TEXAS TECH UNIVERSITY SYSTEM

MINUTES OF THE BOARD OF REGENTS
OF
TEXAS TECH UNIVERSITY

AUGUST 8, 2002

TEXAS TECH UNIVERSITY SYSTEM
Lubbock, Texas

Minutes

Board of Regents
August 8, 2002

Thursday, August 8, 2002.—The members of the Board of Regents of the Texas Tech University System convened at 1:00 p.m. on Thursday, August 8, 2002, in the McInturff Conference Center, Rooms 1 and 2, Second Floor, 602 Indiana Avenue, Lubbock, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were J. Robert Brown, Chairman; Nancy E. Jones, Vice Chair; Carin Barth; E. R. "Dick" Brooks; John W. Jones; David R. Lopez; and Brian C. Newby. Regent J. Michael Weiss was absent for a portion of the meeting and Regent C. Robert Black was unable to attend the meeting.

Also participating at the opening of the meeting were David R. Smith, Chancellor, TTU System; David Schmidly, President, Texas Tech University; Elmo Cavin, Acting President, Texas Tech University Health Sciences Center; Pat Campbell, Vice Chancellor and General Counsel; Jim Brunjes, Chief Financial Officer; Mike Ellicott, Vice Chancellor for Facilities Planning and Construction, TTUS; Cindy Rugeley, Vice Chancellor for News and Publications, TTUS; Mike Sanders, Vice Chancellor for Governmental Relations, TTUS; Richard Butler, Senior Vice Chancellor, TTUS; Lynda Gilbert, Vice President for Fiscal Affairs, TTU; William Marcy, Provost, TTU; Robert Sweazy, Vice President for Research and Graduate Studies, TTU; Max Hinojosa, Vice President for Operations, TTU; Michael Heintze, Vice President for Enrollment Management, TTU; Michael Shonrock, Vice President for Student Affairs, TTU; Ben Lock, Senior Vice Chancellor, TTUS; and Lucy Lanotte, Executive Secretary to the Board of Regents.

I. CALL TO ORDER.—Chairman Brown announced a quorum present and called the meeting to order.

II.A. INTRODUCTIONS AND RECOGNITIONS.—Chairman Brown called on Dr. Smith and Dr. Schmidly for the introductions and recognitions. Dr. Smith recognized Mr. Jim Courtney, president of the University Medical Center Health Systems, and Mr. David Allison, executive vice president and CEO of University Medical Center, and expressed appreciation to Mr. Courtney and his staff for providing the excellent meeting facility. Dr. Schmidly introduced Dr. William

Marcy, new Provost for TTU; General Walter Huffman, new Dean of the School of Law; Dr. Gerald Skoog, new Dean of the College of Education; Dr. Andrew Vernooy, new Dean of the College of Architecture; Ms. Djuana Young, new Director of Admissions, TTU; and Ms. Jessica Melvin, the new Masked Rider.

II.B. REPORT ON THE SCHOOL OF MEDICINE, TTUHSC.—Chairman Brown introduced Dr. Richard Homan, Dean, School of Medicine, TTUHSC, who presented a report on the School of Medicine.

II.C. REPORT BY UNIVERSITY MEDICAL CENTER.—Dr. Homan introduced Mr. Jim Courtney, who presented a report on the University Medical Center.

III. RECESS TO EXECUTIVE SESSION.—At approximately 1:50 p.m., at the direction of Chairman Brown, the board recessed and convened in Executive Session as authorized by Chapter 551 of the *Texas Government Code*.

Secretary's Note: Due to a power failure at the McInturff Center which occurred during Executive Session, the board moved to Room 2B152 at the Texas Tech University Health Sciences Center to continue the meeting.

IV. RECONVENING OF THE BOARD TO OPEN SESSION.—At approximately 6:00 p.m. on Thursday, August 8, the board reconvened in open session in Room 2B152 of the Texas Tech University Health Sciences Center, Lubbock, Texas, to consider items as a board and in the Committee of the Whole.

Chairman Brown noted that the Chair had received a request for the board to consider the report and recommendations of the Investment Advisory Committee (Agenda Item V.B.3) prior to recessing into the meeting of the standing committees. There being no objection, Chairman Brown called on Regent Barth and Mr. Brunjes to present the report and recommendations of the Investment Advisory Committee.

Secretary's Note: The action taken by the board on the recommendations of the Investment Advisory Committee is recorded in Minute Order VI.B.3. of these minutes (see page 13).

V. RECESS TO STANDING COMMITTEES.—At approximately 6:25 p.m., at the direction of Chairman Brown, the board recessed into meetings of its standing committees, which were conducted sequentially in open session. The Finance and Administration Committee met from approximately 6:25 p.m. until approximately 6:26 p.m. in Room 2B152 of the Texas Tech University Health Sciences Center, Lubbock, Texas. The Facilities Committee met from

approximately 6:26 p.m. until approximately 6:35 p.m. in Room 2B152 of the Texas Tech University Health Sciences Center, Lubbock, Texas; and the Academic, Clinical and Student Affairs Committee met from approximately 6:35 p.m. until approximately 7:20 p.m. in Room 2B152 of the Texas Tech University Health Sciences Center, Lubbock, Texas.

VI. RECONVENING OF THE BOARD TO OPEN SESSION.—At approximately 7:20 p.m. on Thursday, August 8, the board reconvened in open session in Room 2B152 of the Texas Tech University Health Sciences Center, Lubbock, Texas, to consider items as a board and in the Committee of the Whole.

VI.A. APPROVAL OF MINUTES.—Regent Newby moved that the minutes of the board meeting held on May 9-10, 2002 be approved. Regent Lopez seconded the motion, and the motion passed unanimously.

VI.B. COMMITTEE OF THE WHOLE

Chairman Brown announced that for the purpose of facilitating action on the items to be considered, Vice Chair Nancy Jones would preside over the Committee of the Whole.

VI.B.1. Regent Nancy Jones called on Ben Lock who presented the item regarding approval of the Consent Agenda and acknowledgment of review of the Information Agenda. Regent Nancy Jones moved that the Consent Agenda be approved. The motion was seconded and passed unanimously. The following are the Minute Orders approved by this motion:

VI.B.1.a. TTU: Approve leaves of absence.—The board approved leaves of absence to the individuals listed below, as approved administratively by the president and the chancellor.

Leave with partial pay for Kwame Alford, assistant professor, College of Arts and Sciences, for the period September 1, 2002 through May 31, 2003. Dr. Alford was awarded a postdoctoral fellowship through the Ford Foundation program for minorities. This leave will be taken in Washington, DC.

Leave without pay for John Barkdull, associate professor, College of Arts and Sciences, for the period January 15, 2003 through May 31, 2003. Dr. Barkdull was awarded a Fulbright Fellowship and will use this time to enhance his teaching and research skills. This leave will be taken in Dhaka, Bangladesh.

Leave without pay for Jill Connelly, assistant professor, College of Arts and Sciences, for the period September 1, 2002 through May 31, 2003. Dr. Connelly was awarded a Whiting Postdoctoral Fellowship and needs this time to complete a book project. This leave will be taken at the University of Chicago in Chicago, Illinois.

Leave without pay for Ruth Gornet, associate professor, College of Arts and Sciences, for the period September 1, 2002 through May 31, 2003. The purpose of this leave is to collaborate with researchers at the University of Texas at Arlington in spectral theory, geometrical dynamics and algebraic geometry. This leave will be taken in Arlington, Texas.

Leave without pay for David Robinson, assistant professor, Rawls College of Business Administration, for the period September 1, 2002 through May 31, 2003. The purpose of this leave is to work as a visiting professor on research with internationally known scholars in the field of management at a top-fifty research university. This leave will be taken at the University of California-Irvine.

Leave without pay for Nida Roncesvalles, assistant professor, College of Arts and Sciences, for the period September 1, 2002 through May 31, 2003. The purpose of this leave is to satisfy J-Ivisa requirement and to conduct cross-cultural studies in motor development. This leave will be taken in the Philippines.

Leave without pay for C. Kenny Wu, assistant professor, College of Human Sciences, for the period September 1, 2002 through December 31, 2002. The purpose of this leave is to take care of his critically ill father. This leave will be taken in Taiwan.

VI.B.1.b. TTUHSC: Approve leave of absence.—The board approved a leave of absence with pay, as approved administratively by the president and the chancellor, for Thomas A. Pressley, professor, School of Medicine, Department of Physiology, for the period August 1, 2002 through December 31, 2002. The purpose of this leave is to develop a cooperative faculty and student exchange program between Texas Tech University Health Sciences Center and the University of Poitiers. This leave will be taken at the University of Poitiers in Poitiers, France.

VI.B.1.c. TTU: Approve conferral of degrees for the August 10, 2002 commencement.—The board approved conferral of degrees for the August 10, 2002 commencement upon all candidates who had completed requirements for degrees since the last official commencement and who were certified by the appropriate faculties, deans and registrar of Texas Tech University as having met all degree requirements of the degree as indicated by the official printed commencement program of August 10, 2002, as approved administratively by the president and the chancellor.

VI.B.1.d. TTU: Approve employee appointment to non-elective position.—The board approved the following employee appointment to a non-elective position, as approved administratively by the president and the chancellor:

> Purnendu Dasgupta, Ph.D., Horn professor, Department of Chemistry and Biochemistry, College of Arts and Sciences, appointed to the Texas Emissions Reduction Plan Advisory Board by the Honorable Rick Perry. The board will advise the Texas Natural Resources Conservation Commission on the state's air emissions plan. Terms of the appointees will be determined at the first meeting of the board.

Further, the board found with respect to the appointee that his service is of benefit to the state of Texas and Texas Tech University and that his service does not conflict with his position of employment at Texas Tech University.

VI.B.1.e. TTUHSC: Approve employee appointment to non-elective position.—The board approved the following employee appointment to a non-elective position, as approved administratively by the president and the chancellor:

> Rudolfo M. Arredondo, Ed.D., professor, Department of Neuropsychiatry, School of Medicine, appointed to the President's New Freedom Commission on Mental Health, by President George W. Bush. The commission is charged to study the national mental health system and develop recommendations for improvement. The appointment is for twelve (12) months starting June 1, 2002 and may be extended if the commission requires more time to complete the charge.

Further, the board found with respect to the appointee that his service is of benefit to the nation and Texas Tech University

Health Sciences Center and that his service does not conflict with his position of employment at Texas Tech University Health Sciences Center.

VI.B.1.f. TTUS and TTU: Approve delegation of signature authority.— The board approved the delegation of signature authority, which request had been approved administratively by the president and the chancellor:

(1) To authorize the chancellor to designate officers and employees of the university to approve all travel of employees of Texas Tech University, except to countries outside the United States other than United States possessions, Canada and Mexico, provided that such travel contributes to the mission of the university and is in accordance with current travel regulations and who may further delegate their authority, effective September 1, 2002, and to continue until August 31, 2003, or until such time as they are separated from the university or assigned other responsibilities, which ever comes first.

(2) To authorize the chancellor to designate officers and employees of the university to approve official travel reimbursement from State appropriations and all other funds for officers and employees of Texas Tech University provided that the purpose of the travel and reimbursement for such are in accordance with state travel regulations, other statutory requirements, or other action promulgated by this board, effective September 1, 2002, and to continue until August 31, 2003, or until such time as they are separated from the university or assigned other responsibilities, whichever comes first.

(3) To authorize the chancellor to designate officers and employees of the university to approve and pay all accounts covering expenditures for state-appropriated funds and all other university-controlled funds, effective September 1, 2002 and to continue until August 31, 2003 or until such time as they are separated from the university or assigned other responsibilities, which ever comes first.

(4) To sign checks drawn on the revolving fund and all other checking accounts of the university in any depository bank, except the University's Cashier's Account, effective September 1, 2002 and to continue until August 31,

2003, or until such time as they are separated from the university or assigned other responsibilities, and further provided that any mechanically signed check of $25,000 or more shall be reviewed and manually signed by one of the employees listed who may sign:

David R. Smith, M.D., Chancellor
Jim Brunjes, Chief Financial Officer
David J. Schmidly, President
William M. Marcy, Provost
Lynda Gilbert, Vice President for Fiscal Affairs
Charlie L. Stallings, Associate Vice President for Fiscal Affairs
Nancy Whittaker, Assistant Vice President for Fiscal Affairs and Comptroller
Gloria J. Hale, Assistant Vice President for Human Resources
Ted W. Johnston, Director of Grants and Accounting

(5) To sign and/or countersign cashier's checks drawn on the university's Cashier's Account, effective September 1, 2002, and to continue until August 31, 2003 or until such time as they are separated from the university or assigned other responsibilities, whichever comes first and further provided that any mechanically signed check of $25,000 or more be reviewed and manually signed by one of the employees listed who may sign or countersign:

Employees who may sign or countersign:

David R. Smith, M.D., Chancellor
Jim Brunjes, Chief Financial Officer
David J. Schmidly, President
Lynda Gilbert, Vice President for Fiscal Affairs
Charlie L. Stallings. Assistant Vice President for Fiscal Affairs
Gloria J. Hale, Assistant Vice President for Human Resources
Ted W. Johnston, Director of Grants and Contracts Accounting

Employees who may countersign only:

Becky Hyde, Director of Student and University Financial Services

(6) To authorize transfer by wire or other means, of funds between Texas Tech University depositories, effective September 1, 2002, and to continue until August 31, 2003, or until such time as they are separated from the university or assigned other responsibilities, whichever comes first.

Employees who may authorize or counter-authorize:

David R. Smith, M.D., Chancellor
Jim Brunjes, Chief Financial Officer
Charles D. Wall, Assistant Chief Financial Officer for Cash Management and Investments
Winnie Long, Manager of Cash Management
David J. Schmidly, President
Lynda Gilbert, Vice President for Fiscal Affairs
Charlie L. Stallings, Associate Vice President for Fiscal Affairs
Nancy Whittaker, Assistant Vice President for Fiscal Affairs and Comptroller

(7) To authorize and approve the sale, purchase and transfer of Stocks, bonds, and other securities which are owned or controlled by Texas Tech University provided such action is approved by any two of the individuals listed below, effective September 1, 2002, and to continue until August 31, 2003, or until such time as they are separated from the university or assigned other duties or responsibilities:

David R. Smith, M.D., Chancellor
Jim Brunjes, Chief Financial Officer
Charles D. Wall, Assistant Chief Financial Officer for Cash Management and Investments
David J. Schmidly, President
Lynda Gilbert, Vice President for Fiscal Affairs
Charlie L. Stallings, Associate Vice President for Fiscal Affairs
Nancy Whittaker, Assistant Vice President for Fiscal Affairs

However, for all instruments contributed to the university, one of the two required signatures must be from one of the following:

_____, Vice Chancellor for Institutional Advancement
Greg Teeter, Legal Counsel for Institutional Advancement

VI.B.1.g. TTUHSC: Approve delegation of signature authority.—The board approved delegation of signature authority in accordance with the following requests approved administratively by the president and the chancellor:

The request, in accordance with *Texas Administrative Code,* Title 34, Part 1, Chapter 5, Subchapter F, Rule §5.61:

> To authorize the Chancellor to designate officers and employees of the Health Sciences Center to approve and pay all documents covering expenditures for state-appropriated funds and all other Health Sciences Center-controlled funds, effective September 1, 2002, and to continue until August 31, 2003, or until such time as they are separated from the Health Sciences Center or assigned other responsibilities, whichever comes first.

The request, in accordance with corporate bank policy:

(1) To sign checks drawn on all checking accounts of the Health Sciences Center in any depository bank effective September 1, 2002, and to continue until August 31, 2003, or until such time as they are separated from the Texas Tech University System or assigned other responsibilities, and further provided that any mechanically signed check of $25,000 or more shall be reviewed and manually signed by one of the employees listed who may sign:

David R. Smith, M.D., Chancellor
Jim Brunjes, Chief Financial Officer
Elmo M. Cavin, Acting President and Executive Vice President
Michael Crowder, Associate Vice President for Business Affairs
Celeste Kulinski, Director of Business Services
Carole Wardroup, Director of HSC Business Projects
Thomas B.M. Downen, Director of Accounting Services
Teri Riedel, Accounting Manager

Susan Snead, Accounting Manager

(2) To authorize transfer, by wire or other means, of funds between Texas Tech University Health Sciences Center depositories, effective September 1, 2002, and to continue until August 31, 2003, or until such time as they are separated from the Texas Tech University System or assigned other responsibilities, whichever comes first.

Employees who may authorize or counter-authorize:

David R. Smith, M.D., Chancellor
Jim Brunjes, Chief Financial Officer
Charles D. Wall, Assistant Chief Financial Officer for Cash Management and Investments
Elmo M. Cavin, Acting President and Executive Vice President
Michael Crowder, Associate Vice President for Business Affairs
Carole Wardroup, Director of HSC Business Projects
Celeste Kulinski, Director of Business Services
Thomas B.M. Downen, Director of Accounting Services
Teri Riedel, Accounting Manager
Susan Snead, Accounting Manager
Lynda Gilbert, Vice President for Fiscal Affairs, TTU
Charlie L. Stallings, Associate Vice President for Fiscal Affairs, TTU
Nancy H. Whittaker, Assistant Vice President for Fiscal Affairs and Comptroller, TTU
Winnie Long, Manager of Cash Management, TTU

The request, in accordance with *Regents' Rules*, Section 09.01.5:

To authorize and approve the sale, purchase and transfer of stocks, bonds, and other securities which are owned or controlled by the Health Sciences Center provided such action is approved by any two of the individuals listed below, effective September 1, 2002, and to continue until August 31, 2003, or until such time as they are separated from the Texas Tech University System or assigned other duties or responsibilities, whichever comes first:

David R. Smith, M.D., Chancellor
Jim Brunjes, Chief Financial Officer
Charles D. Wall, Assistant Chief Financial Officer for Cash Management and Investments
Elmo M. Cavin, Acting President and Executive Vice President
Michael Crowder, Associate Vice President for Business Affairs
Lynda Gilbert, Vice President for Fiscal Affairs, TTU
Charlie L. Stallings, Associate Vice President for Fiscal Affairs, TTU
Nancy H. Whittaker, Assistant Vice President for Fiscal Affairs and Comptroller, TTU

However, for all instruments contributed to the Health Sciences Center, one of the two required signatures must be from one of the following:

_____, Vice Chancellor for Institutional Advancement
Greg Teeter, Legal Counsel for Institutional Advancement

VI.B.1.h. TTU: Approve budget adjustments for the period April 1, 2002 through June 30, 2002.—The board approved budget adjustments for the period April 1, 2002 through June 30, 2002, included herewith as Attachment No. 1, as approved administratively by the president and the chancellor.

VI.B.1.i. TTUHSC: Accept gift of mineral interest for Alzheimer's disease research.—The board accepted the following gift of a mineral interest to be used for Alzheimer's research, as approved administratively by the president and the chancellor: All of the benefactor's right, title, and interest in and to all of the oil, gas, and other minerals in and under and that may be produced from the SE/4 of Section 4, the NE/4 of Section 20, the NW/4 of Section 17, and the SW/4 of Section 33, T-14-N, R-4-W, Oklahoma County, State of Oklahoma, from J. P. Morgan Chase Bank, Trustee of the Jesse Robert Haag Trust.

Regent Nancy Jones then moved that the board acknowledge its review of the Information Agenda as follows:

Information Agenda

Information is provided as required by Section 01.01.6.b(2)(c), *Regents' Rules.*

(1) TTU and TTUHSC: Summary of Revenues and Expenditures by Budget Category, FY 2002 per Section 01.01.8.c(3)(f), *Regents' Rules*: All actual expenditures will be reviewed by the Finance and Administration Committee annually and provided as information.

(a) TTU: Report dated May 31, 2002 for fiscal year 2002; and
(b) TTUHSC: Report dated May 31, 2002 for fiscal year 2002.

(2) TTUHSC: Contract Renewals per Section 07.12.4.b., *Regents' Rules:* "Approval of the president is required for all contract renewals. A list of those renewal contracts greater than $1,000,000 per annum, including the amount of the contract, will be provided to the board as an information item at the next regular board meeting."

(a) University of Texas Medical Branch (UTMB) – Correctional Managed Care; Pharmaceutical services for TDCJ/TYC facilities; 9/1/01-8/31/03; $6,250,000;
(b) Texas Health and Human Services Commission; MOU supplemental funding for CHIP Program; 6/1/02-8/30/02; $1,850,000;
(c) University Medical Center (UMC); Agreement for Program Support, Dept. of Internal Medicine, Cardiology Services; 6/1/02-12/31/02; $1,000,000; and
(d) University of Texas Medical Branch (UTMB); Payroll services for psychiatric employees transferring to TTUHSC from TDCJ; 9/1/01-8/31/03; $1,500,000.

(3) TTUHSC: School of Medicine Faculty Employment Contracts per Section 07.12.4.c, *Regents' Rules:* "Approval of the president is required for faculty employment contracts greater than $100,000 per annum. A list of all faculty employment contracts greater than $100,000 per annum will be provided to the board as an information item at the next board meeting."

(a) Blandon, Pedro, M.D., Assistant Professor/NTT; Internal Medicine, El Paso; 7/1/02-8/31/03; $118,800;
(b) *Blewett, Christopher, J., M.D., Assistant Professor/TT; Surgery/Div. of Pediatrics, Lubbock; 6/1/02-8/31/02; $230,000;
(c) *Butler, Jack Manning, M.D., Instructor/NTT; Emergency Medicine, El Paso; 7/1/02-8/31/02; $140,000;
(d) Cervantes, Miguel, M.D., Instructor/NTT; Anesthesiology, Lubbock; 11/1/02-8/31/03; $150,000;
(e) *Ipson, Merle A., M.D., Assistant Professor/NTT; Pediatrics, El Paso; 7/15/02-8/31/02; $123,300;
(f) Khan, Amir Mohammad, M.D., Associate Professor/NTT; Internal Medicine, El Paso; 10/1/02-8/31/03; $170,000;
(g) Mannschreck, Dannen D., M.D., Associate Professor & Reg. Chair/NTT; Family Medicine, Odessa; 8/15/02-8/31/03; $185,000;
(h) *Mathew, Roy Jacob, M.D., Professor/NTT; Internal Medicine, Odessa; 7/1/02-8/31/02; $150,000;

(i) Natarajan, Sridhar, M.D., Assistant Professor/NTT; Pathology, Lubbock; 7/1/02-8/31/03; $150,000;
(j) Neilson, Robert W., Jr., M.D., Instructor/NTT; Internal Medicine, Lubbock; 8/1/02-7/31/03; $120,000;
(k) *Ochoa, Robert R., Jr., M.D., Instructor/NTT; Emergency Medicine, El Paso; 8/1/02-8/31/02; $140,000;
(l) Serrato, Pedro, M.D., Instructor/NTT; Internal Medicine, El Paso; 7/1/02-8/31/03; $105,000; and
(m) Stenhouse, Andrew, M.D., Associate Professor/NTT; Internal Medicine, Amarillo; 4/1/02-8/31/03; $124,000.

*Faculty contracts may be automatically renewed in FY 2003.

(4) TTUHSC: Report on establishment of new centers and institutes: As requested by the Board of Regents, a list of newly established centers and institutes will be provided to the board as an information item at the next board meeting.

- Center for Clinical Rehabilitation Assessment; Department of Rehabilitation Sciences, School of Allied Health; integrate and enhance effectiveness of Gait Evaluation, Balance Assessment and Energy Cost Assessment laboratories of the Department of Rehabilitation Sciences.

The motion was seconded and passed unanimously.

VI.B.2. TTUS: Approve appointment of members to the Board of Directors of Texas Tech Foundation, Inc.—Regent Nancy Jones called on Mr. Butler who presented the item to approve appointment of the following individuals to the Board of Directors of the Texas Tech Foundation, Inc., whose terms of service will be from September 1, 2002 to August 31, 2005: John Biltz, Jane Burns, Jim Burrell, Don Cash, Scott Dueser, Bernard Harris, Jerry Owens, Lee Pfluger, Gary Roberts, and Jerry Turner.

Regent Nancy Jones moved that the board approve the appointments. The motion was seconded, and passes unanimously.

VI.B.3. TTUS: Report of the Investment Advisory Committee; approve amendments to Chapter 09, *Regents' Rules* (Investments, Endowments, and Income Producing Lands); and approve appointment of Alternative Asset Class Investment Manager.—Regent Barth and Mr. Brunjes presented the report and the following recommendations of the Investment Advisory Committee:

(a) Sections 09.01.7 and 09.02.11, *Regents' Rules* (Chapter 09, Investments, Endowments, and Income Producing Lands), be amended to allow investments in eligible investment

pools and to increase the target allocation to the alternative asset class, included herewith as Attachment No. 2;

(b) Gabriel Capital, L. P., be hired as an alternative investment manager functioning as a General Partner to invest funds in multi-strategy hedge fund investments;

(c) AQR Capital Management, LLC, be hired as an investment manager in the alternative asset class (hedge fund) in multi-strategy hedge fund investments;

(d) Bear Stearns asset management be hired as an investment manager in the alternative asset class (hedge fund) by active management of an equity based market neutral portfolio; and

(e) State Street Global Advisors be hired as an investment manager to manage a small-cap index fund until such time as new small-cap managers may be selected.

During discussion, Regent Barth and Mr. Brunjes presented comments received from Regent Weiss concerning the Alternative Asset Class allocation. It was noted that Regent Weiss had recommended breaking the class into two separate categories: Hedge funds and private equity. Regent Barth concurred with Regent Weiss' recommendation and his concern that not only are private equity investments not typically marked to market the same way as hedge funds, but that both areas need a great deal of monitoring.

Following discussion, Regent Brooks moved that the board accept the report and recommendations of the Investment Advisory Committee, as presented. The motion was seconded, and passed unanimously.

Vice Chair Nancy Jones stated that consideration of items by the Committee of the Whole was concluded.

VI.C. REPORT OF EXECUTIVE SESSION

Chairman Brown called on Vice Chair Nancy Jones to present motions regarding items discussed in Executive Session.

Vice Chair Jones moved that the Board of Regents authorize the General Counsel to settle the case designated as LB 88-454-B within the parameters set forth in Executive Session. The motion was seconded, and passed unanimously.

VI.D. REPORT OF THE FINANCE AND ADMINISTRATION COMMITTEE

Chairman Brown called on Regent Brooks, Chair, to give the report of the Finance and Administration Committee.

Committee Chairman Brooks reported that the Finance and Administration Committee met in open session to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Finance and Administration Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

VI.D.1. TTUHSC: Approve establishment of two quasi-endowments in the Department of Anesthesiology in El Paso.—The board approved the transfer of $1,500,000 from the El Paso Department of Anesthesiology Medical Practice Income Plan Departmental Program Fund account to establish two new quasi-endowments in the Department of Anesthesiology in El Paso. This action will establish two quasi-endowments in equal amounts of $750,000 each: the El Paso Anesthesiology Educational Grant and the El Paso Anesthesiology Research Endowment. Earnings of the endowments will be used to support both graduate medical education and research activities of the faculty in the Department of Anesthesiology in El Paso.

VI.E. REPORT OF THE FACILITIES COMMITTEE

Chairman Brown called on Regent John Jones, Chair, to give the report of the Facilities Committee.

Committee Chairman John Jones reported that the Facilities Committee met in open session to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Facilities Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

VI.E.1. TTU: Approve construction related to relocation of the utilities crossing the East-West Freeway.—The board authorized Texas Tech University to proceed with a project budgeted at $2,750,000 to relocate the utilities crossing the future East-West Freeway. The board also authorized the completion of the design, obtaining project approval from the Texas Higher Education Coordinating

Board, and awarding a construction contract. The project will be funded with funds received from the Texas Department of Transportation agreement for the Freeway Easement.

VI.E.2. TTU: Approve naming of rooms in the College of Education.—The board approved naming the following rooms in the College of Education, as indicated below:

(i) The dean's office in honor of Larry and Kathi Hovey.

The dean's office in the College of Education shall be named the "Larry and Kathi Hovey Office of the Dean," in recognition of the very generous gift from Larry and Kathi Hovey and in honor of their many years of service to the College of Education and education in the state of Texas. In Mr. Hovey's thirty years of service in the College of Education, he served as a professor, associate dean, and interim dean.

(ii) The curriculum and instruction workroom in honor of Dr. Francis E. Bloomer.

The curriculum and instruction workroom in the College of Education shall be named the "Dr. Francis E. Bloomer Curriculum and Instruction Workroom," in recognition of gifts received from Dr. Bloomer's family and in honor of Dr. Bloomer's many years of devoted service to the College of Education, teaching secondary social studies courses until his retirement in 1991, and his impact on the field of education.

(iii) The associate dean's office in honor of Dr. Donald McDonald.

The associate dean's office in the College of Education shall be named the "Dr. Donald McDonald Office of the Associate Dean," in recognition of the generous gift from Dr. McDonald's widow, and in honor of Dr. McDonald's 35 years of dedicated service to the College of Education, serving during that time as a professor, associate dean, acting dean, and interim dean.

(iv) The development office in honor of the College Development Council.

The development office in the College of Education shall be named the "College of Education Development Council Office of Development," in recognition of the generous gift from the College of Education Development Council and its

long history of supporting the aims, goals, and activities of the College of Education through the development of financial and human resources and public awareness.

(v) The office of field and clinical experiences in honor of Dana Craig.

The office of field and clinical experiences in the College of Education shall be named the "Dana Craig Office of Field and Clinical Experiences," in recognition of the very generous gift from Robert Craig and in honor of Mrs. Craig's impact and positive influence on aspiring educators through her ten years of work with student teachers in the College of Education

(vi) The children's literature collection and reading room in honor of Sandra Sitton, Jim Burkhart, and Jere Lynn Burkhart.

The children's literature collection and reading room in the College of Education shall be named the "Sitton-Burkhart Literature Collection and Reading Room," in honor and recognition of the generous gifts received from Ron and Sandra Sitton, and Jim and Jere Lynn Burkhart.

(vii) The graduate student offices in honor of the Helen Jones Foundation.

The graduate student offices in the College of Education shall be named the "Helen Jones Graduate Student Offices," in honor and recognition of the Helen Jones Foundation's long history of supporting the College of Education and recent gifts to the college totally approximately $2,823,000 to endow a fellowship program, establish an endowed chair, and establish an endowed professorship.

(viii) The science education collection in honor of Dr. Gerald Skoog.

The science education collection in the College of Education shall be named the "Dr. Gerald Skoog Science Education Collection," in recognition of Dr. Skoog's prominence as a nationally recognized leader in science education and in honor of his 33 years of dedication to the College of Education, serving during that time as assistant professor, professor (named a Horn Professor in 2000) and dean of the college.

VI.E.3. TTU: Approve naming the breezeway in the College of Education building.—The board approved naming the breezeway in the College of Education building the "Lon and Gertrude Miller

Breezeway," in recognition of the very generous gift from Lon and Gertrude Miller and in honor of their long history of financial support of the College of Education and Texas Tech University.

VI.E.4. TTU: Approve inter-local agreement between Texas Tech University and the City of Lubbock.—The board approved an inter-local agreement between the Texas Tech University and the City of Lubbock that provides for the use of approximately 6 acres of land on the Texas Tech Campus for the construction of a Park and Ride Facility. The agreement requires that Texas Tech guarantee that the land will be used for a Park and Ride lot for a minimum of 15 years.

VI.E.5. TTUS: Report on and discussion of deferred maintenance policies.—The report on deferred maintenance policies was postponed to the November board meeting.

VI.E.6. TTUS: Report on Office of Facilities Planning and Construction projects.—The board accepted a report by Mr. Ellicott on the facilities planning and construction projects, included herewith as Attachment No. 3.

VI.F. REPORT OF THE ACADEMIC, CLINICAL AND STUDENT AFFAIRS COMMITTEE

Chairman Brown called on Regent Newby, Chair, to give the report of the Academic, Clinical and Student Affairs Committee.

Committee Chairman Newby reported that the Academic, Clinical and Student Affairs Committee met in open session to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Academic, Clinical and Student Affairs Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

VI.F.1. TTU: Approve appointments with tenure.—The board approved the granting of tenure to the following faculty of Texas Tech University contemporaneously with their appointments:

Nancy Cochran, new professor and director for the School of Music. Ms. Cochran was previously tenured as a professor at the University of Missouri-Kansas City.

Walter Huffman, J.D., new professor and dean for the School of Law. Mr. Huffman was previously a senior assistant for law and policy to The Secretary of Veterans Affairs.

Janice Killian, Ph.D., new professor in the School of Music. Dr. Killian was previously tenured as an associate professor at Texas Women's University.

Thomas Knight, Ph.D., new professor in the Department of Agricultural and Applied Economics. Dr. Knight was previously tenured as professor at Texas A&M University.

Randy Reddick, Ph.D., new professor in the School of Mass Communications. Dr. Reddick was previously tenured as an associate professor at Texas Tech University before resigning in 1996 to enter private industry.

Andrew Vernooy, new professor and dean for the College of Architecture. Mr. Vernooy was previously tenured as an associate professor at the University of Texas at Austin.

VI.F.2. TTU: Approve granting of tenure and change in academic rank.—The board approved granting a change in academic rank, effective September 1, 2002, and the granting of tenure, effective this date, for the following faculty of Texas Tech University:

Hendrika Buelinckx, from assistant professor to associate professor, College of Architecture.

VI.F.3. TTU: Approve change in academic rank.—The board approved a change in academic rank for Linda Hoover, Ph.D., from associate professor to professor in the College of Human Sciences, effective September 1, 2002.

Dr. Hoover's distinguished service to the College of Human Sciences is deserving of the promotion to professor. Dr. Hoover has served the College of Human Sciences as associate professor of Education, Nutrition, and Restaurant-Hotel Management and interim dean since February 2001.

VI.F.4. TTU: Approve conferral of honorary degrees.—The board approved the conferral of the following honorary degrees:

A posthumous honorary degree of Doctor of Humane Letters, Honoris Causa, upon B.J. "Joe" Pevehouse, to be conferred at the University commencement ceremony on August 10, 2002; and

An honorary degree of Doctor of Humane Letters, Honoris Causa, upon Dolph Briscoe, Jr., to be conferred at the University commencement ceremony on December 15, 2002.

VI.F.5. TTUHSC: Approve emeritus appointment.—The board approved granting the title of "professor emeritus" to H.H. Merrifield, Ph.D., professor and chair, Department of Rehabilitation Sciences, and associate dean for Clinical Services, School of Allied Health.

Dr. Merrifield is retiring on August 31, 2002, after more than twenty years of service and contributions to the School of Allied Health and Texas Tech University Health Sciences Center. He is the founding chair of the Physical Therapy Program and the current chair of the Department of Rehabilitation Sciences.

VI.F.6. TTU: Report on the Natural Science Research Laboratory of the Museum of Texas Tech University.—The board accepted a report on the Natural Science Research Laboratory of the Museum of Texas Tech University by Dr. Robert Baker, Horn professor and director of the laboratory, included herewith as Attachment No. 4.

VI.F.7. TTUHSC: Report on rural health initiatives.—The board accepted a report by Dr. Patti Patterson, vice president for rural and community health, on rural health initiatives, included herewith as Attachment No. 5.

VI.F.8. TTU and TTUHSC: Scheduled reports on the status of academic units.

TTU: Report on the Jerry S. Rawls College of Business Administration.—The board accepted a report by Dr. Allen McInnes, dean, on the activities and plans for the Jerry S. Rawls College of Business Administration.

TTUHSC: Report on the School of Medicine.—The board accepted a report by Dr. Richard Homan, dean, on the activities and plans for the School of Medicine, presented as Item No. II.B. and included herewith as Attachment No. 6.

VI.G. REPORT ON STAFF PROGRESS IN STRATEGIC PLANNING.—Chairman Brown called on Chancellor Smith who presented the report on staff progress in strategic planning, included herewith as Attachment No. 7.

VI.H. SCHEDULE FOR BOARD MEETINGS.—Mr. Ben Lock presented the proposed schedule for future board meetings and asked for comments. The schedule was adopted as follows: November 14 (workshop/retreat)-15, 2002, Lubbock; December 12-13, 2002, Lubbock; February 27-28, 2003, Junction; May 15-16, 2003, Lubbock; August 7-8, 2003, Lubbock (at TTUHSC); October 2 (workshop/retreat)-3, 2003, Lubbock; December 18-19, 2003, Lubbock; and February 19-20, 2004, Amarillo.

VI.I. THE PRESIDENT'S REPORT, TTU.—Chairman Brown called on President Schmidly who presented the President's Report, included herewith as Attachment No. 8.

VI.J. THE PRESIDENT'S REPORT, TTUHSC.—Chairman Brown called on Acting President Cavin who presented the President's Report, included herewith as Attachment No. 9.

VI.K. CHANCELLOR'S REPORT.—Chairman Brown called on Chancellor Smith who presented the Chancellor's Report, included herewith as Attachment No. 10.

VI.L. CHAIRMAN'S ANNOUNCEMENTS.—There were no Chairman's announcements at this meeting.

VI.M. ADJOURNMENT.—Regent Nancy Jones moved that the meeting be adjourned. Chairman Brown adjourned the meeting at approximately 8:03 p.m.

INDEX OF ATTACHMENTS

Attachment 1	TTU Budget Adjustments for the period April 1, 2002 through June 30, 2002
Attachment 2	TTUS Amendments to Chapter 09, *Regents' Rules* (Investments, Endowments, and Income Producing Lands)
Attachment 3	TTUS Report on the Office of Facilities Planning and Construction projects
Attachment 4	TTU Report on the Natural Science Research Laboratory
Attachment 5	TTUHSC Report on rural health initiatives
Attachment 6	TTUHSC Report on the School of Medicine
Attachment 7	TTUS Report on Strategic Planning
Attachment 8	TTU President's report
Attachment 9	TTUHSC President's report
Attachment 10	TTUS Chancellor's report

I, Ben Lock, the duly appointed and qualified Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University System Board of Regents meeting on August 8, 2002.

Ben Lock
Secretary

Seal

TEXAS TECH UNIVERSITY – BOARD APPROVAL ITEMS
(April 1, 2002 – June 30, 2002)

NO.	ACTIVITY	SOURCE OF FUNDS OTHER	SOURCE OF FUNDS INCOME	EXPENSE	REMARKS
BOARD APPROVAL:					
HC08632	Reese Center	$338,221		$338,221	Transfer funding from purchased and manufactured utilities to assist with increased cost at the Reese Center
RR00603	Faculty Salaries Reserve	906,106		906,106	Transfer funding from various state sources to assist with summer school funding
HC10858	Arena Settlement	673,434		673,434	Close all accounts in fund 3722 (Arena Contractual Settlements) and move the funding to fund 0362 (Arena Settlement)
LM00731	Arena Settlement	2,300,000		2,300,000	Budget revenue in the Arena Settlement account
HC08627	Building Maintenance – Reim Projects		300,000	300,000	Budget additional sales and service revenue and associated expenses
SH00072	Cultural Activities Fee		600,000	600,000	Budget fee income associated with the Cultural Activities Fee
SH00071	Texas Tech University – Reserve for E & G Budget		12,470,058	12,470,058	Budget revenue from the sale of an easement for the Marsha Sharp Freeway
HC01008	Lump Sum Vacation	275,000		275,000	Transfer funding from the Texas Tech Assistance program in order to supplement the Lump Sum Vacation program
HC11269	Institutional Tuition – Educational and General	450,000		450,000	Transfer funding from the Summer School Reserve account to assist with the summer school program
W10712	Pigskin Classic		1,620,000	300,000	Establish budget for the Pigskin Classic (Texas Tech vs. Ohio State) ((Per GAAP, Revenue is being recognized during Fiscal Year 2002 even though funds will not be received until Fiscal Year 2003))

Proposed amendments to Chapter 09, *Regents' Rules* (Investments, Endowments, and Income Producing Lands):

(1) Amend Section 09.01.7.h., Authorized investments – eligible investment pools, by striking subparagraph (2)(d), as follows:

h. Eligible investment pools are authorized investments:
========

(2) To maintain eligibility, the investment pool must furnish the following:

(a) investment transaction confirmations; and

(b) a monthly report that contains, at a minimum, the following:

i. the types and percentage breakdown of securities in which the pool is invested;

ii. the current average dollar-weighted maturity of the pool, based on the stated maturity date;

iii. the current percentage of the pool's portfolio in investments that have stated maturities of more than one year;

iv. the book value versus the market value of the pool's portfolio, using amortized cost valuation;

v. the size of the pool;

vi. the number of participants in the pool;

vii. the custodian bank that is safekeeping the assets of the pool;

viii. a listing of daily transaction activity of the TTU system;

ix. the yield and expense ratio of the pool;

x. the portfolio managers of the pool; and

xi. any changes or addenda to the offering circular.

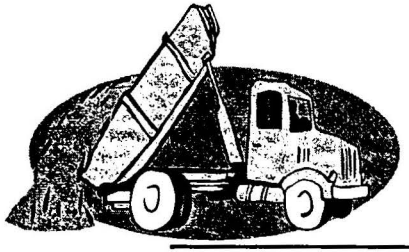
(c) In addition to the eligibility requirements discussed above, the investment pool must mark its portfolio to market daily and, to the extent reasonably possible, stabilized at a $1 net asset value. If the ratio of the market value of the portfolio divided by the book value of the portfolio is less than 0.995 or greater than 1.005, portfolio holdings shall be sold by the pool as necessary to maintain the ratio between 0.995 and 1.005. Further, the investment pool must be continuously rated no lower than AAA or AAA-m or at an equivalent rating by at least one nationally recognized rating service.

~~(d) The eligible investment pool for the TTU system is TexPool.~~

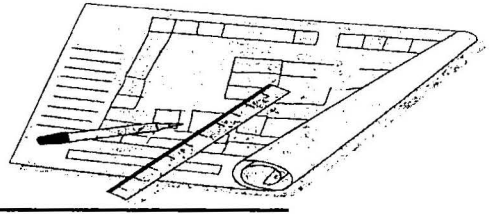
(2) Amend Section 09.02.11, Asset Allocation, paragraph a, as follows:

a. To achieve the goal and objectives of the LTIF, the fund's assets may be invested into four categories: an equity component, a real estate investment trust component, an alternative asset class component, and a fixed-earnings component. The LTIF shall be diversified both by asset class and, within asset classes, by economic sector, industry, and market capitalization (size). The purpose of diversification is to limit the specific risk associated with any single security or class of securities. The asset allocation of the LTIF shall be structured as follows:

Type of securities	Target	Range
Equity	~~61%~~ 53%	~~40-80%~~ 30-60%
Domestic Large Cap	~~36%~~ 21%	~~20-50%~~ 10-30%
Domestic Mid Cap	6%	5-10%
Domestic Small Cap	~~12%~~ 11%	10-15%
International	~~13%~~ 15%	~~10-15%~~ 10-20%
Real Estate Investment Trust	7%	5-15%
Alternative Asset Class	~~10%~~ 30%	~~10-20%~~ 15-34%
Hedge Funds	15%	10-17%
Private Equity	15%	5-17%
Fixed Earnings	~~22%~~ 10%	~~20-40%~~ 10-30%
Cash	-	0-10%



Dirt and Dust Report
Projects Under Construction
August 2002

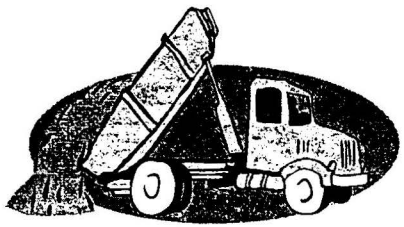


TTU

Project	Cost	Status	Completion Date
Jones Stadium Stage IIA	$51,900,000	Under Construction	August 2003
Football Training Facility	$11,000,000	Under Construction	July 2003
Student Union Bldg. Expansion/Renov.	$38,000,000	Under Construction	June 2003/October 2004
Experimental Sciences Building	$36,997,000	Under Construction	July 2004
Flint Avenue Parking Facility	$11,500,000	Under Construction	August 2002
Golf Course	$9,100,000	Under Construction	June 2003
Horn/Knapp Fire Suppression	$3,600,000	Under Construction	August 2002
Admin. Bldg. Roof Repairs	$850,000	Under Construction	May 2003
English-Philosophy & Education	$46,199,000	Substantially Complete	August 2002
Jones Stadium Stage I	$22,000,000	Substantially Complete	September 2001
Tennis Softball Complex	$3,449,830	Substantially Complete	September 2001
Bonfire-Phase II & III	$398,687	Substantially Complete	July 2002
Marquee	$352,817	Substantially Complete	August 2002
TOTAL	$235,347,334		

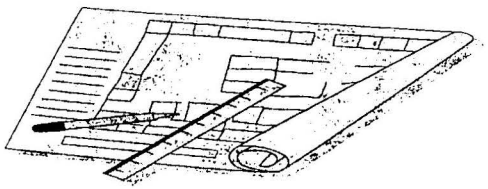
HSC

Project	Cost	Status	Completion Date
HSC Academic Classroom Bldg.	$15,400,000	Under Construction	August 2003
HSC Synergistic Center	$2,300,000	Under Construction	October 2002
Amarillo Academic/Clinic Facility	$23,319,252	Substantially Complete	April 2002
TOTAL	$41,019,252		
GRAND TOTAL	**$276,366,586**		



Dirt and Dust Report

Projects In Design
August 2002

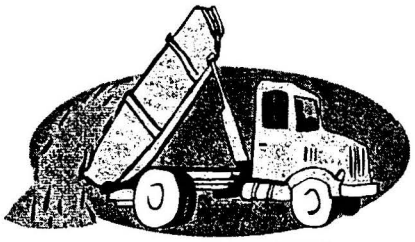


TTU

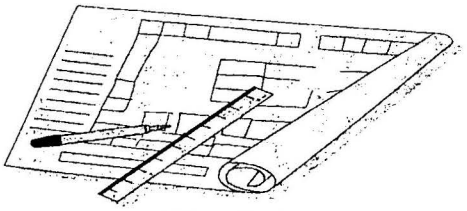
Project	Cost	Status	Completion Date
Marsha Sharp Center for Student Athletes	$4,100,000	Design in Progress	December 2003
Animal and Food Sciences Facility	$17,000,000	Design in Progress	November 2004
Admin Building Stone Repair	$950,000	Design in Progress	TBD
Texas Tech Parkway	$9,237,000	Design in Progress	TBD
Marsha Sharp Freeway [TxDOT Project]	TBD	Design in Progress	2007+
Golf Clubhouse/Team Facility	$2,200,000	Programming in Progress	TBD
Business Administration Bldg.	$50,000,000	Programming in Progress	TBD
Student Wellness Center	$8,500,000	Programming in Progress	TBD
Art Program Relocation	$2,500,000	Programming in Progress	TBD
TOTAL	$94,487,000		

HSC

Project	Cost	Status	Completion Date
HSC El Paso Third Floor Addition	$8,900,000	Design in Progress	November 2004
HSC El Paso Hydronic Pipe Replacement	$1,500,000	Design in Progress	November 2004
HSC Clinical Tower Research Center	$33,747,550	Programming Complete	June 2005
HSC El Paso Research Facility I	$38,500,000	Design in Progress	July 2005
TOTAL	$82,647,550		
GRAND TOTAL	**$177,134,550**		



Dirt and Dust Report
Projects In Development
August 2002



TTU

Project	Cost	Status	Completion Date
Residence Hall Fire Protection	$7,000,000	Planned	TBD
Hulen/Clement Dining Facility Renovation	$4,400,000	Planned	TBD
Museum Davies Addition	$3,000,000	Planned	TBD
Museum NSRL Expansion	$4,100,000	Planned	TBD
Rec. Center New Pool	$3,800,000	Study Complete	TBD
Retirement Village	TBD	Planned	TBD
Advanced Research Center	$50,000,000	Planning Budget Approved	TBD
Art Building Renovation	$5,000,000	Deferred	TBD
Health Exercise & Sports Science Bldg.	$4,000,000	On Hold	TBD
College of Fine & Performing Arts	$40,000,000	On Hold	TBD
Performing Arts Center	$40,000,000	On Hold	TBD
Child Care Center	$2,000,000	On Hold	TBD
Dairy Barn Renovation/Relocation	$2,000,000	Planned	TBD
TOTAL	$165,300,000		

HSC

Project	Cost	Status	Completion Date
Amarillo Clinic Renovation	$2,900,000	Planning Budget Approved	TBD
HSC Campus Infrastructure Improvement	$5,000,000	Planning in Progress	June 2005
HSC Roof Replacement	$2,000,000	Planned	TBD
TOTAL	$9,900,000		
GRAND TOTAL	**$175,200,000**		

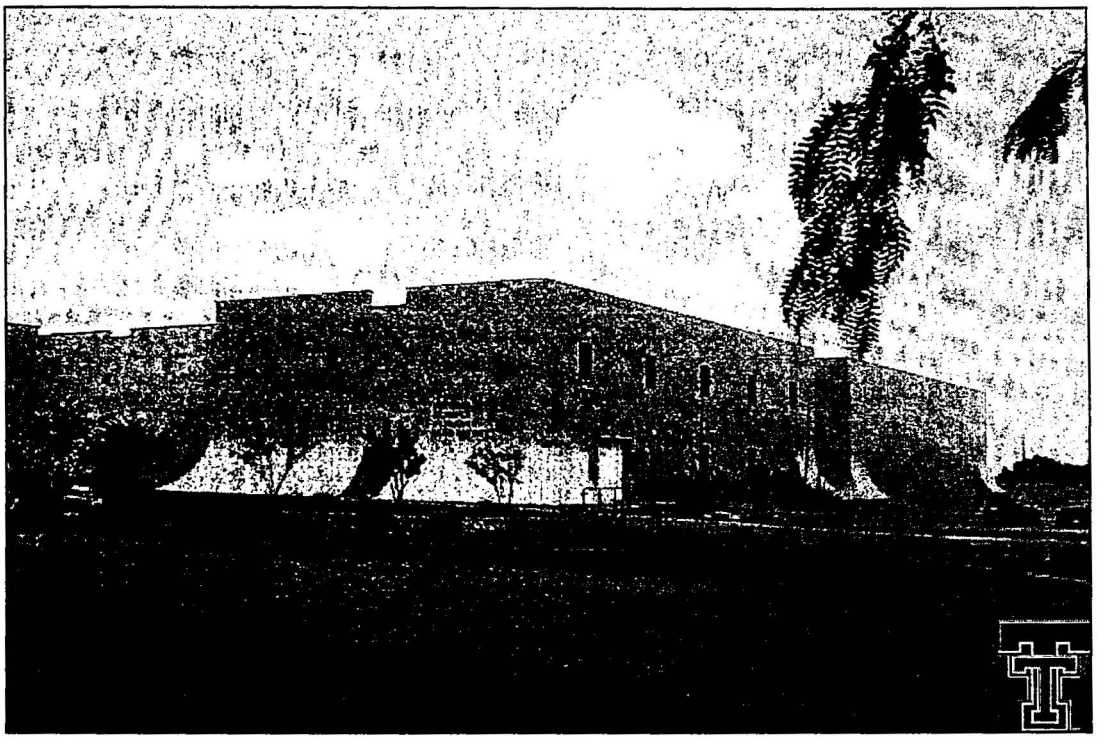
NATURAL
SCIENCE
RESEARCH
LABORATORY

Robert J. Baker

Director

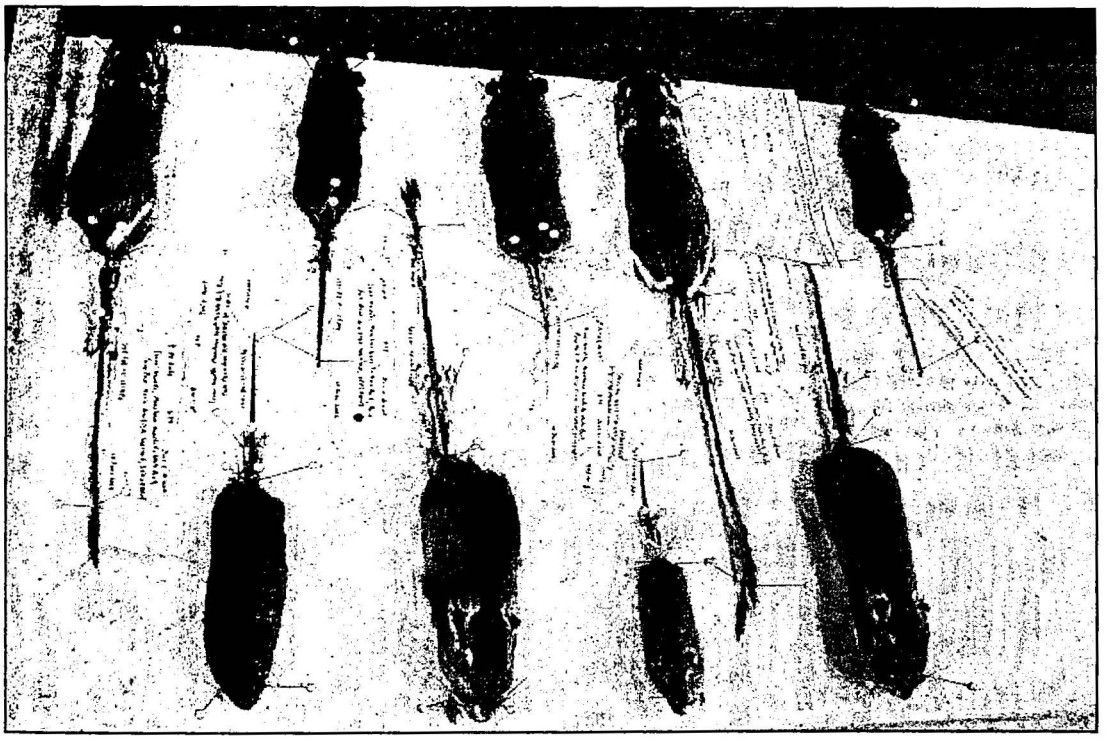
NSRL: A subdivision of the Texas Tech Museum

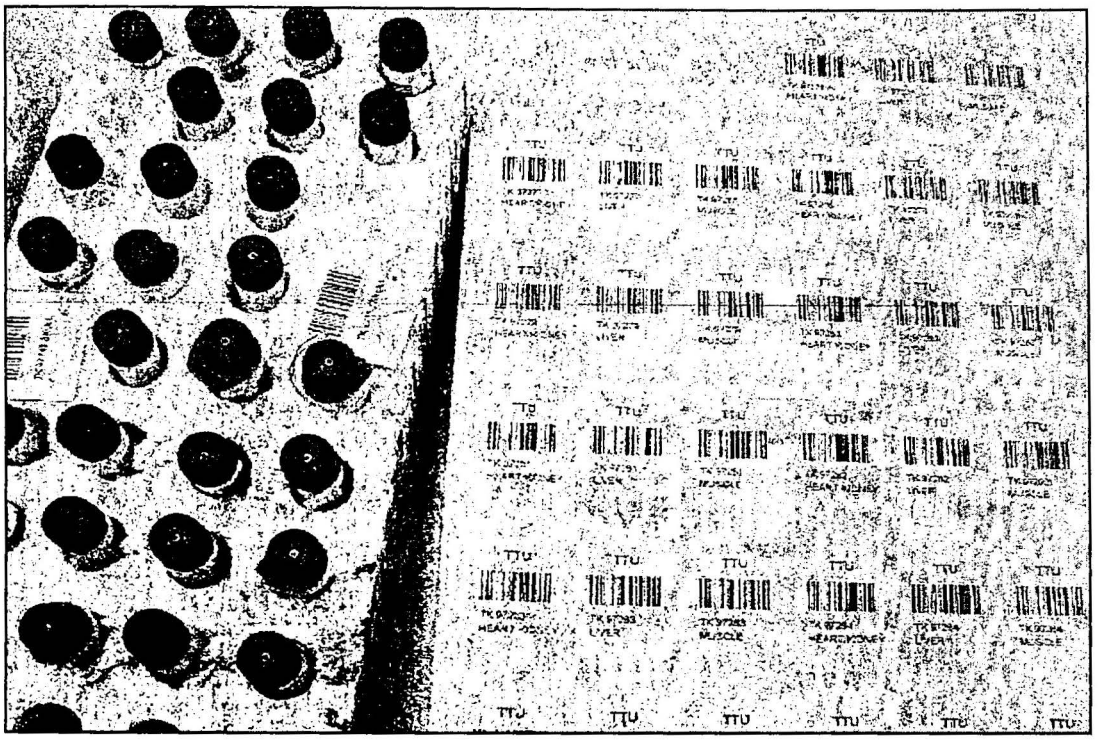
What is the NSRL?



- **NSRL is museum collections.**
- **Director of NSRL reports to Director of TTU Museum.**
- **Physically part of TTU Museum**

- **Museum collections of higher vertebrates**
- **100,000 mammals**
- **Frozen tissues (valued in millions $$)**





NSRL collections are accredited by

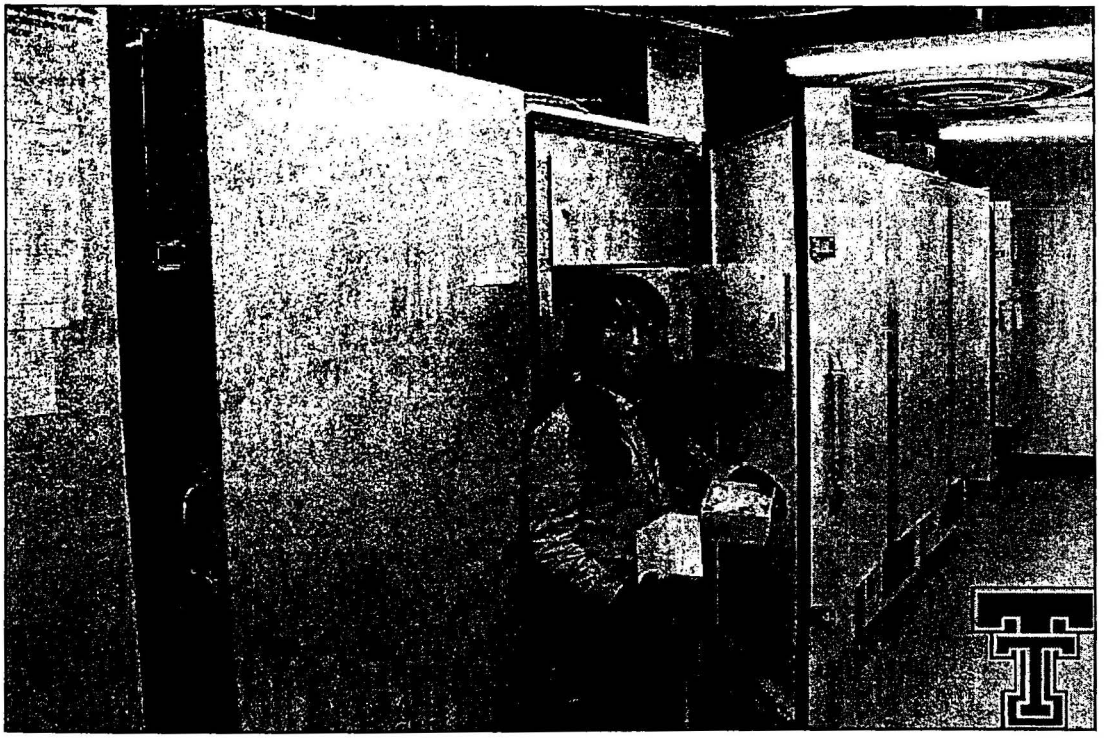
- **American Association of Museums**
- **American Society of Mammalogists.**

The bottom line:

The NSRL is a museum.

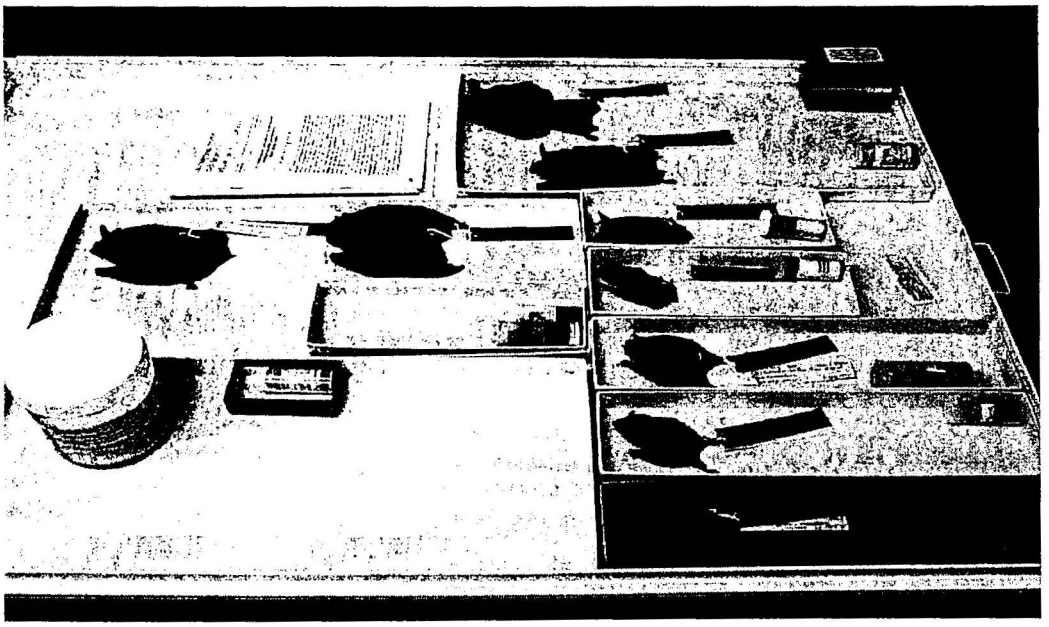
What does the NSRL do for Texas Tech?

- **Educational Resource**
  - **Museum Science**
  - **Ph.D. and M.S. dissertations (150+)**
  - **Medicine**
  - **Chornobyl**
  - **Public Outreach**
  - **Visiting Scientists**



Research

- Biodiversity
- Zoonosis (Hantavirus, Rabies, etc.)
- Natural History
- Library of the History of Life



International Excellence

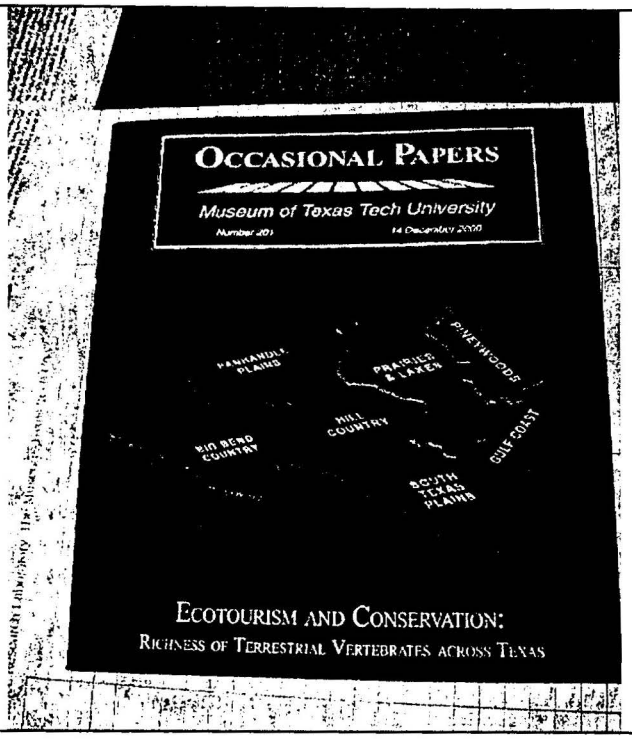
- Greater amount of recognition than any other museum based mammalogy program in the world:
- Awards
  - Faculty (3 Horn Professors)
  - Presidents of professional societies

- Success of graduates
  - Harvard
  - Duke Medical School
  - Yale Medical School
  - Purdue
  - University of Texas
  - Texas A&M
  - Texas Tech
  - Penn State
  - University of New Mexico
  - Oklahoma State
  - Los Alamos National Laboratory
  - Etc., Etc.

Scholarly Productivity

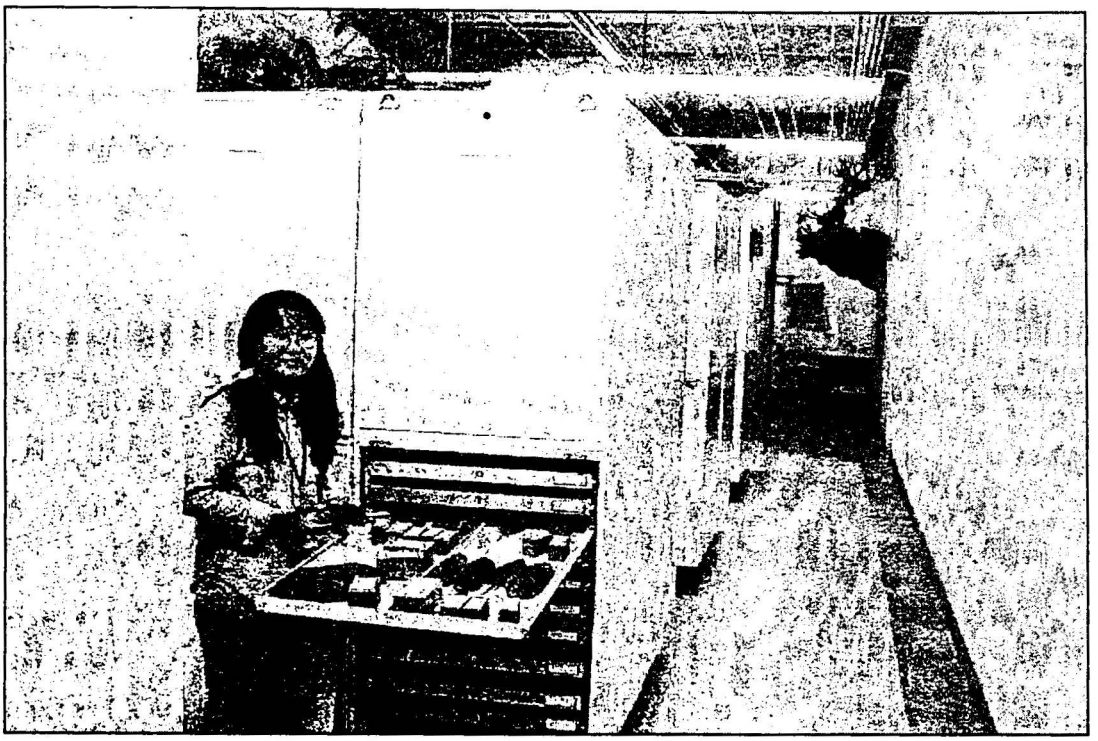
- Books
- Thousands of refereed publications in national and international journals
- New ideas and theories in Biology and Museum Science
- Technological Advances
- Websites

- NSRL (TTU Museum) publishes three series of journals that are museum based.
  - Museology
  - Occasional Papers of the Museum
  - Special Publications of the Museum
- Distributed world-wide



Why is it important to expand the NSRL?

- Current space is absolutely stuffed
- Opportunity to build on the International and scholarly success
- Future consortia with Federal and State agencies



Current and Recent Students

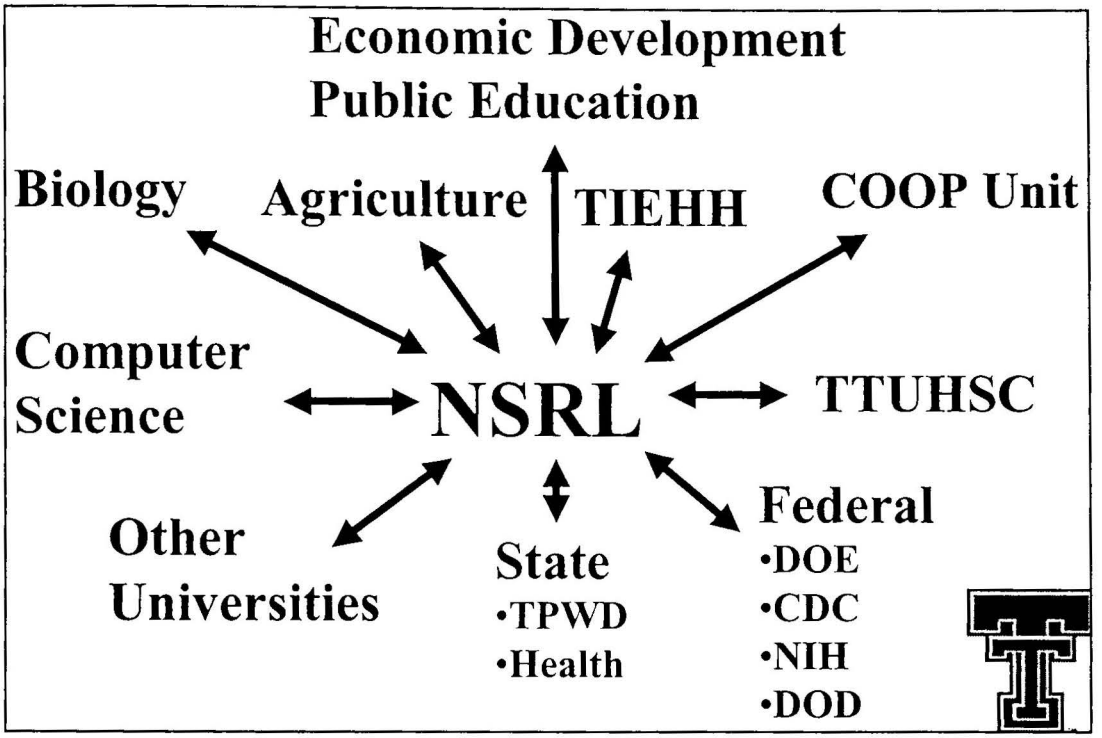
- Belize
- Colombia
- Ecuador
- Korea
- Japan
- Mexico
- Peru
- South Africa
- Ukraine
- Uruguay
- Zimbabwe

Expansion will...

- Double the available space
- Permit us to leverage NSF for cases and equipment
- Acquire orphan collections

What will expansion mean for Texas Tech?

- Tech has unique strengths associated with the NSRL. It will be possible to build the quality of research and educational program that is the best in the nation.


Economic Development
Public Education
Biology
Agriculture
TIEHH
COOP Unit
Computer Science
NSRL
TTUHSC
Other Universities
State
•TPWD
•Health
Federal
•DOE
•CDC
•NIH
•DOD

Texas Tech University Health Sciences Center

Office of Rural and Community Health

Rural Health Support and Education Initiative

Educational Pipeline

Area Health Education Center. TTUHSC has partnered with Hale County Hospital Authority to open an Area Health Education Center in Plainview, Texas. The Center targets the health education needs of the 21 South Plains counties surrounding Hale County, encourages K-12 students to enter health careers, and coordinates rural education activities for college undergraduates and health professions students.

Mentor and Preceptor Program. This program reimburses the travel-related expenses incurred by TTUHSC medical, nursing, pharmacy and allied health students during their rural clinical education experiences.

Educational Grant/Stipends. This program includes recurring and one-time stipends for rural TTU undergraduate and TTUHSC students who are committed to pursuing health care careers in rural Texas.

Summer Academies. Support is provided for college students from rural communities to attend a Premedical Academy that helps prepare them for applying to and succeeding in medical school. The Pre-Health Professional Academy supports rural students who intend to pursue degrees in nursing, allied health, or pharmacy.

Rural Health Professions Student Organization. This organization will facilitate interdisciplinary interaction with particular attention to the roles of each health profession in rural health care, as well as provide opportunities for learning through service and career development.

Rural Practitioner Support

Rural Fellowship for Primary Care Physicians. This program funds a fellowship at the TTUHSC Amarillo campus for a board-eligible family practice physician. The fellowship provides additional training necessary for rural practice. Upon completion of the fellowship, the physician establishes a practice in a rural Texas community.

Continuing Education for Rural Practitioners. Rural physicians and pharmacists participate in courses at TTUHSC to enhance clinical practice skills.

Telemedicine. A pilot telepharmacy program is being developed as a collaborative project between the TTUHSC School of Pharmacy and a private rural physician. A grant application has been submitted to connect 17 rural hospitals to the TTUHSC telemedicine system.

Research/Monitoring

Survey of Rural Children. A phone survey has been completed regarding childhood injuries and childhood asthma in West Texas. Data analysis of this survey is underway. A follow-up survey regarding participation in available health plans is being developed.

Rural Economic Development/Health Impact. A collaborative project is underway with UT School of Public Health, Center for Rural Health Initiatives, and TTUHSC to study issues of economic development and rural health. A grant application has been submitted to USDA for project funding.

Office of Rural and Community Health, TTUHSC, 3601 4th Street MS 6232, Lubbock, TX, 79430. Phone: (806) 743-1338 Fax: (806) 743-4510

TTUHSC

School of Medicine
&
Graduate School of Biomedical Sciences

Status Report

Richard V. Homan, M.D., Dean

August 8, 2002
Lubbock

Status Report

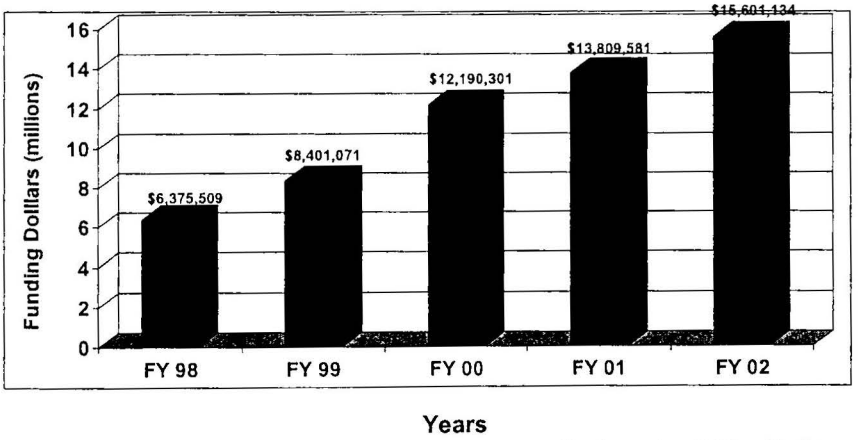
- Research Awards/Activity
- Accreditation Overview
- Financial Snapshot
- Admissions Office
- Campus Highlights/Issues
- El Paso Campus Development

TTUHSC

Research Awards/ Activity

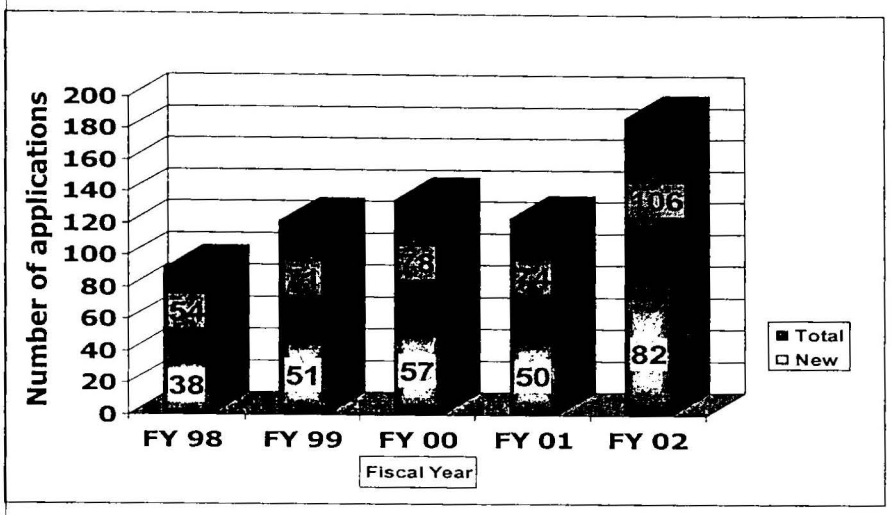
School of Medicine
Graduate School of Biomedical Sciences

Total Research Awards



School of Medicine
Graduate School of Biomedical Sciences

SOM NIH Applications



School of Medicine
Graduate School of Biomedical Sciences

Areas of Focused Research

- Underserved communities
  - Border Health
  - Rural Health
- Cancer
- Diabetes
- Geriatric Medicine
- Clinical Trials

School of Medicine
Graduate School of Biomedical Sciences

TTUHSC

Accreditation Overview

School of Medicine
Graduate School of Biomedical Sciences

LCME

- LCME site visit March 10-14, 2002
- Full 7 year accreditation
- Strengths
- Areas of Non-Compliance
- Reporting Format
- Progress reports requested/timeline

School of Medicine
Graduate School of Biomedical Sciences

Joint Commission

on Accreditation of Healthcare Organizations

- JCAHO site visit June 25-27, 2002
- Full 3 year accreditation – clinical services
- Summary score = 89
- Strengths
  - Excellent physician care
  - High quality support staff
- Type 1 Recommendations (Improvement)
  - Patient education
  - Aggregated data
  - Coordinated environmental security (safety, security, biohazards)

School of Medicine
Graduate School of Biomedical Sciences

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Financial Snapshot

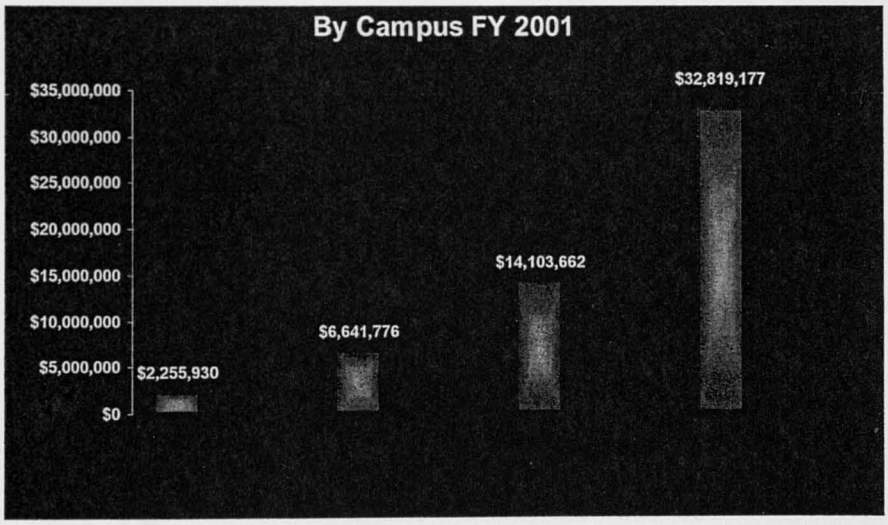
School of Medicine
Graduate School of Biomedical Sciences

Financial Snapshot

- Overall financial status is good
- Variable campus performance
- Disparate funding allocation

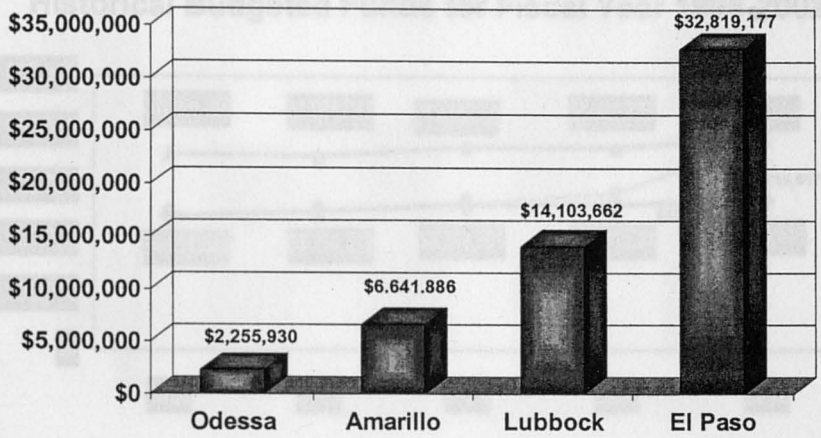
School of Medicine
Graduate School of Biomedical Sciences

Fund Balances



School of Medicine
Graduate School of Biomedical Sciences

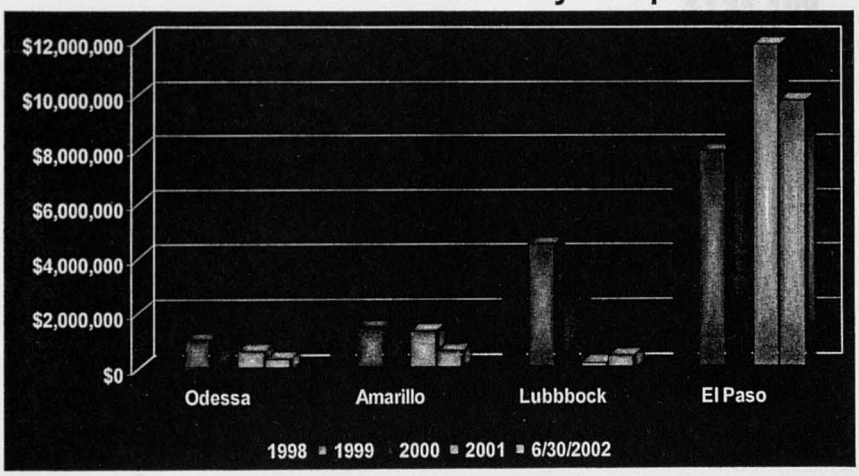
Fund Balances



School of Medicine
Graduate School of Biomedical Sciences

Fund Balances

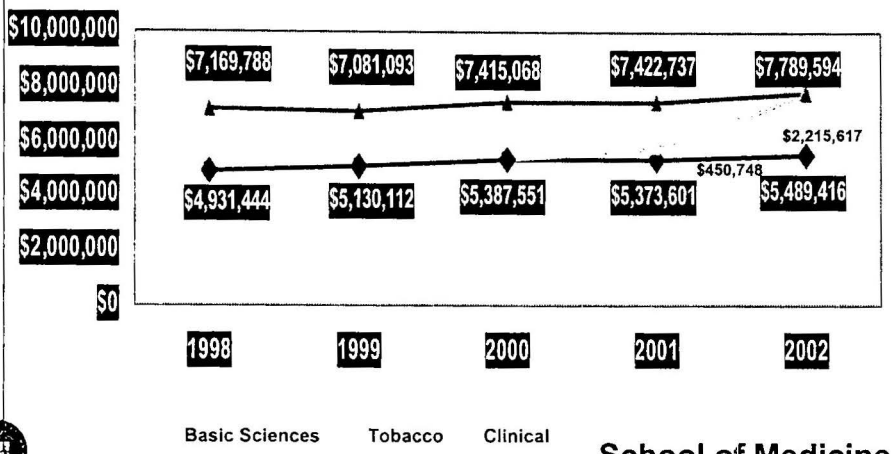
MPIP Fund Balances By Campus



School of Medicine
Graduate School of Biomedical Sciences

Comparison of Basic Sciences and Clinical Department Faculty Salaries

Historical Budgeted Funds for Fiscal Year 1998-2002



School of Medicine
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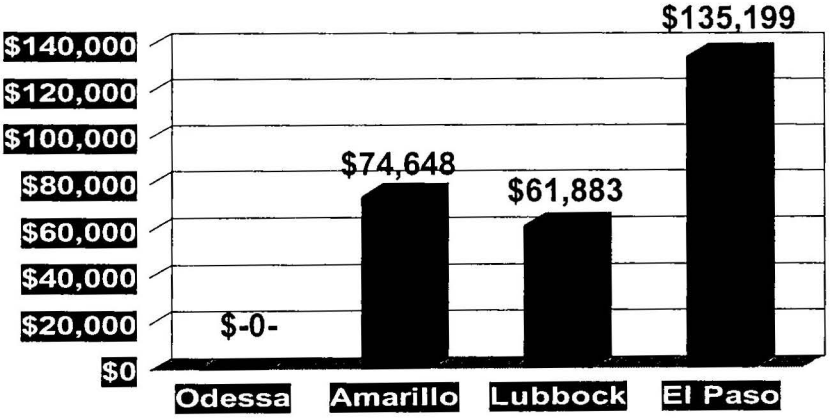
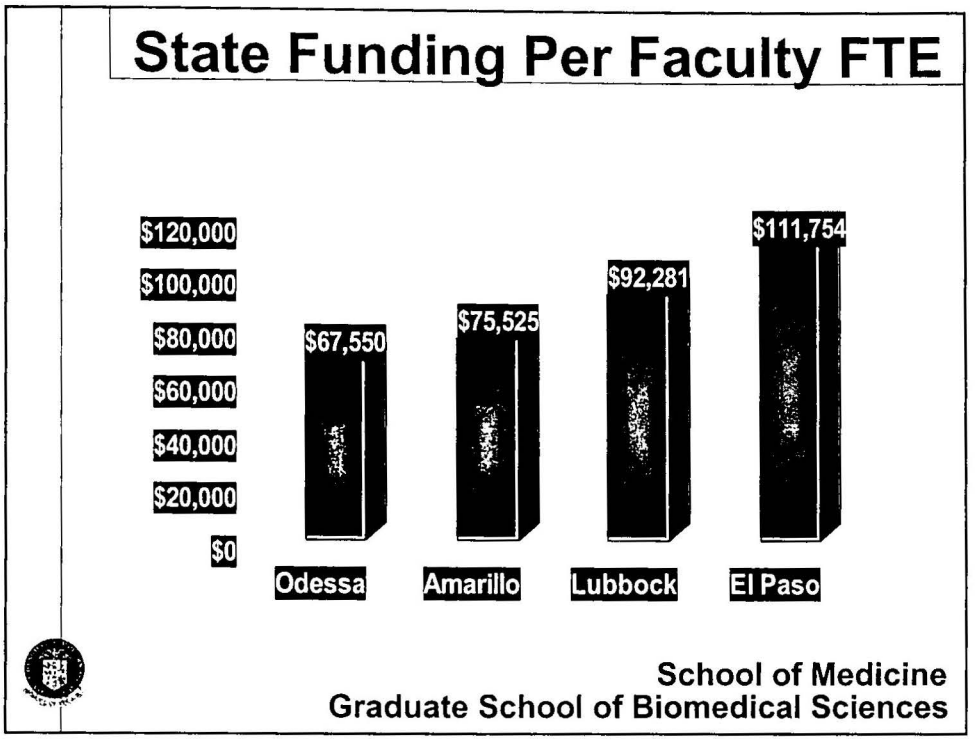
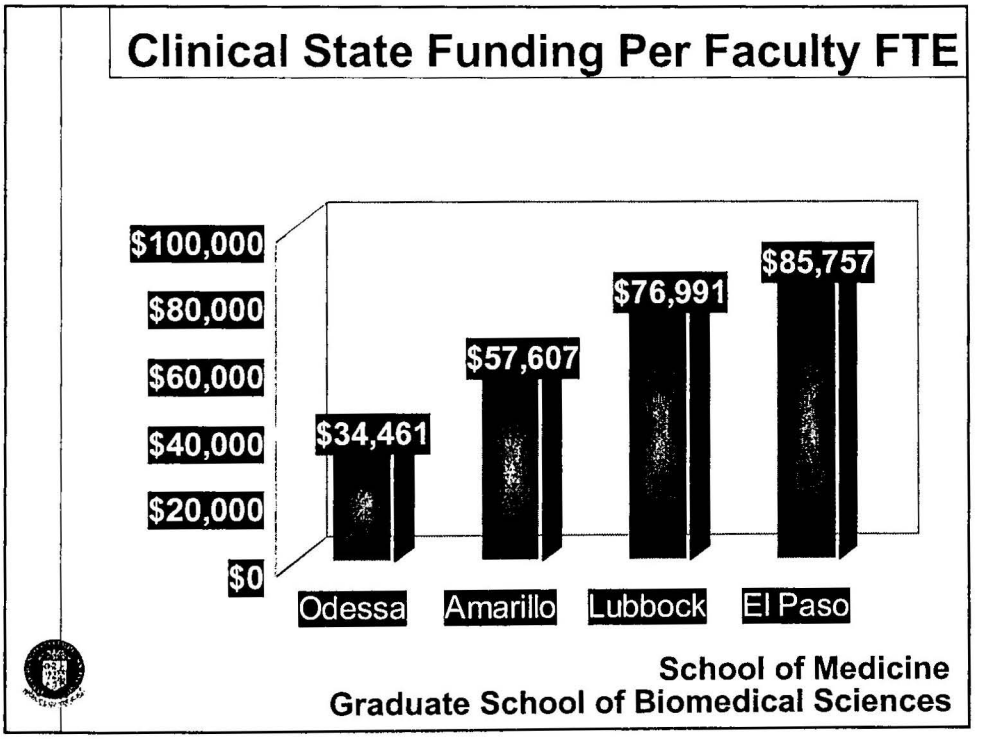
State Funding Per Student

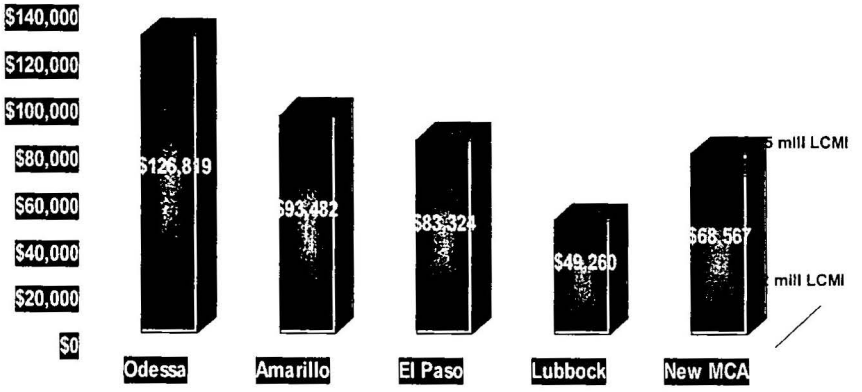


School of Medicine
Graduate School of Biomedical Sciences


State Funding Per Faculty FTE
$120,000
$100,000
$80,000
$60,000
$40,000
$20,000
$0
$67,550
$75,525
$92,281
$111,754
Odessa
Amarillo
Lubbock
El Paso
School of Medicine
Graduate School of Biomedical Sciences


Clinical State Funding Per Faculty FTE
$100,000
$80,000
$60,000
$40,000
$20,000
$0
$34,461
$57,607
$76,991
$85,757
Odessa
Amarillo
Lubbock
El Paso
School of Medicine
Graduate School of Biomedical Sciences

MCA Funding Per Faculty FTE 2001



School of Medicine
Graduate School of Biomedical Sciences

Strategies to Improve Lubbock Financial Status

- New Master Coordinating Agreement with UMC
  - Incremental $3.5 – 5.0 Million/year
  - Divestiture of Radiology
  - Support of Pediatric Subspecialties
- Management of departmental finances
- Cap on Basic Science funding
- Increase extramural funding

School of Medicine
Graduate School of Biomedical Sciences

TTUHSC

Admissions Office

School of Medicine
Graduate School of Biomedical Sciences

Graduate School

of Biomedical Sciences

- 2002 Fall Enrollment
- 64 STUDENTS:
  - 3 MD/Ph.D. students
  - 22 Masters students
  - 39 Doctoral students

School of Medicine
Graduate School of Biomedical Sciences

Admissions Office

FY 2001-2002

Number of applicants	1,988
Number of positions offered	143
Average GPA	3.6
Average MCAT	29

- Class expansion to 140 students/year by 2004

School of Medicine
Graduate School of Biomedical Sciences

JAMP Program

- Joint Admission Medical Program
- 10% of student places reserved for participants
- Designed for economically disadvantaged Texans
- Successful applicants receive multiple benefits
- Program is partially funded by state

School of Medicine
Graduate School of Biomedical Sciences

Summer Premedical Program

- 6 week enrichment program for disadvantaged undergraduate students
- Program includes:
  - Intense MCAT review
  - Writing/public speaking courses
  - Shadowing physicians
  - Study skills development
- Students live on TTU campus
- 18 students participated summer 2002

School of Medicine
Graduate School of Biomedical Sciences

TTUHSC

Campus Highlights Issues/Challenges

School of Medicine
Graduate School of Biomedical Sciences

Odessa Campus Highlights

- New Dermatology clinic in collaboration with TTU Lubbock
- Acquired land for expansion
- Development of clinical site for 3rd & 4th year medical students
- Administration reorganization
- Relationship with University of North Texas

School of Medicine
Graduate School of Biomedical Sciences

Odessa Campus Issues/Challenges

- Expansion of infrastructure to accommodate clinical clerkship
- Balance town/gown tensions

School of Medicine
Graduate School of Biomedical Sciences

Amarillo Campus Highlights

- New office/clinical facility May 2002
- Women's Health and Research Institute
- Collaboration with Harrington Cancer Center - stem cell transplant & clinical cancer services
- Geriatric and OB fellowships
- NIH grants in cancer research

School of Medicine
Graduate School of Biomedical Sciences

Amarillo Campus Issues/Challenges

- Improve research infrastructure
- Seek state and federal support for agricultural medicine center

School of Medicine
Graduate School of Biomedical Sciences

Lubbock Campus Highlights

- Clinical ambulatory tower
- Class expansion
- Geriatric curriculum implementation
- Garrison Center
- Clinical diabetes center
- Development of NCI Cancer Institute

School of Medicine
Graduate School of Biomedical Sciences

Lubbock Campus Issues/Challenges

- Achieving financial solvency
- Rebuilding hospital/medical school relationship
- Development of Clinical Trials Office
- Implementation of LCME recommendations

School of Medicine
Graduate School of Biomedical Sciences

El Paso Campus
Highlights

- $40M research building
- Renovation of 3rd floor
- Tobacco & line item funding
- Financially secure
- Strong political/local support

School of Medicine
Graduate School of Biomedical Sciences

El Paso Campus
Issues/Challenges

- Four year medical school planning initiative
  - Coordinating Board Proposal
  - Internal Task Force Planning Committee
  - LCME Consultation Fall 2002
- Legislative support
  - $40 million classroom/ library/ anatomy lab building
  - $5.1 million for Basic Science buildup

School of Medicine
Graduate School of Biomedical Sciences

TechStar
Critical Success Factors and Definitions for Strategic Goal Areas

GROWTH	Enrollment - TTU	TTU Fall enrollment as reported to THECB
	Weighted Semester Credit Hours - TTU	TTU Fall Weighted Semester Credit Hours as reported to THECB
	Enrollment – TTUHSC	TTUHSC Fall enrollment as reported to THECB
	Expenditures – TTU	TTU fiscal year current fund expenditures
	Expenditures – TTUHSC	TTUHSC fiscal year current fund expenditures
	Endowment – System	Dollar value of endowment at close of fiscal year
	Funds Raised – System	Dollar value of Horizon Campaign funds raised in fiscal year per CASE
	Scholarship Expenditures – System	Fiscal year systemwide scholarship expenditures
	Research Expenditures – System	Fiscal year systemwide all funds research expenditures
	Per Faculty Research Expenditures – System	Fiscal year systemwide all funds research expenditures divided by systemwide tenured/tenure track FTE total for same period

DIVERSITY	Minority Enrollment – System	Minority students as percentage of systemwide Fall enrollment
	Female Enrollment – System	Female students as percentage of systemwide Fall enrollment
	Minority Faculty – System	Minority faculty as percentage of systemwide faculty count
	Female Faculty – System	Female faculty as percentage of systemwide faculty count
	Minority Staff – System	Minority staff as percentage of systemwide staff count
	Female Staff – System	Female staff as percentage of systemwide staff count
	Minority Professionals – System	Minority professional staff as percentage of systemwide professional staff count
	Female Professionals – System	Female professional staff as percentage of systemwide professional staff count
	Minority Executives – System	Minority executive staff as percentage of systemwide executive staff count
	Female Executives – System	Female executive staff as percentage of systemwide executive staff count

TechStar
Critical Success Factors and Definitions for Strategic Goal Areas

PEOPLE	Retention Rate – TTU	TTU annual retention rate
	Graduation Rate – TTU	TTU annual six-year graduation rate
	Graduation Rate – TTUHSC	TTUHSC institutional graduation rate
	Patient First Scorecard	TBD
	Medical Care Provided	Fiscal year gross value of care provided through MPIP

PARTNERSHIPS	New Transfers – TTU	Annual count of new undergraduate transfers to TTU from other institutions of higher education
	Educational Affiliates – TTUHSC	Annual count of affiliated sites at which TTUHSC students/residents work towards terminal credentials
	Corporate Giving – System	Cumulative systemwide corporate giving

RECOGNITION	Applications Count – TTU	Annual total of applications to TTU degree programs
	Applications Count – TTUHSC	Annual total of applications to TTUHSC degree programs
	Website Visits – System	Fiscal year systemwide cumulative count of hits on identified websites
	Endowment Rank – System	Endowment Rank per NACUBO
	Alumni – System	Fiscal year cumulative count of System alumni
	Alumni Donors – System	Fiscal year systemwide headcount of alumni donors

President's Report
Texas Tech University
Board of Regents Meeting
August 8, 2002

Dr. Schmidly's report was distributed to the board members by student government leaders. A t-shirt designed by Dr. Shonrock and his staff was given to each board member. The t-shirt is packaged to look like a license plate and was used at the Red Raider Camp. A catalog of the medieval frescoes was distributed to the board. The catalog was designed by Margaret Lutherer. The regular report of accomplishments of the university was handed out to the board.

Dr. Schmidly introduced Kelli Stumbo, president of the Texas Tech Student Government Association. Kelli is a senior, public relations/Spanish major from Flower Mound, Texas. Dr. Schmidly introduced Jeremy Brown, internal vice president, who is a senior agricultural/communications major from Lubbock and Leigh Mauer, external vice president, who is a senior history major from Waco. This is an outstanding group of young people and they have done a great job of planning for a great year at Texas Tech.

Kelli Stumbo thanked the board for her opportunity to speak at the meeting. She expressed her excitement about the upcoming year and thanked her fellow officers for their efforts. One item on the agenda for the student senate is improving the relationship between the academic deans and the student senators. They are also working on Raider Gate, which is a student tailgating event. In September, we will be hosting the Big XII conference. Another focus in student government is helping to involve the strategic plan of the university. The student government was established in 1925 and it has grown along with the university. Student government is for the students and by the students. We like the new philosophy of the university of putting students first. This is a great opportunity for the university to gain national and state recognition. The goal of having the student senators serve their constituents is paramount to student government and to Texas Tech University. The Student Government Association requested to be placed on the agenda for the next board meeting in order to present their plans and current student issues.

Dr. Schmidly reported that the opening of the Abilene Center will be on August 22. Anyone wishing to join in the ceremony is welcome.

President's Report
Texas Tech University Health Sciences Center
Board of Regents Meeting
August 8, 2002

Mr. Cavin commended the student leaders and the student body of Texas Tech because year after year, they seem to be able to elect the leaders out of the group and this has been a most outstanding student government organization.

Mr. Cavin asked to exercise a personal request in order to thank Chancellor Smith and each of the members of the board for the confidence they have expressed in naming him as acting president of the Health Sciences Center. He appreciates the confidence they have shown in him. He is humbled and honored by their actions.

Mr. Cavin told a story that he previously shared with the Chancellor's staff about three months ago and it had to do with the fact that he was not personally afforded the opportunity to attend Texas Tech. He was not as fortunate, in his mind, as those individuals who attended Texas Tech. What he has done over the past 15 years of employment here is that he has found a unique love and loyalty for both Texas Tech and the Health Sciences Center. He commits to do whatever is necessary to assist this organization in meeting its mission. He has been in this position for three months and so far things are going quite well. One thing he has done is to develop a great rapport with the Health Sciences Center chief financial officer. He and I see eye-to-eye on every issue. Sometimes I do question why so much of his work is on my desk. Mr. Cavin appreciates the deans, the vice presidents, and the majority of the Health Sciences Center community that we in turn commit to you that we are going to keep those Texas Tech flags flying proudly until such time as you identify a permanent president for the institution and that person is in place.

For the president's report, Mr. Cavin noted that he wanted to attempt to identify various Health Sciences Center activities since the last meeting of the board as they relate to and advance the five points of the system's strategic plan.

First of all, talking about partnerships—the School of Nursing recently will share in a $2.9 million two-year grant to promote nursing as a profession and to address the critical shortage of nurses around the nation. This is a Department of Labor grant that was actually made to the South Plains Work Force Development Board. However, there is a nursing coalition that consists of the Health Sciences Center School of Nursing, Covenant Health System, the Covenant School of Nursing, South Plains College of Nursing, University Medical Center, and the Lubbock Christian School of Nursing. We are the largest group

in that and we are the only ones in that group as far as the Texas Tech School of Nursing that actually awards advanced degrees. This $2.9 million grant is going to run through the Health Sciences Center and be subcontracted to those other entities. We in turn keep $1.7 million and the rest is subgrants to the other institutions. It will provide more than $1 million in nursing scholarships for both undergraduate and graduate nursing. Of that $1 million, $600,000 will be for the Health Sciences Center; the other $400,000 for the other institutions. It will also provide nine additional faculty members and two recruiters for nursing. Of those nine faculty members, four will be here at the Health Sciences Center and the recruiters will be here at the Health Sciences Center. So, I commend the dean of the nursing school, Dr. Alexia Green, for her efforts in landing this grant.

You just heard Dr. Patti Patterson give her rural health report and she addressed the area health education center that we just opened on June 13 in Plainview. This was done in conjunction with the Hale County Hospital Authority. The Authority is still there even though the hospital is closed. The School of Nursing has been invited as a result of an identified need, or demand, in the Hill Country to participate with Texas Tech University in that Hill Country initiative. The intent will be to offer bachelor and master of science in nursing degrees through distance learning and as this progresses we in turn probably will bring this back to you as an agenda item at the next board meeting.

Under growth, we are expecting another record enrollment in the fall of 2002. If we go back a year ago, the Health Sciences Center head count was 1,788 students. We anticipate probably about 1,950. Most of that growth is in the School of Allied Health. This is very positive news especially since this is a base period for funding for the next biennium. Most of that growth is a result of some the new degree programs that you have approved over the past year due to the changing environment. Mr. Cavin commended the deans for identifying the societal demands and designing the new curriculum that is necessary in order to meet those demands. As an example, over the last year the board approved several programs in Allied Health. Just this summer we enrolled our first class of students in the Masters of Science in Molecular Pathology, the Master of Science in Rehabilitation Sciences and Doctor of Science in Physical Therapy. In the fall we will be enrolling our first set of students in a Bachelor of Science in Curriculum Support Systems Management, which was a degree program that was just approved by the Coordinating Board at its last meeting.

Under people, at one of the board's recent meetings, a report was presented from the Student First Committee. The Health Sciences Center has an initiative that is called People First. This was a committee that was appointed by then President Smith and this was done about a year ago in the summer of 2001. It was to study ways to advance the human resource capital at the Health Sciences Center. That group held public hearings at all four of our campuses. They deliberated on the recommendations for a period of about 10 months from August 2001 to May 2002. They issued a report in May consisting of 38

recommendations. Management responded to all 38 points and the very vast majority of those recommendations were accepted. The implementation team is now in the process of overseeing this overall implementation. This was very positive for most of our employees for several reasons. Number one: they were asked for their opinions. Number two: what they saw then was that many of those opinions actually made it in the form of recommendations by the People First committee. Number three: they saw an immediate management response and most of that being positive to their recommendations. Now they are actually seeing some of those changes being implemented. With the board's permission, Mr. Cavin requested that the People First committee attend a future board meeting and present a report about their activities.

Another initiative identified earlier was Patient First. The School of Medicine as a component of the Patient First kicked off a new endeavor with Press Gainey and Associates. They are one of the leading firms in the nation that does satisfaction-type surveys. They in turn are in the process of doing these surveys to take a look at patient waiting times, employee courtesy, ease of scheduling and things of that nature. Many of our affiliated teaching hospitals have already been using them so a lot of our faculty are already accustomed to the forms, etc. We anticipate the first report in October of 2002. It is going to give us an advantage to be able to compare our campuses and also to compare to similar operations around the nation. We look on this as a positive as it pertains to the Patient First activities.

In diversity, we have a new student organization. This was totally done by our students. It was formed at the end of this past semester called Unity Among Us. It is basically a social organization that crosses all the disciplines within the Health Sciences Center. All too often, we in turn function within our individual cells whether it be medicine, nursing, allied health, etc. This is an inter-disciplinary attempt on the part of the students to produce a positive result.

Under recognition, in the Consent Agenda today under the title of approve employee appointment to a non-elective position, President George W. Bush has appointed Rudy Arredondo, a professor in the Department of Neuropsychiatry, to the president's new Freedom Commission on Mental Health. The attitude there is to examine the treatment of mental health illnesses and develop concrete recommendations for improvements there. In his presentation earlier, Dr. Homan noted the liaison committee on medical education. That body accredits all medical schools in the nation and in Canada. They gave us full accreditation for a seven-year period. Seven years is the maximum accreditation length that medical schools can receive. That is very positive.

Lastly, the nursing school's curriculum in geriatric education has been selected as a first place winner in a national competition with all of the nursing schools in the nation. This is very much an honor that fits nicely with our new initiatives as it pertains to geriatric education.

Chancellor's Report
Texas Tech University System
Board of Regents Meeting
August 8, 2002

Chancellor Smith noted that his report would be brief due to the lateness of the hour. He expressed excitement about the strategic plan, the upcoming fall semester, available academic opportunities and the growing spirit of Texas Tech.