

Selection Process To SPAG Board of Directors

and

Representation Schedule General Assembly & Board

SPAG BOARD OF DIRECTORS OCTOBER, 1980

Directly Selected Representative (9) I.

Each general government member having a population of 10,000 or more is entitled to one representative on the SPAG Board for each 50,000 persons or portion thereof.

0

Counties Α.

- (11,044)Floyd (34, 137)2. Hale 3. Lamb (17,770)4. Terry (14,118)1 (179, 295) 0 5. Lubbock (20,396)
- Judge Choise Smith, Floydada Commissioner Henry Rieff, Cotton Center Judge Don Joyner, Littlefield

Judge Herbert Chesshir, Brownfield

Cities В.

6. Hockley

1. Plainview (19.096)(11,445) 1 Levelland 2. (149,101) 3 3. Lubbock

Mayor Robert Wayland Councilman Weldon Marcom Mayor Bill McAlister Councilman Alan Henry Councilman Bud Aderton

At Large Representatives (15) II.

The remaining members within each county are entitled to one representative collectively on the Board of Directors.

A. Bailey County (8,487)

Commissioner R. P. (Bob) Sanders, Muleshoe

(4.525)Muleshoe Blackwater Valley SWCD

B. Cochran County (5,326)

Judge Glen W. Thompson, Morton

- (2,738)Morton Whiteface (394) Cochran County SWCD
- C. Crosby County (9,085)

Mayor Pro-tem A.F. Ogle, Crosbyton

(2,251)Crosbyton (1,206)Lorenzo Ralls (1,962)Rio Blanco SWCD

D. Dickens County (3,737)

Judge H.L. "Bill" Young

(295)Dickens Spur (1,747)Duck Creek SWCD

2,

Mr. Gilbert Fawver, Floyd Co. SWCD, Floydada (11,044)E. Floyd County (4,109)Floydada (2,094)Lockney Floyd County SWCD Mr. Sam Ellis, Garza Co. SWCD, Southland Garza County (5,289)(3,854)Post Garza County SWCD Councilman Bud Law, Hale Center Hale County (34, 137)(200)Edmonson Hale Center(1,964) Petersburg (1,300) Plainview (19,096) Direct Hale County SWCD Mayor Charles Kiker, Anton H. Hockely County (20, 396) (1,034)Anton (11,445) Direct Levelland Ropesville (483) (1,129)Sundown (410)Smyer Hockley SWCD Judge Lee Roy Dilliard, Guthrie King County (464)Mayor Virgie Haile, Littlefield J. Lamb County (17,770)(825)Amherst (1,152)Earth Littlefield(6,738) (1,782)Olton Springlake (209) (976)Sudan Lamb County SWCD Lubbock County (179,295) Mr. Charles W. Wood, Lubbock SWCD, Lubbock (2,625)Abernathy (1,729)Idalou (149,101) Direct Lubbock Lake Ransom Canyon (550) Lubbock County SWCD Lubbock ISD (400)New Deal Shallowater(1,339) Slaton (6,583)

Wolfforth (1,090)

	L.	Lynn County	(9,107)	Mayor Virgil Henderson, Wilson
		O'Donnell Tahoka Wilson Lynn County SWCD	(1,148) (2,956) (433)	
	М.	Motley County	(2,178)	
		Matador Roaring Springs	(1,091) (308)	Commissioner John M. Russell, Matador
	N.	Terry County	(14,118)	Councilman Alvin G. Davis, Brownfield
		Brownfield Meadow Terry County SWCD	(9,647) (491)	
	0.	Yoakum County	(7,344)	Judge Paul Cobb, Plains
		Denver City Plains Yoakum County SWCD	(4,133) (1,087)	

III. Special Purpose Districts (1)

Each type of special purpose district which has five or more members is SPAG is entitled to one at large representative.

A. Soil and Water Conservation Districts, Mr. Lit Moore, Jr. Lynn Co. SWCD, Wilson

Blackwater Valley SWCD
Cochran County SWCD
Duck Creek SWCD
Floyd County SWCD
Garza County SWCD
Hale County SWCD
Hockley County SWCD
Lumb County SWCD
Lynn County SWCD
Rio Blanco SWCD
Yoakum County SWCD

B. <u>Independent School Districts</u>

Lubbock ISD

IV. Minority Representation (8)

Eight minority representatives are to be chosen by and from the minority population of the region.

Bert McWilliams A. Lubbock County Bidal Aguero Eliseo Solis George Scott Onofre Hinojosa, Plainview В. Hale County Bailey, Yoakum, Lamb, Silbano Garcia, Morton Cochran Counties Hockley, Terry Counties D. Luis Perez E. Floyd, Motley, Crosby, Dickens, Benjamin Vera, Crosbyton Lynn, King, Garza Counties Total Board Membership Directly Selected 9 At large 15 Special Purpose 1 Minority Non-members: Hockley County 1 Lubbock County $\frac{4}{5}$

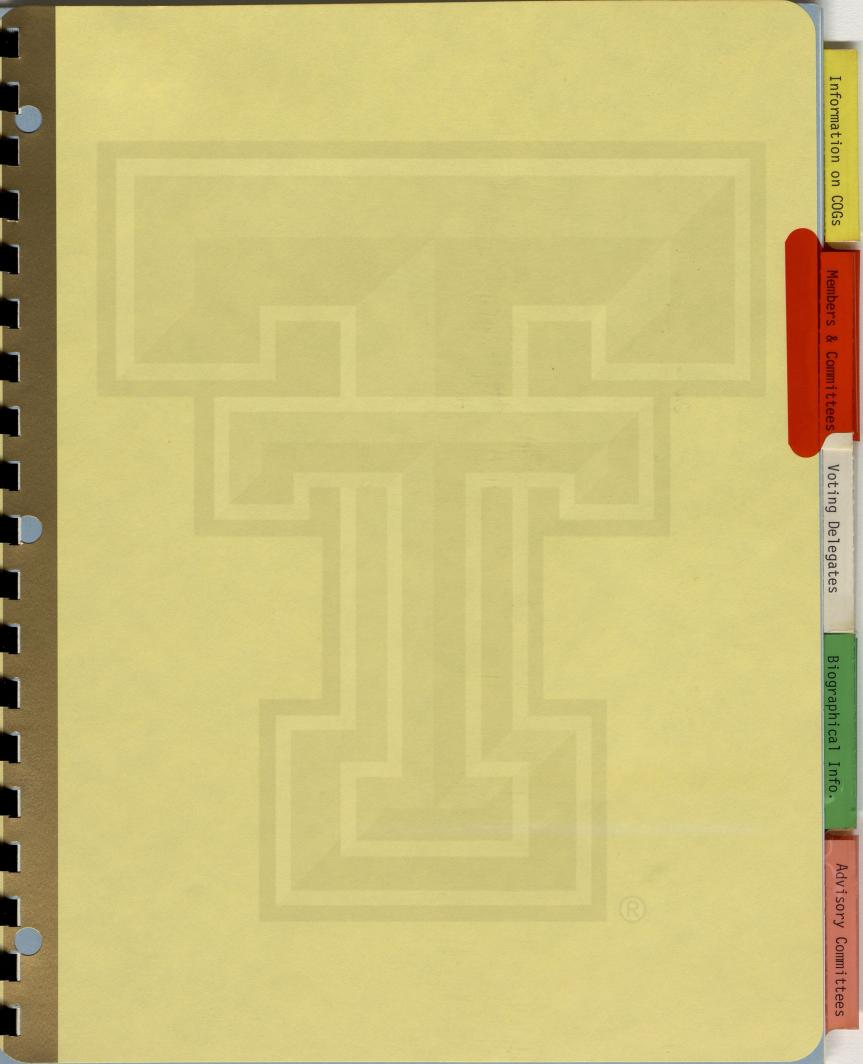
REPRESENTATION SCHEDULE

SOUTH PLAINS ASSOCIATION OF GOVERNMENTS

Sept. 1980

General Purpose Governments	Member	1970 Population	General Assembly	Board of D At-large	irectors Direct
			Assembly	no rarge	Bireco
BAILEY COUNTY MULESHOE	*	8,487 4,525	1	1	
COCHRAN COUNTY MORTON WHITEFACE	*	5,326 2,738 394	1 1 1	1	
CROSBY COUNTY CROSBYTON LORENZO RALLS	* * * *	9,085 2,251 1,206 1,962	1 1 1	1	
DICKENS COUNTY DICKENS SPUR	* * *	3,737 295 1,747	1 1 1	1	
FLOYD COUNTY FLOYDADA LOCKNEY	*	11,044 4,109 2,094	1 1 1	1	1
GARZA COUNTY POST	*	5,289 3,854	1	1	
HALE COUNTY EDMONSON HALE CENTER PETERSBURG PLAINVIEW	* * * * *	34,137 200 1,964 1,300 19,096	2 1 1 1 1	1	1
HOCKLEY COUNTY ANTON LEVELLAND ROPESVILLE SMYER SUNDOWN	* * * *	20,396 1,034 11,445 483 410 1,129	0 1 1 1 1	1	0
KING COUNTY	*	404	1	1	
LAMB COUNTY AMHERST EARTH LITTLEFIELD OLTON SPRINGLAKE SUDAN	* * * * *	17,770 825 1,152 6,738 1,782 209 976		1	1
LUBBOCK COUNTY ABERNATHY IDALOU	*	179,295 2,295 1,729	0 1 1	1	0
LAKE RANSOM CANYON LUBBOCK	*	550 149,101	5		3

	Member	1970 Population	General Assembly	B <u>oard of E</u> At-Large	Directors Direct
NEW DEAL SHALLOWATER SLATON WOLFFORTH	* * *	400 1,339 6,583 1,090	1 1 1		
LYNN COUNTY NEW HOME O'DONNELL TAHOKA WILSON	* * * *	9,107 252 1,148 2,956 433	1 0 1 1		
MOTLEY COUNTY MATADOR ROARING SPRINGS	* *	2,178 1,091 308	1 1 1	1	
TERRY COUNTY BROWNFIELD MEADOW	* * *	14,118 9,647 491	1 1 1	1	1
YOAKUM COUNTY DENVER CITY PLAINS	* *	7,344 4,133 1,087	1 1 1 60	1	9
SOIL & WATER CONSERVATION DI	STRICTS			1	
BLACKWATER VALLEY COCHRAN COUNTY DUCK CREEK FLOYD COUNTY GARZA HALE CQUNTY	* * * * *		1 0 1 1		
HOCKLEY COUNTY LAMB COUNTY LUBBOCK COUNTY LYNN COUNTY RIO BLANCO TERRY COUNTY YOAKUM COUNTY	* * * * * * *		1 0 1 1 1 1		
INDEPENDENT SCHOOL DISTRIC	TS				
Lubbock ISD			1		
MINORITY REPRESENTATION			, <u>0</u>	<u>8</u> 2 4	9



South Plains Association of Governments Board of Directors

and

Board Committees 1980 - 1981

SOUTH PLAINS ASSOCIATION OF GOVERNMENTS EXECUTIVE COMMITTEE September 1980

Name and Address	Phone Number
Judge Bill Young, President	
Dickens County	
Dickens County Courthouse	623-5532
Dickens, Texas 79229	
Mayor Pro-tem Alan Henry, lst Vice President City of Lubbock	
3208 34th Street	792-2173
Lubbock, Texas 79410	
Judge Don Joyner, 2nd Vice President	
Lamb County	385-4222 (courthouse)
Lamb County Courthouse	262-4286 (residence)
Littlefield, Texas 79339	
Commissioner Henry Rieff, 3rd Vice President	
Hale County	
30x 74	879-2115
Cotton Center, Texas 79021	
Judge Glenn Thompson, 4th Vice President Cochran County Cochran County Courthouse Morton, Texas 79346	266-5508
Councilman Dr. O.W. Marcom, Secretary	
City of Levelland	
LO1 San Jacinto	894-5460
Levelland, Texas 79336	
Judge Herbert Chesshir, Treasurer	637-6421 (courthouse)
Perry County Perry County Courthouse	296-5678 (residence)
grownfield, Texas 79316	
Medlin Carpenter, Immediate Past President	296-5948 (residence)
202 Dallas Street	296-5678 (shop)
Plainview, Texas 79072	
Bert McWilliams	
1914 E. Baylor	744-3490 (residence)
ubbock, Texas 79403 (representing Lubbock)	763-4213 (office)
(Tepresenting hubbook)	(022100)

Name and Address

Phone Number

Benjamin Vera 301 N. Crosby Crosbyton, Texas 79322

(Representing Crosby, Dickens Lynn, Garza, Motley, Floyd, 675-2217 and King Counties)

SOUTH PLAINS ASSOCIATION OF GOVERNMENTS

Board of Directors September 1980

Judge Paul Cobb Yoakum County

Yoakum County Courthouse Plains, Texas 79355

456-8606 (courthouse)

Councilman Alvin G. Davis

City of Brownfield

1706 E. Tate

Brownfield, Texas 79021

637-8339 (residence)

Commissioner John M. Russell

Motley County

Motley County Courthouse

Box 128

Matador, Texas 79244

347-2334 (courthouse)

Mayor Virgil Henderson City of Wilson

Box 22

Wilson, Texas 79381

628-2621

Mayor Virgie Haile City of Littlefield

100 West 6th Street

Littlefield, Texas 79339

385-4411 (city hall)

Mayor Charles Kiker

City of Anton

Box 98

Anton, Texas 79313

997-6381

Councilman Bud Law Hale Center

424 South Main

Hale Center, Texas 79031

839-2776

		Phone Number
Gilbert Fawver		
Floyd County SWCD		
Route 4		983-2004
Floydada, Texas 79235		
Sam Ellis		
P.O. Box 157		996-5348 Office
Southland, Texas 79368		996-5348 Office
Garza County SWCD		996-5543 Home
Lit H. Moore, Jr.		
South Plains Region SWCD		924-3012 (residence)
Route 1		
Wilson, Texas 79381		
Mayor Pro-tem A.F. Ogle		
City of Crosbyton		675-2666 (residence)
609 West Aspen		0/3-2000 (residence)
Crosbyton, Texas 79322		
Garainai ann D. D. Garaina		
Commissioner R.P. Sanders Bailey County 515 West 5th Street Muleshoe, Texas 79347		272-3077 (courthouse) 272-3627 (residence)
Bailey County 515 West 5th Street		
Bailey County 515 West 5th Street		
Bailey County 515 West 5th Street Muleshoe, Texas 79347 Onofre Hinojosa 500 East 4th Street		
Bailey County 515 West 5th Street Muleshoe, Texas 79347 Onofre Hinojosa	Representing Hale Co.	272-3627 (residence)
Bailey County 515 West 5th Street Muleshoe, Texas 79347 Onofre Hinojosa 500 East 4th Street Plainview, Texas 79072	The state of the s	272-3627 (residence)
Bailey County 515 West 5th Street Muleshoe, Texas 79347 Onofre Hinojosa 500 East 4th Street Plainview, Texas 79072 Silbano Garcia		272-3627 (residence) 296-2611 (business)
Bailey County 515 West 5th Street Muleshoe, Texas 79347 Onofre Hinojosa 500 East 4th Street Plainview, Texas 79072 Silbano Garcia 504 West Hayes	Representing Bailey, Lamb	272-3627 (residence) 296-2611 (business) 266-5974 (residence)
Bailey County 515 West 5th Street Muleshoe, Texas 79347 Onofre Hinojosa 500 East 4th Street Plainview, Texas 79072 Silbano Garcia		272-3627 (residence) 296-2611 (business) 266-5974 (residence)
Bailey County 515 West 5th Street Muleshoe, Texas 79347 Onofre Hinojosa 500 East 4th Street Plainview, Texas 79072 Silbano Garcia 504 West Hayes Morton, Texas 79346	Representing Bailey, Lamb	272-3627 (residence) 296-2611 (business) 266-5974 (residence)
Bailey County 515 West 5th Street Muleshoe, Texas 79347 Onofre Hinojosa 500 East 4th Street Plainview, Texas 79072 Silbano Garcia 504 West Hayes Morton, Texas 79346 Bidal Aguero	Representing Bailey, Lamb Cochran and Yoakum Counties	272-3627 (residence) 296-2611 (business) 266-5974 (residence) 266-5342 (Business)
Bailey County 515 West 5th Street Muleshoe, Texas 79347 Onofre Hinojosa 500 East 4th Street Plainview, Texas 79072 Silbano Garcia 504 West Hayes Morton, Texas 79346 Bidal Aguero 5512 Grinnel1	Representing Bailey, Lamb	272-3627 (residence) 296-2611 (business) 266-5974 (residence)
Bailey County 515 West 5th Street Muleshoe, Texas 79347 Onofre Hinojosa 500 East 4th Street Plainview, Texas 79072 Silbano Garcia 504 West Hayes Morton, Texas 79346 Bidal Aguero	Representing Bailey, Lamb Cochran and Yoakum Counties	272-3627 (residence) 296-2611 (business) 266-5974 (residence) 266-5342 (Business) 763-3841 (office)
Bailey County 515 West 5th Street Muleshoe, Texas 79347 Onofre Hinojosa 500 East 4th Street Plainview, Texas 79072 Silbano Garcia 504 West Hayes Morton, Texas 79346 Bidal Aguero 5512 Grinnell Lubbock, Texas 79415	Representing Bailey, Lamb Cochran and Yoakum Counties Representing Lubbock	272-3627 (residence) 296-2611 (business) 266-5974 (residence) 266-5342 (Business) 763-3841 (office)
Bailey County 515 West 5th Street Muleshoe, Texas 79347 Onofre Hinojosa 500 East 4th Street Plainview, Texas 79072 Silbano Garcia 504 West Hayes Morton, Texas 79346 Bidal Aguero 5512 Grinnell Lubbock, Texas 79415	Representing Bailey, Lamb Cochran and Yoakum Counties Representing Lubbock	272-3627 (residence) 296-2611 (business) 266-5974 (residence) 266-5342 (Business) 763-3841 (office)

Name and Address			Phone Num	ber
George Scott 1801 E. 26th Street Lubbock, Texas	Representing Lubbock	, 10		(business) (residence)
Eliseo Solis 1720 E. 2nd Place Lubbock, Texas	Representing Lubbock		763-8077	(business)
Mayor Bill McAlister City of Lubbock 916 Texas Avenue P.O. Box 2000 Lubbock, Texas 79415			762-6411	(city hall)
Councilman Bud Aderton City of Lubbock P.O. Box 2000 Lubbock, Texas 79415			763-9323	
Judge Lee Roy Dilliard King County King County Courthouse P.O. Box 46 Guthrie, Texas 79236			596-4411	
Judge Choise Smith Floyd County Floyd County Courthouse Floydada, Texas 79235				(courthouse) (residence)
Mayor Robert Wayland Box 1870 Plainview, Texas 79072			293-4171	(city hall)
Charles W. Wood, Lubbock Rt 2, Box 214 Lubbock, Texas 79415	SWCD		762-8697	(residence)

SPAG 1980 - 1981 Board Committee Appointments

Work Program Committee

Alan Henry, Chairman Bidal Aguero Sam Ellis Gilbert Fawver Robert Wayland George Scott Onofre Hinojosa Virgil Henderson

Personnel Committee

Don Joyner, Chairman Bud Aderton Lit Moore, Jr. A.F. Ogle Charles Kiker Luis Perez Bill McAllister

Grievance Committee

Henry Rieff, Chairman Virgie Haile Benjamin Vera John Russell Silbano Garcia Bud Law Paul Cobb Charles Woods

Budget Committee

Herbert Chesshir, Chairman Alvin Davis R.P. Sanders Choise Smith Lee Roy Dilliard Bert McWilliams Dr. O.W. Marcom Eliseo Solis

> 1980 - 1981 Committee Liaison Appointments

Natural Resources and Housing Advisory Committee - John Russell

Aging Advisory Council - Dr. O.W. Marcom

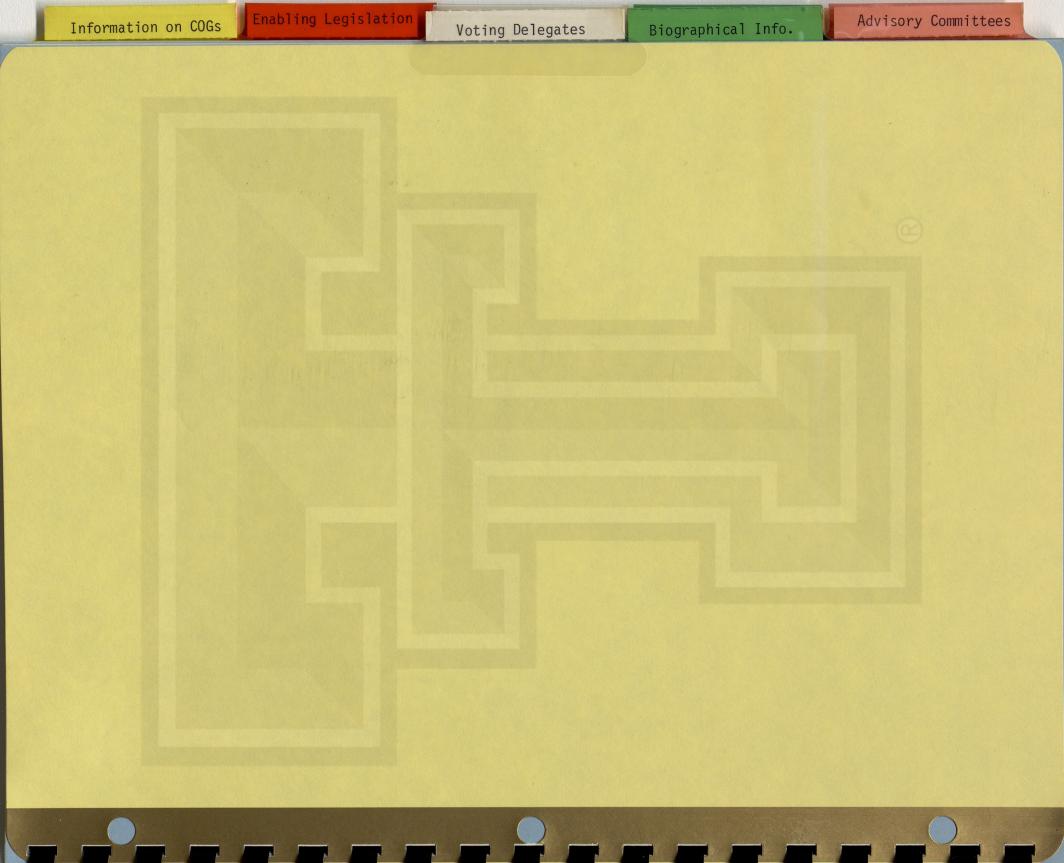
Alcohol Abuse Advisory Committee - Ben Vera

Law Enforcement Training - Paul Cobb

Criminal Justice Planning - Don Joyner

Human Resources Review - Henry Rieff

Economic Development - Glenn Thompson



Voting Delegates SPAG General Assembly 1980 - 1981

15

VOTING DELEGATES

September, 1980

	September, 1980	
BAILEY COUNTY	DELEGATES	ALTERNATES
MULESHOE	RONNIE SHAFER	A.V. WOOD
BAILEY COUNTY	R.P. BOB SANDERS	GLEN WILLIAMS
BLACKWATER VALLEY SWCD	DOUGLAS BALES	N/A
Differential village and		
COCHRAN COUNTY		
MORTON	RAY LUPER	STEVE CROCKETT
WHITEFACE	HAROLD HARRISON	TOHN FIETZ
COCHRAN COUNTY	GLENN W. THOMPSON	E.J. McKISSACK
COCHRAN COUNTY SWCD	EDDIE SILHAN	N/A
CROSBY COUNTY		
CROSBYTON	A.F. OGLE	GEORGE WITT
LORENZO	ED SMITH	JOE DARDEN
RALLS	JOE B. WYRICK	BILL FOWLER
RIO BLANCO SWCD	R.H. FARRIS, JR.	N/A
DICKENS COUNTY		
DICKENS	MICKY DAWSON	SAM PORTER
	ALBERT GARCIA	RONNIE WHITE
SPUR	H.L. BILL YOUNG	J.D. MCKORMICK
DICKENS COUNTY DUCK CREEK SWCD	VICTOR ARRINGTON	N/A
DUCK CREEK SWCD	VICTOR ARRINGION	11/11
FLOYD COUNTY		
FLOYDADA	PARNELL POWELL	WAYNE A. RUSSELL
LOCKNEY	J.D. COPELAND	CLAUDE BROWN
FLOYD COUNTY	CHOISE SMITH	
FLOYD COUNTY SWCD	GILBERT FAWVER	N/A
GARZA COUNTY		
POST	GILES C. McCRARY	MIKE CISNEROS
GARZA COUNTY	GILES W. DALBY	TED ATTEN
GARZA COUNTY SWCD	SAM ELLIS	N/A
HALE COUNTY		
EDMONSON	DON KETCHUM	W.A. PINKERTON
HALE CENTER	BUD LAW	
PETERSBURG	JIM FOX	JAMES HOUCHINS
HALE COUNTY	HENRY RIEFF	3222
HALE COUNTY SWCD	F.F. CALHOUN	N/A
PLAINVIEW	J. ROBERT WAYLAND	ANDY TAYLOR, SR.
INTHATOM	O. HODDIN WILLIAMS	
HOCKLEY COUNTY		

HOCKLEY COUNTY

ANTON CHESTER JONES CHARLES KIKER
LEVELLAND DR. O.W. MARCOM
ROPESVILLE N.J. GREEN BILL ODOM

DELEGATES

HOCKLEY COUNTY cont.

SMYER

SUNDOWN SWCD

EDMOND R. KRIZAN RANDY WINFREY BOB MILLER L.J. SIMS, JR. STEVE LEE

ALTERNATES

KING COUNTY

KING COUNTY

LEE ROY DILLIARD

LAMB COUNTY

AMHERST
EARTH
LITTLEFIELD
OLTON
SPRINGLAKE
SUDAN SWCD
LAMB COUNTY

JOE A. MILLER
W.D. McMILLIAN
VIRGIE HAILE
RAYMOND POWERS
HARLON WATSON
KENNETH WISEMAN
DON JOYNER

MILDRED HEVERN
WILLIAM B. FREEMAN
PAT DOWNS
BILLIE NORFLEET

THOMAS MOSS

LUBBOCK COUNTY

LUBBOCK

BILL MCALISTER BUD ADERTON ALAN HENRY

LUBBOCK COUNTY SWCD
LUBBOCK ISD
LAKE RANSOM CANYON
ABERNATHY
NEW DEAL
SLATON
SHALLOWATER
IDALOU
WOLFFORTH

CHARLES W. WOOD
JOSE RAMIREZ
LEE KITCHENS
J. PETE THOMPSON
RAY WEST
GEORGE PRIVITT
JOE COX
JERRY HOLT
F.M. JACK

N/A

LEON WHETZEL HOPPY TOLER S.C. TEETER

RICHARD HOPSON BAIL HODGIN W.W. PRESTIDGE

LYNN COUNTY

NEW HOME
O'DONNELL
TAHOKA
WILSON
LYNN COUNTY
LYNN COUNTY SWCD

STANLEY ROBINSON MELDON LESLIE VIRGIL HENDERSON MELVIN BURKS LIT H. MOORE RICHARD MANSELL H.B. McCORD JR. JACKIE BISHOP

N/A

MOTLEY COUNTY

MATADOR
ROARING SPRINGS
MOTLEY COUNTY

KIRBY CAMPBELL D.A. HINSON JOHN RUSSELL

JEFFERY C. THACKER BILL JAMESON

TERRY COUNTY

BROWNFIELD MEADOW ALVIN G. DAVIS ROBERT WHITE LEON POPE EDWARD JORDAN

DELEGATES

ALTERNATES

TERRY COUNTY cont.

WELLMAN
TERRY COUNTY
TERRY COUNTY SWCD

ROY ADAMS
HERBERT CHESSHIR
JERRY D. SIMS

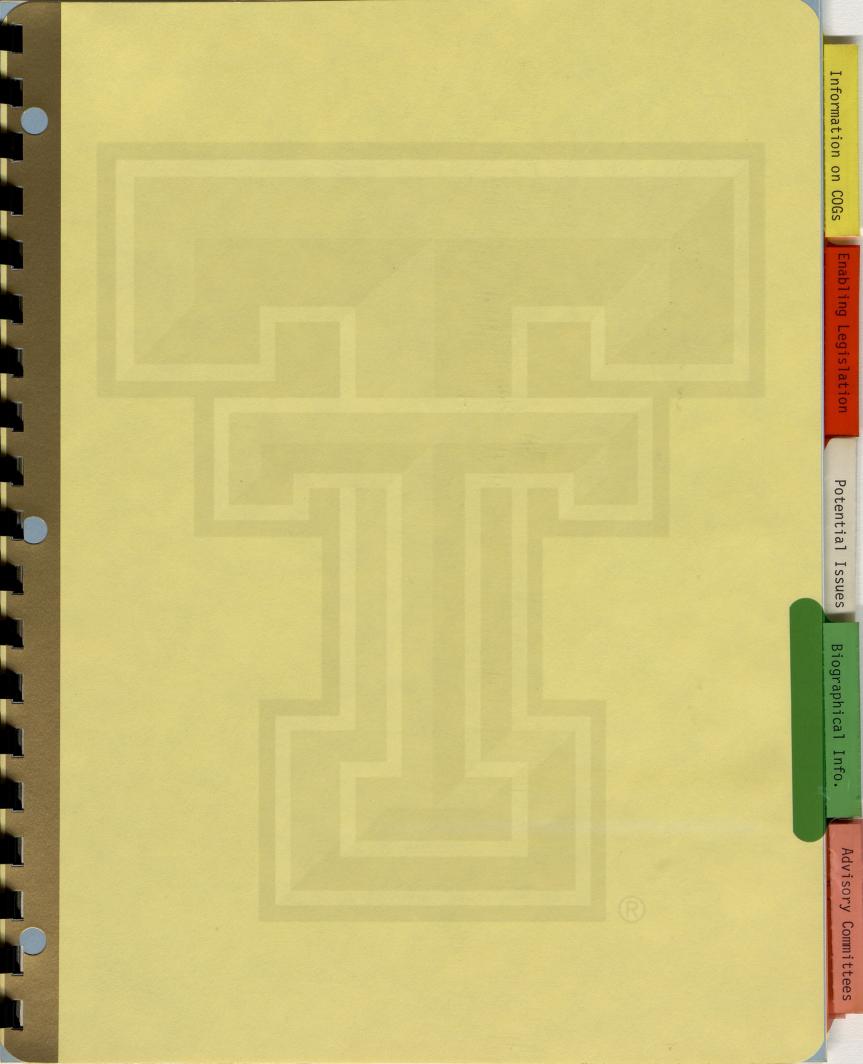
JAMES MARTIN N/A

YOAKUM COUNTY

DENVER CITY
PLAINS
YOAKUM COUNTY

TIM BREWER
J.D. BROWN
A.E. DICK McGINTY

BILL LANDES KAY McCLURE N/A



Biographical Information staff

BIOGRAPHICAL INFORMATION STAFF DIRECTORS AND ADMINISTRATIVE STAFF

EXECUTIVE DIRECTOR

Jerry Casstevens assumed the position of Executive Director in September of 1979. Mr. Casstevens was formerly with East Texas Council of Governments in Kilgore where he served as Deputy Executive Director and Assistant Executive Director for seven years. Prior to that he served as Director of Planning Services for the West Central Texas Council of Governments in Abilene. He holds a degree from Texas Tech and a graduate degree in Economics from Hardin Simmons University.

ADMINISTRATIVE ASSISTANT

Glenda Robinson began employment with SPAG in September, 1968 as Executive Secretary when the office was first opened. She has performed a variety of duties during her twelve year tenure including the interim position of Acting Executive Director. Prior experience includes two years as Administrative Aide to the Lubbock County Judge and eight years experience in general insurance agencies as office manager, and in rating and writing insurance policies.

DIRECTOR OF ECONOMIC DEVELOPMENT

Sylvia Clark, a native of Oregon, joined the SPAG staff on October 1, 1980. Sylvia's previous work experience includes the position of Assistant Planning Director, Malheur County, Oregon and Project Planner-Oregon Communities. Sylvia received her B.S. Degree and a graduate degree in Resource Geography/Economic Development from Oregon State University.

DIRECTOR OF EMPLOYMENT AND TRAINING PROGRAMS

Juanita Forbes began employment with SPAG in 1977. Having previous experience with employment and training programs with Concho Valley Council of Governments in San Angelo where she served as Project Director and planner since 1972. Prior to that, she worked with Community Action Councils as Neighborhood Youth Corps Project Director. She attended Odessa Jr. College and the University of New Mexico.

ACTING DIRECTOR OF AGING

Gayl Maring has recently been appointed as Acting Director of the Aging Programs temporarily filling the vacancy created by Betty Shannon's resignation. Gayl has been serving as Program Specialist in the Aging Department. She came to SPAG in April, 1980. Prior experience includes an administrative internship with the City of Lubbock's Planning Department. Gayl holds a Sociology degree from Baylor University and a Master of Public Administration from Texas Tech University.

DIRECTOR OF LAW ENFORCEMENT TRAINING

H.K. Henniger began employment with SPAG in 1975 as Crime Prevention Coordinator after ten years with the Texas Department of Public Safety. He also served as a missionary to Thailand. H.K. holds a degree from Abilene Christian College and a diploma in Church Ministry and Missionary work from Sunset School of Preaching.

DIRECTOR OF REGIONAL SERVICES

Arlene Miller has been with SPAG since November, 1978. Arlene came to SPAG from the Permian Basin Regional Planning Commission in Midland where she served as Alcohol/Drug Abuse Coordinator. Arlene received her B.S. degree in Elementary Education from the University of Pittsburg at Johnstown, Pennsylvania.

DIRECTOR OF FINANCE

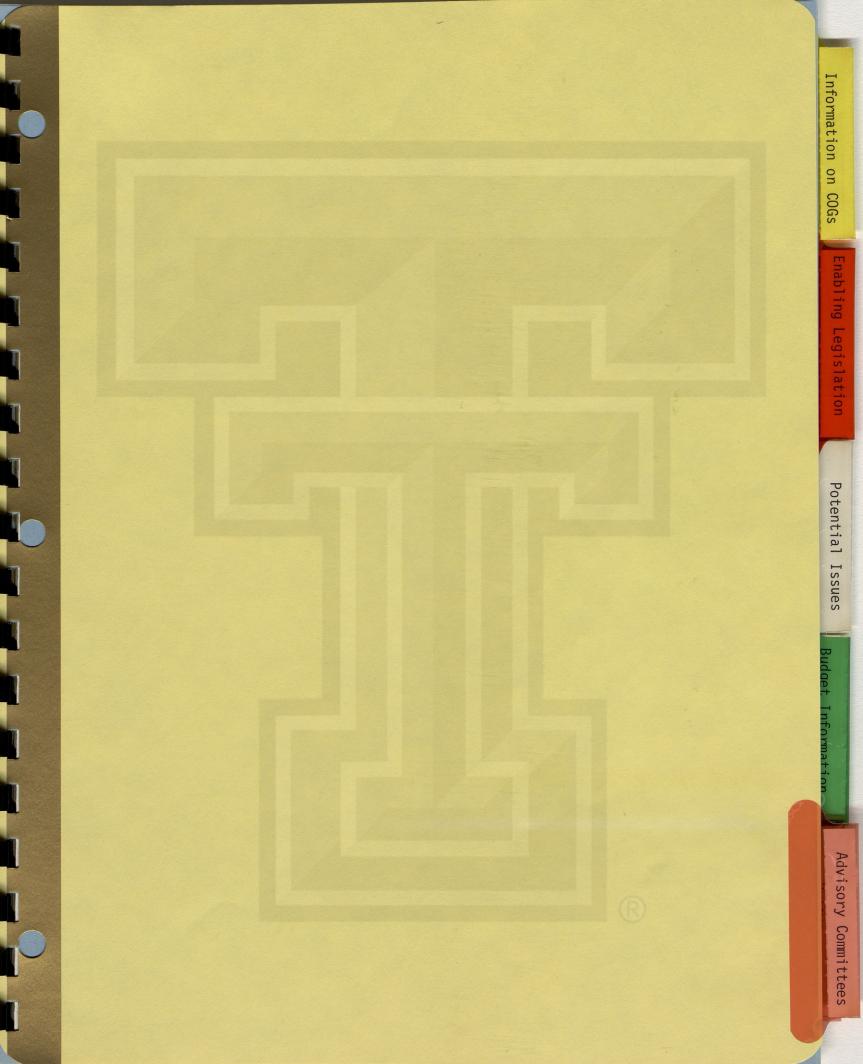
Linda Cosper began her employment with SPAG as a Bookkeeper in July, 1975. She assumed the duties of Director of Finance in April of 1978. Prior experience includes work as bookkeeper and secretary to a private firm. Linda is a graduate of Central Texas Commercial College in Brownwood.

DIRECTOR OF INFORMATION SERVICES

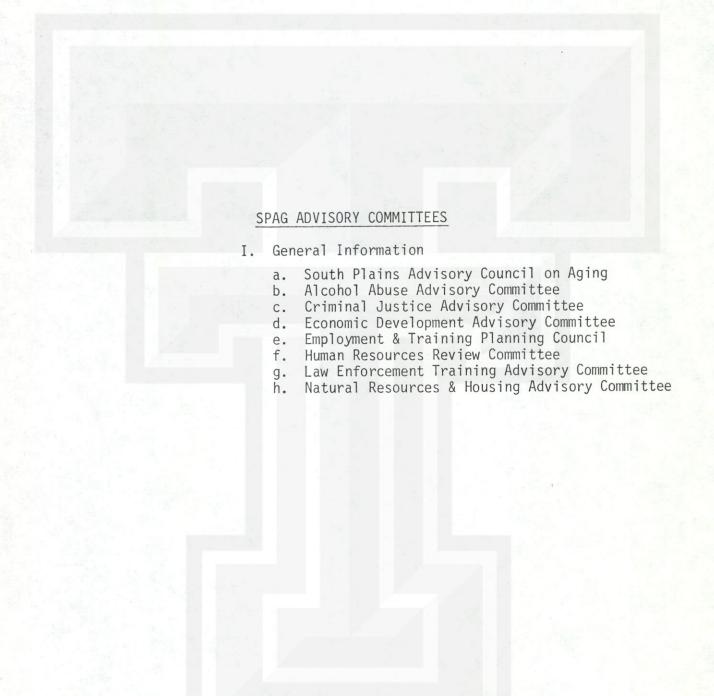
Carey G. May joined the SPAG staff in July, 1977 as a bookkeeper. Carey's previous experience includes bookkeeping for private firms, music teacher and self-employment as developer of a townhouse project. Carey became the Director of Information Services for SPAG in 1978. He attended Kemper Military School in Missouri and Texas Tech University. Carey received both a Bachelor and Master of Music Degree from Southern Methodist University in Dallas.

DIRECTOR OF COMMUNITY DEVELOPMENT

Sylvester Cantu worked as a Planning Assistant for SPAG in 1978 and 1979 while pursuing his graduate studies at Texas Tech. He was appointed Director of Community Development in August, 1979. Sylvester's prior experience includes teaching assistant in Political Science Department at Texas Tech and various part-time jobs while attending school. Sylvester holds a BA degree in Political Science and a Master of Public Administration from Texas Tech University.



Advisory Committees



SPAG Advisory Committee

General Information

The SPAG Bylaws declare that the primary goal of the Association shall be... "to maintain and improve the quality of life for all people in the region by promoting the orderly development of the total regional environment; economic, social and physical." One of the objectives established in support of this goal is..." to establish a comprehensive development planning process which will examine the interrelationships among various components of the total environment, and to foster, develop and review policies, plans, and priorities of regional growth development and conservation."

To accomplish this goal, the Bylaws charge the SPAG Board of Directors with the responsibility of appointing ad hoc, special and technical advisory committees..." to assist in the preparation of plans, programs, and project reviews..."

SPAG's Advisory Committees, then, are important to the overall planning process to assure regional input in each program area in which the association is involved.

Some funding agencies have specific advisory committee membership requirements to further assure every segment of the region's population will be involved in association activities.

Over 200 private citizens of the region participate in SPAG activities as members of these advisory groups, and provide invaluable assistanct by studying issues in depth at the committee level and recommending solutions or specific action to the SPAG Board of Directors. As the name implies, all activities of these committees are advisory in nature and no committee has policy-making authority. The members serve voluntary with no compensation except in the form of mileage to attend meetings. The SPAG President annually appoints a member of the Board of Directors to serve on each Advisory Committee in a liaison capacity.

The following pages provide specific information on each of SPAG's Advisory Committees such as the membership listing, any specific membership requirements, and functions of the committee.

South Plains Advisory Council on Aging

Bylaws and funding agency regulations stipulate the membership of this Committee shall be at all times composed of one-half of the membership being 60 years of age or older. Membership is drawn from older persons, agencies serving older persons, political jurisdictions, and low income and minority groups. The low income and minority groups are represented at least in proportion to the total number of older low income and minority persons in the area.

Two representatives from each of the 15 counties in the SPAG region and six members-at-large are selected annually from a rotating list of representative groups.

The purpose of this Committee is to advise and assist SPAG in bringing about effective Coordination of existing services as well as planning for development of new services for older citizens who need them; and, to bring together county representatives and representatives of local, public and private organizations serving the elderly persons themselves.

The Committee meets bi-monthly or at other times as the Chairman deems necessary, or upon written request of not less than 25% of the membership.

Membership Roster

C.L. Abernathy, Plainview Häzel Abernathy, Plainview Betty Anderson, Lubbock Jo Ann Barron, Plains Ossie Lee Brown, Roaring Springs Walter Cartwright, Lubbock 01ton Jo-Jo Chester, Floydada Menard Field, Lubbock Bill Hamrick, Plainview Grace Heck, Lester Howard, Muleshoe Levelland Riley James, Teddie B. Kelley, Tahoka Ruby Kirkpatrick, Post La Faye Marcy, Spur Levelland(Board Liaison) Weldon Marcom, Post Maxine Marks, Callie Mickey, Lubbock

W.D. (Bill) Moore, Muleshoe Shirley Nelson, Brownfield Jimmie Lea Payne, Levelland Bill Pearce, Plainview Dickens Ann Porter, Littlefield Connie Powell, Kathryn Powell, Lubbock Jessie (Silas) Russ, O'Donnell McAdoo R.C. Ratheal, Ralls Jack Robertson, Lubbock Larry Rice, Lubbock Olivia Salinas, Morton A. E. Sanders, Mary Ann Sanders, Roaring Springs George Wood, Lubbock

Alcohol Abuse Advisory Committee

This Committee is charged with the responsibility of carrying on a continuous planning effort designed to: identify problems in the SPAG Region either directly or indirectly related to alcohol abuse; assess the availability, efficiency, and effectiveness of programs and services which impact alcohol abuse in the SPAG Region; identify needs for additional alcohol abuse programs and services; and formulate recommended goals, objectives, and strategies for the establishment of additional alcohol abuse programs and services in the SPAG Region. As a result of this planning effort, the Committee prepares and annually updates a Regional Alcohol Abuse Plan for approval by the SPAG Board of Directors.

The Committee performs a preliminary review of all funding applications for alcohol abuse programs and services submitted from the region to federal and state funding sources and provides advisory recommendations to the SPAG Board of Directors.

Membership on this Committee is limited to resident citizens of the SPAG Region and is broadly representative of the various special-interest and special-emphasis population groups.

Membership Roster

Rudy Arredondo, Lubbock
Jim Kimmel, Lubbock
Joe Phillips, Lubbock
C.L. Abernathy, Plainview
Billy Meeks, Lubbock
Norma Brown, Lubbock
Bill F. Landers, Lubbock
Howard Hulett, Lubbock
Bill Unger, Reese A.F.B.
Gerri Sears, Lubbock
Grimes Pearson, Lubbock
Nat Kizer, Lubbock
Claudette Keesee, Lubbock
Raymond Peppers, Lubbock
Margaret Elbow, Lubbock

Francis Baxter, Lubbock
Rick Van Hersh, Plainview
Robbie Crawford, Plainview
Jim Duty, Plainview
Malcolm Neyland, Ralls
A. Marquez, Crosbyton
Ron Stubblefield, Brownfield
Judy Rhoades, Spur
Herb Childs, Levelland
Ben Vera, Crosbyton (Board Liaison)
Tom McClure, Lubbock
Jim Lock, Lubbock

Criminal Justice Advisory Committee

This Committee was created to advise the Association in matters related to Criminal Justice and to recommend plans and programs to reduce crime and improve the Criminal Justice system throughout the region.

Committee members are charged with the responsibility of carrying on a continuous planning program to identify Criminal Justice problems; determine the needs of the region; analyze the existing Criminal Justice systems and available resources; and to establish goals and priorities. The Committee prepares and annually updates a multi-year Plan to reduce crime and improve the Criminal Justice System. The Committee acts as a catalyst in the development of new services, and provides informational programs to create more realistic attitudes toward Criminal Justice problems and conducts, on a continuing basis, an evaluation of Criminal Justice programs to insure maximum program effectiveness.

Membership of this Committee is representative of the professional, socio-economic, ethnic and criminal justice interests throughout the region.

Membership Roster

Sheriff Charles Tue, Plainview Chief J.T. Alley, Lubbock Jack Driskill, Plainview Bill Hendrix, Floydada Ray Lynn Britt, Littlefield Howard C. Davison, Lubbock Melvin Burks, Tahoka Paul Cobb, Plains Raymond Powers, Olton Joan Murray, Spur Rev. Malcolm Neyland, Ralls Becky Mahan, Lubbock Betty Wheeler, Lubbock Don Joyner, Littlefield (Board Liaison) Ted Holder, Levelland Allen Stewart, Plainview Edward Hernandex, Lubbock Ysidro Felan, Plainview Tom Martin, Lubbock

Economic Development Advisory Committee

This newly organized Committee is charged with the responsibility of examining the problems, needs and resources of the region related to economic development and to set goals and a strategy to achieve the goals.

Funding agency requirements stipulate the membership composition to represent:

 Principal economic interests of the district. (Business, Industry, Finance, Transportation, Utilities, Professions, Labor, Agriculture Education, and Mining) at least 10 persons

2. Minority Groups. (25%) at least 6 persons

3. Unemployed & Underemployed. at least 1 person

4. Local Government. (a simple majority) at least 12 persons

5. Private citizens. (20%) at least 5 persons

6. SPAG Board of Directors. at least 1 person

7. Each geographic area. 15 persons

8. Population. (Based on Total population of each county Lubbock = 4 representatives; Crosby, Dickens, Lynn, Garza, Motley, Floyd, and King = 1 representative; Bailey, Lamb, Cochran, and Yoakum - 1 representative; Hockley and Terry = 1 representative)

The Bylaws of this Committee allow the formation of sub-Committees for specific tasks. Sub-Committees would report findings or recommendations to the Economic Development Advisory Committee for subsequent recommendation to the SPAG Board of Directors.

Membership Roster

Ester Sepeda, Lubbock
Albert Garcia, Spur
Mario Trevino, Plainview
Silbano Garcia, Morton
George Scott, Lubbock
L.G. Griffin, Levelland
Dave Marr, Muleshoe
James St. Clair, Morton
Giles McCrary, Post
T.J. Taylor, Crosbyton
Kevin King, MacAdoo
Alvin Davis, Brownfield

Bill Young, Dickens
Olin Watson, Floydada
Medlin Carpenter, Plainview
Greg Ingham, Littlefield
B.C. "Peck" McMinn, Lubbock
Bud Aderton, Lubbock
Alan Henry, Lubbock
Jerry Don Ross, Wilson
Joe Smith, Matador
Bill Pope,
Jim Barron, Plains

Employment & Training Consortium Planning Council

The purpose of the Employment & Training Planning Council is to develop and submit recommendations to the SPAG Board and the Consortium Executive Committee regarding program plans and basic goals, policies and procedures; to monitor and provide objective evaluation of employment and training programs in the Consortiums service area and to provide analysis of input regarding the need for employment, training, and related services in this area.

The Bylaws of the Planning Council and funding agency regulations stipulate the composition of the Council membership be representative of the following groups:

- (1) Public Assistance Agencies
- (2) Business Organizations
- (3) Community based organizations
- (4) Texas Employment Commission
- (5) Veteran's Organizations
- (6) Representatives of handicapped individuals
- (7) Vocational education agencies
- (8) Other education agencies
- (9) Organized labor
- (10) Agricultural employees & employers
- (11) Representatives of the eligible population(12) Employees not represented by organized labor

Units of government that are members make, through their representatives on the Consortium Executive Committee, nominations for appointment to the Planning Council as follows:

City of Lubbock - 8 members Hale County - 4 members Garza County - 1 member

In addition to the aforementioned members, each governmental unit that is a member of the Consortium has an opportunity to nominate a member of their administration as a Council member.

Additional ex-officio members may be appointed by the consortium Executive Committee as deemed necessary.

Membership Roster

Bert Darden, Lubbock Glenm Goldwater, Lubbock Larry Gardner, Lubbock Weldon Gregg, Plainview Roger Guess, Lubbock Bud Joyner, Lubbock Carolyn Lanier, Lubbock Leo Quirino, Lubbock Donald Windham, Post Teneta Farmer, Plainview Carl Moss, Lubbock Bidal Aguero, Lubbock Kenneth Lamkin, Lubbock

Human Resources Review Committee

Stated purpose of this Committee is to establish appropriate standards and criteria for evaluating projects and to review appropriate projects which might not otherwise be considered by a SPAG Advisory Committee or by the South Plains Health Systems Agency and to provide recommendations to the SPAG Board of Directors. The HRRC will undertake other activities as directed or assigned by the SPAG Board.

Membership of this Committee is composed of persons who are broadly representative of the geographic, economic, social, ethnic, and political interests in the SPAG region.

Membership Roster

William H. Tinney, Lubbock C.L. Abernethy, Plainview Don Conder, Lubbock Perry Williams, Lubbock James T. Karr, Crosbyton George D. Harlan, Littlefield Jim Lock, Lubbock Henry Rieff, Cotton Center Darrell Helton, Brownfield Everett Hooper, Lubbock Seth Halbert, Plainview Joe Stone, Muleshoe Louis Escolas, Lubbock Judge Glen Williams, Muleshoe Bobbie Snodgrass, Lubbock Maxine Marks, Post Alva J. Geron, Brownfield Randall E. Holly, Plainview James W. Kitchen, Lubbock Billie Norfleet, Olton W.Y. Reece, Lubbock Raul Sepeda, Lubbock Sam L. Davis, Crosbyton Joe Bragg, Lubbock Dalton T. Jones, Lubbock

Vicki Covey, Lubbock
Mickey L. Black, Lubbock
Ralph H. Ramsey, Lubbock
Donald Perry, Lubbock
Martina Olvera, O'Donnell
W. B. McMillan, Earth
Robert E. Arhelger, Lubbock
H.G. Wilson, Hale Center
John M. Russell, Matador (Board Liaison)

Law Enforcement Training Advisory Committee

The South Plains Regional Law Enforcement Training Advisory Committee's primary purpose is to insure the continual up-grading of the Law Enforcement profession and to recommend specialized law enforcement training classes that are needed in the South Plains Region.

The Texas Commission of Law Enforcement Officer Standards and Education requires the Committee membership be composed of representatives from the law enforcement agencies within the region. The current membership is compromised of ten members from city law enforcement agencies and five from county law enforcement agencies.

Membership Roster

Betty Akin, Morton
Chief Churchwell, Brownfield
Sheriff Joe Deaton, Plains
Ted Holder, Levelland
Raymond Long, Lubbock
Harold Matteson, Spur
Johnny Richard, Muleshoe
Leroy Scuhlle, Levelland
T.L. Waggoner, Idalou
Danny Davis, Lubbock

Fred Cardinal, Floydada
James Cox, Littlefield
Jim Estes, Slaton
Alan Stewart, Plainview
Fred Marshall, Lubbock
Paul Cobb, Board Liaison, Plains
L.U. "Red" Riley, Crosbyton
L.T. Starkey, Ralls
John Wilson, Reese Air Force

Natural Resources & Housing Advisory Committee

Primary Purpose of this Committee is to identify the problems related to Natural Resources & Housing, determine needs of the region, analyze the availability of local resources and establish regional goals and priorities.

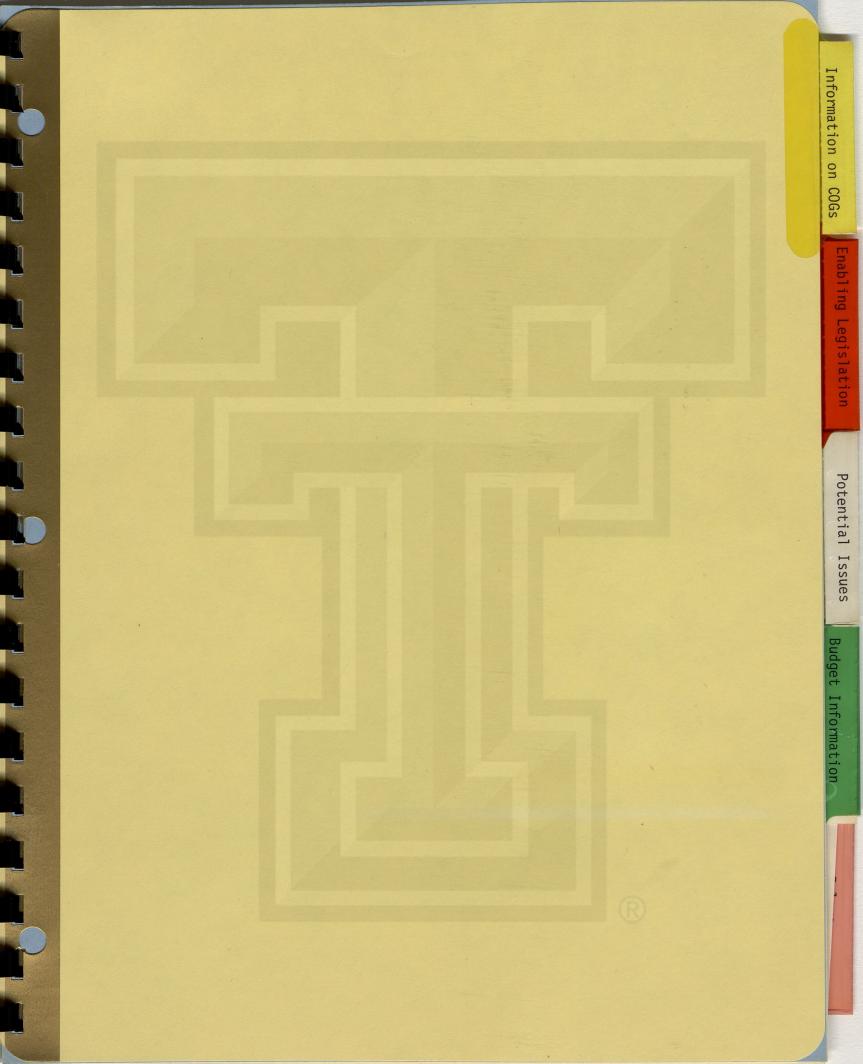
This Committee also has the responsibility of up-dating comprehensive region-wide plans such as: Land Use, Housing, Historical Preservation, Water & Sewer, Open Space & Recreation, Capital Improvements, Environmental Quality, Fire Protection and Energy Conservation.

The Natural Resources & Housing Advisory Committee reviews all environmental Committee reviews all environmental statements and applications submitted for funding which pertain to programs and services affecting natural resources and housing. After an in-depth review, the Committee prepares a recommendation to the SPAG Board of Directors.

Committee membership is broadly representative of the professional, governmental, private, social-economic, ethnic and other citizen interests from throughout the SPAG region.

Membership Roster

Alva J. Geron, Brownfield Randall E. Holly, Plainview Billie Norfleet, Olton Raul Sepeda, Lubbock Joe Bragg, Lubbock Maxine Marks, Post Ralph H. Ramsey, Lubbock Martina Olvera, O'Donnell Joe Greer, Reese Glenn Johnson, Lubbock Vennum Fitzgerald, Dalton T. Jones, Lubbock
James W. Kitchen, Lubbock
W.Y. Reece, Lubbock
Sam L. Davis, Crosbyton
Vicki Covey, Lubbock
Mickey L. Black, Lubbock
Donald Perry, Lubbock
W.B. McMillan, Earth
Robert E. Arhelger, Lubbock
H.G. Wilson, Hale Center
John M. Russell, Board Liaison
Motley



General Information

on

Council of Governments

SOUTH PLAINS ASSOCIATION OF GOVERNMENTS

Authority - Article 1011m.

Regional councils in Texas are political subdivisions of the state in the same manner as cities, counties, independent school districts, etc. They are in all respects creatures of the State of Texas. Article 1011m. V.A.C.S. is the law which authorized the creation of councils of governments in Texas and which defines their status, powers, and functions. The statute did not create councils of governments, but it did authorize their creation on a voluntary basis by the local governments within each of the 24 designated planning regions of the state. This voluntary feature assures the local government bias of every regional council in Texas.

Regional councils go by several names - regional planning commissions, associations of governments, regional development councils, etc. They have been organized in every planning region in Texas. The first, North Central Texas COG was established in 1966 and the last, Permian Basin Regional Planning Commission, was organized in 1971.

Article 1011m. permits only one council of governments in each substate planning region. Boundaries of the regions are reviewed every two years by the Governor in his capacity as chief planning officer of the state. A county may petition the governor to be placed in another planning region. This has occurred two times.

The 24 planning regions are generally centered around a metropolitan area and their boundaries generally reflect the limits of the commercial trade area of the metropolitan core. Therefore, each region has a well defined commonality of economic and political interests which differs from that of other regions. For example, the Panhandle Region is centered on Amarillo,

the South Plains Region is centered on Lubbock, the West Central Texas Region is centered on Abilene, etc.

Powers & Objectives-Article 1011m

Since the enabling legislation provided for the existence of regional councils of governments as voluntary organizations, it expressly denied them any powers of taxation or enforcement. As political subdivisions of the State of Texas, councils of governments are empowered to enter into contracts, to purchase, own, or lease property, and to provide advice and assistance to local governments. Lacking any taxing authority or ability to issue bonds, warrants, etc., regional councils are prevented by general law of the State of Texas from incurring any long term debt.

The purpose of regional councils of governments is to encourage, facilitate, and permit local units of government to cooperate effectively in the planning and delivery of services to their citizens.

Organization

SPAG is governed by a three level policy structure. The General Assembly is composed of representatives of each voluntary local government member. Representation is weighted according to population. The General Assembly, 100% local elected officials on the policy bodies of their jurisdictions, meet twice a year. Primary responsibility of the General Assembly is selection of a Board of Directors and authorization of the budget recommended by the Board of Directors. The number on the General Assembly is indefinite, depending upon the number of local government members of SPAG and their population.

The Board of Directors meets monthly to oversee the operations of SPAG.

It is responsible for selection of SPAG officers, for selection of an Executive Director, and for policy decisions necessary for activities of the organization. Like the General Assembly, the number of the Board depends upon the number of SPAG members and their population. Unlike the General Assembly, the Board of Directors is not 100% local elected officials. SPAG Bylaws provide for 25% minority membership on the Board of Directors. Minority representation is selected by a separate process and is weighted by population.

The Executive Committee is selected by the Board of Directors. Membership is composed of two minority representatives on the SPAG Board and the SPAG officers. The Executive Committee meets as necessary to make recommendations to the Board of Directors and to provide policy assistance to the Executive Director.

SPAG Bylaws provide for an Executive Director to be selected by the Board of Directors. The Executive Director is the chief administrative officer of SPAG and is responsible for preparation of a budget; for selection, direction, and removal of staff; for general operations of the organization; and for policy recommendations to the Board of Directors.

There are a number of advisory committees, appointed by the Board of Directors, to assist the staff and to make recommendations to the Board. These bodies provide an opportunity for direct participation by citizens of the region and are essential to effective operations.

Finance

The financial structure of SPAG is designed to assure local control. Revenues

are derived from three sources:

- 1. Local government voluntary membership dues
- 2. Appropriations from the general fund of the State of Texas
- 3. State & federal grants or contracts

Membership dues are assessed annually. Dues of general purpose governments are on a per capita basis - $7\frac{1}{2}$ ¢ per capita for counties and 15¢ per capita for cities is authorized. There is a \$100 minimum membership for general purpose governments. Currently, dues are at 2/3 the authorized rate with a \$100 minimum. Special purpose governments pay dues on a flat rate basis - \$50 for non-taxing jurisdictions and \$300 for those with taxing authority. This source brings about \$35,000 annually.

The State of Texas appropriates funds for SPAG and other regional councils on a formula basis. However, the appropriation must be matched one-half by local membership dues. The state formula provides for a base amount of \$10,000 plus \$1,000 per member county, plus 10¢ per capita of member jurisdictions. This source brings about \$55,000 annually.

The majority of funds expended or passed through by SPAG comes from grants or contracts for services. In 1979 this amounted to approximately \$4 million. Most of these funds are not expended to operate SPAG but are passed through to local governments or to individuals on behalf of local governments.

Functions

Councils of governments in different regions engage in different activities which reflect the particular needs and intergovernmental arrangements of localities of the regions. Most engage both in planning and in operation of some programs.

Planning was the original function envisioned for regional councils and it remains the primary mission of SPAG. Regional plans form the basis for all other SPAG activities such as technical assistance to member governments, comments on projects in the review process, identification of pertinent issues, and program operations.

There are two types of planning conducted by SPAG - comprehensive planning and functional planning. Comprehensive planning is that which is areawide in scope and which considers a variety of variables such as physical development, economic and social impact, etc. For example, a comprehensive plan would identify whether two adjacent counties were planning to build parallel roads on each side of a county line. A single county transportation plan would probably not reveal such a duplication. A comprehensive plan would consider how the location of a major industrial plant in one county might affect the solid waste disposal system of a city just across the county line or how a city annexation of a strip along a highway might affect the cost of the sewage system.

Functional planning is concerned with a single activity such as transportation, criminal justice, etc. and is more oriented toward program operation. A functional plan may be areawide in scope but is relatively narrow in focus.

An early impetus to the creation of councils of governments was provided by the federal government. Many federal programs which provided financial assistance to cities and counties required that a regional plan be in existence in order for local governments to be eligible for aid. Others provided a bonus to local governments whose projects were supported by a regional plan. Revenue sharing reduced the impact of such federal incentives but

they still exist in some cases.

A substantial number of federal aid programs require that applications by local governments be reviewed by an areawide planning organization. Ideally, the existence of an adopted regional plan should form the basis for comments on such applications. The review requirement is federally imposed and is not a requirement of SPAG or any other regional council. Its purpose is to provide some assurance to funding agencies that proposed projects do not duplicate or conflict with other local activities. The review function also promotes cooperation among funding agencies and among local governments. It also assures that there is some degree of public discussion of public expenditures.

SPAG prepared plans also direct the flow of funds, both directly and indirectly. In the criminal justice program, for example, the application for assistance and the flow of funds is directly between the local government and the state. However, the SPAG regional criminal justice plan determines which applications are likely to be approved. By contrast, in the aging program, funds flow from SPAG to local organizations and are directed by a SPAG prepared regional plan.

The planning process has made it possible for local officials to exert policy control in some cases and policy influence in other cases over programs which affect them but which may be operated by state or federal agencies.

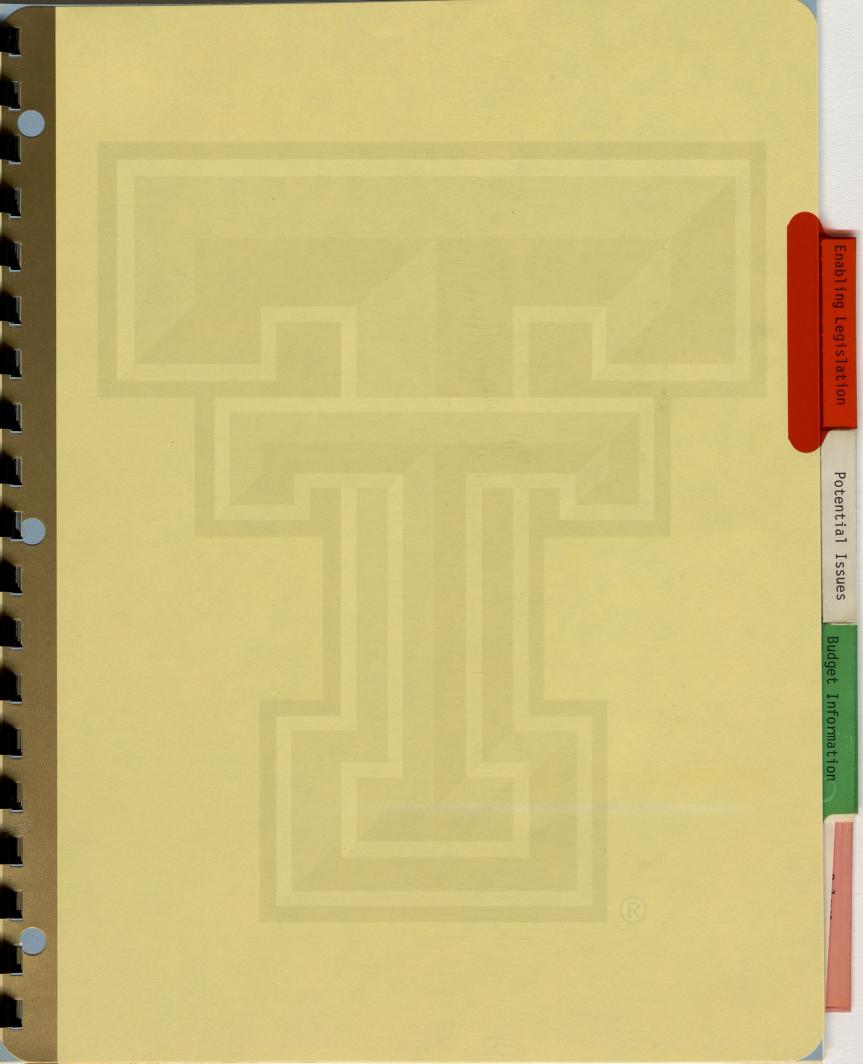
To the extent that this occurs, local government is strenghtened.

Over the years, because of organizational flexibility, SPAG has proven to be useful to its local government members and efficient for state and federal agencies as a mechanism for the operation of programs. Such activities as the aging program for senior citizens and the CETA program for the unemployed are operated without the need for staff in every local government or the need for additional state and federal field offices.

SPAG and other regional councils are particularly useful to state agencies in Texas. There are 254 counties and over 1,000 incorporated municipalities in the state making effective communication very difficult. However, communicating or contracting with 24 regional councils is relatively simple.

SPAG staff is an extension of the staff of each of its members. For many smaller jurisdictions, SPAG staff is often the only affordable means of assistance with a particular local problem. The SPAG staff, numbering approximately 58, is located in Lubbock and is involved with the following current program activities on behalf of local governments:

- 1. Community development planning and assistance
- 2. Economic development planning and assistance
- 3. Law enforcement training
- 4. Criminal justice planning and assistance
- 5. Services to senior citizens, planning and operation
- 6. CETA employment and training, planning and operation
- 7. Alcoholism program planning and assistance



Enabling Legislation

APPENDIX A

Art. 1011m, V.A.C.S., Regional Planning Commissions

Definitions

Section 1. A. "City" means any incorporated city, town or village in the State of Texas.

B. "Governmental Unit" means any county, city, town, village, authority, district or other political subdivision of the state.

C. "Commission" means a Regional Planning Commission, Council of Governments or similar regional planning agency created under this Act.

D. "Region," "Area," or "Regional" means a geographical area consisting of a county or two or more adjoining counties which have common problems of transportation, water supply, drainage or land use, similar, common or interrelated forms of urban development or concentration, or special problems of agriculture, forestry, conservation or other matters, or any combination thereof. It is the intention of this Act to permit the greatest possible flexibility among the various participating governmental units to organize and establish Commissions most suitable to the nature of the area problems as they see them.

E. "Comprehensive Development Planning Process" means the process of (1) assessing the needs and resources of an area; (2) formulating goals, objectives, policies and standards to guide its long-range physical, economic, and human resource development; and (3) preparing plans and programs therefore which (a) identify alternative courses of action and the spacial and functional relationships among the activities to be carried out thereunder, (b) specify the appropriate ordering in time of such activities, (c) take into account other relevant factors affecting the achievement of the desired development of the area, (d) provide an overall framework and guide for the preparation of function and project development plans, (e) make recommendations for long-range programming and financing of capital projects and facilities which are of mutual concern to two or more member governments, and (f) make such other recommendations as may be deemed appropriate.

F. "General purpose governmental unit" means a county or incorporated municipality.

Objectives

Sec. 2 The purpose of this Act is to encourage and permit local units of government to join and cooperate with one another to improve the health, safety and general welfare of their citizens; to plan for the future development of communities, areas, and regions to the end that transportation systems may be more carefully planned; that communities, areas, and regions grow with adequate street, utility, health, educational, recreational, and other essential facilities; that needs of agriculture, business, and industry be recognized; that residential areas provide healthy surroundings for family life; that historical and cultural value be preserved; and that the growth of the communities, areas, and regions is commensurate with and promotive of the efficient and economical use of public funds.

Creation

Sec. 3. (a) Any two or more general purpose governmental units may join in the exercise, performance, and cooperation of planning, powers, duties, and functions as provided by law for any or all such governmental units. When two or more such governmental units agree, by ordinance, resolution, rule, order, or other means, to cooperate in regional planning, they may establish a Regional Planning Commission. But nothing in this Act shall be construed to limit the powers of the participating governmental units as provided by existing law. The participating governmental units, by appropriate mutual agreement, may establish a Regional Planning Commission for a region designated in such agreement, provided that such region shall consist of territory under their respective jurisdictions, including extraterritorial jurisdiction.

(b) The geographical boundaires of Commissions established under this Act must be consistent with State Planning Regions or Subregions as delineated by the Governor and subject to review and modification at the end of each State biennium.

Powers

Sec. 4. (a) Under this Act, a Regional Planning Commission shall be a political subdivision of this State, the general purpose of which is to make studies and plans to guide the unified, farreaching development of the area, to eliminate duplication, and to promote economy and efficiency in the coordinated development of the area. The Commission may make plans for the development of the area which may include recommendations on major thoroughfares, streets, traffic and transportation studies, bridges, airports, parks, recreation sites, school sites, public utilities, land use, water supply, sanitation facilities, drainage, public buildings, population density, open spaces, and other items relating to the effectuation of the general purpose.

(b) The plans and recommendations of the Commission may be adopted in whole or in part by the respective governing bodies of the cooperating governmental units. The Commission may assist the participating governmental units individually or collectively in carrying out plans or recommendations developed by the Commission. The Commission may assist any participating governmental unit individually in the preparation or effectuation of local planning consistent with the general

purpose of this Act.

(c) The Commission may contract with one or more of its member governments to perform any service which that government could, by contract, have any private organization without governmental powers perform, provided that such contract imposes no cost or obligation upon any member government not signatory thereto.

(d) A Commission may purchase, lease or otherwise acquire, hold, sell or otherwise dispose of real and personal property. It may employ such staff, and consult with and retain such experts as it deems necessary. It may provide for retirement benefits for its employees by means of a jointly contributory retirement plan with an agency, firm, or corporation authorized to do business in this State. A Commission may participate in the Texas Municipal Retirement System, the State Employees Retirement System or the City, County, and District Retirement System when such established systems by legislation or administrative arrangement make such participation permissible.

(e) Agencies of the State Government and of governmental units are authorized to detail or loan employees to a Commission on either a reimbursable or nonreimbursable basis as may be mutually agreed by the State agency or governmental unit and the Commission. During the period of loan or detail the person will continue to be an employee of the lending agency or unit for purposes of salary, leave, retirement and other personnel benefits but will work under the direction and super vision of the Commission. A loan or detail made pursuant to this section shall expire at the mutual consent of the loaning or

detailing agency or governmental unit and the Commission.

(f) In each State Planning Region or Subregion in which a Commission has been organized, the governing body of each governmental unit within the Region or Subregion, whether or not such unit is a member of the Commission, shall submit to the Commission for review and comment any application for loans or grants in aid from agencies of the federal government (for a project for which the federal government at the time is requiring the review and comment of an areawide planning agency) or agencies of the State of Texas before such application is filed by federal or State government. For federally-aided projects for which an areawide review is required by federal law or regulation, the Commission shall review such application from the standpoint of consistency with regional plans and such other considerations as may be specified in federal or State regulations and shall enter its comments upon the application, returning same to the originating governmental unit.

(g) With respect to other federally-aided projects and to State-aided projects, the Commission shall advise the governmental units as to whether or not the proposed project for which funds are requested has region wide significance. If it does not have region wide significance, the Commission shall determine whether or not it is in conflict with the regional plan or policies. It it does have region wide significance, the Commission shall determine whether or not it is in conflict with the regional plan or projectes. In making such determination, it may also consider whether the proposed project coordinated with other existing or proposed projects within the region. The Commission shall thereupon record upon the application its views and comments and transmit the application to the originating governmental unit, with a copy to the federal or State agency concerned.

(h) The Governor shall issue guidelines to Commissions and governmental units to carry out the provisions of this Act

relating to review and comment procedures.

(1) The Governor and agencies of the State shall provide such technical information and assistance to members of Commissions and their staffs as will increase to the greatest extent feasible the capabilities of such Commissions in discharging the various duties and responsibilities set forth in this Act.

Operations

Sec. 5. The cooperating governmental units may through joint agreement determine the number and qualifications of the governing body of the Commission. The governing body of the Commission shall consist of at least sixty six and two-thirds percent (66-2/3 percent) elected officials of general purpose governmental units. The joint agreement may provide for the manner of cooperation and the means and methods of the operation of the Commission. The joint agreement may provide a method for the employment of the staff and consultants, the apportionment of the cost and expenses, and the purchase of property and materials. The joint agreement may allow for the addition of other governmental units to the cooperative arrangement.

Funds

Sec. 6. (a) A Pegional Planning Commission is authorized to apply for, contract for, receive and expend for its purpose any funds or grants from any participating governmental unit or from the State of Texas, federal government, or any other source.

(b) The Commission shall have no power to levy any character of tax whatever. The participating governmental units

may appropriate funds to the Commission for the cost and expenses required in the performance of its purpose.

- (c) A Commission which meets the conditions set forth below shall be annually eligible for a maximum amount of State financial assistance based on the formula: Ten Thousand Dollars (\$10,000.00) base grant to each certified organization, plus an additional One Thousand Dollars (\$1,000.00) per dues paying member county, plus and additional ten cents (\$.10) per capite for all population served of dues paying member counties and incorporated municipalities. The minimum amount of annual State fir ancial assistance for which a Commission shall apply shall be Fifteen Thousand Dollars (\$15,000.00).
- 1) A Commission to qualify the State financial assistance must have an amount of funds available annually from sources of the financial assistance amount for which the Commission applies.

(3) In order to be eligible for State financial assistance, a Commission shall comply with the regulations of the agency responsible for administering this Act and shall:

(1) Offer membership in the Commission to all general purpose governments (counties and incorporated municipalities) included in the State Planning Region or Subregion;

(2) Be composed of two or more general purpose governments having a combined population equal to not less than sixty percent (60 percent) of the total population of the State Planning Region or Subregion, and for purposes of this Act the population of the county shall be the population outside any dues paying member incorporated municipality;

(3) Encompass a geographical area that is economically and geographically interrelated and which forms a logical

planning area or region and includes at least one full county;

(4) Be engaged in a comprehensive development planning process.

Interstate Commissions

Sec. 7. With advance approval of the Governor, a Commission including a region or area which is contiguous to an area lying in another state may join with any similar commission or planning agency in such areas to form an interstate Regional Planning Commission or may permit the Commission in the contiguous area to participate in the planning functions of a Commission formed pursuant to this Act, and the funds provided under the provisions of Section 6 of this Act may be commingled with the funds provided by the state governments having jurisdiction over the contiguous areas.

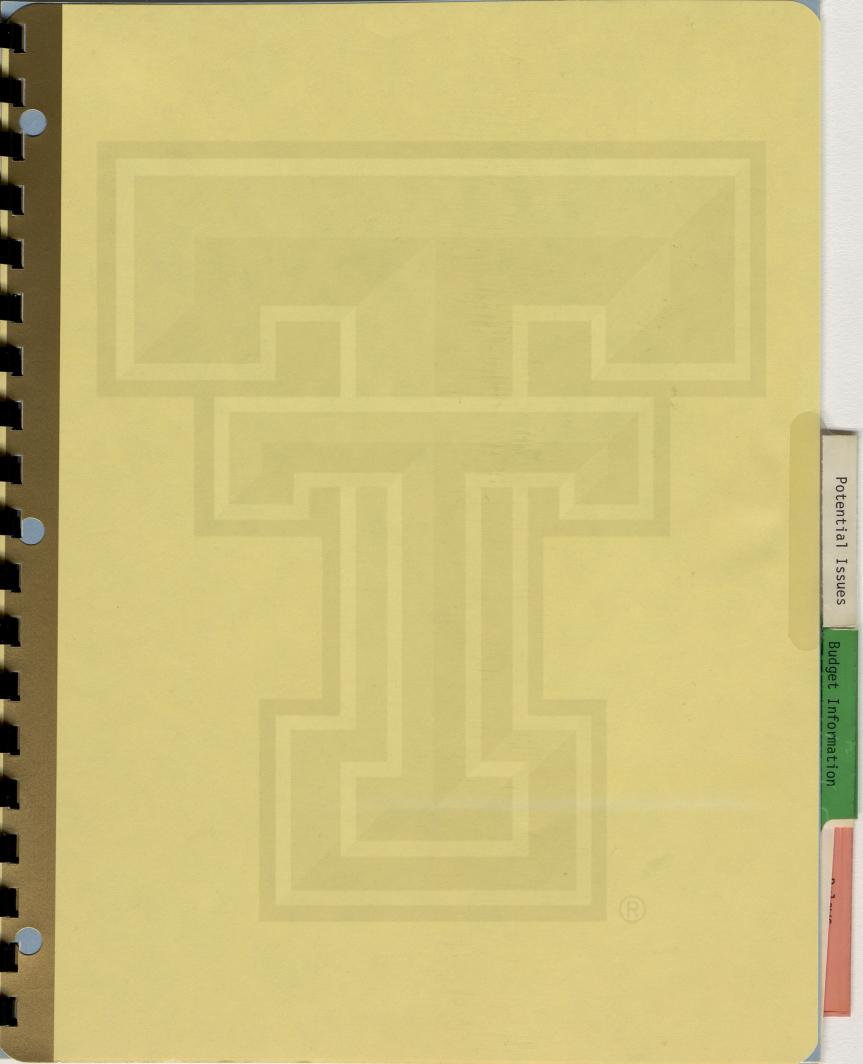
International Areas

Sec. 8. With advance approval of the Governor, a Commission in a region or area contiguous to areas in the Republic of Mexico may expend the funds available under the provisions of Section 6 of this Act in cooperation with agencies of the Republic of Mexico or its constituent state or local governments for planning studies encompassing areas lying both in this state and in contiguous territory of the Republic of Mexico.

Dissolution

Sec. 9. Unless it has been agreed to the contrary, any participating governmental unit may, by a majority vote of its membership qualified in serving, withdraw from its participation in any Regional Planning Commission.





Potential Issues

South Plains Association of Governments Potential Issues for the Year

1980 - 1981

1. Legislative Session

In almost every session of the Legislature since the passage of Article 1011m., there have been introduced amendments which would destroy regional councils of governments or severely hamper their effectiveness. It is expected that Representative Al Edwards of Houston will again introduce such a proposal in the 1981 session.

Article 1011m. is the law which authorizes local governments to organize councils of governments. It is a national model for such legislation. It is totally non-coercive and, in fact, is a grant of additional autonomy to local governments. We view attacks upon it to be, whether intended or not, attacks upon a valuable prerogative of local governments. We also believe that the ability to join and participate in a regional council is a particularly valuable protection of the viability of small local governments.

Representative Gary Thompson of Abilene has chaired an interim subcommittee which has seriously and extensively investigated Article 1011m. and regional councils throughout the state. For the first time, we believe the examination of regional councils by an interim committee has been objective, thorough, and knowledgeably conducted.

Article 1011m. will come to the attention of the Legislature because the state assistance formula for regional councils must be adjusted to account for 1980 census figures. This attention may invite attack by its opponents. The best defense is for local officials to express to each of their legislative delegation their support for Article 1011m.

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and their opposition to substantive alterations to it.

2. Finance

Like all organizations SPAG will continue to be seriously affected by inflationary pressures. A substantial fund balance is necessary for some degree of independence from pressures exerted by state and federal agencies, for organizational stability, and for cash flow requirements of program operations. Our dues have remained relatively constant over the years as has the level of state assistance. Together, these constant revenue sources constitute our only unrestricted funds and our only source for maintaining or increasing the fund balance necessary. Therefore, continued attention must be devoted to the effect of all decisions upon the use of local funds.

3. Law Enforcement Training

If the Legislature does not appropriate money to support the training required by police officers, we will have to choose whether to terminate this activity or to develop an arrangement to finance it by contributions and fees from participating agencies. We contemplate the need for approximately \$60,000 to adequately support the activity. It is probable that the total local cost for alternative sources of training would be considerably more.

4. Economic Development

Receipt of planning funds for economic development will enable SPAG to complete remaining requirements for designation as an economic development district. Preparation of the overall economic development program (OEDP) is now underway. This process is very important to the eligibility for financial assistance to local projects. Participation by local officials

is necessary to assure that the final document is as complete, accurate, and relevant as possible. The process will be continuous since annual update of the OEDP is required.

5. CETA Program Administration

SPAG serves as the administrative unit of the South Plains Employment and Training Consortium. In this capacity SPAG is responsible for planning and operational management of the CETA program in the City of Lubbock and in Hale and Garza Counties. About half our staff is devoted to the discharge of this responsibility.

The CETA program is a very large and complex one. There are different titles, different activities, and different standards for the various components. Our program organization is in need of restructuring to permit more efficient delineation of responsibility and better management control, particularly that portion within the City of Lubbock. At present the program structure with the city is highly fragmented. We believe it can be restructured and still allow for operation through multiple contracts as is now the case. However, we believe a better line of responsibility can be established for such activities as job development, job placement, etc. than now exists.

In coming months, various advisory bodies will be offered opportunity to participate in developing an improved program structure. It is expected that considerable discussion may be generated as a natural consequence of reaction to organization change.

6. Advisory Committees

Our advisory committees are essential to effective planning and program operations. The committees serve a number of purposes:

- a. They are required in many cases for compliance with regulations
- b. They provide an opportunity for citizen participation
- c. They provide an independent source of advice to the staff and to the Board of Directors
- d. They provide a means of public contact and public education about SPAG activities

Appointment to advisory committees are authorized by the Board of Directors. Each month Board members are solicited for nominations as necessary to fill committee vacancies. Attention by Board members to this important responsibility is critical to the quality and credibility of all our advisory committees. It is almost inevitable that whenever a controversy arises regarding some policy decision of the Board, some criticism becomes focused upon an advisory committee recommendation or upon the composition of the advisory committee. Careful attention by Board members during the appointment process is the best method for maintenance of confidence in our committee system.

7. Health Systems Agency

The SPAG Board of Directors is responsible for appointment of the entire board of the South Plains Health Systems, Inc. (SPHS). Federally mandated composition requirements of the SPHS board are highly explicit regarding race, sex, occupation, income, and place of residence of appointees.

These requirements greatly complicate the selection and appointment process. One authority the health systems agency is beginning to exercise is the approval and disapproval of applications by medical facilities for funds and for a variety of certifications. Potentially, this authority could substantially affect every community of the region by permitting or denial of a hospital expansion or construction of a new hospital.

Therefore, SPAG appointment of the SPHS board is of exceptional significance

and will become more important with the passage of time if current law remains in effect.

8. Review and Comment

A federal directive requires that federal agencies which provide financial assistance to local governments and other organizations obtain evidence from each applicant that the project to receive assistance has been reviewed by local officials. Not all aid programs are covered by the directive but many important ones are.

The federal directive establishing the requirement for local review is issued by the Office of Management and Budget (OMB) in the form of a circular to federal agencies. The circular is sequentially numbered A-95 and most project review and comment activities are loosely referred to as A-95 review.

A-95 review is conducted by about 650 "clearinghouses" throughout the nation. SPAG is the A-95 clearinghouse in our 15 county region by virtue of gubernatorial designation honored by the federal Office of Management and Budget.

Review and comment is required to provide federal agencies making grants and loans some assurance that:

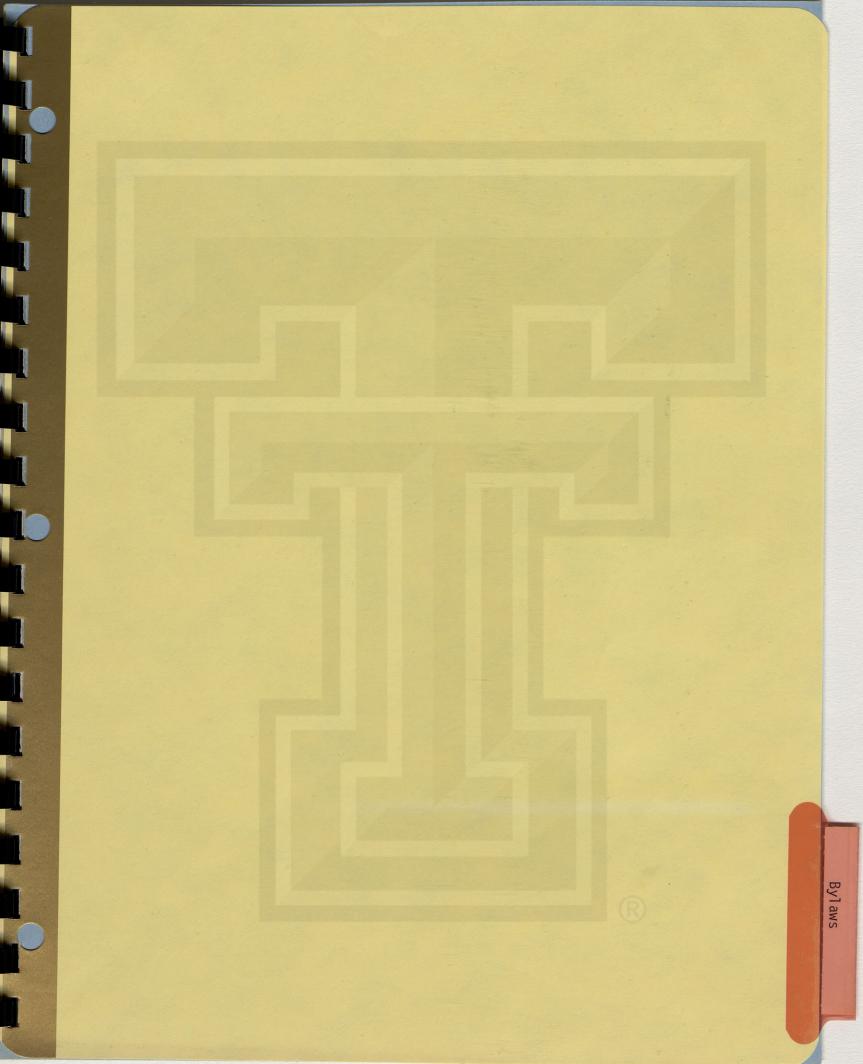
- a. The assistance is not wasted by simply duplicating an already existing facility or service
- The applicant is not asking for help with a project that violates local plans or policies
- c. There is opportunity for coordinating efforts among local governments to achieve maximum economy in the use of public funds

One other feature of the A-95 review process is that it does require that some public notification and public discussion surrounds decisions

Budget Information

SCHEDULE 4 SOUTH PLAINS ASSOCIATION OF GOVERNMENTS PROPOSED EXPENDITURES FISCAL YEAR 1980-1981

ADMINISTRATIVE EXPENDITURES	"701" PLANNING	ECONOMIC DEVELOPMENT DISTRICT	LAW ENFORCEMENT TRAINING	AREA AGENCY ON AGING	CETA ADMINISTRA- TION	CETA SERVICES	ALCOHOL ABUSE PLANNING	ŁOCAL	MERIT INCREASES	ENTERPRISE FUND	TOTAL
Personnel Indirect @48.28% Travel Reproduction	\$ 38,087 18,390 2,095	\$ 20,001 9,657 2,050	\$ 25,870 12,491 4,880	\$ 76,616 36,992 6,700	\$243,773 192,682 9,800	\$155,302 - 0 - 2,600	\$ 14,627 7,063 1,650	\$ 9,564 4,618 3,500	\$ 12,000	\$	\$595,840 281,893 33,275
& Printing Communication General Operations Services Equipment Enterprise Fund	7,418 1,292 2,341 575	4,945 812 1,617	2,473 948 5,350 450	3,462 3,212 4,700	12,360 6,148 22,975 30,062	4,945 4,160 9,820 14,000	2,473 596 2,156	350 3,000		17,304	38,076 17,168 49,309 45,087 3,000 17,304
Total Administrative Expenditures	\$ 70,198	\$ 39,082	\$ 52,462	\$131,682	\$517,800	\$190,827	\$ 28,565	\$ 21,032	\$ 12,000	\$ 17,304	\$1,080,952
SOURCE OF FUNDS											
Local Tuitions	\$ 25,19.8	\$ 9,770	\$ 6,051 46,411	\$ 27,084			\$ 10,734	\$ 21,032			\$ 99,869
State Federal Enterprise Funds	45,000	29,312	70,711	104,598	517,800	190,827	17,831			17,304	46,411 122,429 782,939 17,304
Total Source of Funds	\$ 70,198	\$ 39,082	\$ 52,462	\$131,682	\$517,800	\$190,827	\$ 28,565	\$ 21,032	\$ 12,000	\$ 17,304	\$1,080,952



Bylaws

BYLAWS

SOUTH PLAINS ASSOCIATION

OF

GOVERNMENTS

ARTICLE I ORGANIZATION

On June 7, 1967, there was created, under authority of V.A.C.S., Article 101lm, a regional planning commission known as the Lubbock Metropolitan Council of Governments. In accordance with Resolution C-69-15 adopted May 14, 1969, supporting the creation of a regional association of governments and in accordance with Resolution C-69-21 adopted August 6, 1969, amending the bylaws of the Lubbock Metropolitan Council of Governments, the name of the organization is hereby changed to the South Plains Association of Governments, thus expanding the organization and creating a voluntary association of local governmental units located in whole or in part within the counties of;

Bailey	Dickens	Hale	Lamb	Motley
Cochran	Floyd	Hockley	Lubbock	Terry
Crosby	Garza	King	Lynn	Yoakum

and such adjacent counties as may seek membership in the Association. All prior actions of the Lubbock Metropolitan Council of Governments are hereby approved as actions of the expanded Association which shall hereafter be governed by these bylaws and by the herein designated three decision-making bodies:

General Assembly Board of Directors Executive Committee

ARTICLE II OBJECTIVES AND DECLARATION OF POLICY

In creating this Association it is recognized that:

- The Association has no power to levy any character of tax whatever.
- 2. The Association is a voluntary organization through which individual governmental units can coordinate their efforts. It's recommendations are advisory and not mandatory. It is not in itself a government, nor does it seek to become one.
- The Association shall consider primarily such matters as are of areawide or regional significance.
- 4. The physical, economic, and social well-being of the region, its citizens, and business enterprises are dependent upon an orderly development of the entire region. This will be possible only with the successful coordination of governmental services and policies in a spirit of cooperation.
- 5. County and city governing bodies are, and should continue to be,

the policy makers in local government. They are directly concerned with all services and regulations affecting the public in their communities. Local units of government which are the closest to the people, should exercise the basic initiative and leadership and should have the primary responsibility for dealing with those problems and needs which require action on a regional basis. Local units of governments have the responsibility for anticipating and meeting governmental needs which future development will require, including the need for joint and coordinated areawide services.

6. In achieving its objectives, the Association may exercise any power heretofore or hereafter conferred upon it by State Law, provided however, in the event any taxing power is hereafter granted, no taxes shall be levied without first being authorized at an election submitted to the qualified electors residing in the counties or local governmental units within such counties if such county unit is a participating member of this Association.

It is hereby declared that the primary goal of this Association shall be to maintain and improve the quality of life for all people in the region by promoting the orderly development of the total regional environment: economic, social, and physical. The following objectives are established in support of this goal:

- 1. To serve as a forum through which citizens and governments may identify, discuss, study, and bring into focus regional challenges and opportunities.
- 2. To serve as a vehicle for the collection and exchange of information of regional interest, and to identify and measure regional trends and issues.
- 3. To provide continuing organizational machinery designed to insure effective communication and coordination among governments, agencies, and citizens.
- 4. To establish a comprehensive development planning process which will examine the interrelationships among various components of the total environment, and to foster, develop and review policies, plans, and priorities of regional growth, development, and conservation.
- 5. To facilitate agreements and cooperative action proposals among member governments for specific projects or other inter-related developmental needs and for the adoption of common policies and plans with respect to common regional challenges.
- 6. To maintain liaison with members, governmental units, and groups or organizations; to ascertain regional consensus; to serve as regional spokesman in representing such consensus.
- 7. To furnish general and technical aid to member governments as they direct; to promote and accomplish association approved agreements, policies and plans; and to assist local governments in doing a better job for themselves.
- 8. To review and help to coordinate Federal, State, and local programs of regional importance.

ARTICLE III
MEMBERSHIP

Section A - Eligibility

The Association shall be composed of local government members located

whole or in part within the counties of:

Bailey	Dickens	Hale	Lamb	Motley
Cochran	Floyd	Hockley	Lubbock	Terry
Crosby	Garza	King	Lynn	Yoakum

Local Governments in adjacent counties may voluntarily seek membership in the Association subject to approval by the Governor of Texas.

There are two types of membership.

- 1. General Government Members Membership shall be open to all counties enumerated above and to all incorporated cities within those counties.
- 2. Special Purpose Government Members Membership shall be open to all school districts, water districts, sewer districts, soil and water conservation districts, and hospital districts located in whole or in part within the counties enumerated above whose governing bodies are composed of elected officials.

Section B - Conditions of Membership

To obtain and retain membership in the Association, General Government members and Special Purpose Government members shall meet two conditions:

- Formally enter into the intergovernmental agreement creating the Association by passage of an ordinance, minute order, or resolution filed with the Association;
- 2. Comply with requirements of the Association Bylaws concerning financial contributions of members.

Section C - Withdrawal

A member of the Association may withdraw by a majority vote of the member's governing body. Governmental units which withdraw from the Association may subsequently rejoin the Association upon payment of current annual dues and passage of an ordinance, minute order, or resolution authorizing membership and filing such document with the Association.

ARTICLE IV GENERAL ASSEMBLY

Section A - Responsibilities

To accomplish the objectives and purposes of the Association, the General Assembly shall have the following responsibilities.

- 1. To adopt and amend the bylaws of the Association.
- To propose, initiate, or approve any study, policy discussion, plan, or other Association policy matters.
- 3. To resolve any membership questions.
- 4. To adopt the Association budget and membership dues schedule.

Section B - Representation

Membership representation shall be as follows:

 General Government Members - Each member city and county shall be officially represented by its duly elected presiding officer and/or such other duly elected members of its governing body as it selects.

Representation shall be proportional to the population of the governmental unit according to the last Federal census at the ratio of one representative for each 25,000 persons or fraction thereof. However, there shall be a maximum of five representatives from any one government.

 Special Government Members - Each member government shall be officially represented by its duly elected presiding officer or one other duly elected member of its governing body as may be selected.

Section C - Alternates

Each member government entitled to only one voting representative shall appoint an alternate to serve in the event of the absence of the duly selected representative. Such alternate shall be a duly elected member of the government's governing body. Such alternate representative shall have all the rights and privileges of the regular representative during his absence provided written notice of such alternate has been filed with the Association Secretary.

Section D - Non-voting Representatives

Each member government entitled to only one voting representative may appoint any or all of the remaining members of its governing body as non-voting representatives. Non-voting representatives shall be permitted to enter into the discussions of the General Assembly, and shall be permitted to caucus and advise with their respective voting representatives on any matter presented for consideration by the General Assembly.

Section E - Term of Office

Representatives shall serve during the term of office to which they have been elected by their constituents unless sooner replaced by their governmental unit.

Section F - Voting

Each duly selected voting representative of a governmental member shall have one vote in the General Assembly, and a simple majority of such representatives present and voting shall decide any question, except amendments to these Bylaws.

Section G - Quorum

A quorum of the General Assembly shall consist of fifty-one (51%) percent of the total voting representatives.

Section H - Meetings

The General Assembly shall meet at least two times a year, or upon call of the President or Board of Directors, or by petition of ten percent (10%) of the voting representatives of General and Special - Purpose Government members. The Annual Meeting of the General Assembly shall

be held during the month of September each year. Announcement of each meeting shall be written notice served upon or mailed to each representative at least ten (10) days prior to the meeting. The written notice shall specify the time, the place, and the object of the meeting.

ARTICLE V BOARD OF DIRECTORS

Section A - Responsibilities

The responsibilities of the Board of Directors are:

- 1. To propose, initiate, approve, or recommend any study, policy dicussion, plan, or other Association matter.
- 2. To evaluate alternative policies, plans, and programs and to recommend a consistent set for consideration and adoption by public and private agencies responsible for implementing programs in the region.
- 3. To initiate, advise, and aid in the establishment of cooperative agreements among local governments in the region, and to propose amendments to intergovernmental agreements as necessary.
- 4. To review proposed policies, plans, and programs for consistency with Association approved policies, plans, and programs for the region.
- To render advice and technical assistance, upon request of member governments, in regard to local governmental problems having regional impact.
- 6. To provide an opportunity for citizens, State and Federal governments, and other agencies having regional interests to cooperate in Association activities.
- 7. To appoint representative ad hoc or special committees and technical advisory committees as needed to assist in the preparation of plans, programs, and project reviews.
- 8. To approve requests for special studies pertaining to a portion of the region, provided the cost is borne by the interested members only.
- 9. To annually elect the officers of the Association and to fill vacancies in office as they occur.
- 10. To conduct the business of the Association, and to make such management decisions as are necessary to carry out the objectives of the Association.
- 11. To maintain appropriate financial and meeting records for the entire planning program.
- 12. To allocate components of the annual work program among the Association staff, staffs of other public agencies, and private consultants.
- 13. To serve as financial control body, to receive funds for the Association, to approve contracts, and to transfer funds within the approved total budget in order to meet unanticipated needs or changed conditions.
- 14. To propose an annual budget and membership-fees schedule to the General Assembly.
- 15. To appoint, fix salary of, and remove from office the Executive Director, and to authorize staff positions.
- 16. To establish bonding requirements for the Executive Director and Association officers.
- 17. To seek and accept contributions and grants-in-aid.

Section B - Membership

- 1. Designated Representatives
 Each General Government member having a population of 10,000 persons
 or more, according to the last Federal census, shall be entitled to one
 representative on the Board of Directors for each 50,000 persons total
 population, or part thereof. These representatives shall be selected
 by the member's governing body from among the member's duly-selected
 representative(s) to the General Assembly.
- 2. At large Representatives By County
 In each county, all SPAG members who do not select their designated
 representative (as provided in Section V, B, 1, above) shall collectively select one representative to the board of directors. The selected
 "at large" representative shall be chosen by and from the General Assembly delegates of members within each county. Each member General Assembly delegate shall have one vote in the selection of the "at large"
 representative.
- 3. At Large Representative, Special Purpose Districts
 Each type of special-purpose district shall be entitled to elect one
 at large representative to the board of directors when such type district
 has five or more members in the organization. This at large representative shall be chosen by and from the special district general assembly
 delegates within the region and shall have the same voting rights as
 any other Board Member.

Board members shall be selected annually prior to the Annual Meeting of the Association, and their terms of office shall begin at the conclusion of said Annual Meeting. However, if no government in a county is a member at that time, such Board positions may be filled according to the preceding formula as new members join thereafter.

4. Designated Minority Representation
In addition to the above elected officials, eight designated minority representatives chosen by and from the minority population of member jurisdictions shall serve as Board Members with the apportionment as follows: four from Lubbock County; one from Hale County, one from Bailey Lambon. Yoakum and Cochran Counties collectively; one from Hockley and Terry Counties collectively; and one from Floyd, Motley, Crosby, Dickens, Lynn, King, and Garza Counties collectively.

Prior to the Annual Meeting each year, SPAG staff shall prepare a written inventory of all political, civic, religious, professional, social, and fraternal organizations and groups substantially representative of the minority groups in the area and notify the minority organizations and groups to meet at a designated time and place for the purpose of selecting the designated minority representatives to become members of the Board of Directors. SPAG's role at the meeting will be limited to coordinating the meeting and assisting the minority groups and organizations in selecting their representatives.

Section C - Voting

Each member of the Board shall have one vote, and a simple majority of the members present and voting shall decide any question. Section D - Quorum

A quorum of the Board of Directors shall consist of a simple majority of its total membership.

Section E - Meetings

The Board of Directors shall meet at least once a month, on call of the President, at the direction of the General Assembly, or upon call of ten percent (10%) of the voting membership of the Board. Announcement of each meeting shall be written notice served upon or mailed to each member at least ten (10) days prior to the meeting, unless it is a stated meeting. The written notice shall specify the time, the place, and the object of the meeting.

Section F - Attendance

Should any member of the Board of Directors fail to attend three consecutive meetings of the Board without reason satisfactory to the Board of Directors, then the Board of Directors may declare the Board position of that member to be vacant. Where a vacancy occurs it shall be filled by a representative selected according to provisions of these Bylaws.

ARTICLE VI EXECUTIVE COMMITTEE

Section A - Responsibilities

The responsibilities of the Executive Committee are:

- To act as the governing body of the Association between meetings of the General Assembly and the Board of Directors, and to take such actions as are expedient and necessary to continue the programs and policies of the Association.
- 2. To lend advice and assistance to the Executive Director in the exercise of his responsibilities.
- 3. To execute such other responsibilities as may be delegated to them by the Board of Directors.

Section B - Membership

The Executive Committee of the Association shall be:

- 1. The officers of the Association
- 2. The immediate past president for one year only from the date he/she ceases to be president of the Association.
 - a. The immediate past president shall be a voting ex-officio member of the Executive Committee
- 3. Two minority representatives from the designated minority membership of the Board of Directors.

Only two persons from the designated minority membership of the Board of Directors shall be elected to serve on the Executive Committee. A caucus of the designated minority Board representatives shall be held each September to select from their number two members to serve on the Executive Committee for a period of one year.

Section C - Voting

Each member of the Executive Committee shall have one vote and a simple majority of the members present and voting shall decide any question.

Section D - Quorum

A quorum of the Executive Committee shall consist of a simple majority of its membership.

Section E - Meetings

The Executive Committee shall meet on call of the President, or upon call of any three of its members. Announcement of each meeting shall be either written notice or telephone message. Telephone polls of the Executive Committee may be made under emergency conditions provided the action is duly ratified at the next Committee meeting and is recorded in the minutes of the Committee.

ARTICLE VII OFFICERS

Section A - Election

The Officers of the Association shall be President, First Vice-President, Second Vice-President, Third Vice-President, Fourth Vice-President, Secretary, and Treasurer. They shall be elected by and from the membership of the Board of Directors at the September annual meeting of the General Assembly. They shall take office immediately and serve until their successors are chosen.

Section Duties

The duties of each officer shall be:

- President The President shall be the Association's trustee of programs and policies. He shall preside at all meetings of the General Assembly, Epard of Directors, and Executive Committee.
- Vice-President The Vice-Presidents shall, in their respective order, assume the duties of the President in his absence; and shall chair committees as designated by the Board of Directors.
- Secretary Secretary shall be responsible for the accuracy of the minutes of all meetings.
- 4. Treasurer The Treasurer shall be responsible for the accuracy of the financial records of the Association.

ARTICLE VIII STAFF

Section A - Executive Director

The Board of Directors shall employ an Executive Director who shall be qualified by training and experience for the position and who shall serve at the pleasure of the Board of Directors. The Executive Director shall be the chief administrative officer of the Association and shall, subject to policies, rules, and regulations of the Association, act for and in the name of the Association. The Executive Director shall

be responsible for coordinating all staff and consultant services provided to the Association; preparing and administering the annual work program and budget; employing, retaining and removing all personnel as may be necessary; and performing all other duties delegated to him by the Board of Directors.

Section B - Employment

The Board of Directors shall provide such staff as deemed necessary to carry out the purposes and functions of the Association through authorization of positions.

Section C - Bonding

The Executive Director and each officer of the Association shall be bonded in the amount as prescribed, from time to time, by the Board of Directors. The bond referred to herein shall be conditioned on the faithful discharge of the duties of the position and for the faithful accounting of all monies and things of value coming into the hands of the officers. The bond shall be procured from a regularly accredited surety company authorized to do business under the laws of the State of Texas, and the premium therefore shall be paid by the Association. The Board of Directors may require any employee to be bonded in such amount and upon such conditions as it may deem proper for the protection of the public interest.

ARTICLE IX FINANCES

Section A - Fiscal Year

The fiscal year of the Association shall commence on October 1 of each year.

Section B - Budget

A proposed budget for the Association shall be prepared by the Executive Director and shall be submitted to the Board of Directors on or before September 1 of each year. The annual budget shall be adopted by the Association not later than the September annual meeting.

Section C - Dues

Each member of the Association shall pay dues as follows:

- 1. Dues for General Government County members shall be at the maximum rate of $7\frac{1}{2}$ ¢ per capita based upon the total population of the County according to the last Federal census. However, minimum annual membership dues for counties shall be \$100.
- 2. Dues for General Government incorporated city members shall be at the maximum rate of 15¢ per capita based upon the total population of the city according to the last Federal census. However, minimum annual membership dues for cities shall be \$100.
- 3. Dues for Special Purpose Government members shall be at the maximum rate of \$300 per year for governments with taxing

authority and \$50 per year for governments without taxing authority.

4. Governmental units joining the Association following the start of the fiscal year shall pay full dues according to the above schedule.

5. Within the established dues schedule, the Board of Directors shall have the discretion to issue a call during fiscal year for which such dues are established. Said dues shall be paid within 30 days of such call.

6. A member which is in arrears in its dues shall not participate in deliberations or cast a vote in the General Assembly, Board of Directors, or Executive Committee until all delinquent dues are paid.

Section D - Fees

At the discretion of the Board of Directors, the Association may establish fees for services provided to eligible non-member jurisdictions or may establish fee schedules which are preferential to member jurisdictions.

Section E - Financial Assistance

The Board of Directors may apply for, contract for, receive, and expend funds or grants from the State of Texas, the Federal Government, or any source.

Section F - Depository

Funds of the Association shall be deposited in a depository designated by the Board of Directors and may be expended upon check or warrant in accordance with rules established by the Board of Directors.

Section G - Annual Report and Audit

The Association shall prepare an annual report which shall be submitted to all voting representatives. The Association shall have an annual audit made of its financial accounts and transactions.

ARTICLE X AMENDMENTS

These Bylaws may be amended in the following manner:

- (a) At least ten (10) days notice in writing shall be given to all voting representatives, setting forth any proposed amendment and setting a time and place for a meeting of the General Assembly to consider such amendment and any other business which shall come before the meeting.
- (b) No amendment shall be effective unless:
 - 1. Fifty-one (51%) percent of the General Government members present at the General Assembly meeting vote in favor of it, and,
 - 2. Fifty-one (51%) percent of the Special purpose Government members present at the General Assembly meeting vote in favor of it.

South Plains Association of Governments (SPAG) is the voluntary membership organization of local governments within the 15 county area of Texas State Planning Region 2. Any political subdivision of the State of Texas which is located within the planning region is eligible for membership in the Association. Created and governed by local officials of the region, SPAG is authorized by the Article 1011m. V.A.C.S., enacted by the Texas Legislature.

Local governments created SPAG to assure themselves a formal and systematic arrangement to conduct regional planning, to engage in cooperative endeavors to provide technical assistance, and to promote other types of intergovernmental cooperation. SPAG provides information, assistance, and advice and is expressly denied any authority or powers of taxation or enforcement.



South Plains

Association

Of

Governments

Bylaws of the Association declare its primary goal to be the maintenance and improvement of the quality of life on the South Plains by promoting orderly development of its physical, social, and economic environment. During 1980 there were 70 cities, counties, and special purpose districts joined as members of the Association in pursuit of that common goal.

A General Assembly of more than 70 local elected officials, a 33 member Board of Directors, and a 9 member Executive Committee are governing bodies of South Plains Association of Governments. Over 200 private citizens of the region participate directly in SPAG as members of advisory groups. Offices of the Association, housing an interdisciplinary professional staff, are located in Lubbock, Texas.