice, Julia, and I all died in a common accident (as in auto or plane crash) so that they do not survive me, then you and mother would each get half, in which case you would get \$71,000 in case of accident or \$8,750 in case of natural death. Thus I have thought of you and provided for you in my estate and insurance planning, to the best of my ability, along with my responsibility to wife & children.

I hope you realize and appreciate that you are alive on this Father's Day because of what Maryann did for you. In my several phone calls to Dr. Carter, he had given up on you, saying to me: "This old man has had it," and he said that no doctors in El Paso had ever done this type of operation, and he did not think that the operation should be attempted. Thus, you would probably have died in the hospital in El Paso if Maryann had not gone there, transferred you to Dallas, and arranged for specialists to operate on you. Therefore, I beg you to please be kind to her and trust her. She has demonstrated her love and devotion to you, giving up her vacation time, working hard to try to handle your affairs. Jack & I agree that she should have Power of Attorney. She will consult with us on any major decisions. It is our opinion that your El Paso house & the car should be sold, and that your personal effects should be moved to Dallas, and that you should plan to remain in a Senior Citizens Retirement Home where you can have good and proper nutrition, medical care, recreation, therapy, exercises, social life, etc. which you could not have living alone. You may live another 15 or 20 years under these conditions, and I ask you to please try to accept this and adjust to life and learn to enjoy it & have a sense of humor, and to not criticize Maryann. You should also do as much as you can for yourself & not expect to be waited on, and you should take exercises about 5 times daily. The last chapter of the book on STROKES that I gave you explains exercises that you should take. Have you read it? Are you taking the exercises? You must use discipline and self control to force yourself to take these exercises as shown in the book, preferably twice each morning, twice each afternoon, and in the evening before retiring. I hope that you will continue to write to me and that you will realize that we love you and are thinking of you even though we do not have time to write.

Love,

Marie G. & Wm. Alston DUGGAN
5918 Sea Cliff Road
McLean, Virginia, 22101
(Telephone: 356-6240)

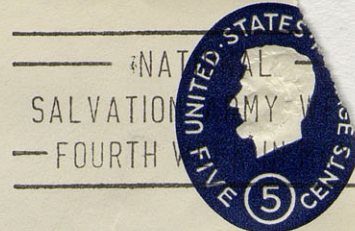
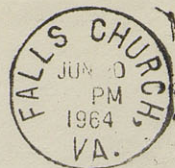
Wednesday, 17 June 1964, Noon Lunch $\frac{1}{2}$ Hour

Dear Maryann,

Inclosed is check for \$84.00 from AARP in payment of claim for Mobbey's bill for hospital visits to Dad. They allowed \$5.00 per visit for one visit daily for 21 days and paid 80% of that allowance. Delay was caused by delay in getting his bill to me, by my waiting for reply from you to my suggestion that the Dr. bills were not entirely clear for AARP purposes, by AARP returning first claim as not being clear, & my 3rd visit in person to AARP Headquarters to explain the bill and insist on their payment on basis of a daily visit of 21 days. If you will forward to me receipts for prescription medicine and Doctor bills for visits or treatment, I will promptly take them in person to AARP Headquarters and file claims.

I have been paying the \$7.50 monthly premium on Dad's AARP policy from my own checking account (I did not use the check that you sent) and I intend to do the same for mother if she chooses to take out the AARP policy for following reasons: 1) I wish to make a contribution to care of both mother and dad as long as I can afford to; 2) With AARP Headquarters here where I can go in person to file claims and work out misunderstandings, I can get faster and better service than could be obtained by mail from Texas, and it would confuse AARP to have two or more different people with different addresses dealing with them; 3) As I feel that the AARP policies are good and worthwhile, I want to make certain that they are kept in force, and I could not be certain of this if any ONE other person (Mother, Dad, you) were to have that responsibility solely, as ONE person could forget or overlook or get too busy to keep up the premium payments, whereas here Marie and I are TWO persons, with one desk drawer for bills & insurance premium booklets, & a regular schedule of together making out all checks once per month (or when due, with our "tickler" system), and if one of us forgets or gets too busy or should be ill, the other will do it. Hence, no reflection of you or any one person, but this system of our handling it seems more secure to me because of shared responsibility; and 4) If mother and dad can prove that I have been making some regular contribution to them, they stand a better chance in their claim to lifetime payments in the event that I should be killed in line of duty. Under the Federal Employees Compensation Act, if I should be killed in line of duty, each minor child would get \$50 monthly til age 18, or, if in college, through the college semester in which the child becomes 21 years old; and my surviving wife would get \$425 monthly for life; and my surviving "dependent" parents could also get lifetime payments, based on their claim based on my contributions to them. These, Maryann, are my reasons for preferring to continue to make the AARP payments myself. If you have any better reasons for preferring to do it, please advise me, and I will gladly send you the payment cards and wash my hands of any further responsibility in this matter. I am not simply being ornery and ignoring your request and your wishes, as you appear to have done concerning some of my requests, questions, & wishes.

Reference your recent letter on Power of Attorney & copy of same & request that I comment: In my opinion the Power of Attorney as you have had it drawn up is excellent, but has 3 possible gaps which should be closed by 3 additional provisions, or if already signed by Dad, by 3 added supplementary provisions: 1) To provide for alternate person to handle in case you should be unable or unwilling to serve for any reasons; 2) To provide for broader or shared responsibility for decisions on major matters by calling for approval or concurrence of others so that you would not feel & could not be blamed or accused in any way & so that you could have advantage of knowledge and advice of others; and 3) To provide for voluntary record keeping and audit of others, as common good business management practice and as safeguard so that you could not be blamed or accused. I do not have the document before me, & I'm dashing this off in $\frac{1}{2}$ -hour lunch period without notes, and I'm not a lawyer, and hence, I am not suggesting specific wording. But my reasoning is as follows: The purpose of this Power of Attorney is to provide for handling Dad's business affairs as simply and easily and economically as possible for his lifetime, but with maximum safeguards for preservation of his assets. He is strong physically and may live another 15 or 20 years, but due to age and strokes, etc., he may not be in full control of his mental faculties for the rest of his life. All elderly people tend to become suspicious of and to accuse those nearest to them, & hence safeguards are needed to protect the person helping them from undue suspicions and accusations, and to prevent the elderly person from being victimized by some scheming stranger who tries to move in and take over assets. There is no assurance that you or Jack or I will in fact outlive Dad, and yet his needs for this management will go on, even if you or Jack or I cease to live. Every second that you drive in traffic subjects you to a chance of auto accident. You could be killed or incapacitated by accident or disease. You could be transferred by your company to some other State. You might want to change jobs, or take a year off to go to some large university for graduate study. You might want to take a long vacation. You might become ill or have a nervous breakdown, or need temporary relief from Dad's problems in order to avoid a breakdown. Hence, for many reasons, I suggest a provision naming Jack as 1st alternate and me as 2nd alternate in event that you are unable or unwilling to serve for any reason; or changing to make all 3 of us his agents, allowing any one to act alone. If you wait til something happens to you, it might be too late, as by then Dad might not be legally (mentally) competent to name another, or he might be unwilling, or he might be under undue influence of some undesirable person. This provision would also provide flexibility in that it would make it possible for you to act for part of time and for Jack or me to take over and act for part of time, so you could have some relief over next 20 years, and for Dad to live in good home in Dallas area part of year and then change scene to Corpus & later back. 2nd would be simple statement to effect that major decisions involving sale or transfer or change in real estate, oil royalties, & other major assets, etc. would be made after consultation with alternate (or other) named agents. 3rd would be statement that agent will keep records of income & expenses & assets & submit monthly report (copies of records) to alternate (or other) named agents, & that agent will not reimburse self for own expenses until after written approval received from alternate (or other) named agents. These are my comments. Love, W. A.



Mr. & Mrs. T. R. Webb
& Mrs. Julia C. Hart
1535 Ambler
Abilene, Texas