

**TEXAS TECH UNIVERSITY SYSTEM
LUBBOCK, TEXAS**

**MINUTES OF THE BOARD OF REGENTS
OF
TEXAS TECH UNIVERSITY**

SEPTEMBER 1, 2000 THROUGH AUGUST 31, 2001

VOLUME III

TEXAS TECH UNIVERSITY SYSTEM

**MINUTES OF THE BOARD OF REGENTS
OF
TEXAS TECH UNIVERSITY**

AUGUST 10, 2001

TEXAS TECH UNIVERSITY SYSTEM
Lubbock, Texas

Minutes

Board of Regents
August 10, 2001

Friday, August 10, 2001.—The members of the Board of Regents of the Texas Tech University System convened at 9:00 a.m. on Friday, August 10, 2001, in the McInturff Conference Center, Second Floor, Rooms 1 and 2, 602 Indiana Avenue, Lubbock, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were J. Robert Brown, Chairman; Nancy E. Jones, Vice Chairman; Carin Barth; C. Robert Black; E. R. "Dick" Brooks; John W. Jones; David R. Lopez; Brian C. Newby and J. Michael Weiss.

Also participating at the opening of the meeting were John T. Montford, Chancellor; James L. Crowson, Deputy Chancellor for Administration; Elizabeth Haley, Deputy Chancellor for Operations; David Schmidly, President, Texas Tech University; David R. Smith, President, Texas Tech University Health Sciences Center; Pat Campbell, Vice Chancellor and General Counsel; Jim Brunjes, Chief Financial Officer; and Lucy Lanotte, Executive Secretary to the Board of Regents.

- I. CALL TO ORDER.—Chairman Brown announced a quorum present and called the meeting to order.
- II. INTRODUCTIONS AND RECOGNITIONS.—Chairman Brown called on Chancellor Montford for the introductions and recognitions. Chancellor Montford introduced Dr. Meredith McClain, associate professor of German, who was awarded the Lucius Clay Medal by the Wilhelmshaven/Friesland German Association in honor of her work in establishing strong German-American relations; Mr. Russell Crosby, irrigation foreman for the Grounds Maintenance Department, who is serving as the new president of the staff senate; Dr. Robert Sweazy, who has been named vice president of research, graduate studies, technology transfer and economic development, TTU; Mr. Steven Downing, who has been named the new associate athletic director for sports programs; Diana Diaz, a master's student in communications disorders at the Health Sciences Center, who was recently selected for a two-year term to represent Region IX of the National Student Speech-Language-Hearing Association; Dr. Rajinder Koul, associate professor and chair of the department of communication disorders in

the School of Allied Health, TTUHSC, was recognized for his pioneering research work in the area of synthetic speech; and Dr. David Straus, professor in the School of Medicine, was recognized for his groundbreaking work in the area of sick building syndrome. Chancellor Montford also recognized Dr. David Schmidly upon being named by the U.S. Small Business Administration as Small Business Advocate of the Year for the Lubbock area.

- III. RECESS TO EXECUTIVE SESSION.—At approximately 9:10 a.m., at the direction of Chairman Brown, the board recessed and convened in Executive Session as authorized by Chapter 551 of the *Texas Government Code*.
- IV. RECONVENING OF THE BOARD TO OPEN SESSION.—At approximately 12:36 p.m., the board reconvened in open session in the McInturff Conference Center, Second Floor, Rooms 1 and 2, 602 Indiana Avenue, Lubbock, Texas, for the purpose of recessing into Standing Committee Meetings.
- V. RECESS TO STANDING COMMITTEES.—At approximately 12:36 p.m., at the direction of Chairman Brown, the board recessed into meetings of its standing committees, which were conducted sequentially in open session. The Facilities Committee met from approximately 12:36 p.m. until approximately 1:10 p.m. in the McInturff Conference Center, Second Floor, Rooms 1 and 2, 602 Indiana Avenue, Lubbock, Texas; the Academic, Clinical and Student Affairs Committee met from approximately 1:10 p.m. until approximately 1:45 p.m. in the McInturff Conference Center, Second Floor, Rooms 1 and 2, 602 Indiana Avenue, Lubbock, Texas; and the Finance and Administration Committee met from approximately 1:45 p.m. until approximately 2:50 p.m. in the McInturff Conference Center, Second Floor, Rooms 1 and 2, 602 Indiana Avenue, Lubbock, Texas;
- VI. RECONVENING OF THE BOARD TO OPEN SESSION.—At approximately 2:50 p.m. on Friday, August 10, the board reconvened in open session in the McInturff Conference Center, Second Floor, Rooms 1 and 2, 602 Indiana Avenue, Lubbock, Texas, to consider items as a board and in the Committee of the Whole.
- VI.A. APPROVAL OF MINUTES.—Regent Barth moved that the minutes of the board meetings held on May 11, 2001, June 28, 2001, and July 9, 2001 be approved. Regent John Jones seconded the motion, and the motion passed unanimously.

VI.B. COMMITTEE OF THE WHOLE

Chairman Brown announced that for the purpose of facilitating action on the items to be considered, Vice Chair Nancy Jones would preside over the Committee of the Whole.

1. Regent Nancy Jones called on Deputy Chancellor Crowson who presented the item regarding approval of the Consent Agenda and acknowledgment of review of the Information Agenda. Regent Nancy Jones moved that the Consent Agenda be approved. The motion was seconded and passed unanimously. The following are the Minute Orders approved by this motion:

- a. TTU: Approve leaves of absence.—The board approved the following leaves of absence that had been approved administratively by the Office of the President and the Office of the Chancellor.

Leave without pay for Liliana Beltran, assistant professor, College of Architecture, for the period September 1, 2001 through August 31, 2002. The purpose of this leave is to complete on-going research regarding Energy Conservation during the current Energy Crisis in California. This leave will be taken in Berkeley, California.

Leave without pay for Jaime Cardenas-Garcia, professor, College of Engineering, for the period September 1, 2001 through May 31, 2002. During the fall 2001 this leave will be taken as developmental and for the spring 2002 an official leave of absence is requested to continue the research. The purpose of this leave is to develop, evaluate and test a novel single-measurement optical technique for determining the two-dimensional anisotropic elastic constants of anisotropic solids. This leave will be taken in College Park, Maryland.

Leave without pay for James Dunyak, associate professor, College of Arts and Sciences, for the period September 1, 2001 through August 31, 2002. The purpose of this leave is to take a temporary research position at MITRE, a federal contract research and development center. This will develop his expertise in telecommunications. This leave will be taken in Bedford, Massachusetts.

Leave without pay for Stephen Saideman, assistant professor, College of Arts and Sciences, for the period September 1, 2001

through May 31, 2002. Professor Saideman received an International Affairs Fellowship to work in the Department of Defense. This will enhance research, teaching, future grant opportunities, and knowledge of policy process as well as in his work area, *ethnic conflict*. This leave will be taken in Washington, DC.

Leave with pay for James Watkins, professor, College of Architecture, for the period January 16, 2002 through May 31, 2002. The purpose of this leave is to be an artist-in-residence in Hong Kong and also to continue research in Raku, with lectures in Mainland China in the cities of Shiwan and Jingdezhen. This leave will be taken in Hong Kong, China.

- b. TTU: Approve conferral of degrees for the August 11, 2001 commencement.—The board approved the conferral of degrees for the August 11, 2001 commencement upon all candidates who had completed requirements for degrees since the last official commencement and who were certified by the appropriate faculties, deans and registrar of Texas Tech University as having met all requirements of the degree as indicated by the official printed commencement program of August 11, 2001, as approved administratively by the Office of the President and the Office of the Chancellor.
- c. TTUHSC: Approve finding of fact necessary for dual employment.—The board made the findings of fact necessary for the dual employment of Harold W. Hughes, M.D., assistant professor in the Department of Internal Medicine, El Paso, as a consultant to the University of Texas at El Paso beginning August 11, 2001 through completion of the research project, with compensation at the amount of \$125 per hour, as approved administratively by the Office of the President and the Office of the Chancellor.

The board found that (i) Dr. Hughes' consulting position at the University of Texas at El Paso will be of benefit to the state of Texas and Texas Tech University Health Sciences Center ("TTUHSC") by furthering the development of clinical research in cooperation with TTUHSC and the University of Texas at El Paso; and (ii) his consulting appointment will not conflict with his position of employment at TTUHSC, as the positions are complimentary in scope of expertise and have no overlapping time requirements.

- d. TTU and TTU System Administration: Approve delegation of signature authority.—The board approved delegation of signature authority, which request had been approved administratively by the Office of the President and the Office of the Chancellor:
- (1) To authorize the Chancellor to designate officers and employees of the Texas Tech University System Administration and Texas Tech University to approve all travel of employees of the Texas Tech University System Administration and Texas Tech University, except to countries outside the United States other than United States possessions, Canada and Mexico, provided that such travel contributes to the mission of the university and is in accordance with current travel regulations and who may further delegate their authority, effective September 1, 2001, and to continue until August 31, 2002, or until such time as they are separated from the Texas Tech University System or assigned other responsibilities, which ever comes first.
 - (2) To authorize the Chancellor to designate officers and employees of the Texas Tech University System Administration and Texas Tech University to approve official travel reimbursement from State appropriations and all other funds for officers and employees of Texas Tech University System Administration and Texas Tech University provided that the purpose of the travel and reimbursement for such are in accordance with state travel regulations, other statutory requirements, or other action promulgated by this board, effective September 1, 2001, and to continue until August 31, 2002, or until such time as they are separated from the Texas Tech University System or assigned other responsibilities, whichever comes first.
 - (3) To authorize the Chancellor to designate officers and employees of the Texas Tech University System Administration and Texas Tech University to approve and pay all accounts covering expenditures for state-appropriated funds and all other university-controlled funds, effective September 1, 2001, and to continue until August 31, 2002, or until such time as they are separated from the Texas Tech University System or assigned other responsibilities, which ever comes first.

- (4) To sign checks drawn on the revolving fund and all other checking accounts of the university in any depository bank, except the University's Cashier's Account, effective September 1, 2001 and to continue until August 31, 2002, or until such time as they are separated from the Texas Tech University System or assigned other responsibilities, and further provided that any mechanically signed check of \$25,000 or more shall be reviewed and manually signed by one of the employees listed who may sign:

David R. Smith, M.D., Interim Chancellor
Jim Brunjes, Chief Financial Officer
David J. Schmidly, President
Lynda Gilbert, Vice President for Fiscal Affairs
Gloria J. Hale, Assistant Vice President for
Human Resources
Charlie L. Stallings, Assistant Vice President
for Fiscal Affairs
David M. Brusewitz, Comptroller
Carole Wardroup, Director of Financial Accounting
and Reporting
Ted W. Johnston, Director of Grants and Accounting
Deana Miller, Assistant Director of Financial
Accounting and Reporting

- (5) To sign and/or countersign cashier's checks drawn on the university's Cashier's Account, effective September 1, 2001, and to continue until August 31, 2002 or until such time as they are separated from the Texas Tech University System or assigned other responsibilities, whichever comes first and further provided that any mechanically signed check of \$25,000 or more be reviewed and manually signed by one of the employees listed who may sign or countersign:

Employees who may sign or countersign:

David R. Smith, M.D., Interim Chancellor
Jim Brunjes, Chief Financial Officer
David J. Schmidly, President
Lynda Gilbert, Vice President for Fiscal Affairs
Gloria J. Hale, Assistant Vice President for
Human Resources
Charlie L. Stallings, Assistant Vice President
for Fiscal Affairs
David M. Brusewitz, Comptroller

Carole Wardroup, Director of Financial
Accounting and Reporting
Ted W. Johnston, Director of Grants and
Contracts Accounting
Deana Miller, Assistant Director of Financial
Accounting and Reporting

Employees who may countersign only:

James E. Meiers, Director of Student Business
Services

- (6) To authorize transfer by wire or other means, of funds between Texas Tech University System Administration and Texas Tech University depositories, effective September 1, 2001, and to continue until August 31, 2002, or until such time as they are separated from the Texas Tech University System or assigned other responsibilities, whichever comes first.

Employees who may authorize or counter-authorize:

David R. Smith, M.D., Interim Chancellor
Jim Brunjes, Chief Financial Officer
Charles D. Wall, Assistant Chief Financial
Officer for Cash Management and Investments
Winnie Long, Manager, Cash Management
David J. Schmidly, President
Lynda Gilbert, Vice President for Fiscal Affairs
Charlie L. Stallings, Assistant Vice President
for Fiscal Affairs
David M. Brusewitz, Comptroller
Carole Wardroup, Director of Financial
Accounting and Reporting

- (7) To authorize and approve the sale, purchase and transfer of Stocks, bonds, and other securities which are owned or controlled by the Texas Tech University System Administration and Texas Tech University provided such action is approved by any two of the individuals listed below, effective September 1, 2001, and to continue until August 31, 2002, or until such time as they are separated from the Texas Tech University System or assigned other duties or responsibilities:

David R. Smith, M.D., Interim Chancellor

Jim Brunjes, Chief Financial Officer
Charles D. Wall, Assistant Chief Financial Officer
for Cash Management and Investments
Winnie Long, Manager, Cash Management
David J. Schmidly, President
Lynda Gilbert, Vice President for Fiscal Affairs
Charlie L. Stallings, Assistant Vice President
for Fiscal Affairs
David M. Brusewitz, Comptroller

However, for all instruments contributed to the university, one of the two required signatures must be from one of the following:

William G. Wehner, Vice Chancellor for
Institutional Advancement
Greg Teeter, Legal Counsel for Institutional
Advancement

- e. TTUHSC: Approve delegation of signature authority.—The board approved delegation of signature authority in accordance with the following requests approved administratively by the Office of the President and the Office of the Chancellor:

The request, in accordance with *Texas Administrative Code*, Title 34, Part 1, Chapter 5, Subchapter F, Rule §5.61:

To authorize the Chancellor to designate officers and employees of the Health Sciences Center to approve and pay all documents covering expenditures for state-appropriated funds and all other Health Sciences Center-controlled funds, effective September 1, 2001, and to continue until August 31, 2002, or until such time as they are separated from the Health Sciences Center or assigned other responsibilities, whichever comes first.

The request, in accordance with corporate bank policy:

- (1) To sign checks drawn on all checking accounts of the Health Sciences Center in any depository bank effective September 1, 2001, and to continue until August 31, 2002, or until such time as they are separated from the Texas Tech University System or assigned other responsibilities, and further provided that any mechanically signed check of

\$25,000 or more shall be reviewed and manually signed by one of the employees listed who may sign:

David R. Smith, M.D., President and Interim Chancellor
James L. Crowson, Deputy Chancellor for Administration
Jim Brunjes, Chief Financial Officer
Elmo M. Cavin, Vice President for Fiscal Affairs
Michael Crowder, Associate Vice President for Business Affairs
Douglas Moore, Director of Accounting Services
Tom Downen, Accounting Manager
Celeste Kulinski, Accounting Manager
Susan Snead, Accounting Manager

- (2) To authorize transfer, by wire or other means, of funds between Texas Tech University Health Sciences Center depositories, effective September 1, 2001, and to continue until August 31, 2002, or until such time as they are separated from the Texas Tech University System or assigned other responsibilities, whichever comes first.

Employees who may authorize or counter-authorize:

David R. Smith, M.D., President and Interim Chancellor
Jim Brunjes, Chief Financial Officer
Charles D. Wall, Assistant Chief Financial Officer for Cash Management and Investments
Elmo M. Cavin, Vice President for Fiscal Affairs
Michael Crowder, Associate Vice President for Business Affairs
Douglas Moore, Director of Accounting Services
Lynda Gilbert, Vice President for Fiscal Affairs, TTU
Charlie L. Stallings, Assistant Vice President for Business Affairs, TTU
David M. Brusewitz, Comptroller, TTU
Carole Wardroup, Director of Financial Accounting and Reporting, TTU
Winnie Long, Manager of Cash Management, TTU

The request, in accordance with Section 09.01.5, *Regents' Rules*:

To authorize and approve the sale, purchase and transfer of stocks, bonds, and other securities which are owned or controlled by the Health Sciences Center provided such action is approved by any two of the individuals listed below,

effective September 1, 2001, and to continue until August 31, 2002, or until such time as they are separated from the Texas Tech University System or assigned other duties or responsibilities, whichever comes first:

David R. Smith, M.D., President and Interim Chancellor
Jim Brunjes, Chief Financial Officer
Charles D. Wall, Assistant Chief Financial Officer for Cash
Management and Investments
Elmo M. Cavin, Vice President for Fiscal Affairs
Michael Crowder, Associate Vice President for Business Affairs
Douglas Moore, Director of Accounting Services
Lynda Gilbert, Vice President for Fiscal Affairs, TTU
Charlie L. Stallings, Assistant Vice President for Business
Affairs, TTU
David M. Brusewitz, Comptroller, TTU

However, for all instruments contributed to the Health Sciences Center, one of the two required signatures must be from one of the following:

William G. Wehner, Vice Chancellor for Institutional
Advancement
Greg Teeter, Legal Counsel for Institutional
Advancement

- f. TTU: Approve budget adjustments for the period April 1, 2001 through June 30, 2001.—The board approved budget adjustments for the period April 1, 2001 through June 30, 2001, included herewith as Attachment No. 1, as approved administratively by the Office of the President and the Office of the Chancellor.
- g. TTU: Approve management of an endowment by the Student Managed Investment Fund class.—The board approved management and investment of the funds in the Marketing Alumni Professorship Endowment by the students enrolled in the Student Managed Investment Fund ("SMIF") class in the College of Business Administration as approved administratively by the Office of the President and the Office of the Chancellor.

The addition of this endowment of \$350,000 brings the total monies managed through SMIF to approximately \$2 million.

Regent Nancy Jones then moved that the board acknowledge its review of the Information Agenda as follows:

Information Agenda

Information is provided as required by Section 01.01.6.b(2)(c), *Regents' Rules*

- (1) TTU and TTUHSC: Summary of Revenues and Expenditures by Budget Category, FY 2001, per Section 01.01.8.c(3)(f), *Regents' Rules*: All actual expenditures will be reviewed by the Finance and Administration Committee annually and provided as information.
 - (a) TTU: Report dated May 31, 2001 for fiscal year 2001
 - (b) TTUHSC: Report dated May 31, 2001 for fiscal year 2001
- (2) TTUHSC: Budget Adjustments per Section 07.04.5.a(3), *Regents' Rules*: In an emergency, adjustments of more than \$250,000 may be approved by either the chair of the board or chair of the Finance and Administration Committee with subsequent notification to the board at the next regular board meeting as an information item.
 - (a) Budget of fund balance for the construction of new patient, faculty and staff parking lots at the Lubbock HSC campus (approved by Mr. Dick Brooks, Chair of the Board of Regents Finance and Administration Committee on 5/11/01); \$463,440; Auxiliary Funds; and
 - (b) Budget of fund balance for the asbestos abatement related to the Ophthalmology relocation project and the construction of the F. Marie Hall Synergistic Center (approved by Mr. Dick Brooks, Chair of the Board of Regents Finance and Administration Committee on 5/11/01); \$331,650; Unexpended Plant Funds.
- (3) TTUHSC: School of Medicine Faculty Employment Contracts per Section 07.12.4.c, *Regents' Rules*: "Approval of the president is required for faculty employment contracts greater than \$100,000 per annum. A list of all faculty employment contracts greater than \$100,000 per annum will be provided to the board as an information item at the next board meeting."
 - (a) Aikins, Noble L., M.D., Assistant Professor/NTT; Anesthesiology, El Paso; 6/15/01-8/31/02; \$123,000;
 - (b) Alexov, Maria, M.D., Assistant Professor/NTT; Internal Medicine, Odessa; 8/1/01-8/31/02; \$120,000;
 - (c) *Bohannon, William T., M.D., Assistant Professor/TT; Surgery, Lubbock; 8/1/01-8/31/01; \$200,000;
 - (d) Freeman, III, Dudley E., M.D., Instructor/NTT; Ob/GYN, Amarillo; 7/1/01-8/31/02; \$130,000;
 - (e) *Hughes, Jason A., M.D., Assistant Professor/NTT, Emergency Medicine, El Paso; 7/15/01-8/31/01; \$135,000;
 - (f) Jenkins, Marjorie, M.D., Assistant Professor/NTT; Internal Medicine/Ob/Gyn, Amarillo; 6/14/01-8/31/02; \$125,000;
 - (g) *Kennedy, Ronald, Ph.D., Professor & Chair/Tenured; Microbiology, Lubbock; 5/1/01-8/31/01; \$170,000;

- (h) *Mydur, Thippeswamy, M.D., Instructor/NTT; Anesthesiology, Lubbock; 5/1/01-8/31/01; \$150,000
- (i) *Palafox, David, M.D., Assistant Professor/NTT; Emergency Medicine, El Paso, 5/1/01-8/31/01; \$127,342;
- (j) Saldivar, Salvador, M.D., Instructor/NTT; Obstetrics & Gynecology, El Paso; 7/15/01-6/30/02; \$120,000;
- (k) *Simpkins, Cuthbert O., M.D., Associate Professor/TT; Surgery, Lubbock; 6/1/01-8/31/01; \$185,000;
- (l) *Smith, Steven L., M.D., Assistant Professor/NTT; Internal Medicine, Lubbock; 6/18/01-8/31/01; \$135,000
- (m) *Urtubey, Adriana, M.D., Assistant Professor/NTT; Internal Medicine, El Paso; 7/1/01-8/31/01; \$118,000

*Faculty contracts may be automatically renewed in FY 2002.

The motion was seconded and passed unanimously.

2. TTUS: Approve appointment of members to the Board of Directors of Texas Tech Foundation, Inc.—Regent Nancy Jones called on Deputy Chancellor Crowson who presented the item regarding the appointment of the following to the Board of Directors of Texas Tech Foundation, Inc.:

Terms beginning September 1, 2001 and ending August 31, 2004:
Ed Benninger, Alan D. Brown, Leonard Childress, Todd Cowan, Craig Dearden, Curtis Griffith, David Hirschfeld, Edith Kidd, Jerry V. Smith, and Tom Wheat.

Terms beginning September 1, 2001 and ending August 31, 2002:
Bernard Harris and Lee Pfluger.

Regent Nancy Jones moved that the board approve the appointments. The motion was seconded, and passed unanimously.

3. TTU and TTUHSC: Approve amendments to the Four-Year Capital Projects Plan and establishment of a Five-Year Capital Projects Plan.—Regent Nancy Jones called on Deputy Chancellor Crowson who presented the item to approve amendments to the Four-Year Capital Projects Plan and the establishment of a Five-Year Capital Projects Plan. Mr. Crowson noted that the appendices to the Five-Year Capital Projects Plan would serve as the MP-1 Report to the Coordinating Board. Regent Nancy Jones moved that the board approve the amendments, included herewith as Attachment No. 2. The motion was seconded, and passed unanimously.
4. TTU and TTUHSC: Approve and authorize submission of the Facilities Construction and Deferred Maintenance Master Plan (Five-Year Campus Master Plan MP-1 through MP-4 Reports).—Regent Nancy Jones called on

Deputy Chancellor Crowson who presented the item to approve and authorize the submission of the Facilities Construction and Deferred Maintenance Master Plan (also known as the Five-Year Campus Master Plan Update) for the Texas Tech University System (the "System") to the Texas Higher Education Coordinating Board ("THECB") as the approved Master Plan for the System and to authorize the Office of the Chancellor to adapt the Five-Year Campus Master Plan as necessary to meet Coordinating Board instructions that may be received after this meeting but prior to the submission deadline.

Mr. Crowson noted that instructions were received for the October 15 submission on August 3, 2001, after the agenda had been prepared and mailed to the board. The new instructions indicated that because the General Appropriations Act adopted by the 77th Legislature requires that the Higher Education Coordinating Board and the Bond Review Board eliminate redundant reporting, a consolidation of the information from the MP-1 with the Capital Plan Report of the Bond Review Board will replace the current MP-1. This report will be submitted in Spring 2002.

Regent Nancy Jones moved that the board approve and authorize submission of the Facilities Construction and Deferred Maintenance Plan, Five-Year Campus Plan MP-1 (Five-Year Capital Projects Plan) in the Spring of 2002, and the MP-2 (Total Accumulated Deferred Maintenance), MP-3 (Proposed Deferred Maintenance), and MP-4 (Completed Deferred Maintenance), for TTU and TTUHSC, respectively, included herewith as Attachment No. 3 by October 15, 2001. The motion was seconded, and passed unanimously.

5. TTUS: Approve amendments to the Lubbock Campus Master Plan.—
Regent Nancy Jones called on Deputy Chancellor Crowson who presented the item to approve amending the campus land use plan, a component of the Campus Master Plan documents, per the approximate allocations of the following acreage, as indicated on the map included herewith as Attachment No. 4:

Ground Maintenance Nursery	20 acres
Student Recreational Fields	34 acres
Park and Ride Facility	14 acres
Fire Station	1.3 acres
Retirement Village	37 acres
Credit Union	3 acres
Agricultural Science Research Land	71 acres
Golf Course	272 acres

Regent Nancy Jones moved that the board approve the amendments. The motion was seconded, and passed unanimously.

6. TTUS: Report of the Investment Advisory Committee and approve selection of a fixed income (high yield capability) investment manager and an international equity growth investment manager.—Regent Nancy Jones called on Regent Barth who presented the report of the Investment Advisory Committee, included herewith as Attachment No. 5, and the committee's recommendation that Loomis Sayles be retained as a fixed income (high yield capability) manager and Oechsle International Advisors be retained as the international equity growth manager.

Regent Nancy Jones moved that the board accept the report of the Investment Advisory Committee and approve the selection Loomis Sayles as of the fixed income (high yield capability) investment manager and Oechsle International Advisors as the international equity growth investment manager. The motion was seconded, and passed unanimously.

7. TTUS: Report of the Investment Advisory Committee and approve selection of an investment advisor/counsel.—Regent Nancy Jones called on Regent Barth who presented the report of the Investment Advisory Committee, included herewith as Attachment No. 5, and the committee's recommendation that Dennis Hammond and Associates be retained as investment advisor/counsel for the Texas Tech University System.

Regent Nancy Jones moved that the board accept the report of the Investment Advisory Committee and approve the selection of Dennis Hammond and Associates as investment advisor/counsel. The motion was seconded, and passed unanimously.

Regent Barth further noted that the Investment Advisory Committee had also requested that a review of the System's investment policies be conducted and recommendations be presented to the board at the November board meeting.

8. TTUS: Approve increase to the commercial paper program.—Regent Nancy Jones called on Deputy Chancellor Crowson who presented the item to approve the adoption of the following resolution:

RESOLUTION APPROVING THE ISSUANCE OF BOARD OF REGENTS OF TEXAS TECH UNIVERSITY SYSTEM REVENUE FINANCING SYSTEM COMMERCIAL PAPER NOTES, SERIES A, IN A PRINCIPAL AMOUNT NOT TO EXCEED \$100,000,000 AT ANY ONE TIME OUTSTANDING, IN ACCORDANCE WITH THE TERMS OF THE FIFTH SUPPLEMENTAL RESOLUTION TO THE MASTER RESOLUTION ESTABLISHING THE REVENUE FINANCING SYSTEM UNDER THE AUTHORITY

AND RESPONSIBILITY OF THE BOARD OF REGENTS OF TEXAS TECH UNIVERSITY; AUTHORIZING THE EXECUTION OF AGREEMENTS TO PROVIDE REQUIRED LIQUIDITY RELATING TO THE COMMERCIAL PAPER NOTES; AND TAKING ADDITIONAL ACTIONS RELATING THERETO

WHEREAS, on November 7, 1997, the Board of Regents (the "Board") of Texas Tech University System (the "System") adopted the "Fifth Supplemental Resolution to the Master Resolution Establishing the Revenue Financing System Commercial Paper Program and Approving and Authorizing Instruments and Procedures Relating Thereto" (the "Fifth Supplement"); and

WHEREAS, the Fifth Supplement authorized the issuance of Commercial Paper Notes in an aggregate principal amount not to exceed \$100,000,000 at any one time outstanding; provided, that Commercial Paper Notes shall not be issued and outstanding at any one time in excess of \$50,000,000 in principal amount unless (i) the Board adopts a resolution specifically approving the issuance of Commercial Paper Notes in excess of \$50,000,000 and (ii) there is provided liquidity in support of the principal amount of Commercial Paper Notes authorized to be issued in excess of \$50,000,000 in an amount not to exceed (A) the maximum principal amount of Commercial Paper Notes then authorized to be at any one time outstanding and (B) interest on such principal amount for 270 days calculated at the rate of 15% per annum; and

WHEREAS, on January 22, 1998, the Texas Bond Review Board approved the issuance of Commercial Paper Notes in an amount not to exceed \$100,000,000 outstanding at any one time, with the stipulation that university officials notify the Texas Bond Review Board in writing of authorization from the Board to increase the amount of Commercial Paper Notes outstanding and the liquidity facility in support thereof from \$50,000,000 to \$100,000,000; and

WHEREAS, the Board desires to permit the issuance of Commercial Paper Notes in an amount not to exceed \$100,000,000 outstanding at any one time; and

WHEREAS, Morgan Guaranty Trust Company of New York (the "Bank") currently is providing liquidity in support of the Commercial Paper Notes pursuant to the terms of Liquidity Agreements dated as of May 15, 2000, between the Board and the Bank (the "Original Liquidity Agreements"); and

WHEREAS, to provide liquidity support for the Commercial Paper Notes in the amount herein authorized to be issued and outstanding at any one time, the Board and the Bank desire to enter into two liquidity agreements to provide the level of liquidity support that is required under the terms of the Fifth Supplement;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF REGENTS OF TEXAS TECH UNIVERSITY SYSTEM, THAT:

Section 1. The findings set forth in the recitals to this Resolution are hereby incorporated and made a part of this Resolution. All capitalized terms not defined in this Resolution shall have the meanings given said terms in the Fifth Supplement.

Section 2. The issuance of Commercial Paper Notes in an amount not to exceed \$100,000,000 outstanding at any one time under the terms of the Fifth Supplement is hereby authorized and approved.

Section 3. The execution of the two separate Liquidity Agreements between the Board and the Bank, in substantially the form attached hereto and made a part hereof for all purposes, is hereby authorized and approved.

Section 4. For all purposes of the Fifth Supplement, it is hereby declared that the Liquidity Agreements approved by this Resolution are hereby declared to constitute the "Liquidity Agreement", as such term is used in the Fifth Supplement.

Section 5. For all purposes of the Fifth Supplement, it is hereby declared that the individuals holding the following positions are hereby declared to be the "Authorized Representatives" and "Board Representatives", as such terms are used in the Fifth Supplement: the Chancellor of the System; the Chief Financial Officer of the System; the Vice President of Fiscal Affairs of Texas Tech University; the Vice President of Fiscal Affairs of Texas Tech University Health Sciences Center; and the Assistant CFO for Cash Management and Investments.

Section 6. The Chairman of the Board, the Vice Chairman of the Board, the Secretary of the Board, the Assistant Secretary of the Board, and any Authorized Representative is hereby authorized to do any and all things and to execute and deliver any and all documents which they may deem necessary or advisable in order to consummate and otherwise to effectuate the purposes of this Resolution, including, without limitation, to execute and deliver the Liquidity Agreements approved by this Resolution. In addition, the Authorized Representative and Bond Counsel are hereby authorized to approve,

subsequent to the date of this adoption of this Resolution, any amendments to the above referenced Liquidity Agreements, and any amendments to this Resolution or the offering memorandum prepared in connection with the Commercial Paper Notes as may be required by the Dealer, or by Fitch, Moody's, or S&P as a condition to the granting of a rating on the Commercial Paper Notes acceptable to an Authorized Representative. The distribution and use of the updated offering memorandum in connection with the sale of the Commercial Paper Notes is hereby approved.

Section 7. The Chief Financial Officer is hereby directed to forward a certified copy of this Resolution to the Texas Bond Review Board promptly after the adoption hereof.

Section 8. It is hereby found and determined that each of the officers and members of the Board was duly and sufficiently notified officially and personally, in advance, of the time, place, and purpose of the Meeting at which this Resolution was adopted; that this Resolution would be introduced and considered for adoption at said meeting; and that said meeting was open to the public, and public notice of the time, place, and purpose of said meeting was given, all as required by Chapter 551, Texas Government Code.

Regent Nancy Jones moved that the board approve the increase to the commercial paper program. The motion was seconded, and passed unanimously.

9. TTUS: Report on Study of the Reorganization of the Office of Institutional Advancement.—Regent Nancy Jones called on Deputy Chancellor Haley who presented the report on the study of the reorganization of the Office of Institutional Advancement, included herewith as Attachment No. 6.

Regent Nancy Jones moved that the board accept the report on the Study of the Reorganization of the Office of Institutional Advancement. The motion was seconded, and passed unanimously.

Vice Chair Nancy Jones stated that consideration of items by the Committee of the Whole was concluded.

MEETING OF THE BOARD.—

VI.C. REPORT OF EXECUTIVE SESSION

Chairman Brown called on Vice Chair Nancy Jones to present motions regarding items discussed in Executive Session.

Vice Chair Jones moved that the Board of Regents authorize the Chancellor or his designee to conclude negotiations and to execute the necessary agreements and leases with the City of Lubbock regarding the city fire station lease, Lubbock Power and Light energy agreement, storm water, advertising, lighting, fiber optic interduct and cable, economic development and stadium suite and all the associated agreements within the parameters discussed in Executive Session. The motion was seconded, and passed unanimously.

VI.D. REPORT OF THE FACILITIES COMMITTEE

Chairman Brown called on Regent John Jones, Chair, to give the report of the Facilities Committee.

Committee Chairman John Jones reported that the Facilities Committee met in open session to consider those matters on its agenda and to formulate recommendations to the Board of Regents of Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders which follow were recommended by the Facilities Committee and approved in open session and without objection by the Board of Regents of Texas Tech University System.

1. TTU: Authorize adjustments to the budget and funding source for the Experimental Sciences I and II facility.—The board authorized the Office of the Chancellor to (i) revise the scope and funding of the Experimental Sciences I facility; (ii) establish a project budget of \$23,997,000 of which \$23,647,000 will be from Tuition Revenue Bonds and \$350,000 from Higher Education Assistance Funds ("HEAF"), and \$5,000,000 donations (equipment) for Experimental Sciences II; (iii) submit documents to the Texas Higher Education Coordinating Board for approval of construction of Experimental Sciences II; and (iv) proceed with the construction of Experimental Sciences I and II simultaneously.

The previous budget allocated for Experimental Sciences I was \$30,000,000 HEAF and \$10,000,000 donations (equipment). The new budget will be (i) Experimental Sciences I, \$13,000,000 HEAF, \$10,000,000 donations (equipment), and (ii) Experimental Sciences II, \$23,997,000 (\$23,647,000 Tuition Revenue Bonds; \$350,000 HEAF), \$5,000,000 donations (equipment).

The board acknowledged that it expects to pay expenditures in connection with the construction of Phase I and Phase II of a new experimental sciences building prior to the issuance of obligations to finance the project and, in that respect, the board found that the reimbursement for the payments of such expenditures will be

appropriate and consistent with the lawful objectives of Texas Tech University, and, as such, declares its intention, in accordance with the provisions of Treasury Regulations, Section 1.150-2, to reimburse itself for original expenditures advanced in connection with the design, planning and construction of Phase II of a new experimental sciences building from bonds expected to be issued in an aggregate maximum principal amount of \$23,647,000.

2. TTU: Approve project budget for a new Animal Science and Food Technology facility.—The board authorized the Office of the Chancellor to (i) continue the planning effort authorized by the board on August 11, 2000; (ii) establish a project budget of \$17,000,000 for a new facility for the Department of Animal Science and Food Technology, to be funded by Higher Education Assistance Funds ("HEAF") previously allocated to Experimental Sciences I; and (iii) obtain Texas Higher Education Coordinating Board approval, engage a construction manager-at-risk, and prepare construction documents.
3. TTU: Approve planning of a Performing Arts Center.—The board authorized the Office of the Chancellor (i) to increase the previously approved planning budget for a Performing Arts Center from \$200,000 (from Higher Education Assistance Funds ("HEAF")) to \$320,000, the increase of \$120,000 also to be funded by HEAF; and (ii) to proceed with selection of a design professional to conduct site planning analysis, prepare programming documents, and develop the total project budget.

The increase in the planning budget is necessary due to the anticipated increase of the proposed scope of the project from \$25 million to \$40 million. The planning budget will provide documents to be shown to prospective donors but will not produce schematics. It is anticipated that this project will be a partnership with the City of Lubbock.

4. TTU: Approve increasing planning budget for new College of Business Administration facility.—The board authorized the Office of the Chancellor (i) to increase a previously approved planning budget from \$200,000 (from Higher Education Assistance Funds ("HEAF")) to \$325,000 (the increase of \$125,000 to be funded from HEAF); and (ii) to proceed with the selection of a design professional to conduct a site analysis, prepare programming documents, and develop the total project budget for a new College of Business Administration.

The increase in the planning budget is necessary due to the anticipated increase of the proposed scope of the project from \$25 million to \$50 million. The planning budget will provide documents to be shown to prospective donors but will not produce schematics.

5. TTU: Approve planning of a new Student Health Center and Counseling Center.—The board authorized the Office of the Chancellor (i) to proceed with the planning of a new Student Health Center and Counseling Center; (ii) to establish a planning budget of \$100,000 to be funded by the Student Health Fund Balance; and (iii) to proceed with the selection of a design professional, conduct a preliminary site analysis, prepare programming documents, a schematic design, and develop the total project budget.
6. TTU: Approve a golf course.—The board authorized the Office of the Chancellor to design and construct a golf course with a project budget of \$12,500,000, with \$2,975,000 coming from revenue bonds to be repaid with golf course operating revenues and \$9,125,000 from gifts and donations and \$400,000 from institutional funds.

The board acknowledged that it expects to pay expenditures in connection with the construction of the golf course prior to the issuance of obligations to finance the project and, in that respect, the board found that the reimbursement for the payments of such expenditures will be appropriate and consistent with the lawful objectives of Texas Tech University, and, as such, declares its intention, in accordance with the provisions of Treasury Regulations, Section 1.150-2, to reimburse itself for original expenditures advanced in connection with the design, planning and construction of a golf course from bonds expected to be issued in an aggregate maximum principal amount of \$2,975,000.

7. TTU: Authorize release of right of reversion or granting an easement for land to be acquired by TxDOT for the East-West Freeway.—The board authorized the Office of the Chancellor to execute any and all agreements with TxDOT, the City of Lubbock, and any other entities required in order to release Texas Tech's reversionary interest or grant an easement in two tracts of land totaling 805.6 square feet of land along the East-West Freeway adjacent to the Lubbock Municipal Coliseum.
8. TTU: Approve building name changes for (i) the University Center; (ii) the Journalism building; (iii) the Men's Gym; and (iv) the Women's Gym.—The board approved the following building name changes:

(i) The University Center to "Student Union Building"

Renaming the facility is consistent with other colleges and universities while recognizing the vital support of student fees for activities conducted within the facility. Changing the name to Student Union will be part of the University Center grand opening upon completion of the new addition scheduled for fall 2003.

(ii) The Journalism Building to "Student Media Building"

Changing the name to Student Media more clearly reflects the student activities housed within: KTXT-FM Radio, the La Ventana yearbook, and the University Daily newspaper.

(iii) The Men's Gym to "Exercise Sciences Center"

(iv) The Women's Gym to "Sport Studies Center"

The names "Exercise Sciences Center" and "Sport Studies Center" more clearly reflect the academic activities housed within each building. The Exercise Science Center will house the exercise science laboratories and the faculty associated with those laboratories, whereas the Sport Studies Center will house the faculty in sport management and physical education, two areas generally referred to as sport studies.

9. TTU: Approve naming the College of Education courtyard.—The board approved naming the interior, horseshoe-shaped courtyard within the Education portion of the new Education, Philosophy, English complex the "Helen DeVitt Jones Courtyard" to recognize The Helen Jones Foundation for its recent and past support.
10. TTU: Approve naming the University Library Access Services Center area.—The board approved naming the University Library Access Services Center area "The E. Dale Cluff Access Services Center," in recognition of Dr. E. Dale Cluff's contributions and achievements during his 19 years of service as Dean of Libraries.
11. TTU: Accept transfer of property from the Texas Tech Foundation to Texas Tech University.—The board authorized the Office of the Chancellor to accept property located at 705 North Knoxville Avenue known as the "Grantham Property" from the Texas Tech Foundation.

12. TTUHSC: Approve planning budget for El Paso Research Facility I.—The board authorized the Office of the Chancellor to establish a planning budget of \$650,000 to be funded by Tuition Revenue Bonds for the El Paso Research Facility I. The total Tuition Revenue Bond authority for this project is \$40,000,000. The planning budget will provide funds to select a design professional, prepare geographical and environmental surveys of the proposed site for the new facility, a master plan of the new site for placement of the new facility and planned future growth, programming, a schematic design and budget development.

The board acknowledged that it expects to pay expenditures in connection with the construction of the El Paso Research Facility I building prior to the issuance of obligations to finance the project and, in that respect, the board found that the reimbursement for the payments of such expenditures will be appropriate and consistent with the lawful objectives of Texas Tech University System, and, as such, declares its intention, in accordance with the provisions of *Treasury Regulations*, Section 1.150-2, to reimburse itself for original expenditures advanced in connection with the design, planning and construction of a new El Paso Research Facility I from bonds expected to be issued in an aggregate maximum principal amount of \$40,000,000.

13. TTUHSC: Approve planning budget for a Clinical Tower/Research Center in Lubbock.—The board authorized the Office of the Chancellor to establish a planning budget of \$350,000 to be funded by Tuition Revenue Bonds for a Clinical Tower/Research Center in Lubbock. The proposed total project budget is \$30,915,025, \$26,882,525 from Tuition Revenue Bond authority and \$4,032,500 from the Revenue Financing System supported by local funds. The planning budget will provide funds to select a design professional to prepare programming documents, a schematic design, and develop the total project budget.

The board acknowledged that it expects to pay expenditures in connection with the construction of a new Clinical Tower/Research Center building prior to the issuance of obligations to finance the project and, in that respect, the board found that the reimbursement for the payments of such expenditures will be appropriate and consistent with the lawful objectives of Texas Tech University System, and, as such, declares its intention, in accordance with the provisions of *Treasury Regulations*, Section 1.150-2, to reimburse itself for original expenditures, advanced in connection with the design, planning and construction of a Clinical Tower/Research

Center from bonds expected to be issued in an aggregate maximum principal amount of \$26,882,525.

14. TTUS: Report on Office of Facilities Planning and Construction projects.—The board accepted a report by Mr. Ellicott on the facilities planning and construction projects, included herewith as Attachment No. 7.

VI.E. REPORT OF THE ACADEMIC, CLINICAL AND STUDENT AFFAIRS COMMITTEE

Chairman Brown called on Regent Newby, Chair, to give the report of the Academic, Clinical and Student Affairs Committee.

Committee Chairman Newby reported that the Academic, Clinical and Student Affairs Committee met in open session to consider those matters on its agenda and to formulate recommendations to the Board of Regents of Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders which follow were recommended by the Academic, Clinical and Student Affairs Committee and approved in open session and without objection by the Board of Regents of Texas Tech University System.

1. TTU: Approve a Doctor of Philosophy degree in Hospitality Administration.—The board (i) approved a new degree program for a Doctor of Philosophy in Hospitality Administration in the College of Human Sciences; and (ii) authorized the Office of the Chancellor to seek approval from the Texas Higher Education Coordinating Board for such a program.
2. TTU: Approve appointments with tenure.—The board approved the granting of tenure to the following faculty of Texas Tech University contemporaneously with their appointments:

Francis T. Durso, Ph.D, new professor in the Department of Psychology, College of Arts and Sciences. Dr. Durso was previously tenured as a professor at the University of Oklahoma.

Bruce C. Daniels, Ph.D., new professor and chairperson in the Department of History, College of Arts and Sciences. Dr. Daniels was previously tenured as a professor at the University of Winnipeg in Canada.

Ralph Viator, Ph.D., new professor in the Area of Accounting, College of Business Administration. Dr. Viator was previously tenured as an associate professor at the University of Kentucky.

Azmy Ackleh, Ph.D., new associate professor in the Department of Mathematics and Statistics, College of Arts and Sciences. Dr. Ackleh was previously tenured as an associate professor at the University of Louisiana-Lafayette.

Chris W. Letchford, Ph.D., new professor in the Department of Civil Engineering, College of Engineering. Dr. Letchford has been a research professor at Texas Tech University since July 1999.

JoAnn Wilson, new associate professor in the Department of Merchandising, Environmental Design and Consumer Economics, in the College of Human Sciences. Ms. Wilson was previously tenured as an associate professor at Utah State University.

3. TTU: Approve degree programs offered via distance education.—
The board (i) approved the delivery at a distance of the five degree programs listed below, and (ii) authorized the Office of the Chancellor to seek approval from the Texas Higher Education Coordinating Board for delivery of such programs at a distance.

Bachelor of General Studies – College of Arts and Sciences
Master of Arts in Technical Communication – College of Arts and Sciences
Master of Science in Restaurant Hotel and Institutional Management – College of Human Sciences
Master of Science in Petroleum Engineering – College of Engineering
Master of Science in Software Engineering (to be offered beginning fall 2001) – College of Engineering

Except for the Master of Science in Software Engineering, which is slated to begin enrolling students in the fall of 2001, Texas Tech University has offered the other programs at a distance in a manner consistent with previous Texas Higher Education Coordinating Board regulations.

4. TTU: Approve consulting agreement for food service program.—
The board authorized the Office of the President to enter into a contract with The Ricca Planning Studio, Inc. to provide comprehensive consulting and facility planning services for the Texas Tech University food service program that will result in a master plan for on-campus dining services.

The total fees are expected to be \$51,000 plus reimbursable expenses for travel, printing, postage, overnight delivery, and long-

distance telephone. The contract will encompass dining programs, operations and facilities related to residence dining and retail foodservice, and to catering, summer, arena, and stadium operations.

5. TTU: Approve consulting agreement for student housing program.—The board authorized the Office of the President to enter into a contract with Brailsford & Dunlavey to provide comprehensive consulting and facility planning services for the Texas Tech University student housing program that will result in a master plan for on-campus housing.

The total fees are expected to be \$70,745 plus reimbursable expenses for travel, printing, postage, overnight delivery, and long-distance telephone. The contract will include a preliminary assessment and the development of a Student Housing Market/Feasibility Study.

6. TTUHSC: Approve change in academic rank.—The board approved a change in academic rank for Catherine S. McVay, Ph.D., from instructor to research assistant professor in the Department of Microbiology, School of Medicine, effective September 1, 2001.
7. TTUHSC: Approve resident/fellow supplemental medical training stipend agreements and extension of faculty employment agreement terms.—The board authorized the Office of the President to enter into agreements with residents and/or fellows in physician specialty and sub-specialty training programs and/or military service to pay supplemental medical training and government service stipends, in return for a two-, four- or six-year faculty commitment following the completion of the training program or military service. Payment of the stipends will be by the School of Medicine's Medical Practice Income Plan.

Dr. Smith noted that while the current Board of Regents policy gives the president the authority to enter into faculty employment agreements for a term no longer than two years, a long-term commitment is needed to ensure the availability of these specialty physicians for our professional and clinical programs. Dr. Smith further noted that authorizing the president to enter into long-term agreements with the physicians and the corresponding faculty employment agreements will give TTUHSC the ability to compete in a dynamic job market for highly sought after physicians in a timely manner.

8. TTUHSC: Approve agreement with the University of Texas Medical Branch at Galveston to provide health care services to Texas Department of Criminal Justice offenders.—The board authorized the Office of the Chancellor to enter into an agreement with the University of Texas Medical Branch at Galveston (“UTMB”) to provide health care services to Texas Department of Criminal Justice (“TDCJ”) offenders, effective September 1, 2001 through August 31, 2003. The estimated dollar amount for the two-year agreement is \$151 million, which was approved by the Correctional Managed Health Care Committee (“CMHCC”) on June 24, 2001.

Dr. Smith noted that the CMHCC initially entered into an agreement with Texas Tech University Health Sciences Center for the provision of medical and psychiatric care to offenders in GSA 1,2,9 and 10 on February 1, 1994. This agreement expired August 31, 1994 and subsequent renewals have occurred since the initial term. The current agreement began September 1, 1999 and will expire August 31, 2001. At the expiration of this agreement, the CMHCC desires to renew the contract with Texas Tech University Health Sciences Center. Senate Bill 347, 77th Texas Legislative Session requires the renewal of this agreement to be processed through the University of Texas Medical Branch, Galveston.

The scope of the agreement with UTMB is not expected to change significantly from the original agreement and subsequent renewals.

9. TTU: Report on inventory of holdings in the Museum of Texas Tech University.—The board accepted a report by Dr. Schmidly on the inventory of holdings in the Museum of Texas Tech University, included herewith as Attachment No. 8.
10. TTU: Scheduled reports on the status of academic units.
- a. TTU: Report on the Texas Tech Library.—The board accepted a report by Dr. E. Dale Cluff, dean, on the activities and plans for Texas Tech Library, included herewith as Attachment No. 9.
 - b. TTU: Report on the National Ranching Heritage Center.—The board accepted a report by Mr. James R. Pfluger, executive director, on the activities and plans for the National Ranching Heritage Center, included herewith as Attachment No. 10.

VI.F. REPORT OF THE FINANCE AND ADMINISTRATION COMMITTEE

Chairman Brown called on Regent Brooks, Chair, to give the report of the Finance and Administration Committee.

Regent Brooks reported that the Finance and Administration Committee met in open session to consider those matters on its agenda and to formulate recommendations to the Board of Regents of Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders which follow were recommended by the Finance and Administration Committee and approved in open session and without objection by the Board of Regents of Texas Tech University System.

1. TTU and TTUHSC: Approve elimination of student property deposit.—The board approved elimination of the requirement for collection of the student property deposit.

Mr. Brunjes noted that with the passage of Senate Bill 1472 by the 77th Legislature, the wording in Section 54.052, Texas Education Code, no longer requires collection of a mandatory student property deposit. He further noted that with approval of this item by the Board of Regents, during the Fall 2001 semester students will be given the option to either request a refund of the student property deposit fee or donate the fee to the university. Once the student has stated which option is preferred, the Student Business Service Office will either refund the property deposit during the next billing cycle or forward the funds to the appropriate scholarship account.

2. TTUHSC: Approve FY 2002 premium rates for the professional medical self-insurance plan.—The board approved the findings and recommendations contained in the May 18, 2001 funding study and rate review of the Plan prepared by Fred R. White Companies, Fred R. White, C.P.C.U., for the period September 1, 2001 through August 31, 2002 establishing the premiums to be paid by faculty and resident physicians as set forth in the annual rate schedule enumerated below:

Annual Premium Rate Schedule
(September 1, 2001 through August 31, 2002)

<u>Risk Class</u>	<u>Faculty</u>	<u>Resident</u>
1	\$ 2,772	\$ 1,764
2	3,516	2,940
3	7,800	4,956
4	12,828	8,124
5	17,856	14,064

The board also approved the recommendations that (i) the \$2,000,000 quasi Research Initiation Endowment established May 9, 1997 from the Plan's reserve funds be returned to the Plan; (ii) faculty members pay FY 2002 premiums for the months of September, October, November and December; and (iii) residents insured by the Plan shall pay premiums for the FY 2002 Plan year.

A summary of annual premiums is included herewith as Attachment No. 11.

3. TTUS: Approve FY 2002 operating budgets.

a. TTU System Administration: Approve FY 2002 operating budget.

The board approved the Texas Tech University System Administration FY 2002 operating budget and appropriated the fund balances of income generating accounts for specific activities usually supported by the accounts unless otherwise appropriated by the board.

b. TTU: Approve FY 2002 operating budget.

The board approved the Texas Tech University FY 2002 operating budget and appropriated the fund balances of income generating accounts for specific activities usually supported by the accounts unless otherwise appropriated by the board.

c. TTUHSC: Approve FY 2002 operating budget.

The board approved the Texas Tech University Health Sciences Center FY 2002 operating budget and appropriated the fund balances of income generating accounts for specific activities usually supported by the accounts unless otherwise appropriated by the board.

4. TTUS: Approve selection of primary depository institution.—The board approved the selection of Plains National Bank as the Primary Depository Institution for the Texas Tech University System in accordance with Vernon's *Texas Codes Annotated (VCTA)*, Education Code, Chapter 51, Section 51.003 Depositories and the Public Funds Collateral Act (PFCa), Article 2529d.

5. TTUS: Approve contract with a consultant to develop a request for proposal to solicit applications from vendors interested in offering the optional retirement program.—The board authorized the Office of the Chancellor to enter into a contract with a consultant to assist

in developing a Request for Proposal ("RFP") to solicit applications from vendors interested in offering the Optional Retirement Program to employees of TTUS and to assist in evaluating the applications received against the minimum selection criteria established in the RFP so that vendors may be selected by the TTU System Administration, TTU and TTUHSC for placement on the approved list of vendors.

6. TTUS: Approve foreign travel authorization.—The board delegated to the chairman of the Board of Regents the authority to approve all travel to foreign countries paid with funds appropriated in the General Appropriation Act, except travel to Canada or Mexico.
7. TTUS: Authorize changing the Facilities Planning and Construction surcharge collection methodology.—The board authorized the Office of the Chancellor to change the method of collecting the Office of Facilities Planning and Construction surcharge from a percent of invoice method to a formula that pays 50% of the fee when the board authorizes a project for design, 30% on signing a construction contract, and 20% of the fee at substantial completion of the project; provided, however, that this funding methodology will not apply to projects that are funded directly with non-bonded Higher Education Assistance Funds ("HEAF").
8. TTU: Report on Athletic Department budget.—The board accepted a report by Dr. Lynda Gilbert, vice president for fiscal affairs, TTU, on the Athletic Department budget, included herewith as Attachment No. 12.

VI.G. REPORT OF THE SPECIAL COMMITTEE TO STUDY ENROLLMENT MANAGEMENT AND DISCUSSION OF TEXAS TECH'S ROLE IN STRATEGIES FOR THE TEXAS HIGHER EDUCATION COORDINATING BOARD'S "CLOSING THE GAPS."—Chairman Brown called on Regent Newby who presented the Special Committee report, included herewith as Attachment No. 13.

VI.H. SCHEDULE FOR BOARD MEETINGS.—Mr. Crowson presented the proposed schedule for future board meetings and asked for comments. The established schedule is as follows: November 1 (workshop/retreat)-2, 2001, Lubbock; December 13-14, 2001, Odessa; March 7-8, 2002, Austin; May 9-10, 2002, Lubbock; August 8-9, 2002, Lubbock (at TTUHSC); November 14 (workshop/retreat)-15, 2002, Lubbock; December 19-20, 2002, Junction; February 6-7, 2003, Fort Worth/Arlington; May 15-16, 2003, Lubbock.

Mr. Crowson noted that due to the regents' desire to attend December commencements in Lubbock, the location of the December board meeting is being reviewed in an attempt to alleviate potential travel complications associated with an out-of-town board meeting preceding commencement in Lubbock.

- VI.I. THE PRESIDENT'S REPORT, TTU.—Chairman Brown called on President Schmidly who presented the President's Report, included herewith as Attachment No. 14. Dr. Schmidly introduced John Steinmetz, president of the Student Government Association, who presented a report on Red Raider Camp.
- VI.J. THE PRESIDENT'S REPORT, TTUHSC.—Chairman Brown called on President Smith who waived presentation of the President's Report.
- VI.K. CHANCELLOR'S REPORT.—Chairman Brown called on Chancellor Montford who presented the Chancellor's Report, included herewith as Attachment No. 15.
- VI.L. ADJOURNMENT.—Prior to adjourning the meeting, Chairman Brown made the following appointments:
 - 1. Appointment of special advisory committee.—Chairman Brown appointed Regents Black, John Jones, Barth and Nancy Jones (chair) to serve as a special advisory committee to the Board of Regents to present recommendations for the board's consideration regarding the process to implement and the university constituents to involve in the search for an individual to serve as Chancellor of the Texas Tech University System.
 - 2. Appointment of compensation committee.—Chairman Brown appointed Regents Brooks, Weiss and Lopez (chair) to serve as a compensation committee of the Board of Regents to review with the interim chancellor and make recommendations to the board regarding the positions and salaries of the System, University and Health Sciences Center administrative personnel.

Chairman Brown adjourned the meeting at approximately 3:47 p.m.

INDEX OF ATTACHMENTS

Attachment 1	TTU Budget and Salary Adjustments, April 1, 2001 to June 30, 2001
Attachment 2	TTU and TTUHSC Resolutions amending the Four-Year Capital Projects Plan and establishing a Five-Year Capital Projects Plan
Attachment 3	TTU and TTUHSC Facilities Construction and Deferred Maintenance Master Plan (MP-1 through MP-4 Reports)
Attachment 4	TTUS Campus Land Use Plan map
Attachment 5	Report of Investment Advisory Committee
Attachment 6	TTUS Report on Study of the Reorganization of the Office of Institutional Advancement
Attachment 7	TTUS Report on the Office of Facilities Planning and Construction projects
Attachment 8	TTU Inventory report of holdings in the Museum of Texas Tech University
Attachment 9	TTU Report on the Texas Tech Library
Attachment 10	TTU Report on the National Ranching Heritage Center
Attachment 11	TTUHSC Summary of Annual Premiums for the Professional Medical Self-Insurance Plan
Attachment 12	TTU Report on Athletic Department budget
Attachment 13	TTUS Report of the special committee to study enrollment management
Attachment 14	TTU President's Report
Attachment 15	TTUS Chancellor's Report

I, James L. Crowson, the duly appointed and qualified Assistant Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University System Board of Regents meeting on August 10, 2001.



James L. Crowson
Assistant Secretary

Seal

TEXAS TECH UNIVERSITY – BOARD APPROVAL ITEMS (April 1, 2001 – June 30, 2001)

NO.	ACTIVITY	SOURCE OF FUNDS		EXPENSE	REMARKS
		OTHER	INCOME		
BOARD APPROVAL:					
RR07341	Purchased Utilities	\$2,000,000		\$2,000,000	Transfer \$1.0 million from the State Salary Reserve account and utilize \$1.0 from the Educational and General Fund balance to cover the increased utility cost.
RR07340	Physical Plant - Central Heating & Cooling Plant #1	1,594,813		1,594,813	Increase the budget authority for account 0485 due to the increase in the cost of raw purchased utilities used to operate the plant. The net effect on the fund balance will be zero as these increased costs will be passed on to the end user of the manufactured utilities in the normal billing cycle.
TP01000	Physical Plant - Central Heating & Cooling Plant #2	1,221,148		1,221,148	Increase the budget authority for account 0486 due to the increase in the cost of raw purchased utilities used to operate the plant. The net effect on the fund balance will be zero as these increased costs will be passed on to the end user of the manufactured utilities in the normal billing cycle.
VO06749	Museum Sculpture Project		350,000	350,000	Budget donations received from Helen Jones Foundation, CH Foundation and other private donors for a sculpture to be placed in front of the Museum.
HC01337	CHACP 1 Upgrade Plant Controls	379,000		379,000	Transfer funds from the fund balance of 0485 for the replacement of controls for all boilers, chillers, the control room and auxiliary equipment.
HC01339	CHACP 2 Upgrade Plant Controls	322,000		322,000	Transfer funds from the fund balance of 0486 for the replacement of controls for all boilers, chillers, the control room, and auxiliary equipment.

Resolutions
Establishing a Five Year Capital Projects Plan
for the
Texas Tech University System

- (A) RESOLVED, that: (i) these Resolutions are designed to provide the framework for the implementation of a *Five-Year Capital Projects Plan* for the Texas Tech University System; (ii) while the formal five year term of the plan envisioned by these Resolutions begins on September 1, 2001 and ends on August 31, 2006, work toward its implementation shall continue; and (iii) the *Five-Year Capital Projects Plan* shall be reviewed and updated as necessary by the Board of Regents (the "Regents") but at least annually.
- (B) RESOLVED, that, from the Education and General ("E&G") projects and the auxiliary and other non-E&G projects listed, or to be listed, in the *Five-Year Facilities Construction and Deferred Maintenance Master Plan* for Texas Tech University and Texas Tech University Health Sciences Center ("the Five-Year Plan") that is submitted and annually updated to the Texas Higher Education Coordinating Board (the "Coordinating Board"), the Regents, in order to give guidance to the Offices of the Chancellor and the Presidents of Texas Tech University ("TTU") and Texas Tech University Health Sciences Center ("TTUHSC") in their five-year planning efforts, hereby adopt the appended working lists of priorities (TTUHSC at Appendix 1; TTU at Appendix 2) for the construction of facilities, diminution of deferred maintenance, and major repair and rehabilitation.
- (C) RESOLVED, that the lists of priorities contained in Appendices 1 and 2 be deemed by the Offices of the Chancellor and the Presidents of TTU and TTUHSC for planning purposes to be, in general, listed in order of priority; *provided, however*, that factors such as (i) availability of external funding from private or governmental sources, (ii) changed needs, or (iii) the occurrence of targets of opportunity related to teaching, research, patient care, public service, or to any other appropriate objective of the institutions, will be sufficient cause, upon approval of the Regents, to add or delete projects or to reorder priorities in an appropriate manner.
- (D) RESOLVED, that the Office of the Chancellor through the Office of Facilities Planning and Construction is hereby authorized and instructed to begin work immediately toward (i) the development of plans for the construction of the projects in the order listed in Appendices 1 and 2; (ii) the presentation of plans when sufficiently developed to the Regents for approval; and (iii) the presentation of plans when approved by the Regents to the Coordinating Board.

- (E) RESOLVED, that, upon approval of each project by the Coordinating Board, the Office of the Chancellor is hereby authorized and instructed to have in place (insofar as is practicable within the constraints of legal and administrative guidelines and prudent management of the business affairs of TTU and TTUHSC), mechanisms as described hereinafter for financing the completion of the projects.
- (F) RESOLVED, that, in order to finance as many of the projects as is prudent over a five-year period, the Office of the Chancellor be authorized and directed:
- (1) to plan to pledge for payment of debt service up to 50% of TTU's annual allocation from the constitutionally appropriated Higher Education Assistance Fund ("HEAF") to finance projects at TTU that conform to the constitutional guidelines;
 - (2) to plan to pledge for payment of debt service up to 50% of TTUHSC's annual allocation from the constitutionally appropriated HEAF to finance projects at TTUHSC that conform to the constitutional guidelines;
 - (3) to plan to pledge under the Revenue Financing System ("RFS") approved by the Regents on October 21, 1993 sufficient revenue streams to pay debt service on up to \$175 million of bonded indebtedness for the construction of projects (excluding projects financed by Tuition Revenue Bonds) as long as the revenue dedicated to each project is sufficient to cover debt service payments with a ratio of 1.15 or better;
 - (4) to plan to take advantage of low interest costs and financing flexibility by implementing a commercial paper program in the amount of \$175 million from RFS; and
 - (5) to plan to expend prudent portions of any unexpended plant fund balances at TTU and TTUHSC for the purpose of financing projects including, in particular, the development of transportation infrastructure for the emerging campus master plan.
- (G) RESOLVED, that the Office of the Chancellor and the Presidents of TTU and TTUHSC are hereby authorized and directed to seek aggressively external sources of funding such as private donations and state and federal grants that can be used to supplement the internally generated funds that will be provided by the actions authorized in Resolution (F).

Resolutions
Establishing a Five Four-Year Capital Projects Plan
for the
Texas Tech University System

- (A) RESOLVED, that: (i) these Resolutions are designed to provide the framework for the implementation of a Five Four-Year Capital Projects Plan for the Texas Tech University System; (ii) while the formal five four-year term of the plan envisioned by these Resolutions begins on September 1, 2001-2000 and ends on August 31, 2006-2004, work toward its implementation shall continue; and (iii) the Five Four-Year Capital Projects Plan shall be reviewed and updated as necessary by the Board of Regents (the "Regents") but at least annually.
- (B) RESOLVED, that, from the Education and General ("E&G") projects and the auxiliary and other non-E&G projects listed, or to be listed, in the Five-Year Facilities Construction and Deferred Maintenance Master Plan for Texas Tech University and Texas Tech University Health Sciences Center ("the Five-Year Plan") that is submitted and annually updated to the Texas Higher Education Coordinating Board (the "Coordinating Board"), the Regents, in order to give guidance to the Offices of the Chancellor and the Presidents of Texas Tech University ("TTU") and Texas Tech University Health Sciences Center ("TTUHSC") in their five four-year planning efforts, hereby adopt the appended following working lists of priorities (TTUHSC at Appendix 1; TTU at Appendix 2) for the construction of facilities, diminution of deferred maintenance, acquisition of major items of equipment, and major repair and rehabilitation.

<u>Priority E&G Projects for TTU</u>	
<u>Project</u>	<u>Estimated Cost</u> <u>(in millions)</u>
1) English/Philosophy/Education Complex	42.0
2) West Hall renovation	6.0
3) Museum Auditorium	6.9
4) Deferred Maintenance (4 years)	6.6
5) Art Building Renovation	2.5
Approved Projects	64.0

<u>Priority E&G Projects for TTU</u>	
<u>Project</u>	<u>Estimated Cost</u> <u>(in millions)</u>
1) Experimental Sciences Research Facility Phase 1	40.0 ¹
2) College of Engineering Renovation	2.5
3) Biological Safety Level 4 Lab	8.0
4) Investment in Master Plan Infrastructure	25.8 ³
5) Animal Science Building	12.0 ²

6)	Observatory	4.5
7)	Law School Addition	5.0
8)	Combine Men & Women's P.E. Programs	3.0
9)	Major Equipment	16.0
10)	Library Expansion	10.0
11)	Theatre Renovation	6.0
12)	Renovation of Architecture Building	5.0
13)	College of Fine Arts Performing Arts Center	47.5
14)	College of Business Administration	50.0 ⁴
15)	College of Mass Communications	22.0
16)	Agricultural Sciences Renovation	10.0
17)	Administration Building Renovation	26.0
18)	High Rise Building Fire Suppression Systems	7.3
19)	Journalism Building Renovation	4.5
20)	Physical Plant Second Floor Addition	1.3
Projects Pending Approval		306.4

¹ Total assumes \$10 million from private sources.

² Total assumes additional Tuition Revenue Bonds.

³ Increase from \$18.0 million to \$25.8 million reflects ICE-T Funds provided for construction of the TTU Boulevard.

⁴ Discussion of the plan by the board revealed consensus that allocating capital to address the problems of the College of Business Administration should take a very high priority and that the Office of the Chancellor should exercise discretion to move the provision of facilities related to the College of Business Administration to a higher priority.

Priority E&G Projects for TTUHSC

		Estimated Cost
Projects		(in millions)
1)	Midland: Physician Assistant Program	6.0 ⁺
2)	Lubbock: 2C Communications Disorders	2.0
3)	Amarillo: New Academic Clinic Facility	21.83 ²
4)	Lubbock: Learning Center/Auditorium Facility	14.0
5)	Lubbock Renovation of 2B Administration	1.5
6)	Odessa Regional Center Renovation	1.2
7)	Lubbock Teaching Nursing Home	11.0 ³
8)	Investment in TTU Boulevard	1.8
9)	Deferred Maintenance (4 Years)	5.0
Approved Projects		64.33

- ¹ ~~Includes Midland College funding of \$3 million.~~
² ~~Tuition Revenue Bonds and a \$500,000 grant from the Meadows Foundation.~~
³ ~~Funded by donations and Sears Methodist Retirement System.~~

Projects	Estimated Cost (in millions)
1) Lubbock Renovation of 2A for Ophthalmology	3.0
2) El Paso Third Floor Addition	4.0
3) Lubbock Outpatient Geriatric Assessment Center	2.0⁴
4) Lubbock HSC Roof Replacement	2.0
5) Master Plan Infrastructure	5.0
6) El Paso Texas Tech Medical Center	20.0
7) Amarillo Library/Student Services	2.9
8) Lubbock International Pain Center	5.0
9) Lubbock New Ambulatory Clinic Facility	31.627
Projects Pending Approval	75.527

⁴ ~~External Funds.~~

- (C) ~~RESOLVED, that from the auxiliary and other non E&G projects listed, or to be listed, in the Five Year Plan, the Regents, in order to give guidance to the Office of the Chancellor and the President of TTU in TTU's four year planning efforts, adopt the following working list of priorities for the construction of facilities, diminution of deferred maintenance, acquisition of major items of equipment, and major repair and rehabilitation:~~

Priority Auxiliary and Other Non-E&G Projects for TTU	
Projects	Estimated Cost (in millions)
1) Women's Softball	2.5
2) Tennis Complex	2.1
3) Conference Bonfire Circle	0.3
4) Student Rec expansion	12.0
5) Frazier Plaza	0.625
6) Jones Stadium Renovation Stage I	20.0
7) Broadway Entry Gatehouses	0.43
8) Residence Hall Fire Suppression	3.8
9) University Center Renovation	35.0
10) Academic Services Building/Rehab/	

Hall of Fame	6.0
Approved Projects	82.755
Projects	Estimated Cost (in millions)
1) Jones Stadium Renovation Stage II	55.0
2) 18th Street and Flint Ave. Parking Structure	7.5
3) Campus Hotel	30.0 ⁴
4) Deferred Maintenance	10.0
5) 15th Street and Main Ave. Parking Structure	8.3
6) Dan Law Field Renovation	2.5
7) Residence Hall Complex Phase II	15.0
8) Vietnam Center	20.0
9) Golf Course	8.0 ⁴
Projects Pending Approval	156.3

⁴ ~~Intended to be self-supporting and self-funded.~~

- (C)(D) RESOLVED, that the lists of priorities contained in Appendices 1 and 2 ~~hereinabove~~ be deemed by the Offices of the Chancellor and the Presidents of TTU and TTUHSC for planning purposes to be, in general, listed in order of priority; *provided, however*, that factors such as (i) availability of external funding from private or governmental sources, (ii) changed needs, or (iii) the occurrence of targets of opportunity related to teaching, research, patient care, public service, or to any other appropriate objective of the institutions, will be sufficient cause, upon approval of the Regents, to add or delete projects or to reorder priorities in an appropriate manner.
- (D)(E) RESOLVED, that the Office of the Chancellor through the ~~its~~ Office of Facilities Planning and Construction is hereby authorized and instructed to begin work immediately toward (i) the development of plans for the construction of the projects in the order listed in Appendices 1 and 2 ~~on each of the three priority project lists~~; (ii) the presentation of plans when sufficiently developed to the Regents for approval; and (iii) the presentation of plans when approved by the Regents to the Coordinating Board.
- (E)(F) RESOLVED, that, upon approval of each project by the Coordinating Board, the Office of the Chancellor is hereby authorized and instructed to have in place (insofar as is practicable within the constraints of legal and administrative guidelines and prudent management of the business affairs of TTU and TTUHSC), mechanisms as described hereinafter for financing the completion of the projects.

(F)(G) RESOLVED, that, in order to finance as many of the projects as is prudent over a five ~~four~~-year period, the Office of the Chancellor be authorized and directed:

- (1) to plan to pledge for payment of debt service up to 50% of TTU's annual allocation from the constitutionally appropriated Higher Education Assistance Fund ("HEAF") to finance projects at TTU that conform to the constitutional guidelines;
- (2) to plan to pledge for payment of debt service up to 50% of TTUHSC's annual allocation from the constitutionally appropriated HEAF to finance projects at TTUHSC that conform to the constitutional guidelines;
- (3) to plan to pledge under the Revenue Financing System ("RFS") approved by the Regents on October 21, 1993 sufficient revenue streams to pay debt service on up to \$175~~400~~ million of bonded indebtedness for the construction of projects (excluding projects financed by Tuition Revenue Bonds) as long as the revenue dedicated ~~to~~from each project is sufficient to cover debt service payments with a ratio of 1.15 or better;
- (4) to plan to take advantage of low interest costs and financing flexibility by implementing a commercial paper program in the amount of \$175~~400~~ million from RFS; and
- (5) to plan to expend prudent portions of any unexpended plant fund balances at TTU and TTUHSC for the purpose of financing projects including, in particular, the development of transportation infrastructure for the emerging campus master plan.

(G)(H) RESOLVED, that the Office of the Chancellor and the Presidents of TTU and TTUHSC are hereby authorized and directed to seek aggressively external sources of funding such as private donations and state and federal grants that can be used to supplement the internally generated funds that will be provided by the actions authorized in Resolution (F)(G).

Appendix 1 FIVE-YEAR CAPITAL PROJECTS PLAN Texas Tech University

GENERAL PROJECT INFORMATION										FINANCIAL INFORMATION															
Priority	Bldg. No.	Project Description	Project Type						CIP Code	Project Budget		Funding Source (Millions)													
			New Construction	Additions	Major Repair & Renovation	Land Acquisitions	Infrastructure	Leased Space		Gross	Educational & General	Acres	HEAF - Cash	HEAF - Bond	Other Revenue Bonds	Auxiliary Enterprise Funds	Other Local Funds	Gifts, Donations	Federal Grants	Unexpended Plant Funds	Legislative Appropriations	Private Development	Tuition Revenue Bonds	Unfunded	Other
1	9999	EXPERIMENTAL SCIENCES RESEARCH LABORATORY PH 1	X							84140	47665	400501	\$ 23,000,000.00	\$ 13.00									\$ 23.65	\$ 10.00	
2	9999	EXPERIMENTAL SCIENCES RESEARCH LABORATORY PH 2	X							17232	13158	400501	\$ 28,997,000.00	\$ 0.35									\$ 23.65	\$ 5.00	
3	9999	FOOD TECHNOLOGY & ANIMAL SCIENCE BUILDING	X							92000	5500	020201	\$ 17,000,000.00	\$ 17.00											
4	0246	COLLEGE OF BUSINESS ADMINISTRATION	X							204405	112849	060101	\$ 50,000,000.00												
5	0000	CONSTRUCT PARK AND RIDE FACILITY	X							0	0	999999	\$ 2,400,000.00											\$ 50.00	
6	0335	ART BUILDING RENOVATION	X							61392	39182	734000	\$ 10,000,000.00	\$ 2.50				\$ 2.40							
7	0002	RENOVATE ADMINISTRATION BUILDING	X							113975	71591	811000	\$ 3,000,000.00											\$ 7.50	
8	0012	RENOVATION - OLD HOLDEN	X							78442	40729	450101	\$ 3,000,000.00											\$ 3.00	
9	0381	RENOVATE DAN LAW FIELD	X							10000	0	720100	\$ 2,900,000.00											\$ 3.00	
10	9999	CONSTRUCT FOOTBALL TEAM FACILITIES/HALL OF FAME	X							40000	0	720100	\$ 10,000,000.00			\$ 0.30	\$ 0.10	\$ 1.30						\$ 1.20	
11	9999	PURCHASE LAND FOR AGRICULTURE SCIENCES	X							0	0	000000	\$ 4,000,000.00											\$ 10.00	
12	0000	CONSTRUCT GOLF COURSE	X							15000	0	720100	\$ 15,000,000.00					\$ 6.00						\$ 4.00	
13	9999	CAMPUS HOTEL/CONFERENCE CENTER	X							700000	0	999999	\$ 30,000,000.00								\$ 25.00			\$ 5.00	
14	9999	COLLEGE OF FINE ARTS	X							230000	220000	999999	\$ 40,000,000.00											\$ 40.00	
15	9999	CONSTRUCT PERFORMING ARTS CENTER	X							230000	220000	999999	\$ 40,000,000.00											\$ 20.00	\$ 20.00
16	9999	CONSTRUCT ANIMAL CARE & USE FACILITY - TIEHH	X							7282	4740	999999	\$ 3,500,000.00											\$ 3.50	
17	9999	ADVANCE RESEARCH FACILITY	X							35000	21000	260161	\$ 98,500,000.00											\$ 94.50	\$ 4.00
18	9999	CONSTRUCT 15th STREET PARKING STRUCTURE	X							200000	0	000000	\$ 8,300,000.00					\$ 8.30							
19	0000	CONSTRUCT ADMIN PEDESTRIAN PLAZA	X							0	0	000000	\$ 1,600,000.00											\$ 1.60	
20	9999	JUNCTION CAMPUS - PAVILION & DINING HALL	X							10100	8500	999999	\$ 1,000,000.00											\$ 1.00	
21	9999	CONSTRUCT NEW HEALTH, EXERCISE & SPORTS SCIENCES	X							15000	9000	999999	\$ 4,000,000.00											\$ 4.00	
22	0000	TECHNOLOGY/COMPUTING INFRASTRUCTURE	X							0	0	000000	\$ 20,000,000.00											\$ 20.00	
23	0000	CAMPUS, UPGRADE CHILL WATER DISTRIBUTION SYSTEM								0	0	000000	\$ 8,000,000.00				\$ 8.00								
24	0000	HIGH RISE BLDG. FIRE SUPPRESSION RENOVATION	X							904684	493537	000000	\$ 10,000,000.00											\$ 10.00	
25	9999	CENTER FOR SOUTHEAST ASIAN STUDIES	X							133000	120000	999999	\$ 20,000,000.00											\$ 20.00	
26	9999	ATHLETIC ACADEMIC SERVICES FACILITY	X							15000	0	720100	\$ 2,000,000.00											\$ 2.00	
27	0007	COMPLETE RENOVATION - AG BUILDING COMPLEX (6 BLDGS)	X							140856	81731	020101	\$ 20,000,000.00											\$ 20.00	

Appendix 1
FIVE-YEAR CAPITAL PROJECTS PLAN
Texas Tech University

GENERAL PROJECT INFORMATION										FINANCIAL INFORMATION																	
			Project Type					Square Footage		Project Budget		Funding Source (Millions)															
Priority	Bldg. No.	Project Description	New Construction	Additions	Major Repair & Renovation	Land Acquisitions	Infrastructure	Leased Space	Gross	NAASF	Acres	CIP Code	Total Project Cost	HEAF - Cash	HEAF - Bond	Other Revenue Bonds	Auditory Enterprise Funds	Other Local Funds	Gifts, Donations	Federal Grants	Unexpended Plant Funds	Legislative Appropriations	Private Development	Tuition Revenue Bonds	Unfunded	Other	
28	9998	CHILD CARE CENTER	X						34000	30000		999999	\$ 6,800,000.00												\$ 6.80		
29	9999	STUDENT HEALTH CARE FACILITY	X						20000	13000		000000	\$ 5,000,000.00													\$ 5.00	
30	0206	RENOVATE INTERIOR - HVAC,CS & DEAN'S OFFICE			X				30665	30665																\$ 5.00	
31	0231	THEATRE RENOVATION/ADDITION	X		X				8200	4820		180103	\$ 8,300,000.00													\$ 8.30	
32	0274	CONSTRUCT COURTROOM ADDITION		X					20000	14000		831000	\$ 25,000,000.00													\$ 25.00	
33	0035	COMPLETE RENOVATION - BLEDSOE HALL		X					87998	0		733000	\$ 6,000,000.00			\$ 6.00											
34	9998	RESIDENCE HALL COMPLEX - PHASE 2	X						58000	0		733000	\$ 20,000,000.00			\$ 20.00											
35	0190	DEMO WOMEN'S GYM / RENOVATE MEN'S GYM		X	X				30000	30000		131314	\$ 3,000,000.00													\$ 3.00	
36	0205	LIBRARY EXPANSION	X						50000	50000			\$ 10,000,000.00													\$ 10.00	
37	0000	MASTER PLAN INFRASTRUCTURE IMPROVEMENTS					X		0	0		000000	\$ 18,000,000.00													\$ 18.00	
38	0272	CONSTRUCT ADDITION FOR NEW AUDITORIUM - ARCHITECTURE	X						20000	20000		000000	\$ 5,000,000.00													\$ 5.00	
39	0245	EXPANSION TO NATURAL SCIENCE RESEARCH LAB	X						53330	12268		040201	\$ 12,300,000.00													\$ 12.30	
40	0013	RENOVATION - JOURNALISM			X				11245	9838		090101	\$ 4,500,000.00													\$ 4.50	
41	9998	CONSTRUCT NEW IT DIVISION FACILITY	X						56574	45500		999999	\$ 13,000,000.00													\$ 13.00	
42	0028	RENOVATE DRANE HALL			X				75358	48932		821000	\$ 11,300,000.00													\$ 11.30	
43	0027	CONSTRUCT ADDITION FOR COMMUNICATION SERVICES		X					11700	9000		999999	\$ 1,300,000.00													\$ 1.30	
44	0000	INFRASTRUCTURE EXPANSION - WEST OF INDIANA					X		0	0		000000	\$ 4,100,000.00													\$ 4.10	
45	0322	RENOVATE FOR COLLEGE OF MASS COMMUNICATINS		X					78588	47231		220101	\$ 22,000,000.00													\$ 22.00	
46	9998	NEW FIELD DORM & DINING RM FOR LUBBOCK LAKE LANDMARK	X						10000	7000		999999	\$ 1,500,000.00													\$ 1.50	
47	0001	COLLEGE OF HUMAN SCIENCE RENOVATION		X					72000	48800		999999	\$ 6,700,000.00													\$ 6.70	
48	0271	PARTIAL INTERIOR RENOVATION - BIOLOGY		X					56218	56218		280101	\$ 8,900,000.00													\$ 8.90	
49	0008	RENOVATION PH. III & IV - SCIENCE		X					118544	88501		400801	\$ 5,200,000.00													\$ 5.20	
50	0319	CONSTRUCT ADDITION TO GREENHOUSE	X						1200	1200		020501	\$ 1,100,000.00													\$ 1.10	
51	0000	RENOVATE UTILITY TUNNEL PH. II. ADMIN TO FRASER PAVILION					X		0	0		000000	\$ 4,300,000.00			\$ 4.30										\$ 4.30	
52	0230	RENOVATION - PARTIAL & HVAC - PSYCHOLOGY		X					39221	19437		420101	\$ 2,900,000.00														\$ 2.90
53	0008	RENOVATION - HVAC AND PARTIAL - MATHEMATICAL SCIENCES		X					67203	38995		270101	\$ 2,700,000.00														\$ 2.70
54	0000	RENOVATE UTILITY TUNNEL, HUMAN SCIENCES TO DRANE					X		0	0		000000	\$ 2,100,000.00			\$ 2.10										\$ 2.10	

GENERAL PROJECT INFORMATION										FINANCIAL INFORMATION													
Priority	Bldg. No.	Project Description	Project Type					Square Footage		CIP Code	Total Project Cost	Funding Source (Millions)										Other	
			New Construction	Major Repair & Renovation	Land Acquisitions	Infrastructure	Leased Space	Gross	Educational & General NASF			Acres	HEAF - Cash	HEAF - Bond	Other Revenue Bonds	Auditory Enterprise Funds	Other Local Funds	Gifts, Donations	Federal Grants	Unexpended Plant Funds	Legislative Appropriations		Private Development
55	0242	RENOVATION - HVAC UPGRADE - FOREIGN LANGUAGE		X				68958	31245	180101	\$ 4,700,000.00												\$ 4.70
56	0008	CONSTRUCT ADDITION - SCIENCES	X					115000	77000	400801	\$ 14,100,000.00												\$ 14.10
57	0212	CONSTRUCT 2ND FLOOR LEVEL- PHYSICAL PLANT		X				5200	5200	832000	\$ 1,300,000.00												\$ 1.30
58	0000	RENOVATE TUNNEL PH. I, THOMPSON TO FRASER PAVILION			X			0	0	000000	\$ 2,300,000.00		\$ 2.30										
59	9999	CONSTRUCT NEW ROTC FACILITY	X					50000	39500	999999	\$ 4,800,000.00												\$ 4.80
60	0001	RENOVATE ADJACENT BOOKSTORE FOR RESEARCH OFFICES		X				32123	20000	180101	\$ 5,000,000.00												\$ 5.00
61	9999	NEW WAREHOUSE FACILITIES	X					35000	25000	999999	\$ 1,900,000.00												\$ 1.90
62	9999	CONSTRUCT VEHICLE MAINTENANCE FACILITY	X					15000	12000	999999	\$ 2,200,000.00												\$ 2.20
63	0390	RELOCATE OBSERVATORY	X					2500	1500	400601	\$ 4,500,000.00												\$ 4.50
										TOTALS	\$ 732,967,000.00	\$ 32.85	\$ -	\$ 58.70	\$ 0.30	\$ 0.10	\$ 7.30	\$ 2.40	\$ -	\$ 26.00	\$ 24.85	\$ 62.70	\$ 20.00

Appendix 2

FIVE-YEAR CAPITAL PROJECTS PLAN

Texas Tech University Health Sciences Center

GENERAL PROJECT INFORMATION										FINANCIAL INFORMATION																			
Project Type										Square Footage			Project Budget		Funding Source (Millions)														
Priority	Bldg. No.	Project Description	New Construction	Additions	Major Repair & Renovation	Land Acquisitions	Infrastructure	Leased Space	Gross	Educational & General	NASF	Acres	CIP Code	Total Project Cost	HEAF - Cash	HEAF - Bond	Other Revenue Bonds	Auxiliary Enterprise Funds	Other Local Funds	Gifts, Donations	Federal Grants	Unexpended Plant Funds	Legislative Appropriations	Private Development	Tuition Revenue Bonds	Unfunded	Other		
1	2000	Amarillo - New Academic/Clinic Facility	X						158178	99661			990400	\$ 23,235,404.00	\$ 0.10				\$ 0.07	\$ 1.50		\$ 1.24			\$ 12.40	\$ 20.33			
2	0000	LBB - Garrison Geriatric Education & Care Center	X						74000		0	8	000000	\$ 12,400,000.00															
3	1002	LBB - Academic Classroom Building	X						61673	40141			000000	\$ 15,006,072.00	\$ 10.30							\$ 1.20				\$ 3.50			
4	1000	F. Marie Hall Synergistic Ctr		X					12638	5142			719200	\$ 2,100,000.00							\$ 1.50	\$ 0.60							
5	0044	El Paso - Third Floor - Clinical Education		X					43280	35650			990400	\$ 8,900,000.00	\$ 5.24				\$ 3.66			\$ 0.60							
6	1000	LBB - Relocation of Ophthalmology	X						24319	16772			184201	\$ 3,000,000.00	\$ 3.00														
7	1204	LBB - Managed Health Care	X						15856	0			000000	\$ 2,578,365.00					\$ 2.58										
8	IN	TX Tech Parkway	X										000000	\$ 9,000,000.00	\$ 1.80						\$ 7.20								
9	0000	LBB - Clinical Tower & Research Ctr	X						88770	57700			990400	\$ 30,915,025.00					\$ 4.03						\$ 26.88				
10	IN	LBB Master Plan Infrastructure			X						5		839100	\$ 5,000,000.00	\$ 5.00						\$ 0.20								
11	IN	Odessa - Property Acquisition			X						0.96		000000	\$ 195,000.00															
12	IN	El Paso - Property Acquisition			X								000000																
13	0000	El Paso - Research Facility I	X						112000	72800			990400	\$ 40,000,000.00								\$ 0.20			\$ 40.00				
14	1000	LBB - Roof Replacement		X					122000	0			000000	\$ 2,000,000.00	\$ 2.00														
15	IN	Deferred Maintenance		X									000000	\$ 3,500,000.00	\$ 3.50														
16	IN	IT Infrastructure Improvements			X								827100	\$ 5,000,000.00											\$ 5.00				
17	IN	LBB - Property Acquisition		X								1.4	000000																
18	2003	Amarillo - Renovate Clinic for Library & Student Services			X				36038	23424.7			719200	\$ 5,660,000.00											\$ 5.66				
19	2002	Amarillo - Renovate Regional Center for Research Center			X				10500	10500			990400	\$ 2,100,000.00											\$ 2.10				
20	1000	LBB - Renovation for Research		X					148000	148000			990400	\$ 27,000,000.00											\$ 27.00				
21	3001	El Paso - Clinic Backfill Renovation		X					36000	36000			990400	\$ 4,800,000.00														\$ 4.80	
22	1001	LBB - Preston Smith Library Basement		X					16000	10400			739900	\$ 3,200,000.00											\$ 3.20				
23	IN	DFW - Property Acquisition		X									000000												\$ 5.00				
24	0000	DFW - School of Pharmacy Building	X						20000	13000			912001	\$ 5,000,000.00											\$ 5.00				
25	0000	LBB - International Pain Center	X						20000	13000			990400	\$ 5,000,000.00											\$ 5.00				
26	0000	LBB - Outpatient Geriatric Assessment	X						10000	6500			000000	\$ 2,000,000.00											\$ 2.00				
TOTALS													\$ 217,589,866.00	\$30.94	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10.34	\$ 3.00	\$ 7.20	\$ 3.24	\$ -	\$ 12.40	\$ 90.71	\$ 54.96	\$ 4.80

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GENERAL PROJECT INFORMATION										FINANCIAL INFORMATION																
				Project Type				Project Budget		Funding Source (Millions)																
Priority	Bldg. No.	Project Description	New Construction	Additions	Major Repair & Renovation	Land Acquisitions	Infrastructure	Leased Space	Gross	AGASF	Agricultural & General	CIP Code	Total Project Cost	HEAF - Cash	HEAF - Bond	Other Revenue Bonds	Auxiliary Enterprise Funds	Other Local Funds	Gifts, Donations	Federal Grants	Unexpended Plant Funds	Legislative Appropriations	Private Development	Tuition Revenue Bonds	Unfunded	Other
1	9999	EXPERIMENTAL SCIENCES RESEARCH LABORATORY PH I	X						64140	47965		400501	\$ 23,000,000.00	\$ 13.00											\$ 10.00	
2	9999	EXPERIMENTAL SCIENCES RESEARCH LABORATORY PH 2	X						17232	13158		400501	\$ 29,997,000.00	\$ 0.35										\$23.05	\$ 5.00	
3	9999	FOOD TECHNOLOGY & ANIMAL SCIENCE BUILDING	X						92000	5500		020201	\$ 17,000,000.00	\$ 17.00												
4	0248	COLLEGE OF BUSINESS ADMINISTRATION	X						204495	112849		060101	\$ 50,000,000.00													
5	0000	CONSTRUCT PARK AND RIDE FACILITY	X						0	0		999999	\$ 2,400,000.00								\$ 2.40				\$ 50.00	
6	0335	ART BUILDING RENOVATION			X				61392	39182		734000	\$ 10,000,000.00	\$ 2.50												
7	0002	RENOVATE ADMINISTRATION BUILDING			X				113975	71591		811000	\$ 3,000,000.00												\$ 7.50	
8	0012	RENOVATION - OLD HOLDEN			X				79442	40729		450101	\$ 3,000,000.00												\$ 3.00	
9	0381	RENOVATE DAN LAW FIELD	X						10000	0		720100	\$ 2,900,000.00												\$ 1.20	
10	9999	PURCHASE LAND FOR AGRICULTURE SCIENCES	X						40000	0		720100	\$ 10,000,000.00				\$ 0.30	\$ 0.10	\$ 1.30						\$ 10.00	
11	9999	CONSTRUCT FOOTBALL TEAM FACILITIES	X		X				0	0		000000	\$ 4,000,000.00												\$ 4.00	
12	0000	CONSTRUCT GOLF COURSE	X						15000	0		720100	\$ 15,000,000.00			\$ 5.70			\$ 6.00				\$25.00		\$ 3.00	
13	9999	CAMPUS HOTEL/CONFERENCE CENTER	X						700000	0		999999	\$ 30,000,000.00												\$ 5.00	
14	9999	COLLEGE OF FINE ARTS	X						230000	220000		999998	\$ 40,000,000.00												\$ 40.00	
15	9999	CONSTRUCT PERFORMING ARTS CENTER	X						230000	220000		999999	\$ 40,000,000.00												\$ 20.00	\$20.00
16	9999	CONSTRUCT ANIMAL CARE & USE FACILITY - TIEHH	X						7292	4740		999998	\$ 3,500,000.00												\$ 3.50	
17	9999	ADVANCE RESEARCH FACILITY	X						35000	21000		280181	\$ 99,500,000.00												\$ 3.50	
18	9999	CONSTRUCT 15th STREET PARKING STRUCTURE	X						200000	0		000000	\$ 8,300,000.00			\$ 8.30									\$ 94.60	\$ 4.00
19	0000	CONSTRUCT ADMIN PEDESTRIAN PLAZA					X		0	0		000000	\$ 1,600,000.00												\$ 1.60	
20	9999	JUNCTION CAMPUS - PAVILION & DINING HALL	X						10100	8500		999998	\$ 1,000,000.00												\$ 1.00	
21	9999	CONSTRUCT NEW HEALTH, EXERCISE & SPORTS SCIENCES	X						15000	9000		999999	\$ 4,000,000.00												\$ 4.00	
22	0000	TECHNOLOGY/COMPUTING INFRASTRUCTURE			X				0	0		000000	\$ 20,000,000.00												\$ 20.00	
23	0000	CAMPUS UPGRADE CHILL WATER DISTRIBUTION SYSTEM					X		0	0		000000	\$ 8,000,000.00			\$ 8.00										
24	0000	HIGH RISE BLDG. FIRE SUPPRESSION RENOVATION			X				904684	493537		000000	\$ 10,000,000.00												\$ 10.00	
25	9999	CENTER FOR SOUTHEAST ASIAN STUDIES	X						133000	120000		999999	\$ 20,000,000.00												\$ 20.00	
26	9999	ATHLETIC ACADEMIC SERVICES FACILITY	X						15000	0		720100	\$ 2,000,000.00												\$ 2.00	
27	0007	COMPLETE RENOVATION - AG BUILDING COMPLEX (5 BLDGS)			X				146958	81731		020101	\$ 20,000,000.00												\$ 20.00	

FIVE-YEAR CAPITAL PROJECTS PLAN **Texas Tech University**

GENERAL PROJECT INFORMATION										FINANCIAL INFORMATION																		
Priority	Bldg. No.	Project Description	Project Type						Square Footage			Project Budget	Funding Source (Millions)															
			New Construction	Additions	Major Repair & Renovation	Land Acquisitions	Infrastructure	Leased Space	Gross	NSAF	Educational & General		Acres	CIP Code	Total Project Cost	HEAF - Cash	HEAF - Bond	Other Revenue Bonds	Auxiliary Enterprise Funds	Other Local Funds	Gifts, Donations	Federal Grants	Unexpended Plant Funds	Legislative Appropriations	Private Development	Tuition Revenue Bonds	Unfunded	Other
28	9999	CHILD CARE CENTER	X									34000	30000	999999	\$ 9,900,000.00												\$ 6.90	
29	9999	STUDENT HEALTH CARE FACILITY	X									20000	13000	000000	\$ 5,000,000.00													\$ 5.00
30	0206	RENOVATE INTERIOR - HVAC CS & DEAN'S OFFICE			X							30665	30665	140101	\$ 5,000,000.00												\$ 5.00	
31	0231	THEATRE RENOVATION/ADDITION	X									8200	4920	180103	\$ 8,300,000.00												\$ 8.30	
32	0274	CONSTRUCT COURTROOM ADDITION		X								20000	14000	831000	\$ 25,000,000.00												\$ 25.00	
33	0035	COMPLETE RENOVATION - BLEDSOE HALL			X							87998	0	733000	\$ 8,000,000.00			\$ 8.00										
34	9999	RESIDENCE HALL COMPLEX - PHASE 2	X									59000	0	733000	\$ 20,000,000.00			\$ 20.00										
35	0180	DEMO WOMEN'S GYM / RENOVATE MEN'S GYM		X								30000	30000	131314	\$ 3,000,000.00												\$ 3.00	
36	0205	LIBRARY EXPANSION		X								50000	50000	000000	\$ 10,000,000.00												\$ 10.00	
37	0000	MASTER PLAN INFRASTRUCTURE IMPROVEMENTS					X					0	0	000000	\$ 18,000,000.00												\$ 18.00	
38	0272	CONSTRUCT ADDITION FOR NEW AUDITORIUM - ARCHITECTURE	X									20000	20000	000000	\$ 5,000,000.00												\$ 5.00	
39	0245	EXPANSION TO NATURAL SCIENCE RESEARCH LAB	X									53330	12298	040201	\$ 12,300,000.00												\$ 12.30	
40	0013	RENOVATION - JOURNALISM			X							11245	9836	090101	\$ 4,500,000.00												\$ 4.50	
41	9999	CONSTRUCT NEW IT DIVISION FACILITY	X									58574	45500	999999	\$ 13,000,000.00												\$ 13.00	
42	0028	RENOVATE DRANE HALL			X							75358	49832	821000	\$ 11,300,000.00												\$ 11.30	
43	0027	CONSTRUCT ADDITION FOR COMMUNICATION SERVICES		X								11700	9000	999999	\$ 1,300,000.00												\$ 1.30	
44	0000	INFRASTRUCTURE EXPANSION - WEST OF INDIANA					X					0	0	000000	\$ 4,100,000.00												\$ 4.10	
45	0322	RENOVATE FOR COLLEGE OF MASS COMMUNICATINS			X							76598	47231	220101	\$ 22,000,000.00												\$ 22.00	
46	9999	NEW FIELD DORM & DINING RM FOR LUBBOCK LAKE LANDMARK	X									10000	7000	999999	\$ 1,500,000.00												\$ 1.50	
47	0001	COLLEGE OF HUMAN SCIENCE RENOVATION		X								72000	46800	999999	\$ 6,700,000.00												\$ 6.70	
48	0271	PARTIAL INTERIOR RENOVATION - BIOLOGY		X								56219	56219	260101	\$ 8,900,000.00												\$ 8.90	
49	0008	RENOVATION PH. III & IV - SCIENCE		X								118544	98501	400601	\$ 5,200,000.00												\$ 5.20	
50	0319	CONSTRUCT ADDITION TO GREENHOUSE		X								1200	1200	020501	\$ 1,100,000.00												\$ 1.10	
51	0000	RENOVATE UTILITY TUNNEL PH. II, ADMIN TO FRASER PAVILION					X					0	0	000000	\$ 4,300,000.00			\$ 4.30									\$ 4.30	
52	0230	RENOVATION - PARTIAL & HVAC - PSYCHOLOGY			X							39221	19437	420101	\$ 2,900,000.00												\$ 2.90	
53	0006	RENOVATION - HVAC AND PARTIAL - MATHEMATICAL SCIENCES			X							87203	38995	270101	\$ 2,700,000.00												\$ 2.70	
54	0000	RENOVATE UTILITY TUNNEL, HUMAN SCIENCES TO DRANE					X					0	0	000000	\$ 2,100,000.00			\$ 2.10									\$ 2.10	

FIVE-YEAR CAPITAL PROJECTS PLAN Texas Tech University

GENERAL PROJECT INFORMATION												FINANCIAL INFORMATION														
Project Type												Funding Source (Millions)														
Priority	Bldg. No.	Project Description	Square Footage						Total Project Cost	Funding Source (Millions)																
			New Construction	Additions	Major Repair & Renovation	Land Acquisitions	Infrastructure	Leased Space		Gross	Educational & General	Acres	CIP Code	HEAF - Cash	HEAF - Bond	Other Revenue Bonds	Auditory Enterprise Funds	Other Local Funds	Gifts, Donations	Federal Grants	Unexpended Plant Funds	Legislative Appropriations	Private Development	Tuition Revenue Bonds	Unfunded	Other
55	0242	RENOVATION - HVAC UPGRADE - FOREIGN LANGUAGE			X					68858	31245		160101	\$ 4,700,000.00											\$ 4.70	
56	0008	CONSTRUCT ADDITION - SCIENCES		X						115000	77000		409601	\$ 14,100,000.00											\$ 14.10	
57	0212	CONSTRUCT 2ND FLOOR LEVEL - PHYSICAL PLANT		X						5200	5200		632000	\$ 1,300,000.00											\$ 1.30	
58	0000	RENOVATE TUNNEL PH. I, THOMPSON TO FRASER PAVILION				X				0	0		000000	\$ 2,300,000.00		\$ 2.30										
59	9999	CONSTRUCT NEW ROTC FACILITY	X							50000	39500		999998	\$ 4,800,000.00											\$ 4.80	
60	0001	RENOVATE ADJACENT BOOKSTORE FOR RESEARCH OFFICES		X						32123	20000		190101	\$ 5,000,000.00											\$ 5.00	
61	9999	NEW WAREHOUSE FACILITIES	X							35000	25000		999999	\$ 1,900,000.00											\$ 1.90	
62	9999	CONSTRUCT VEHICLE MAINTENANCE FACILITY	X							15000	12000		999999	\$ 2,200,000.00											\$ 2.20	
63	0380	RELOCATE OBSERVATORY	X							2500	1500		409601	\$ 4,500,000.00											\$ 4.50	
TOTALS													\$ 732,997,000.00	\$ 32.85	\$ -	\$ 56.70	\$ 0.30	\$ 0.10	\$ 7.30	\$ 2.40	\$ -	\$ -	\$ 25.00	\$ 23.65	\$ 555.70	\$ 29.00

FIVE-YEAR CAPITAL PROJECTS PLAN
Texas Tech University Health Sciences Center

GENERAL PROJECT INFORMATION										FINANCIAL INFORMATION																
			Project Type				Square Footage			Project Budget	Funding Source (Millions)															
Priority	Bldg. No.	Project Description	New Construction	Additions	Major Repair & Renovation	Infrastructure	Leased Space	Gross	Educational & General	Acres	CIP Code	Total Project Cost	HEAF - Cash	HEAF - Bond	Other Revenue Bonds	Auxiliary Enterprise Funds	Other Local Funds	Gifts, Donations	Federal Grants	Unexpended Plant Funds	Legislative Appropriations	Private Development	Tuition Revenue Bonds	Unfunded	Other	
1	2000	Amarillo - New Academic/Clinic Facility	X					158178	99661		990400	\$ 23,235,404.00	\$ 0.10			\$ 0.07	\$ 1.50			\$ 1.24		\$ 12.40		\$ 20.33		
2	0000	LBB - Garrison Geriatric Education & Care Center	X					74000	0	8	000000	\$ 12,400,000.00														
3	1002	LBB - Academic Classroom Building	X					61673	40141		000000	\$ 15,006,072.00	\$ 10.30													
4	1000	F. Marie Hall Synergistic Cir			X			12638	5142		719200	\$ 2,100,000.00						\$ 1.50		\$ 1.20			\$ 3.50			
5	0044	El Paso - Third Floor - Clinical Education		X				43280	35650		990400	\$ 8,900,000.00	\$ 5.24			\$ 3.66				\$ 0.60						
6	1000	LBB - Relocation of Ophthalmology		X				24319	16772		184201	\$ 3,000,000.00	\$ 3.00													
7	1204	LBB - Managed Health Care	X					15856	0		000000	\$ 2,578,365.00				\$ 2.58										
8	IN	TX Tech Parkway	X								000000	\$ 9,000,000.00	\$ 1.80						\$ 7.20							
9	0000	LBB - Clinical Tower & Research Cir	X					88770	57700		990400	\$ 30,915,025.00	\$ 5.00			\$ 4.03							\$ 26.88			
10	IN	LBB Master Plan Infrastructure			X					5	839100	\$ 5,000,000.00														
11	IN	Odesa - Property Acquisition			X					0.96	000000	\$ 195,000.00								\$ 0.20						
12	IN	El Paso - Property Acquisition			X						000000															
13	0000	El Paso - Research Facility I	X					112000	72800		990400	\$ 40,000,000.00											\$ 40.00			
14	1000	LBB - Roof Replacement		X				122000	0		000000	\$ 2,000,000.00	\$ 2.00													
15	IN	Deferred Maintenance		X							000000	\$ 3,500,000.00	\$ 3.50													
16	IN	IT Infrastructure Improvements			X						827100	\$ 5,000,000.00												\$ 5.00		
17	IN	LBB - Property Acquisition			X					1.4	000000															
18	2003	Amarillo - Renovate Clinic for Library & Student Services			X			36038	23424.7		719200	\$ 5,660,000.00														
19	2002	Amarillo - Renovate Regional Center for Research Center			X			10500	10500		990400	\$ 2,100,000.00												\$ 5.66		
20	1000	LBB - Renovation for Research			X			148000	148000		990400	\$ 27,000,000.00												\$ 2.10		
21	3001	El Paso - Clinic Backfill Renovation			X			36000	36000		990400	\$ 4,800,000.00												\$ 27.00		
22	1001	LBB - Preston Smith Library Basement			X			16000	10400		739900	\$ 3,200,000.00												\$ 4.80		
23	IN	DFW - Property Acquisition			X						000000													\$ 3.20		
24	0000	DFW - School of Pharmacy Building	X					20000	13000		512001	\$ 5,000,000.00												\$ 5.00		
25	0000	LBB - International Pain Center	X					20000	13000		990400	\$ 5,000,000.00												\$ 5.00		
26	0000	LBB - Outpatient Geriatric Assessment	X					10000	6500		000000	\$ 2,000,000.00												\$ 2.00		
TOTALS												\$ 217,589,866.00	\$ 30.94	\$ -	\$ -	\$ -	\$ 10.34	\$ 3.00	\$ 7.20	\$ 3.24	\$ -	\$ 12.40	\$ 90.71	\$ 54.96	\$ 4.80	

TEXAS TECH UNIVERSITY

Master Plan MP-2

Total Accumulated Deferred Maintenance

Funded ** UnFunded
E&G ** Infrastructure

CIP Number	Facility Number	Facility	Project	DFM Class	Customer	Customer Priority	Current Estimate
Category: Maintenance and Repair							
1996146	1949	SANITARY SEWER LINES	REPL SEWER LIFT STA. EMER GEN	Non-Critical	PHYSICAL PLANT	1	\$58,631
1998076	0006	MATHEMATICAL SCIENCES	ASBESTOS CLEANUP IN ATTIC	Non-Critical	OPERATIONS	1	\$77,700
1997098	1919	PATIO AND FOUNTAINS	REPAIR BROADWAY FOUNTAIN	Non-Critical	GROUPS	1	\$266,500
1997029	0016	PETROLEUM ENGINEERING	REPL ENERGY MANAGEMENT SYSTEM	Non-Critical	PHYSICAL PLANT	1	\$202,500
1997027	0206	ENGINEERING CENTER	REPL ENERGY MANAGEMENT SYSTEM	Non-Critical	PHYSICAL PLANT	1	\$75,000
1999008	0246	BUSINESS ADMINISTRATION	REPAIR AND PAINT ROTUNDA	Non-Critical	PHYSICAL PLANT	1	\$120,000
2000013	0005	CHEMISTRY	REROOF EQUIPMENT ISLAND	Non-Critical	PHYSICAL PLANT	1	\$80,000
1995031	0002	ADMINISTRATION	ROOF AND EXTERIOR STONE REPAIR, ADMIN BLDG.	Non-Critical	FACILITIES PLANNING & CONSTRUCTION	1	\$1,800,000
2000027	0272	ARCHITECTURE	REPLACE ROOF	Non-Critical	PHYSICAL PLANT	1	\$280,000
1991621	1947	DOMESTIC WATER DISTRIBUTION	REPLACE WATER LINE TO PP ANNEX	Non-Critical	PHYSICAL PLANT	1	\$2,052
1991474	0335	ART	REPLACE ROOF	Non-Critical	PHYSICAL PLANT	1	\$183,300
1997025	0321	GODDARD WILDLIFE AND FISHERIES MGMT	REPL ENERGY MANAGEMENT SYSTEM	Non-Critical	PHYSICAL PLANT	1	\$50,000
1994154	0246	BUSINESS ADMINISTRATION	REPLACE TOWER ROOF	Non-Critical	PHYSICAL PLANT	1.1	\$120,000
1993159	0983	ADMINISTRATION - JUNCTION	REPAIR 8ea CABIN WINDOWS, SCREENS, ELECTRICAL FIXTURES	Non-Critical	TTU JUNCTION CENTER	1.1	\$16,000
1992045	0025	L & H MCCLELLAN MEMORIAL	ASBESTOS REMOVAL 2nd FLOOR CEILINGS	Non-Critical	OPERATIONS	1.1	\$84,546
1991453	0206	ENGINEERING CENTER	REPLACE ELEVATOR JACK	Non-Critical	PHYSICAL PLANT	1.1	\$40,000
1998073	0367	INTL. RESEARCH CENTER	REPLACE HVAC IN LONG STAPLE SPINNING	Non-Critical	PHYSICAL PLANT	1.1	\$100,000
1998135	1918	SIDEWALKS AND RETAINING WALLS	REPLACE HANDRAILS @ HORN KNAPP	Non-Critical	GROUPS	1.1	\$1,875
2000175	0205	LIBRARY	REPAIR EXTERIOR LIBRARY COLUMNS	Non-Critical	PHYSICAL PLANT	2	\$150,000
1998079	0242	FOREIGN LANGUAGE	ABATE 3RD FL CEILINGS, CENTER HALLWAY	Non-Critical	OPERATIONS	2	\$65,000
1999085	1918	SIDEWALKS AND RETAINING WALLS	REPL TILE/HANDRAILS ON LANDING/STEPS WEST SIDE OF CHEMISTRY	Non-Critical	GROUPS	2	\$14,000
1993207	0005	CHEMISTRY	UPGRADE ELEVATOR #2 FOR ADA	Non-Critical	PHYSICAL PLANT	2.1	\$30,000
1998137	1918	SIDEWALKS AND RETAINING WALLS	REPAIR BRICK/TILE AND HANDRAILS HOLDEN HALL	Non-Critical	GROUPS	3	\$11,000

CIP Number	Facility Number	Facility	Project	DFM Class	Customer	Customer Priority	Current Estimate
1991493	0209	AG. PLANT SCIENCE	REPAIR EXT STONE COLUMNS/CERAMIC TILE	Non-Critical	PHYSICAL PLANT	3	\$75,000
2000014	0271	BIOLOGY	REROOF CLAY TILE ON LECTURE HALL	Non-Critical	PHYSICAL PLANT	3.1	\$80,000
1996110	0342	LIVESTOCK/MEATS LAB	REPL CLASSROOM PORTION ROOF	Non-Critical	PHYSICAL PLANT	3.1	\$75,000
1996058	0011	MUSIC	REPLACE ROOFS	Non-Critical	PHYSICAL PLANT	3.1	\$192,500
2000054	0322	MASS COMMUNICATIONS	UPGRADE ELEVATOR #1 FOR ADA	Non-Critical	PHYSICAL PLANT	3.1	\$25,000
1991566	0223	PRINTECH	REPAIR HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	3.1	\$337,100
1996008	0009	CIVIL ENGINEERING	REPL ELEVATOR #1 COMPONENTS	Non-Critical	PHYSICAL PLANT	3.1	\$75,000
1998105	1866	OFF CAMPUS-EXTERIOR FENCES	REPLACE BOUNDRY FENCES AT JUNCTION	Non-Critical	TTU JUNCTION CENTER	4.1	\$12,500
1994036	0031	CHILD DEVELOPMENT	PERFORM ASBESTOS ABATEMENT IN CRAWLSPACE	Non-Critical	OPERATIONS	4.1	\$30,744
2000062	0345	HAZ CHEM STORAGE	REPLACE ROOF	Non-Critical	OPERATIONS	4.1	\$54,000
2000179	0206	ENGINEERING CENTER	REPAIR EXTERIOR CERAMIC TILE	Non-Critical	PHYSICAL PLANT	4.1	\$65,000
1998080	0805	DAIRY CENTER	ASBESTOS ABATE INTERIOR OF BLDG.	Non-Critical	OPERATIONS	5	\$28,600
1993170	0133	AG ED & COMMUNICATIONS	ASBESTOS ABATE UNDER FLOOR UTIL. TUNL	Non-Critical	OPERATIONS	6	\$19,769
1991505	1921	IRRIGATION SYSTEMS	REPLACE IRRIGATION SYSTEM AT MUSEUM	Non-Critical	GROUND	6	\$71,370
1991450	1917	STREETS AND PARKING LOTS	REPAIR STREETS AT THE MUSEUM	Non-Critical	GROUND	7	\$112,860
1999017	1931	STEAM/CONDENSATE DISTRIBUTION	REPIE THE PRV STATION	Non-Critical	PHYSICAL PLANT	7	\$5,800
1998088	1931	STEAM/CONDENSATE DISTRIBUTION	ABATE AREA 5 TUNNEL, CIRCLE	Non-Critical	OPERATIONS	7	\$112,900
1992109	1918	SIDEWALKS AND RETAINING WALLS	REPAIR SERVICE RAMP AT THE WIGGINS COMPLEX DINING	Non-Critical	GROUND	8	\$192,149
1998089	1931	STEAM/CONDENSATE DISTRIBUTION	ABATE AREA 9 TUNNEL, UC - ADMIN	Non-Critical	OPERATIONS	8	\$217,000
1998090	1931	STEAM/CONDENSATE DISTRIBUTION	ABATE AREA 6 TUNNEL, HOLDEN TO WEST	Non-Critical	OPERATIONS	9	\$108,500
1992308	1918	SIDEWALKS AND RETAINING WALLS	REPAIR ACES AT RESIDENCE HALL	Non-Critical	GROUND	9	\$21,246
1991626	1918	SIDEWALKS AND RETAINING WALLS	REPAIR EXTERIOR SIDEWALK DAMAGE	Non-Critical	GROUND	10	\$12,076
1998091	1931	STEAM/CONDENSATE DISTRIBUTION	ABATE AREA 9 TUNNEL, ADMIN TO HUMAN SCNS	Non-Critical	OPERATIONS	10	\$91,200
1992114	1906	GROUNDS LANDSCAPING	REPAIR LANDSCAPING LIBRARY EAST VISITORS PARK	Non-Critical	GROUND	11	\$10,260
1991315	0271	BIOLOGY	REPLACE CHILLER UNITS	Non-Critical	PHYSICAL PLANT	11	\$235,980
1999022	0033	WEST HALL	REMOVE ASBESTOS CEILING TEXTURE	Non-Critical	OPERATIONS	11	\$90,000
1992111	1919	PATIO AND FOUNTAINS	REPAIR PATIO AT MUSEUM	Non-Critical	GROUND	12	\$87,781
1999023	0011	MUSIC	REMOVE ASBESTOS ATTIC DECK PANELS	Non-Critical	OPERATIONS	12	\$110,000
1991301	0025	L & H MCCLELLAN MEMORIAL	REPLACE HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	13	\$484,504

CIP Number	Facility Number	Facility	Project	DFM Class	Customer	Customer Priority	Current Estimate
1992313	1921	IRRIGATION SYSTEMS	REPAIR IRRIGATION CONTROLLERS CAMPUSWIDE	Non-Critical	GROUPS	13	\$50,040
1999021	0005	CHEMISTRY	REMOVE MERCURY VAPOR LIGHT FIXTURES	Non-Critical	OPERATIONS	13	\$190,000
1992306	1914	TRAFFIC CONTROL DEVICES	REPAIR TRAFFIC CONTROLLER MAIN AND INDIANA	Non-Critical	GROUPS	14	\$17,100
1993091	0343	STUDENT REC CENTER	REPLACE EMS SYSTEM (E&G ONLY)	Non-Critical	PHYSICAL PLANT	14	\$45,000
1992310	1906	GROUPS LANDSCAPING	REPAIR LANDSCAPE BENCHES AT CHEMISTRY	Non-Critical	GROUPS	15	\$12,000
1992169	0013	JOURNALISM	REPLACE BASEMENT HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	15	\$91,201
1995128	0005	CHEMISTRY	REPLACE CLASSROOM SEATING, ROOM 49	Non-Critical	PHYSICAL PLANT	16	\$91,200
1992005	1919	PATIO AND FOUNTAINS	REPAIR FOUNTAIN AT MUSEUM	Non-Critical	GROUPS	16	\$10,831
1992161	0231	CHARLES MAEDGEN THEATRE	REPLACE EMERGENCY GENERATOR	Non-Critical	PHYSICAL PLANT	17	\$41,724
1992112	1906	GROUPS LANDSCAPING	REPAIR ARCH COURTYARD WALLS AND SOIL EROSION	Non-Critical	GROUPS	17	\$38,532
1994131	1917	STREETS AND PARKING LOTS	RESURFACE ROADS AT NEW DEAL	Non-Critical	GROUPS	18	\$43,920
1995119	1919	PATIO AND FOUNTAINS	REWORK BA COURTYARD FOUNTAIN AREA	Non-Critical	GROUPS	19	\$2,665
2000018	0272	ARCHITECTURE	REPOINT EXTERIOR MASONRY	Non-Critical	PHYSICAL PLANT	19	\$150,000
1999086	1918	SIDEWALKS AND RETAINING WALLS	REPLACE WALKS AND HANDRAILS, SOUTH OF BIOLOGY	Non-Critical	GROUPS	20	\$69,000
2000007	0325	FOOD TECH	REPLACE STEAM HEATING SYSTEM	Non-Critical	PHYSICAL PLANT	20	\$200,000
1994057	0362	GRANTHAM	REPLACE ROOF	Non-Critical	PHYSICAL PLANT	21	\$50,000
1999087	1918	SIDEWALKS AND RETAINING WALLS	REPL TILE UNDER BREEZEWAY N. OF CHEMISTRY, SOUTH OF MATH	Non-Critical	GROUPS	21	\$105,000
1995127	0005	CHEMISTRY	REPLACE CLASSROOM SEATING, ROOM 25	Non-Critical	PHYSICAL PLANT	22	\$24,000
1999088	0323	AQUATIC CENTER	REPLACE BACKWASH PUMP AND VAULT	Non-Critical	GROUPS	22	\$125,000
2000008	0272	ARCHITECTURE	REPLACE DOMESTIC HOT WATER SYSTEM	Non-Critical	PHYSICAL PLANT	23	\$75,000
1994059	0012	HOLDEN HALL	REPLACE FLAT ROOFS	Non-Critical	PHYSICAL PLANT	24	\$548,997
2000024	0274	LAW	REPLACE LIGHTING IN CLASSROOMS	Non-Critical	PHYSICAL PLANT	25	\$20,000
1993032	0322	MASS COMMUNICATIONS	REPAIR HVAC DISTRIBUTION SYSTEM DEFICIENCIES	Non-Critical	PHYSICAL PLANT	26	\$66,093
1991304	0207	CHEMICAL ENGINEERING	REPLACE HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	27	\$313,502
2000025	0274	LAW	REPLACE VENTILATION TO RESTROOMS	Non-Critical	PHYSICAL PLANT	28	\$10,500
1991522	0005	CHEMISTRY	REPLACE EMERGENCY LIGHTING	Non-Critical	PHYSICAL PLANT	29	\$100,000
1991537	0004	ELECTRICAL ENGINEERING	REPLACE ENERGY MGMT SYSTEM	Non-Critical	PHYSICAL PLANT	30	\$65,000
1997028	0013	JOURNALISM	REPL ENERGY MANAGEMENT SYSTEM	Non-Critical	PHYSICAL PLANT	31	\$107,730
1998110	0231	CHARLES MAEDGEN THEATRE	REPLACE AUDITORIUM SEATING	Non-Critical	PHYSICAL PLANT	32	\$125,000

CIP Number	Facility Number	Facility	Project	DFM Class	Customer	Customer Priority	Current Estimate
1995131	0012	HOLDEN HALL	REPLACE CLASSROOM SEATING, ROOM 104	Non-Critical	PHYSICAL PLANT	33	\$125,000
1991347	0011	MUSIC	REPLACE HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	34	\$547,204
1991563	0321	GODDARD WILDLIFE AND FISHERIES MGMT	REPLACE HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	35	\$290,358
1992226	0016	PETROLEUM ENGINEERING	REPAIR ELECTRICAL DISTR PROBLEMS	Non-Critical	PHYSICAL PLANT	36	\$74,101
2000002	0205	LIBRARY	BIRD AVERTING SYSTEM	Non-Critical	PHYSICAL PLANT	37	\$50,000
1996055	1931	STEAM/CONDENSATE DISTRIBUTION	REPLACE STEAM AND CONDENSATE LINES	Non-Critical	PHYSICAL PLANT	38	\$82,083
1991571	1947	DOMESTIC WATER DISTRIBUTION	REPLACE WATER LINES-OLD HOME EC.	Non-Critical	PHYSICAL PLANT	39	\$74,101
1992158	1946	GAS DISTRIBUTION LINES	REPL. GAS LINE-UNIV. GREENHOUSE-LIVESTOCK	Non-Critical	PHYSICAL PLANT	40	\$30,744
1991541	0006	MATHEMATICAL SCIENCES	REPLACE AHU #4 AND DUCT	Non-Critical	PHYSICAL PLANT	41	\$200,000
1991312	0212	PHYSICAL PLANT	REPLACE ROOFS	Non-Critical	PHYSICAL PLANT	42	\$380,000
2000047	0335	ART	REPAIR EXTERIOR WALKWAY	Non-Critical	PHYSICAL PLANT	43	\$30,000
1991298	0206	ENGINEERING CENTER	REPLACE HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	44	\$313,502
1991457	0207	CHEMICAL ENGINEERING	REPLACE ELEVATOR	Non-Critical	PHYSICAL PLANT	45	\$175,000
1991479	0246	BUSINESS ADMINISTRATION	REPLACE LOCKS	Non-Critical	PHYSICAL PLANT	46	\$107,731
1991362	0012	HOLDEN HALL	REPAIR AIR HANDLER/AIR DISTRIBUTION (OLD)	Non-Critical	PHYSICAL PLANT	48	\$587,427
1993051	0001	HUMAN SCIENCE	REPLACE CEILING TILES	Non-Critical	PHYSICAL PLANT	49	\$85,000
1994067	0340	TTU WAREHOUSE/Erskine	REPLACE ROOF ON ERSKINE WHSE	Non-Critical	PHYSICAL PLANT	50	\$120,000
1991478	0025	L & H MCCLELLAN MEMORIAL	REPLACE LOCKS	Non-Critical	PHYSICAL PLANT	51	\$42,180
1991484	0133	AG ED & COMMUNICATIONS	REPLACE WINDOWS	Non-Critical	PHYSICAL PLANT	52	\$223,863
1991481	0190	MEN'S GYM & NATATORIUM	REPLACE WINDOWS	Non-Critical	PHYSICAL PLANT	53	\$79,951
1991570	0004	ELECTRICAL ENGINEERING	REPLACE AHU 7 & DUCT SYSTEM	Non-Critical	PHYSICAL PLANT	54	\$91,201
1991354	0028	DRANE HALL	REPLACE WINDOWS	Non-Critical	PHYSICAL PLANT	55	\$614,024
2000033	0340	TTU WAREHOUSE/Erskine	PAINT EXTERIOR DOORS AND FACIA	Non-Critical	PHYSICAL PLANT	56	\$15,000
2000034	0362	GRANTHAM	REPL DETERIORATED WOOD AND REPAINT	Non-Critical	PHYSICAL PLANT	57	\$75,000
1991485	0031	CHILD DEVELOPMENT	REPLACE WINDOWS	Non-Critical	PHYSICAL PLANT	58	\$70,357
1999002	0246	BUSINESS ADMINISTRATION	REPL FIXED SEATING ROOM 358	Non-Critical	PHYSICAL PLANT	59	\$88,000
1999003	0246	BUSINESS ADMINISTRATION	REPL FIXED SEATING ROOM 352	Non-Critical	PHYSICAL PLANT	60	\$88,000
1991572	1946	GAS DISTRIBUTION LINES	REPL GAS LINES WIGGINS COMPLEX TO ART/ARCHITECTURE	Non-Critical	PHYSICAL PLANT	61	\$39,900
1999004	0246	BUSINESS ADMINISTRATION	REPL FIXED SEATING ROOM 57	Non-Critical	PHYSICAL PLANT	62	\$42,000
1993221	0008	SCIENCE	REPLACE ROOF SCIENCE BREEZEWAYS	Non-Critical	PHYSICAL PLANT	63	\$31,122

CIP Number	Facility Number	Facility	Project	DFM Class	Customer	Customer Priority	Current Estimate
1991198	0271	BIOLOGY	REPAIR LEAKING WINDOW/SYSTEM WITH AN AUXIL TYPE	Non-Critical	PHYSICAL PLANT	64	\$113,431
1999005	0012	HOLDEN HALL	REPL FIXED SEATING ROOM 150	Non-Critical	PHYSICAL PLANT	66	\$89,000
1991482	0011	MUSIC	REPLACE WINDOWS	Non-Critical	PHYSICAL PLANT	67	\$127,922
1992153	0230	PSYCHOLOGY	REPLACE SVC SINKS WITH FLOOR SINKS	Non-Critical	PHYSICAL PLANT	68	\$11,742
1999015	0367	INTL. RESEARCH CENTER	REPLACE AHU 3-85 FAN SECTION	Non-Critical	PHYSICAL PLANT	69	\$20,000
1999016	0274	LAW	RELOCATE CONVERTER AND CONTROLS	Non-Critical	PHYSICAL PLANT	70	\$15,900
1991342	0008	SCIENCE	REPLACE WINDOWS	Non-Critical	PHYSICAL PLANT	72	\$479,706
1991305	0272	ARCHITECTURE	REPLACE HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	73	\$330,602
1995025	0343	STUDENT REC CENTER	REPL ROOF "C" PH IV (E&G ONLY)	Non-Critical	PHYSICAL PLANT	74	\$28,700
1991309	0007	AGRICULTURE SCIENCES	REPLACE HVAC SYSTEMS	Non-Critical	PHYSICAL PLANT	75	\$290,702
1991561	0011	MUSIC	REPLACE CHORAL ROOM HVAC	Non-Critical	PHYSICAL PLANT	77	\$85,501
1992247	1945	STORM SEWER LINES	REPLACE STORM SEWER SW INDUST. ENG.	Non-Critical	PHYSICAL PLANT	78	\$285,002
1992134	0374	MECHANICAL ENGINEERING	REPAIR HVAC	Non-Critical	PHYSICAL PLANT	79	\$115,711
1992272	0028	DRANE HALL	REPLACE MULTI-ZONE AHU'S	Non-Critical	PHYSICAL PLANT	80	\$536,830
1997092	1934	CHILL WATER & SUPPLY	REPLACE BURIED CW LINES TO DRANE HALL	Non-Critical	PHYSICAL PLANT	81	\$76,950
1993209	0009	CIVIL ENGINEERING	REPAIR HIGH HUMIDITY CHAMBERS	Non-Critical	PHYSICAL PLANT	82	\$22,002
1993104	0271	BIOLOGY	REPLACE INTERIOR LOCK SYSTEM	Non-Critical	PHYSICAL PLANT	84	\$111,721
1996026	0274	LAW	REPLACE CLASSROOM SEATING RM, 106	Non-Critical	PHYSICAL PLANT	85	\$51,000
1991477	0013	JOURNALISM	REPLACE WINDOWS	Non-Critical	PHYSICAL PLANT	86	\$159,902
1991343	0133	AG ED & COMMUNICATIONS	REPLACE HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	87	\$342,003
1996027	0274	LAW	REPLACE CLASSROOM SEATING RM, 107	Non-Critical	PHYSICAL PLANT	88	\$22,099
1992284	0009	CIVIL ENGINEERING	REPLACE AHU #2	Non-Critical	PHYSICAL PLANT	89	\$171,001
1991369	0231	CHARLES MAEDGEN THEATRE	REPLACE EXISTING HVAC EQUIPMENT	Non-Critical	PHYSICAL PLANT	91	\$256,502
1995032	0271	BIOLOGY	REPLACE 20" AUTOCLAVE, ROOM 207	Non-Critical	PHYSICAL PLANT	92	\$53,301
1995036	0271	BIOLOGY	REPLACE 20" AUTOCLAVE, ROOM 307	Non-Critical	PHYSICAL PLANT	93	\$53,301
1991345	0242	FOREIGN LANGUAGE	REPAIR HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	94	\$484,504
1991456	0246	BUSINESS ADMINISTRATION	REPLACE VINYL IN HALL TOWER	Non-Critical	PHYSICAL PLANT	95	\$44,460
1991375	0319	UNIVERSITY GREENHOUSE	AHE-REPLACE GREENHOUSE HEATERS	Non-Critical	PHYSICAL PLANT	97	\$169,091
1991302	0190	MEN'S GYM & NATATORIUM	REPLACE HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	98	\$294,450
1991390	0007	AGRICULTURE SCIENCES	REPLACE WINDOWS	Non-Critical	PHYSICAL PLANT	99	\$373,105
1993108	0242	FOREIGN LANGUAGE	REPLACE INTERIOR LOCK SYSTEM	Non-Critical	PHYSICAL PLANT	100	\$12,996
1999096	0321	GODDARD WILDLIFE AND FISHERIES MGMT	REPLACE ROOF ON GODDARD ONLY	Non-Critical	PHYSICAL PLANT	101	\$110,000

CIP Number	Facility Number	Facility	Project	DFM Class	Customer	Customer Priority	Current Estimate
1994058	0208	WOMEN'S GYM	REPLACE ROOF	Non-Critical	PHYSICAL PLANT	102	\$285,479
1995034	0271	BIOLOGY	REPLACE TWO 20" AUTOCLAVES, ROOM 301	Non-Critical	PHYSICAL PLANT	103	\$106,601
1996028	1910	TUNNEL STRUCTURE	ACM CLEAN-UP & LAG, AREA 7	Non-Critical	PHYSICAL PLANT	105	\$29,450
1991503	1910	TUNNEL STRUCTURE	REPLACE MANHOLE LIDS	Non-Critical	PHYSICAL PLANT	106	\$50,000
1991512	1944	EXTERIOR AREA LIGHTING	REPLACE TUNNEL LIGHTING, AREA 2	Non-Critical	PHYSICAL PLANT	107	\$91,201
1993112	0274	LAW	REPLACE INTERIOR LOCK SYSTEM	Non-Critical	PHYSICAL PLANT	108	\$28,728
1991526	0000N	MISCELLANEOUS NEW DEAL	MONITOR NEW DEAL UNDERGROUND TANKS	Non-Critical	PHYSICAL PLANT	109	\$17,100
1998005	0028	DRANE HALL	REPLACE BUILDING LIGHTING SYSTEM	Non-Critical	PHYSICAL PLANT	110	\$87,210
1996147	0272	ARCHITECTURE	REPLACE EMERGENCY GENERATOR	Non-Critical	PHYSICAL PLANT	112	\$42,641
1996148	0001	HUMAN SCIENCE	REPLACE EMERGENCY GENERATOR	Non-Critical	PHYSICAL PLANT	113	\$69,291
1996149	0011	MUSIC	REPLACE EMERGENCY GENERATOR	Non-Critical	PHYSICAL PLANT	114	\$63,961
1997014	0008	SCIENCE	REMOVE ABANDON SECONDARY COOLING LOOP	Non-Critical	PHYSICAL PLANT	115	\$10,447
1997030	0190	MEN'S GYM & NATATORIUM	REPL ENERGY MANAGEMENT SYSTEM	Non-Critical	PHYSICAL PLANT	116	\$25,000
1997031	0024	AGRICULTURAL PAVILION	REPL ENERGY MANAGEMENT SYSTEM	Non-Critical	PHYSICAL PLANT	117	\$23,085
1997032	0018	DEVELOPMENT OFFICE	REPL ENERGY MANAGEMENT SYSTEM	Non-Critical	PHYSICAL PLANT	118	\$25,650
1997086	1931	STEAM/CONDENSATE DISTRIBUTION	ACM ABATEMENT, AREA 9, FL TO HULEN/CLEMENTS	Non-Critical	PHYSICAL PLANT	120	\$200,070
1997089	1931	STEAM/CONDENSATE DISTRIBUTION	ACM ABATEMENT, AREA 1, THOM TO ENG RESEARCH	Non-Critical	PHYSICAL PLANT	121	\$179,550
1993098	0012	HOLDEN HALL	REPL INTERIOR LOCK SYSTEM IN SAA	Non-Critical	PHYSICAL PLANT	122	\$30,780
1998006	0033	WEST HALL	REPLACE BUILDING LIGHTING SYSTEM	Non-Critical	PHYSICAL PLANT	124	\$60,000
1997090	1931	STEAM/CONDENSATE DISTRIBUTION	ACM ABATEMENT, AREA 8, PLT SC TO CHEMISTRY	Non-Critical	PHYSICAL PLANT	125	\$128,250
1993118	0322	MASS COMMUNICATIONS	REPLACE INTERIOR LOCK SYSTEM	Non-Critical	PHYSICAL PLANT	126	\$18,468
1992146	0007	AGRICULTURE SCIENCES	REPLACE DOORS & LOCKS	Non-Critical	PHYSICAL PLANT	127	\$108,301
1993007	0246	BUSINESS ADMINISTRATION	SEAL FLOOR OPENINGS	Non-Critical	PHYSICAL PLANT	128	\$171,001
1993060	1940	TUNNEL LIGHTING	REPLACE TUNNEL LIGHTING, AREA 8, PLT SC TO S. CHEM	Non-Critical	PHYSICAL PLANT	129	\$44,460
1993064	1910	TUNNEL STRUCTURE	REPAIR UTILITY TUNNEL, AREA 8, FISHERIES BLD.	Non-Critical	PHYSICAL PLANT	130	\$239,402
1993070	1910	TUNNEL STRUCTURE	REPAIR UTILITY TUNNEL, AREA 6, WEST HALL TO GORDON	Non-Critical	PHYSICAL PLANT	132	\$285,002
1993101	0245	MUSEUM	REPLACE INTERIOR LOCK SYSTEM	Non-Critical	PHYSICAL PLANT	134	\$13,406
1993106	0006	MATHEMATICAL SCIENCES	REPLACE INTERIOR LOCK SYSTEM	Non-Critical	PHYSICAL PLANT	135	\$15,048
1993107	0272	ARCHITECTURE	REPLACE INTERIOR LOCK SYSTEM	Non-Critical	PHYSICAL PLANT	136	\$23,256

CIP Number	Facility Number	Facility	Project	DFM Class	Customer	Customer Priority	Current Estimate
1993110	0230	PSYCHOLOGY	REPLACE INTERIOR LOCK SYSTEM	Non-Critical	PHYSICAL PLANT	137	\$15,732
1993117	0016	PETROLEUM ENGINEERING	REPLACE INTERIOR LOCK SYSTEM	Non-Critical	PHYSICAL PLANT	138	\$10,260
1996030	1910	TUNNEL STRUCTURE	ACM CLEAN-UP & LAG, AREAS 5&6	Non-Critical	PHYSICAL PLANT	139	\$25,000
1993120	0033	WEST HALL	REPLACE INTERIOR LOCK SYSTEM	Non-Critical	PHYSICAL PLANT	140	\$15,000
1993123	0011	MUSIC	REPLACE INTERIOR LOCK SYSTEM	Non-Critical	PHYSICAL PLANT	141	\$29,412
1993124	0028	DRANE HALL	REPLACE INTERIOR LOCK SYSTEM	Non-Critical	PHYSICAL PLANT	142	\$19,152
2000130	0028	DRANE HALL	CLEAN EXTERIOR BRICK AND STONE	Non-Critical	PHYSICAL PLANT	143	\$15,000
Total for Maintenance and Repair: (179 detail records)							\$22,365,358
Grand Total: (179 detail records)							\$22,365,358

TEXAS TECH UNIVERSITY

Master Plan MP-3 FY 02

Proposed Deferred Maintenance

Funded ** UnFunded
E&G ** Infrastructure

CIP Number	Facility Number	Facility	Project	DFM Class	Customer	Customer Priority	Current Estimate
Category: Maintenance and Repair							
1997025	0321	GODDARD WILDLIFE AND FISHERIES MGMT	REPL ENERGY MANAGEMENT SYSTEM	Non-Critical	PHYSICAL PLANT	1	\$50,000
1991474	0335	ART	REPLACE ROOF	Non-Critical	PHYSICAL PLANT	1	\$183,300
1991621	1947	DOMESTIC WATER DISTRIBUTION	REPLACE WATER LINE TO PP ANNEX	Non-Critical	PHYSICAL PLANT	1	\$2,052
1995031	0002	ADMINISTRATION	ROOF AND EXTERIOR STONE REPAIR, ADMIN BLDG.	Non-Critical	FACILITIES PLANNING & CONSTRUCTION	1	\$1,800,000
1996146	1949	SANITARY SEWER LINES	REPL SEWER LIFT STA. EMER GEN	Non-Critical	PHYSICAL PLANT	1	\$58,631
1997027	0206	ENGINEERING CENTER	REPL ENERGY MANAGEMENT SYSTEM	Non-Critical	PHYSICAL PLANT	1	\$75,000
1997029	0016	PETROLEUM ENGINEERING	REPL ENERGY MANAGEMENT SYSTEM	Non-Critical	PHYSICAL PLANT	1	\$202,500
1997098	1919	PATIO AND FOUNTAINS	REPAIR BROADWAY FOUNTAIN	Non-Critical	GROUND	1	\$266,500
1998076	0006	MATHEMATICAL SCIENCES	ASBESTOS CLEANUP IN ATTIC	Non-Critical	OPERATIONS	1	\$77,700
2000013	0005	CHEMISTRY	REROOF EQUIPMENT ISLAND	Non-Critical	PHYSICAL PLANT	1	\$80,000
2000027	0272	ARCHITECTURE	REPLACE ROOF	Non-Critical	PHYSICAL PLANT	1	\$280,000
1999008	0246	BUSINESS ADMINISTRATION	REPAIR AND PAINT ROTUNDA	Non-Critical	PHYSICAL PLANT	1	\$120,000
1991453	0206	ENGINEERING CENTER	REPLACE ELEVATOR JACK	Non-Critical	PHYSICAL PLANT	1.1	\$40,000
1992045	0025	L & H MCCLELLAN MEMORIAL	ASBESTOS REMOVAL 2nd FLOOR CEILINGS	Non-Critical	OPERATIONS	1.1	\$84,546
1993159	0983	ADMINISTRATION - JUNCTION	REPAIR 8ea CABIN WINDOWS, SCREENS, ELECTRICAL FIXTURES	Non-Critical	TTU JUNCTION CENTER	1.1	\$16,000
1994154	0246	BUSINESS ADMINISTRATION	REPLACE TOWER ROOF	Non-Critical	PHYSICAL PLANT	1.1	\$120,000
1998135	1918	SIDEWALKS AND RETAINING WALLS	REPLACE HANDRAILS @ HORN KNAPP	Non-Critical	GROUND	1.1	\$1,875
1998073	0367	INTL. RESEARCH CENTER	REPLACE HVAC IN LONG STAPLE SPINNING	Non-Critical	PHYSICAL PLANT	1.1	\$100,000
2000175	0205	LIBRARY	REPAIR EXTERIOR LIBRARY COLUMNS	Non-Critical	PHYSICAL PLANT	2	\$150,000
1998079	0242	FOREIGN LANGUAGE	ABATE 3RD FL CEILINGS, CENTER HALLWAY	Non-Critical	OPERATIONS	2	\$65,000
1999085	1918	SIDEWALKS AND RETAINING WALLS	REPL TILE/HANDRAILS ON LANDING/STEPS WEST SIDE OF CHEMISTRY	Non-Critical	GROUND	2	\$14,000

CIP Number	Facility Number	Facility	Project	DFM Class	Customer	Customer Priority	Current Estimate
1993207	0005	CHEMISTRY	UPGRADE ELEVATOR #2 FOR ADA	Non-Critical	PHYSICAL PLANT	2.1	\$30,000
1998137	1918	SIDEWALKS AND RETAINING WALLS	REPAIR BRICK/TILE AND HANDRAILS HOLDEN HALL	Non-Critical	PHYSICAL PLANT	3	\$11,000
1991493	0209	AG. PLANT SCIENCE	REPAIR EXT STONE COLUMNS/CERAMIC TILE	Non-Critical	PHYSICAL PLANT	3	\$75,000
1996058	0011	MUSIC	REPLACE ROOFS	Non-Critical	PHYSICAL PLANT	3.1	\$192,500
1996110	0342	LIVESTOCK/MEATS LAB	REPL CLASSROOM PORTION ROOF	Non-Critical	PHYSICAL PLANT	3.1	\$75,000
2000054	0322	MASS COMMUNICATIONS	UPGRADE ELEVATOR #1 FOR ADA	Non-Critical	PHYSICAL PLANT	3.1	\$25,000
2000014	0271	BIOLOGY	REROOF CLAY TILE ON LECTURE HALL	Non-Critical	PHYSICAL PLANT	3.1	\$80,000
1991566	0223	PRINTECH	REPAIR HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	3.1	\$337,100
1996008	0009	CIVIL ENGINEERING	REPL ELEVATOR #1 COMPONENTS	Non-Critical	PHYSICAL PLANT	3.1	\$75,000
Total for Maintenance and Repair: (30 detail records)							\$4,687,704

TEXAS TECH UNIVERSITY

Master Plan MP-3 FY 03

Proposed Deferred Maintenance

UnFunded
*E&G ** Infrastructure*

<i>CIP Number</i>	<i>Facility Number</i>	<i>Facility</i>	<i>Project</i>	<i>DFM Class</i>	<i>Customer</i>	<i>Customer Priority</i>	<i>Current Estimate</i>
Category: Maintenance and Repair							
1994036	0031	CHILD DEVELOPMENT	PERFORM ASBESTOS ABATEMENT IN CRAWLSPACE	Non-Critical	OPERATIONS	4.1	\$30,744
1998105	1866	OFF CAMPUS-EXTERIOR FENCES	REPLACE BOUNDARY FENCES AT JUNCTION	Non-Critical	TTU JUNCTION CENTER	4.1	\$12,500
2000179	0206	ENGINEERING CENTER	REPAIR EXTERIOR CERAMIC TILE	Non-Critical	PHYSICAL PLANT	4.1	\$65,000
2000062	0345	HAZ CHEM STORAGE	REPLACE ROOF	Non-Critical	OPERATIONS	4.1	\$54,000
1998080	0805	DAIRY CENTER	ASBESTOS ABATE INTERIOR OF BLDG.	Non-Critical	OPERATIONS	5	\$28,600
1991505	1921	IRRIGATION SYSTEMS	REPLACE IRRIGATION SYSTEM AT MUSEUM	Non-Critical	FOUNDATIONS	6	\$71,370
1993170	0133	AG ED & COMMUNICATIONS	ASBESTOS ABATE UNDER FLOOR UTIL. TUNL	Non-Critical	OPERATIONS	6	\$19,769
1998088	1931	STEAM/CONDENSATE DISTRIBUTION	ABATE AREA 5 TUNNEL, CIRCLE	Non-Critical	OPERATIONS	7	\$112,900
1991450	1917	STREETS AND PARKING LOTS	REPAIR STREETS AT THE MUSEUM	Non-Critical	FOUNDATIONS	7	\$112,860
1998089	1931	STEAM/CONDENSATE DISTRIBUTION	ABATE AREA 9 TUNNEL, UC - ADMIN	Non-Critical	OPERATIONS	8	\$217,000
1992109	1918	SIDEWALKS AND RETAINING WALLS	REPAIR SERVICE RAMP AT THE WIGGINS COMPLEX DINING	Non-Critical	FOUNDATIONS	8	\$192,149
1998090	1931	STEAM/CONDENSATE DISTRIBUTION	ABATE AREA 6 TUNNEL, HOLDEN TO WEST	Non-Critical	OPERATIONS	9	\$108,500
1992308	1918	SIDEWALKS AND RETAINING WALLS	REPAIR ACES AT RESIDENCE HALL	Non-Critical	FOUNDATIONS	9	\$21,246
1998091	1931	STEAM/CONDENSATE DISTRIBUTION	ABATE AREA 9 TUNNEL, ADMIN TO HUMAN SCS	Non-Critical	OPERATIONS	10	\$91,200
1991626	1918	SIDEWALKS AND RETAINING WALLS	REPAIR EXTERIOR SIDEWALK DAMAGE	Non-Critical	FOUNDATIONS	10	\$12,076
1992114	1906	FOUNDATIONS LANDSCAPING	REPAIR LANDSCAPING LIBRARY EAST VISITORS PARK	Non-Critical	FOUNDATIONS	11	\$10,260
1999022	0033	WEST HALL	REMOVE ASBESTOS CEILING TEXTURE	Non-Critical	OPERATIONS	11	\$90,000
1991315	0271	BIOLOGY	REPLACE CHILLER UNITS	Non-Critical	PHYSICAL PLANT	11	\$235,980
Total for Maintenance and Repair: (18 detail records)							\$1,486,154

TEXAS TECH UNIVERSITY

Master Plan MP-3 FY 04

Proposed Deferred Maintenance

UnFunded

E&G ** Infrastructure

CIP Number	Facility Number	Facility	Project	DFM Class	Customer	Customer Priority	Current Estimate
Category: Maintenance and Repair							
1999023	0011	MUSIC	REMOVE ASBESTOS ATTIC DECK PANELS	Non-Critical	OPERATIONS	12	\$110,000
1992111	1919	PATIO AND FOUNTAINS	REPAIR PATIO AT MUSEUM	Non-Critical	GROUPS	12	\$87,781
1992313	1921	IRRIGATION SYSTEMS	REPAIR IRRIGATION CONTROLLERS CAMPUSWIDE	Non-Critical	GROUPS	13	\$50,040
1999021	0005	CHEMISTRY	REMOVE MERCURY VAPOR LIGHT FIXTURES	Non-Critical	OPERATIONS	13	\$190,000
1991301	0025	L & H MCCLELLAN MEMORIAL	REPLACE HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	13	\$484,504
1992306	1914	TRAFFIC CONTROL DEVICES	REPAIR TRAFFIC CONTROLLER MAIN AND INDIANA	Non-Critical	GROUPS	14	\$17,100
1993091	0343	STUDENT REC CENTER	REPLACE EMS SYSTEM (E&G ONLY)	Non-Critical	PHYSICAL PLANT	14	\$45,000
1992169	0013	JOURNALISM	REPLACE BASEMENT HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	15	\$91,201
1992310	1906	GROUPS LANDSCAPING	REPAIR LANDSCAPE BENCHES AT CHEMISTRY	Non-Critical	GROUPS	15	\$12,000
1995128	0005	CHEMISTRY	REPLACE CLASSROOM SEATING, ROOM 49	Non-Critical	PHYSICAL PLANT	16	\$91,200
1992005	1919	PATIO AND FOUNTAINS	REPAIR FOUNTAIN AT MUSEUM	Non-Critical	GROUPS	16	\$10,831
1992161	0231	CHARLES MAEDGEN THEATRE	REPLACE EMERGENCY GENERATOR	Non-Critical	PHYSICAL PLANT	17	\$41,724
1992112	1906	GROUPS LANDSCAPING	REPAIR ARCH COURTYARD WALLS AND SOIL EROSION	Non-Critical	GROUPS	17	\$38,532
1994131	1917	STREETS AND PARKING LOTS	RESURFACE ROADS AT NEW DEAL	Non-Critical	GROUPS	18	\$43,920
2000018	0272	ARCHITECTURE	REPOINT EXTERIOR MASONRY	Non-Critical	PHYSICAL PLANT	19	\$150,000
1995119	1919	PATIO AND FOUNTAINS	REWORK BA COURTYARD FOUNTAIN AREA	Non-Critical	GROUPS	19	\$2,665
Total for Maintenance and Repair: (16 detail records)							\$1,466,498

TEXAS TECH UNIVERSITY

Master Plan MP-3 FY 05

Proposed Deferred Maintenance

UnFunded
*E&G ** Infrastructure*

<i>CIP Number</i>	<i>Facility Number</i>	<i>Facility</i>	<i>Project</i>	<i>DFM Class</i>	<i>Customer</i>	<i>Customer Priority</i>	<i>Current Estimate</i>
Category: Maintenance and Repair							
2000007	0325	FOOD TECH	REPLACE STEAM HEATING SYSTEM	Non-Critical	PHYSICAL PLANT	20	\$200,000
1999086	1918	SIDEWALKS AND RETAINING WALLS	REPLACE WALKS AND HANDRAILS, SOUTH OF BIOLOGY	Non-Critical	FOUNDATIONS	20	\$69,000
1999087	1918	SIDEWALKS AND RETAINING WALLS	REPL TILE UNDER BREEZEWAY N. OF CHEMISTRY, SOUTH OF MATH	Non-Critical	FOUNDATIONS	21	\$105,000
1994057	0362	GRANTHAM	REPLACE ROOF	Non-Critical	PHYSICAL PLANT	21	\$50,000
1999088	0323	AQUATIC CENTER	REPLACE BACKWASH PUMP AND VAULT	Non-Critical	FOUNDATIONS	22	\$125,000
1995127	0005	CHEMISTRY	REPLACE CLASSROOM SEATING, ROOM 25	Non-Critical	PHYSICAL PLANT	22	\$24,000
2000008	0272	ARCHITECTURE	REPLACE DOMESTIC HOT WATER SYSTEM	Non-Critical	PHYSICAL PLANT	23	\$75,000
1994059	0012	HOLDEN HALL	REPLACE FLAT ROOFS	Non-Critical	PHYSICAL PLANT	24	\$548,997
2000024	0274	LAW	REPLACE LIGHTING IN CLASSROOMS	Non-Critical	PHYSICAL PLANT	25	\$20,000
1993032	0322	MASS COMMUNICATIONS	REPAIR HVAC DISTRIBUTION SYSTEM DEFICIENCIES	Non-Critical	PHYSICAL PLANT	26	\$66,093
1991304	0207	CHEMICAL ENGINEERING	REPLACE HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	27	\$313,502
Total for Maintenance and Repair: (11 detail records)							\$1,596,592

TEXAS TECH UNIVERSITY

Master Plan MP-3 FY 06

Proposed Deferred Maintenance

UnFunded
E&G ** Infrastructure

<i>CIP Number</i>	<i>Facility Number</i>	<i>Facility</i>	<i>Project</i>	<i>DFM Class</i>	<i>Customer</i>	<i>Customer Priority</i>	<i>Current Estimate</i>
Category: Maintenance and Repair							
2000025	0274	LAW	REPLACE VENTILATION TO RESTROOMS	Non-Critical	PHYSICAL PLANT	28	\$10,500
1991522	0005	CHEMISTRY	REPLACE EMERGENCY LIGHTING	Non-Critical	PHYSICAL PLANT	29	\$100,000
1991537	0004	ELECTRICAL ENGINEERING	REPLACE ENERGY MGMT SYSTEM	Non-Critical	PHYSICAL PLANT	30	\$65,000
1997028	0013	JOURNALISM	REPL ENERGY MANAGEMENT SYSTEM	Non-Critical	PHYSICAL PLANT	31	\$107,730
1998110	0231	CHARLES MAEDGEN THEATRE	REPLACE AUDITORIUM SEATING	Non-Critical	PHYSICAL PLANT	32	\$125,000
1995131	0012	HOLDEN HALL	REPLACE CLASSROOM SEATING, ROOM 104	Non-Critical	PHYSICAL PLANT	33	\$125,000
1991347	0011	MUSIC	REPLACE HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	34	\$547,204
1991563	0321	GODDARD WILDLIFE AND FISHERIES MGMT	REPLACE HVAC SYSTEM	Non-Critical	PHYSICAL PLANT	35	\$290,358
1992226	0016	PETROLEUM ENGINEERING	REPAIR ELECTRICAL DISTR PROBLEMS	Non-Critical	PHYSICAL PLANT	36	\$74,101
2000002	0205	LIBRARY	BIRD AVERTING SYSTEM	Non-Critical	PHYSICAL PLANT	37	\$50,000
Total for Maintenance and Repair: (10 detail records)							\$1,494,893

TEXAS TECH UNIVERSITY

Master Plan MP-4

Deferred Maintenance

Estimated Completed Projects by October 15

CIP Number	Facility Number	Facility	Project	Master Plan Priority	Current Estimate
1991438	0271	BIOLOGY	REPLACE STAIR TREADS	0	\$36,480
1991470	0199	ENGLISH	REPAIR ROOF (TEMPORARY FIX)	0	\$45,600
1991517	1949	SANITARY SEWER LINES	REPAIR SOUTH SEWER LIFT STATION	0	\$76,950
1993100	0326	D&M RANCH & HERITAGE BUILDING	REPLACE INTERIOR LOCK SYSTEM	0	\$3,716
1994046	0223	PRINTECH	REPLACE ROOF (LOWER PORTIONS ONLY)	0	\$173,000
1994056	0245	MUSEUM	REPLACE ROOF (E&G ONLY)	0	\$100,000
1994065	0125	ED. TV STATION	REPLACE SMALL FLAT ROOF, EAST SIDE	0	\$48,000
1995021	0209	AG. PLANT SCIENCE	REPLACE HVAC MIXING BOXES	0	\$90,000
1995026	0246	BUSINESS ADMINISTRATION	REPAIR & REPAINT EXTERIOR SURFACES	0	\$1,070,000
1995130	0271	BIOLOGY	REPLACE CLASSROOM SEATING, ROOM 101	0	\$80,000
1996019	1934	CHILL WATER & SUPPLY	REPL WIGGINS COMPLEX CW ISOLATION VALVES.	0	\$15,990
1996029	1910	TUNNEL STRUCTURE	ACM CLEAN-UP & LAG, AREA 4	0	\$43,000
1997013	0028	DRANE HALL	REPLACE ROOF DRAIN SYSTEM	0	\$99,900
1998075	0005	CHEMISTRY	ABATE LAB CABINETS WATER FITTINGS	0	\$29,000
1998077	0008	SCIENCE	ABATE ROOM 7 IN SCIENCE	0	\$46,900
1998078	0028	DRANE HALL	ABATE PIPE CHASE BASEMENT TO ATTIC	0	\$5,200
1998134	1918	SIDEWALKS AND RETAINING WALLS	REPLACE HANDRAILS @ MASS COMMUNICATIONS	0	\$16,450
1999010	0209	AG. PLANT SCIENCE	REPLACE ROOF ON PLANT SCIENCE ONLY	0	\$106,000
1999012	0007	AGRICULTURE SCIENCES	REPLACE AUDITORIUM ROOF	0	\$21,900
Grand Total: (19 detail records)					\$2,108,086

TTUHSC
MP2 & MP3 - Deferred Maintenance Five Year Plan
2002 to 2006

Building	Facility	Project Description	DFM Class	Fiscal Year	Total Cost
IN01	EL PASO TT MEDICAL CENTER	EL PASO UST REMEDIATION	*	2002	\$ 20,000.
1000	LUBBOCK TTUHSC	2A EAST PATIO & STRUCTURAL - A/E CONTRACT		2002	\$ 37,500.
IN02	LUBBOCK CHACP2 PLANT	EMERGENCY POWER CHILLED WATER SYSTEM		2002	\$ 170,000.
IN03	LUBBOCK CHACP2 PLANT	REPLACE 400# BLOCKING VALVE		2002	\$ 100,000.
1000	LUBBOCK TTUHSC	1A CLINICAL LABS RCP / HVAC		2002	\$ 50,000.
1000	LUBBOCK TTUHSC	LOADING DOCK RENOVATION		2002	\$ 35,000.
1000	LUBBOCK TTUHSC	MORGUE DRIVE & INTERSTITIAL STRUCTURAL - A/E CONTRACT		2002	\$ 59,000.
1000	LUBBOCK TTUHSC	FIRE EXTINGUISHER SIGNS		2002	\$ 8,750.
3000	EL PASO REG AREA HEALTH CENTER	ENERGY PROJECT PHASE 8 (LOUNGE, COMPUTER ROOM)		2002	\$ 50,700.
3000	EL PASO REG AREA HEALTH CENTER	ENERGY PROJECT PHASE 6 - A/E ENERGY AUDIT		2002	\$ 39,600.
2003	AMARILLO TEXAS TECH CLINIC	TAS ACCESSIBLE ROUTE UPGRADE		2002	\$ 25,000.
IN04	LUBBOCK	SECURITY CAMERAS / PHONES		2002	\$ 70,000.
IN05	EL PASO	SITE IMPROVEMENTS - PHASE I & II		2002	\$ 70,000.
1202	TTMC SW MEDICAL OFFICE BLDG	RENOVATE SUITE 203		2002	\$ 12,740.
2002	AMARILLO REG AREA HEALTH CENTER	REINFORCE STRUCTURE		2002	\$ 15,000.

Building	Facility	Project Description	DFM Class	Fiscal Year	Total Cost
1503	LUBBOCK THOMPSON HALL	RENEW STUDENT HEALTH LOBBIES		2002	\$ 22,500.
1000	LUBBOCK TTUHSC	DEMOLISH 2C PERIMETER HEAT SYSTEM		2002	\$ 20,000.
3001	EL PASO TT MEDICAL CENTER	INSTALL WIRE MANAGEMENT TRAYS		2002	\$ 60,000.
4000	ODESSA REG AREA HEALTH CENTER	UPGRADE EXTERIOR LIGHTING		2002	\$ 18,500.
1000	LUBBOCK TTUHSC	LABORATORY STANDARD HAZARD SIGNAGE		2002	\$ 5,000.
1000	LUBBOCK TTUHSC	DOOR PROJECT		2002	\$ 113,165.
1202	LBB - TTMC SW MED OFFICE BLDG	RENOVATE FOR PROGRAM (SUITE 207, I, H)		2002	\$ 26,290.
IN06	LUBBOCK	RETROFIT FOR TAS PARKING		2002	\$ 6,500.
IN07	LUBBOCK CHACP2 PLANT	#2 CHILLER CFC CONVERSION		2002	\$ 850,000.
IN08	AMARILLO	RETROFIT PARKING LOT FIXTURES		2002	\$ 6,500.
3000	EL PASO REG AREA HEALTH CENTER	RENOVATE ADMINISTRATION RESTROOMS		2002	\$ 7,000.
1000	LUBBOCK TTUHSC	2B OGC SPACE ADAPTION		2002	\$ 12,702.
4000	ODESSA REG AREA HEALTH CENTER	EXTERIOR LIGHTING UPGRADE		2002	\$ 22,000.
1202	LBB TTMC SW MED OFFICE BLDG	RENOVATE FOR PROGRAM CHANGES		2002	\$ 26,290.
1000	LUBBOCK TTUHSC	2AB / 2BC UPGRADE CORE FINISHES		2002	\$ 90,000.
1000	LUBBOCK TTUHSC	TAS COMPLIANT RESTROOM RENOVATION PHASE II		2002-2003	\$ 166,000.
IN09	ALL CAMPUSES	TAS COMPLIANCE		2002- 2006	\$ 150,000.
1000	LUBBOCK TTUHSC	FIRE PROTECTION SYSTEM VALVES		2002- 2006	\$ 65,000.
1000	LUBBOCK TTUHSC	PIPING INSULATION		2002- 2006	\$ 175,000.

Building	Facility	Project Description	DFM Class	Fiscal Year	Total Cost
IN10	ALL CAMPUSES	FLOOR COVERING RENEWAL		2002- 2006	\$ 250,000.
1000	LUBBOCK TTUHS	WAY FINDING UPGRADE		2002-2003	\$ 40,000.
1000	LUBBOCK TTUHS	RCP UPGRADES		2002-2003	\$ 160,000.
1000	LUBBOCK TTUHS	1B ENTRY RENOVATION		2003	\$ 105,000.
1001	LUBBOCK - PS LIBRARY	TRANSFORMERS RELOCATION		2003	\$ 45,000.
IN11	LUBBOCK CHACP2 PLANT	DRILL WATER WELL		2003	\$ 125,000.
1000	LUBBOCK TTUHS	2A EAST PATIO STRUCTURAL & DRAINAGE		2003	\$ 230,000.
2001	AMARILLO SCHOOL OF PHARMACY	WET SEAL TEST / REPORT - A/E CONTRACT		2003	\$ 25,000.
1000	LUBBOCK TTUHS	2B / 2C SOUTH PATIO WEATHER PROOFING - A/E CONTRACT		2003	\$ 15,000.
2002	AMARILLO REG AREA HEALTH CENTER	ROOF REPLACEMENT SURVEY - A/E CONTRACT		2003	\$ 20,000.
1000	LUBBOCK TTUHS	WET SEAL PHASE III - A/E CONTRACT		2003	\$ 25,000.
1000	LUBBOCK TTUHS	BC PRINT SHOP RELOCATION		2003	\$ 46,000.
1503	LUBBOCK THOMPSON HALL	THOMPSON HALL FIRE ALARM - PHASE II		2003	\$ 60,000.
1000	LUBBOCK TTUHS	MORGUE SERVICE DRIVE STRUCTURE		2003	\$ 725,000.
3000	EL PASO REG AREA HEALTH CENTER	RELOCATE MCC		2003	\$ 45,000.
1000	LUBBOCK TTUHS	5C RENOVATION FOR RESEARCH		2003	\$ 70,000.
3002	EL PASO HSC WAREHOUSE	STRUCTURAL REMEDIATION		2003	\$ 21,000.
3001	EL PASO TT MEDICAL CENTER	HYDRONIC PIPING SYSTEM UPGRADE		2003	\$ 125,000.
1000	LUBBOCK TTUHS	OVERHEAD PAGING BACKBONE - A/E CONTRACT		2003	\$ 30,000.

Building	Facility	Project Description	DFM Class	Fiscal Year	Total Cost
1000	LUBBOCK TTUHSC	2C NW PATIO ABATE / RESTORE		2003	\$ 182,000.
IN12	LUBBOCK CHACP2 PLANT	UPGRADE PLANT CONTROLS		2003	\$ 250,000.
IN13	LUBBOCK CHACP2 PLANT	EMERGENCY POWER FOR CHILLED WATER		2003	\$ 170,000.
2001	AMARILLO SCHOOL OF PHARMACY	COOLING TOWER - RETROFIT PIPING		2003	\$ 45,000.
4001	ODESSA TT HEALTH CENTER	ENTRY VESTIBULE MODIFICATIONS		2003	\$ 36,000.
1000	LUBBOCK TTUHSC	TAS COMPLIANT RESTROOM RENOVATION PHASE III		2004	\$ 350,000.
1000	LUBBOCK TTUHSC	LARC OUTSIDE AIR PREHEAT		2004	\$ 80,000.
1000	LUBBOCK TTUHSC	HVAC DDC UPGRADE PHASE III		2004	\$ 95,000.
2001	AMARILLO SCHOOL OF PHARMACY	WET SEAL PROJECT		2004	\$ 150,000.
1000	LUBBOCK TTUHSC	WING C RELIEF AIR FANS		2004	\$ 33,500.
1000	LUBBOCK TTUHSC	2B / 2C WATER PROOFING		2004	\$ 80,000.
IN14	LUBBOCK	REVISE IRRIGATION SYSTEM		2004	\$ 33,000.
1000	LUBBOCK TTUHSC	2A SOUTH RETROFIT PUBLIC RESTROOMS		2004	\$ 50,000.
3000	EL PASO REG AREA HEALTH CENTER	INSTALL WIRE MANAGEMENT TRAYS		2004	\$ 50,000.
3000	EL PASO REG AREA HEALTH CENTER	ECP RETROFIT PHASE 6 (LOANSTAR)		2004	\$ 2,600,000.
IN15	LUBBOCK CHACP2	PLANT VALVE REPLACEMENT		2004	\$ 85,000.
1000	LUBBOCK TTUHSC	FIRE WALL INTEGRITY REPAIR		2004-2006	\$ 315,000.
1000	LUBBOCK TTUHSC	WET SEAL PHASE III		2005	\$ 150,000.
1000	LUBBOCK TTUHSC	BC PUBLIC RESTROOM		2005	\$ 180,000.

Building	Facility	Project Description	DFM Class	Fiscal Year	Total Cost
1000	LUBBOCK TTUHS	LIGHTING SYSTEM UPGRADE PHASE I		2005	\$ 100,000.
1000	LUBBOCK TTUHS	2C / 3C REHEAT COILS INSTALLATION		2005	\$ 270,000.
4000	ODESSA REG AREA HEALTH CENTER	LIGHTING RETROFIT		2005	\$ 150,000.
IN16	ALL CAMPUSES	RENEW LECTURE CLASSROOM FIXED SEATING		2006	\$ 320,000.
2001	AMARILLO SCHOOL OF PHARMACY	ROOF REPAIR		2006	\$ 50,000.
1503	LUBBOCK THOMPSON HALL	ROOF RENOVATION PHASE II		2006	\$ 203,205.
1000	LUBBOCK TTUHS	EXHAUST SYSTEM ENERGY ANALYSIS - A/E CONTRACT		2006	\$ 28,000.
2002	AMARILLO REG AREA HEALTH CENTER	REPLACE AUTOMATION SYSTEM		2006	\$ 200,000.
2002	AMARILLO REG AREA HEALTH CENTER	INSTALL EMERGENCY POWER SYSTEM		2006	\$ 250,000.
		GRAND TOTAL			\$ 11,273,442.

* ALL PROJECTS ARE CONSIDERED NON CRITICAL

** THECB PROJECT CLASSIFICATIONS AND PRIORITIES TO BE ASSIGNED PRIOR TO FINAL SUBMISSION

TTUHSC
MP4 - Deferred Maintenance Expenditures
FY 2001 (Estimated Projects Completed by 10/15/01)

Building	Facility	Project Description	DFM Class	Total Cost
IN01	LUBBOCK	RENOVATE RAMPS & SIDEWALKS	*	\$ 53,790.
1000	LUBBOCK TTUHSC	TAS RESTROOM PHASE II - A/E CONTRACT		\$ 22,242.
1000	LUBBOCK TTUHSC	TAS RESTROOM PHASE III - A/E CONTRACT		\$ 5,000.
3001	EL PASO TT MEDICAL CENTER	RENOVATE FOR SOP PROGRAM		\$ 22,700.
3001	EL PASO TT MEDICAL CENTER	UPGRADE FLOOR COVERING MEDICAL RECORDS		\$ 24,266.
1000	LUBBOCK TTUHSC	UPGRADE INTERNAL MEDICINE FLOOR COVERING		\$ 5,060.
1000	LUBBOCK TTUHSC	MORGUE DRIVE STRUCTURAL - A/E CONTRACT		\$ 8,000.
1000	LUBBOCK TTUHSC	AHU EFFICIENCY IMPROVEMENT		\$ 77,629.
IN02	LUBBOCK	INSTALL PIV		\$ 6,953.
1000	LUBBOCK TTUHSC	ASSISTED DOOR OPERATORS		\$ 5,700.
1000	LUBBOCK TTUHSC	PIPING SYSTEM UPGRADES		\$ 5,593.
IN03	LUBBOCK	COMPACTOR STOP BUMPER & CATWALK		\$ 16,696.
1000	LUBBOCK TTUHSC	FIRE PROTECTION SYSTEM UPGRADES		\$ 13,000.
1000	LUBBOCK TTUHSC	WAY FINDING IMPROVEMENTS - A/E CONTRACT		\$ 13,638.
3001	EL PASO TT MEDICAL CENTER	UPGRADE FIRE PANEL		\$ 9,998.
IN04	LUBBOCK TTMC SW	TTMC SOUTHWEST SITE RECOVERY		\$ 40,370.
1503	LUBBOCK THOMPSON HALL	INSTALL UTILITY METERING		\$ 12,000.

Building	Facility	Project Description	DFM Class	Total Cost
1000	LUBBOCK TTUHSC	UPGRADE AUTOMATION CONTROLS		\$ 48,000.
IN05	LUBBOCK CHACP2 PLANT	VFD FOR #3 BOILER FEED PUMP		\$ 18,000.
IN06	LUBBOCK CHACP2 PLANT	NETWORK PROTECTOR BREAKER		\$ 16,000.
2001	AMARILLO SCHOOL OF PHARMACY	ECP SURVEY - A/E CONTRACT		\$ 4,920.
1000	LUBBOCK TTUHSC	2B OGC SPACE ADAPTION - A/E CONTRACT		\$ 22,550.
1202	LBB TTM SW MED OFFICE BLDG	SUITE B UPGRADE		\$ 4,603.
3000	EL PASO REG AREA HEALTH CENTER	ENERGY PROJECT - DESIGN CHANGES		\$ 154,227.
3000	EL PASO REG AREA HEALTH CENTER	RESEARCH LAB RENOVATION		\$ 153,540.
4000	ODESSA REG AREA HEALTH CENTER	UPGRADE FLOOR COVERINGS		\$ 46,000.
2002	AMARILLO REG AREA HEALTH CENTER	RENEW LIBRARY WINDOW COVERING		\$ 10,000.
2002	AMARILLO REG AREA HEALTH CENTER	RESEARCH EQUIPMENT STRUCTURAL EVALUATION - A/E CONTRACT		\$ 7,410.
3000	EL PASO REG AREA HEALTH CENTER	RELOCATE MCC - A/E CONTRACT		\$ 3,465.
3000	EL PASO REG AREA HEALTH CENTER	ENERGY PROJECT - PHASE 8 - A/E CONTRACT		\$ 12,700.
1000	LUBBOCK TTUHSC	BC CORE ELEVATOR MODERNIZATION		\$ 869,126.
3000	EL PASO REG AREA HEALTH CENTER	UPGRADE ELEVATORS		\$ 69,595.
1000	LUBBOCK TTUHSC	RENOVATE FOR 911		\$ 6,087.
1000	LUBBOCK TTUHSC	PATIO STRUCTURAL EVALUATION - A/E CONTRACT		\$ 8,600.
IN07	LUBBOCK - THOMPSON HALL	SITE IMPROVEMENTS		\$ 37,760.
3000	EL PASO REG AREA HEALTH CENTER	RENOVATE PUBLIC RESTROOMS		\$ 83,791.
1001	LUBBOCK PS LIBRARY	UPGRADE DATA CLOSET		\$ 2,036.

Building	Facility	Project Description	DFM Class	Total Cost
2002	AMARILLO REG AREA HEALTH CENTER	UPGRADE EXTERIOR LIGHTING		\$ 3,285.
1000	LUBBOCK TTUHSC	UPGRADE 1B & 3A PUBLIC SEATING		\$ 8,710.
IN08	AMARILLO	SITE WEATHER RELATED IMPROVEMENTS		\$ 1,700.
1000	LUBBOCK TTUHSC	COMMISSIONING DEFICIENCIES		\$ 70,000.
1000	LUBBOCK TTUHSC	COMPUTER CENTER REDUNDANT POWER		\$ 21,476.
1000	LUBBOCK TTUHSC	2A - 2C MEMBRANE ABATEMENT		\$ 331,650.
1000	LUBBOCK TTUHSC	2AB LINK CORRIDOR FINISHES		\$ 41,071.
1000	LUBBOCK TTUHSC	2B BACKFILL RENOVATION FOR PROGRAM		\$ 37,203
1202	LBB TTMC SW MED OFFICE BLDG	SUITE G - SOP RENOVATION		\$ 6,056.
1202	LBB TTMC SW MED OFFICE BLDG	RENOVATE SUITE 207		\$ 1,667.
1000	LUBBOCK TTUHSC	EAST DOCK FIRE PROTECTION		\$ 38,869.
2002	AMARILLO REG AREA HEALTH CENTER	STRUCTURAL EVALUATION - A/E CONTRACT		\$ 6,520.
IN09	LUBBOCK CHACP2 PLANT	REPLACE ELECTRICAL BREAKERS		\$ 494,241.
1000	LUBBOCK TTUHSC	COMPUTER CENTER INFRASTRUCTURE - A/E CONTRACT		\$ 6,000.
3000	EL PASO REG AREA HEALTH CENTER	INSTALL WIRE MANAGEMENT SYSTEM		\$ 26,000.
3001	EL PASO TT MEDICAL CENTER	ALARM DETECTION SYSTEM UPGRADES		\$ 7,500.
		GRAND TOTAL		\$ 3,022,993.

FOOTNOTES:

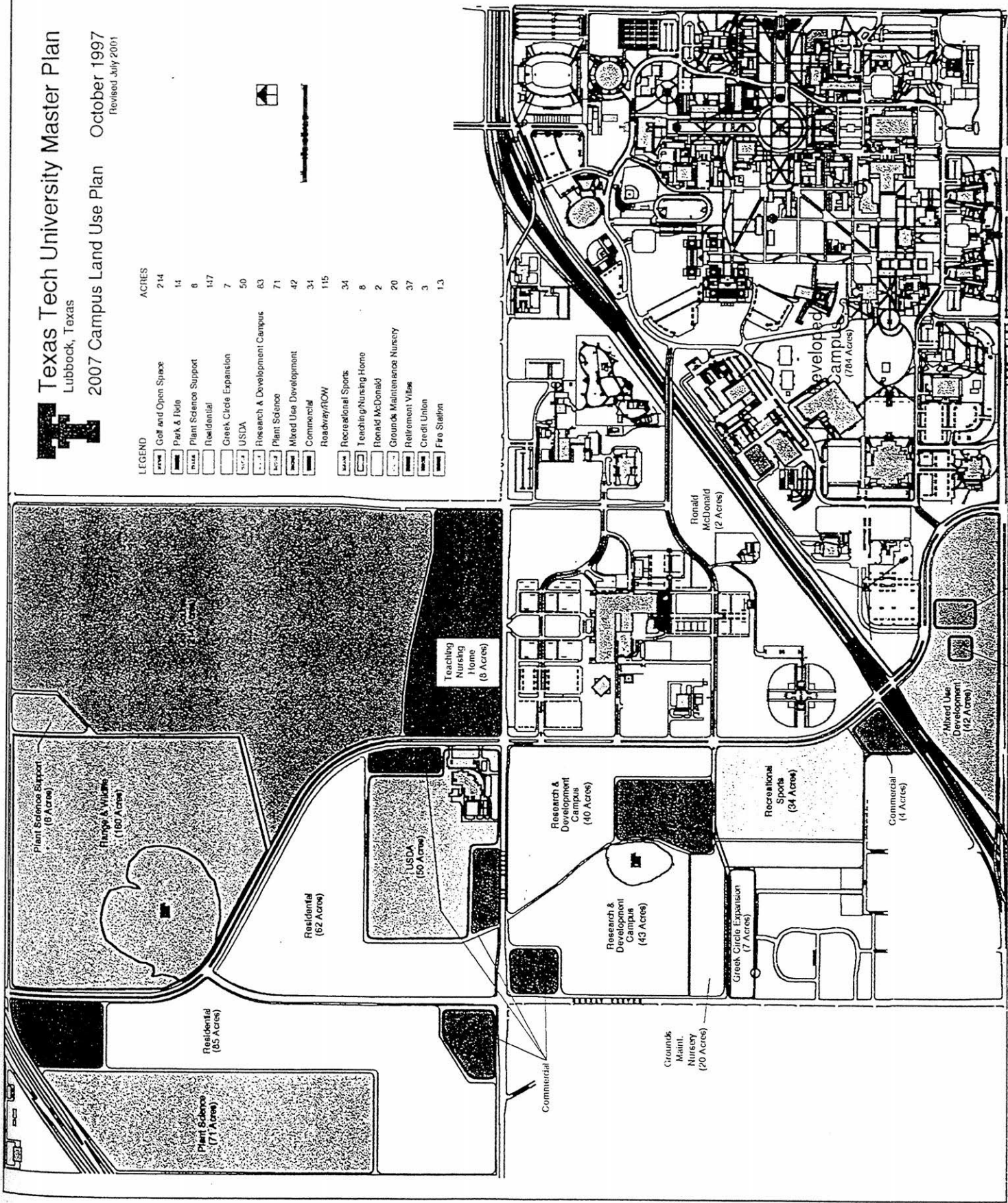
* DFM CLASS - ALL PROJECTS NON CRITICAL

1. THECB PROJECT CLASSIFICATION WILL BE ASSIGNED FOR FINAL SUBMISSION

Texas Tech University Master Plan Lubbock, Texas

2007 Campus Land Use Plan October 1997
Revised July 2001

LEGEND	ACRES
	214
	14
	8
	147
	7
	50
	83
	71
	42
	34
	115
	34
	8
	2
	20
	37
	3
	1.3



Report of the Investment Advisory Committee

The Investment Advisory Committee met four times since the last BOR Meeting.

Review of Investment Managers

The IAC reviewed the performance of Brown Investment Advisors and Davis, Hamilton, Jackson at its June 7, 2001 meeting. As a result of this review, it was decided that in the future a small cap value firm should be added to the portfolio. We would also look for another core fixed income manager.

At the recommendation of FEG (our investment advisor), Mr. Brunjes and I visited one of our current fixed income managers, MDL, which is not on the FEG recommended list of money managers. The result of this visit was that the firm, MDL Capital, was very disappointing in its depth of investment expertise. We also felt that this firm, in light of its recent growth, was also lacking in the basic infrastructure to support such growth. On August 2, 2001, a recommendation was made to the Investment Advisory Committee to consider allocating the funds managed by the investor if the investment advisor so recommends.

Selection of New Managers

The July 18 meeting was held in order to select two new investment managers, international growth and core fixed income. The firms presenting for international growth were Oechsle International Advisors and Janus Capital Corporation. The firms presenting for core fixed income were Loomis, Sayles & Company, Seix Investment Advisors, Inc., and Faye Sarofim. The two managers chosen were Oechsle International Advisors and Loomis, Sayles & Company.

Oeschle's investment philosophy is that markets eventually revert to reflecting earning growth. Oeschle looks for unanticipated earnings growth in cash. The focus on cash is due to differing accounting standards between countries. It looks for market inefficiencies both top-down and bottom-up. As part of its research, the company analyzes approximately 1500 companies per year, about half on-site visits. Oeschle will typically own 60-80 stocks, a low number for an international growth manager. It prefers to take stock picking bets to avoid being a closet indexer, but still owns enough names to provide adequate diversification. In their research design, portfolio managers have both industry and geographic responsibilities, in order to provide multiple viewpoints on individual companies.

Loomis' investment philosophy avoids interest rate anticipation and focuses on building yield in the portfolio. It specializes in being a bond picker. Their research is able to find characteristics of high-yield bonds that are overlooked by the market. In its research approach, it does not assign research professionals to high-yield exclusively. All professionals have an industry responsibility that includes high-yield. For its overall portfolio, its objectives are to keep duration close to the market (market neutral), keep yield higher than the market, and maintain a high average credit quality (currently A1). Loomis' performance is enhanced by its investment in high-yield bonds. In the past 15 years, corporate bonds outperformed all other fixed income securities in 63% of rolling 5-year periods. FEG does not recommend interest rate anticipators.

Asset Allocation

At the August 2 meeting the Committee considered the asset allocation of the portfolio. The first item was to decide the source of funding for the new fixed income manager, Loomis Sayles. The options agreed upon were to allocate either all of Davis Hamilton Jackson (DHJ)'s fixed income assets to Loomis or to allocate two-thirds of their fixed income assets to Loomis. In addition, the allocation of endowments at the beginning of fiscal 2002 was discussed: whether to rebalance the portfolio to the target allocations or not to allocate funds to fixed income at that time. The general consensus of the Committee was to allocate all of DHJ's fixed income assets to Loomis Sayles and to allocate the fiscal 2002 endowments to rebalance to the target allocations. The motion was made by Ms. Barth and was passed.

Selection of Investment Advisor

Since FEG has been investment advisor for over four years, the Committee recommended that an investment advisor RFP be sent as part of the Committee's due diligence toward the stewardship of the portfolio.

The August 2 meeting was held in order to select an investment consultant. The firms presenting were Fund Evaluation Group, Hammond Associates, and UBS PaineWebber. After the presentations and a subsequent conference call on August 6, 2001, the Committee remained divided for its choice of an investment consultant. After consultation with the Board of Regents, barring any input that would affect the choice, Hammond Associates will be put forward as the selection for the investment consultant to Texas Tech University.

Future Actions

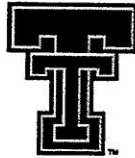
The Investment Advisory Committee needs two new members to be appointed by the Chancellor to replace members whose terms expired on January 31, 2001.

Small modifications may be recommended for the asset allocation model to the Board of Regents.

The Investment Advisory Committee will also evaluate various methods of alternative investments and make a recommendation to the Board of Regents.

The Chair has also requested staff to survey other schools regarding the makeup of their investment advisory committees or like bodies.

Review Policies for committee.



**New Horizons:
Beyond the Horizon Campaign**
Building an Effective Development Organization for the Future

Report by
Elizabeth G. Haley, PhD
Deputy Chancellor
Texas Tech University System
August 10, 2001



Scanning the Current Horizon

- **Recommendations from:**
 - **Management review** (September 1, 1999 to August 31, 2000)
 - **Organizational Development Study** by Dr. John D. Blair, The Trinity Company Professor in Management and Health, Spring Semester 2001
 - **Ongoing review of effectiveness, economies, and efficiencies.**

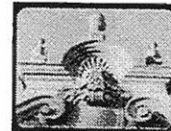
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New Horizons Slide Presentation



Strengths

- **Development organization has improved significantly during the past 3-4 years.**
- **An aggressive advancement team of dedicated professionals is evolving.**
- **The data base and accounting systems are continuing to be improved.**
- **Components of success.**

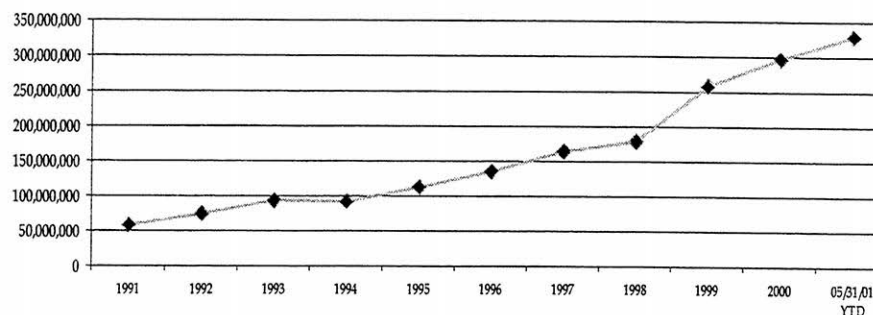


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Endowment - Texas Tech University System

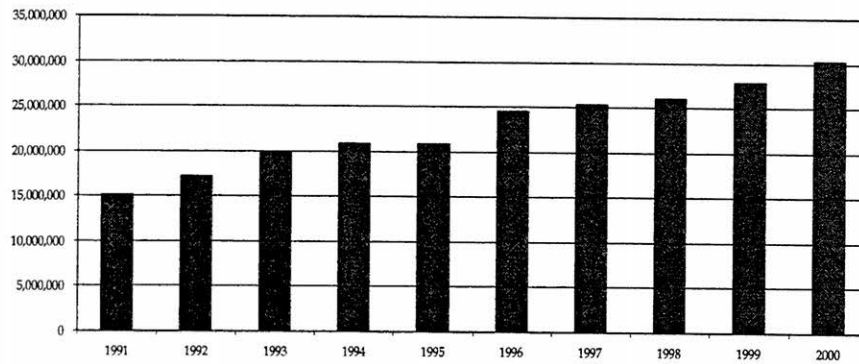


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Scholarships - Texas Tech University System

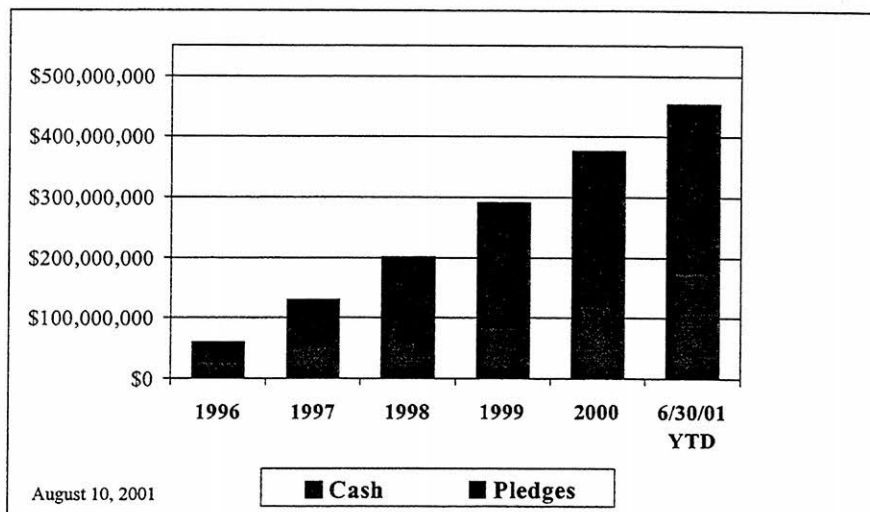


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Horizon Campaign Texas Tech University System



August 10, 2001

■ Cash

■ Pledges



Areas of Focus

- **Current development organization grew quickly to meet campaign needs.**
 - Experience levels, training, and capability of development officers vary.
 - Data base and prospect research systems are still under-developed.
- **Comparisons of Texas Tech with Big 12:**
 - 5th in endowment growth 1995-2000.
 - 10th in endowment June 2000.

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Growth of Big XII Institutional Endowment Funds¹

Institution	6/30/1995 ²	6/30/2000 ²	% Change	Conference Ranking
University of Texas System	\$5B	\$11.8B	136%	# 6
Texas A&M University System and Foundations	2.2B	3.3B	50	# 11
Kansas University Endowment Association	385	855	122	# 7
Baylor University	341	645	89	# 10
University of Nebraska and Foundation	331	845	155	# 3
University of Missouri System	324	687	112	# 8
University of Oklahoma and Foundation	241	484	101	# 9
University of Colorado Foundation	147	440	199	# 2
Iowa State University and Foundation	135	441	204	# 1
Texas Tech University System and Foundations ^{3,4}	119	293	146	# 5
Kansas State University Foundation	102	151	48	# 12
Oklahoma State University Foundation	66	167	153	# 4

¹Source: *The Chronicle of Higher Education* – Almanac Issue – September 2, 1996 and Big XII Development Conference; March 2001

²The numbers are in the millions unless otherwise noted.

³Texas Tech shows the fifth largest percentage in endowment growth over five year period. Counting period for The Horizon Campaign started September 1, 1995.

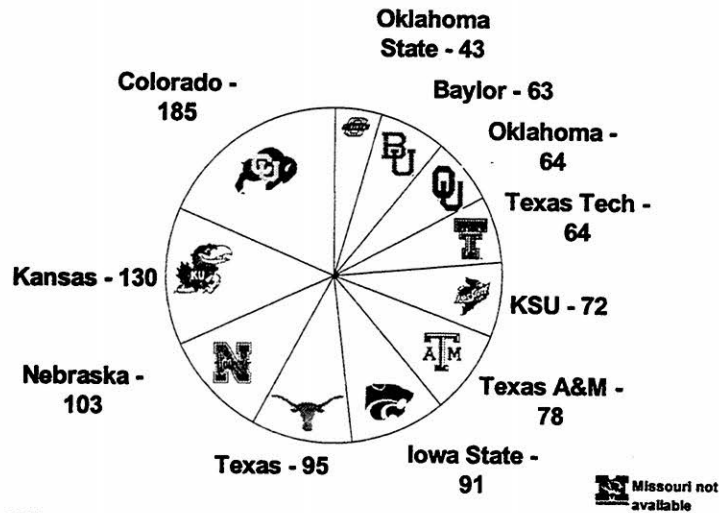
⁴Note that Texas Tech remains in 10th place when measuring endowment totals.

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Development Staff in Big 12 Schools Fall 2000



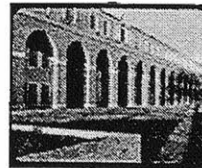
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Opportunities

- A broader vision for Texas Tech has been established.
- Funding for athletic facilities nears completion.
- Development efforts can be focused on academic programs.
- Alumni and supporters are more involved.



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Challenges

- **Solicitation—weary donors.**
- **Changes in the economy, especially the stock market.**
- **Potential loss of momentum with conclusion of campaign.**
- **Potential loss of integration and coordination resulting from decentralization.**

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Staffing Recommendations

- **Continue TTU college/constituency development officers.**
- **Maintain development officers at HSC regional campuses.**
- **Target development officers into areas of high donor potential.**

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Staffing Recommendations- Continued

- **Eliminate regional development officer positions except in Dallas and Houston.**
- **Maintain central development special project and major gifts officer capability.**

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Redesign Recommendations

- **Clarify roles of “Chief Development Officer” for:**
 - System
 - TTU
 - HSC
- **TTU and HSC Chief Development Officers report to their respective presidents and coordinate with the System Chief Development Officer on strategic issues and development programs.**

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Redesign Recommendations - Continued

- **Maintain strong central development support systems:**
 - Accounting services & data systems (with CFO oversight)
 - Prospect research
 - Planned giving & legal counsel
 - Corporate & foundation relations (more emphasis)
 - Annual giving operation
 - Donor relations/stewardship
 - Training (greater emphasis)
 - Special projects & major gifts group
 - Texas Tech Foundation, Inc.
 - Development communications
 - Coordination, prospect management, & conflict resolution

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Redesign Recommendations - Continued

- **Merge position of Vice Chancellor for Institutional Advancement and the position of Vice Chancellor for Special Projects.**
- **Assign Vice Chancellor for Institutional Advancement (System Chief Development Officer) to represent Texas Tech as the primary development professional to the public vis à vis the Foundation Board, Ex-Student's Board, Big XII, and other groups.**

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Other Recommendations

- **Continue to enhance the data base, accounting systems, and prospect research:**
 - Continue to improve accounting systems, gift coding and tracking, and planned giving records.
 - Increase accessibility of data to support fundraising.
 - Adequately staff to maintain data system and support end users.
 - Continue to respond to management reviews.
 - Assure accountability.
 - Invest in the ability to find the “next Jerry Rawls.”

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Other Recommendations--continued

- **Expand involvement:**
 - Deans (Even more accountable for development in respective areas)
 - Department chairs
 - Directors of centers and institutes
 - Directors of specialized programs
 - Faculty Members

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Beyond Horizons

- **Make central development services even more responsive to operating units.**
- **Review how current development staff and operations are funded including development fees.**
- **Enhance methods for assessing the effectiveness of development personnel based on specific job descriptions.**

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Beyond Horizons - Continued

- **Assure that development officers focus their time on development activities rather than publish magazines and plan events.**
- **Increase involvement of alumni, CEOs, and supporters through Advisory Councils, Ex-Students Association, Chancellor's Council, and other groups.**
- **Enhance role and prestige of Foundation Board.**

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Beyond Horizons - Continued

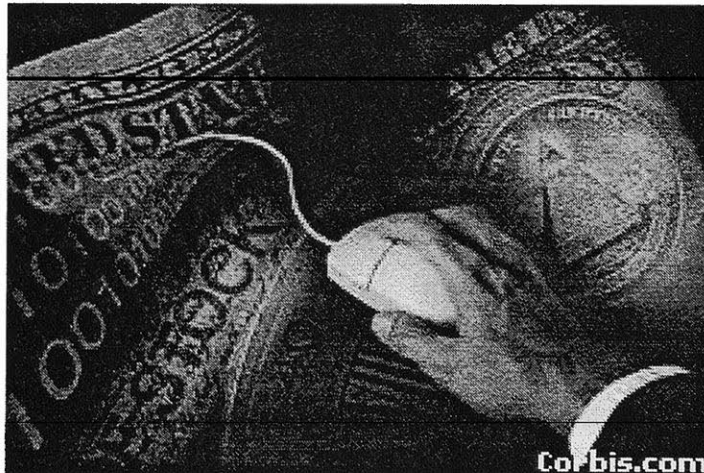
- **Increase annual giving and planned giving among alumni and supporters.**
- **Enhance stewardship.**
- **Promote collaboration and coordination among support organizations.**

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Development Reallocation and Savings



August 10, 2001

New Horizons Slide Presentation



New Horizons



August 10, 2001

New Horizons Slide Presentation



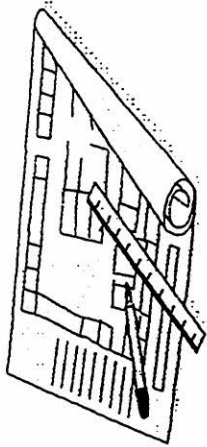
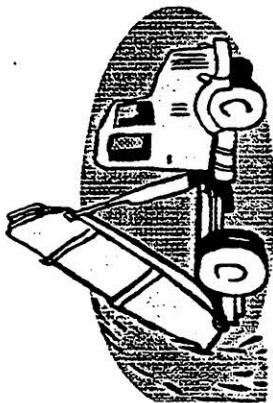
NEW HORIZON

CAMPAIGN 

August 10, 2001

New Horizons Slide Presentation

Dirt and Dust Report Projects In Design August, 2001

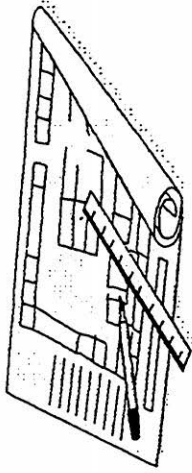
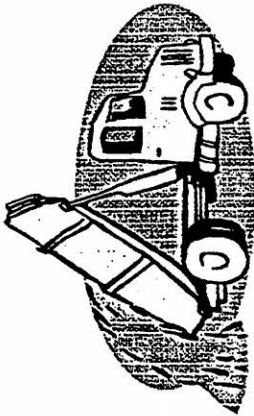


Project	Cost	Status	Completion Date
Jones Stadium Stage III	\$10,000,000	Design in Progress	TBD
Experimental Science Phase I	\$13,000,000	Design in Progress	November 2003
Experimental Science Phase II	\$23,997,000	Design in Progress	TBD
Food Technology Building	\$17,000,000	Design in Progress	TBD
HSC Academic Classroom Bldg.	\$15,006,072	Design in Progress	December 2002
HSC Synergistic Center	\$2,100,000	Design in Progress	August 2002
HSC Ophthalmology	\$3,000,000	Design in Progress	TBD
HSC El Paso Third Floor Addition	\$8,900,000	Design in Progress	May 2003
Golf Course	\$14,000,000	Design in Progress	TBD
Hotel/Conference Center	TBD	Negotiations in Progress	TBD
Marsha Sharp Freeway	TBD	Design in Progress	July 2006
Texas Tech Parkway	\$9,237,000	Design in Progress	August 2003
Marsha Sharp Athletic Academic Center	\$4,000,000	Designer Selected	TBD
HSC Academic Clinic & Research Bldg.	\$30,915,025	Planning Budget Approved	TBD
El Paso Research Facility I	\$40,000,000	Planning Budget Approved	TBD
Business Administration Bldg.	\$50,000,000	Planning Budget Approved	TBD
TOTAL	\$241,155,097		

Dirt and Dust Report

Projects Under Construction

August, 2001

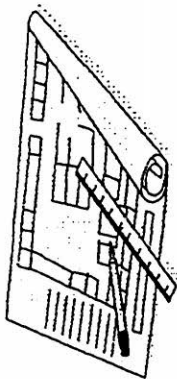
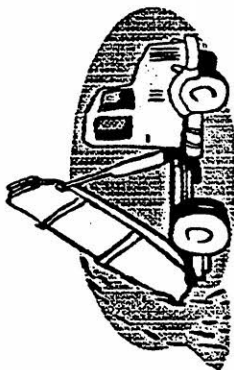


Project	Cost	Status	Completion Date
Jones Stadium Stage I	\$ 22,000,000	Under Construction	August 2001
Jones Stadium Stage II	\$ 58,000,000	Under Construction	TBD
English-Philosophy & Education	\$ 45,049,000	Under Construction	July 2002
University Center Renov/Expansion	\$ 38,000,000	Under Construction	March 2003/June 2004
Flint Avenue Parking Facility	\$ 11,500,000	Under Construction	August 2001/August 2002
Student Rec Center Expansion	\$ 12,000,000	Under Construction	December 2001
Tennis Softball Complex	\$ 4,059,784	Under Construction	June 2001/July 2001
Amarillo Academic/Clinic Facility	\$ 23,167,533	Under Construction	March 2002
Broadway Entry	\$ 816,375	Complete	June 2001
Marquee	\$ 326,000	Under Construction	August 2001
Bonfire-Phase II	\$ 300,000	Under Construction	October 2001
Midland Physician Asst. Building	\$ 6,000,000	Substantially Complete	July 2001
Sundial	\$ 90,000	Under Construction	October 2001
Visitor Center/West Hall	\$ 6,000,000	Under Construction	August 2001
Reese Fiber Optic Cable	\$ 1,667,000	Under Construction	December 2001
Stangel/Murdough Fire Suppression	\$ 2,100,000	Under Construction	August 2001
Memorial Circle Fountain	\$ 840,000	Under Construction	December 2001
TOTAL	\$ 231,915,692		


Dirt and Dust Report

Projects In Development

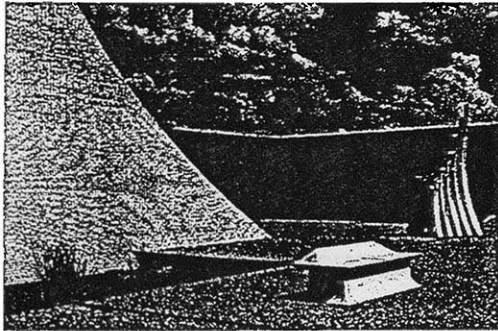
August, 2001



Project	Cost	Status	Completion Date
College of Visual & Performing Arts	\$ 40,000,000	Planning Budget Approved	TBD
Performing Arts Center	\$ 40,000,000	Planned	TBD
Advanced Research Center	\$ 50,000,000	Planning Budget Approved	TBD
Art Building Renovation	\$ 10,000,000	Evaluating Options	TBD
Health, Exercise & Sport Sciences	TBD	Planned	TBD
19th Street Median Improvements	\$ 3,000,000	TEA-21 Grant Request Submitted	TBD
Ranching Heritage Center Expansion	\$ 5,000,000	Design in Progress	TBD
Student Health Center	\$ 4,000,000	Planned Budget Approved	TBD
TOTAL	\$ 152,000,000		




Collections of the Museum of Texas Tech University



Texas Tech University
Board of Regents Meeting
August 10, 2001

David J. Schmidly
President



Museum Mission Statement

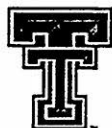
“To collect, document, preserve, interpret,
research and disseminate knowledge about
natural and cultural material from Texas,
the Southwest, and other regions related by
natural history, heritage and climate.”



The Museum

Accredited by the American Association of Museums. This means the collections must be:

- Protected, secured, unencumbered, cared for and preserved;
- Accounted for and documented;
- Used to support its mission and public trust responsibilities.



Size of the Collections

Total No. Items = ca 2.6 M

History	151,000
Ethnology	3,590
Clothing/Textiles	100,100
Geology	1,486
Paleontology	6,843
Biology	1,110,370
Art	3,457
Archaeology	1,250,000



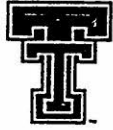
Value of the Permanent Collection and Facilities

ca \$46 M



What is Involved?

- Acquiring collections
- Cataloguing items acquired
- Curating catalogued collections
- Storing collections
- Using collections



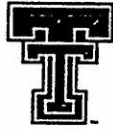
Usage Guidelines

- Developed, managed, and conserved for use/loan in research, exhibits, and/or education programs for public and academic audiences.
- Utilization balanced with preservation philosophies.



Policies Governing Use/Loan of Collections

- Items are loaned to other institutions for exhibition, research or related educational purpose, and conservation, identification, or examination.
- Requesting institution must produce evidence of proper environment, storage, security, and exhibition space.
- Loaning to Private Entities or Corporations frowned upon.



AAM Policy Statement

“Although some institutions currently engage in loaning objects from the collection through corporate loan programs, loans to benefit members, or loans as a source of revenue, the AAM Accreditation Commission views the practice with concern.”



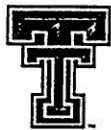
Texas State Law Defines Works of Art and Historical Treasures

“Collections or individual items of significance that are owned by a state agency which are not held for financial gain but rather for public exhibition, education, or research in furtherance of public service.”



TEX GOV'T CODE ANN. Sec. 403.271(b)

“Because of their cultural, aesthetic, or historical value, the holder of the asset must apply efforts to protect and preserve the asset in a manner greater than an asset without such cultural, aesthetic, or historical value.”

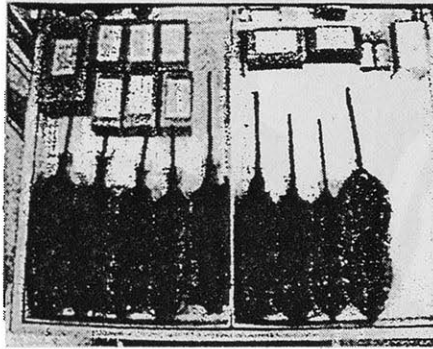


Museum Activities

- Natural Science Research Lab (NSRL)
- Lubbock Lake Landmark
- Vatican Exhibit



Research Natural Science Research Lab



Lubbock Lake Landmark

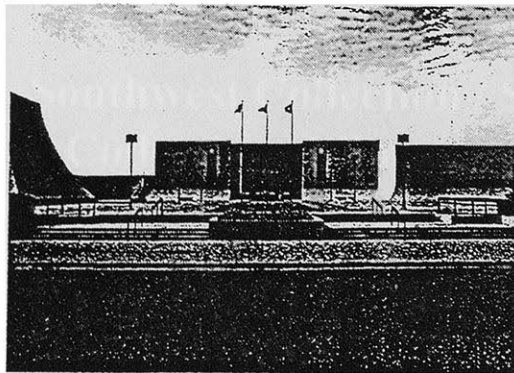




Vatican Exhibit - 2002



Museum of Texas Tech University



Accredited by the American Association
of Museums

Who we are...

Where we are...

Where we want to be...

University Library

**Southwest Collection / Special
Collections Library**

Architecture Library

**International Cultural Center
Library**

Through individualized service, the
TTU Libraries connect users with
resources that advance
intellectual inquiry and discovery.

Ethnic Composition

	Library	Students	Lubbock
Asian Americans	5.8 %	2.03 %	1.2 %
African Americans	7.4 %	2.98 %	7.7 %
Hispanics	11.5 %	9.71 %	22.9 %
Native Americans	0 %	4.5 %	.3 %

Strategic Plan Goal 1. "Access and Diversity"

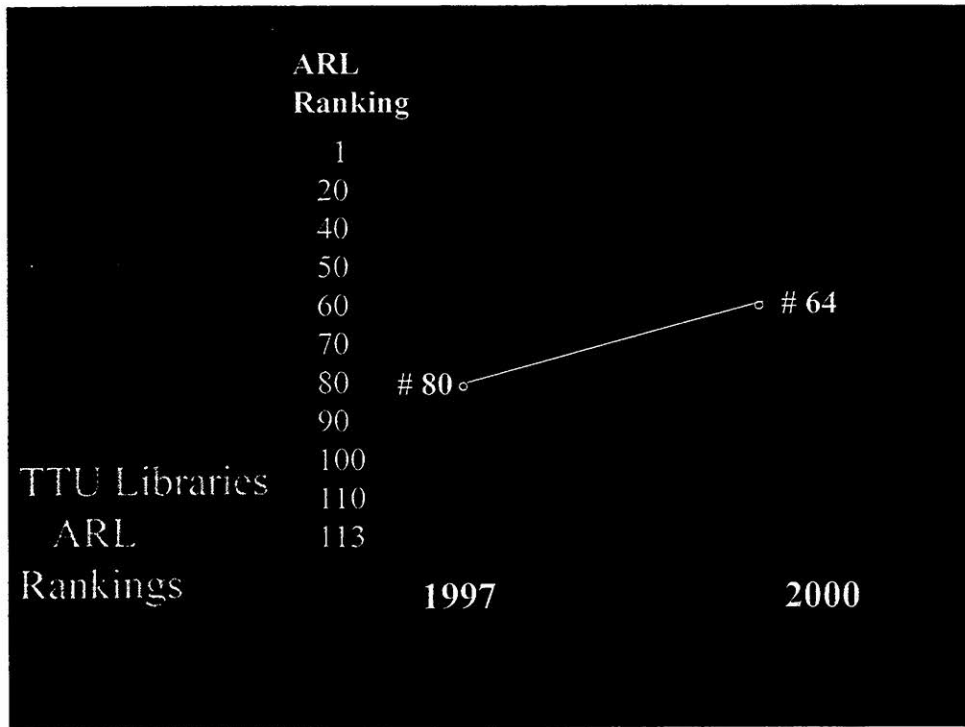
Association of Research Libraries

ARL membership is granted to "[major university libraries] whose parent institutions broadly emphasize research and graduate instruction at the doctoral level...

ARL Membership

which support large, comprehensive research collections on a permanent basis.

and which give evidence of an institutional capacity for and commitment to the advancement and transmittal of knowledge."



1999 / 2000 ARL Rankings

	#64 Texas Tech	#50
Total Volumes	2,192,843	3,222,033
Total Volumes Added	58,681	81,832
Total Serials	27,213	20,464
Total Expenditures	\$14,535,924	\$17,221,441
Total Staff	180	206

Strategic Plan Goal 2. "Academic Excellence"

**an additional
\$1,000,000**

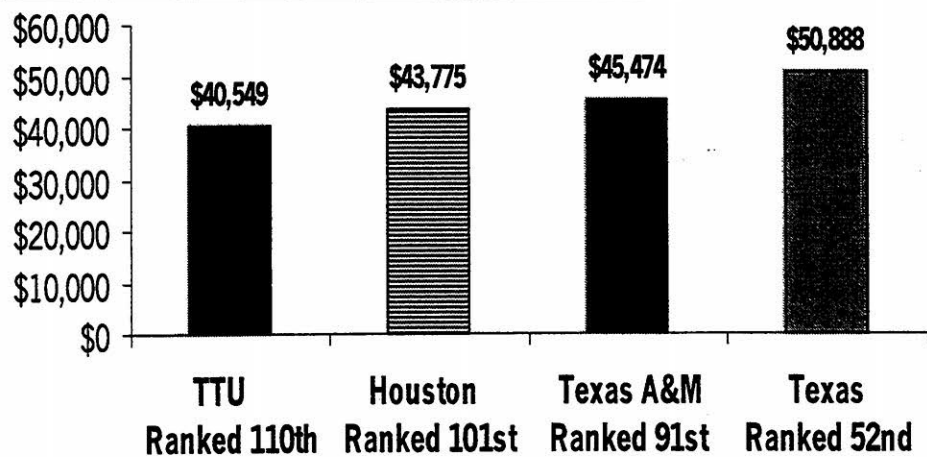
**To reach
the #50
position...**

7 new positions

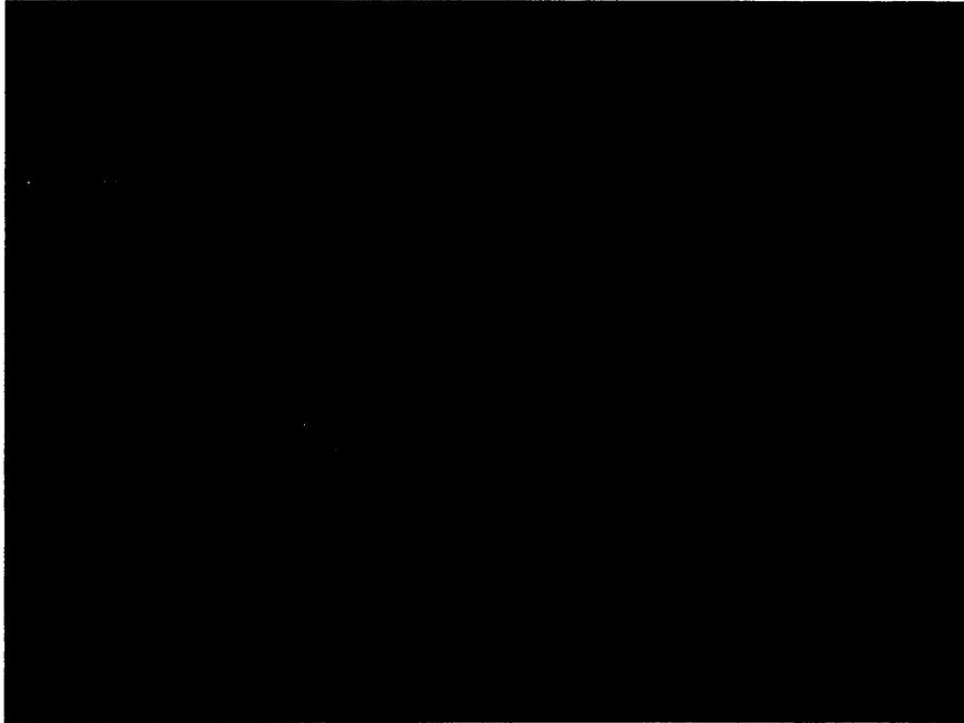
**per year for the next
5 years.**

ARL Average Salaries

Texas 2000-2001



Strategic Plan Goal 6. "Human Resources"



Have the resources necessary to
offer uncompromising service;

be a research library of
international stature;

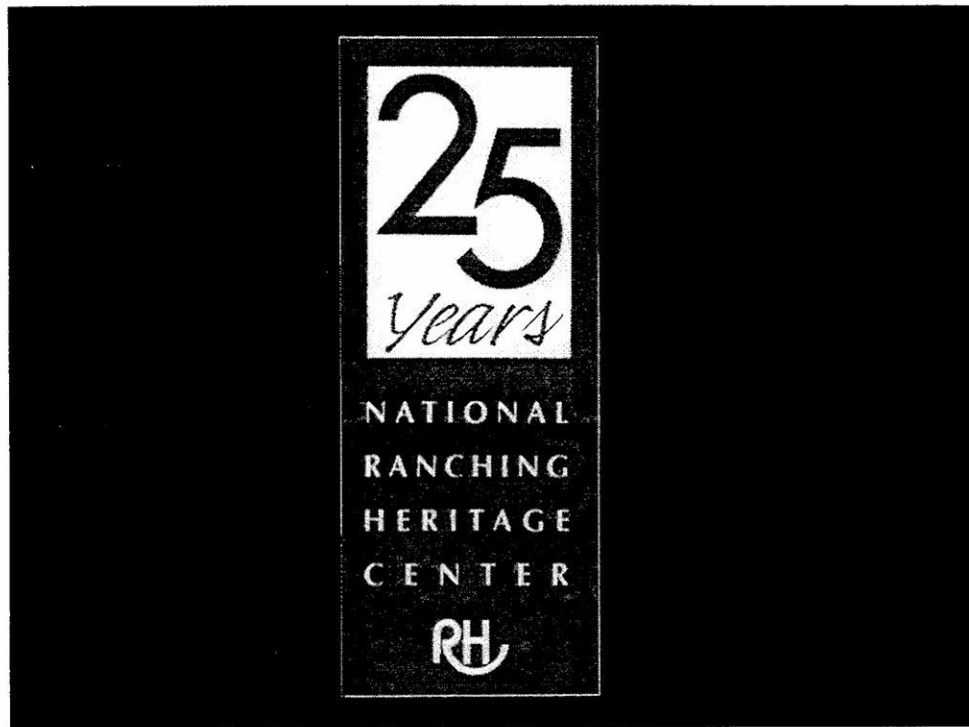
magnify the reputation of the
university and the value of education;

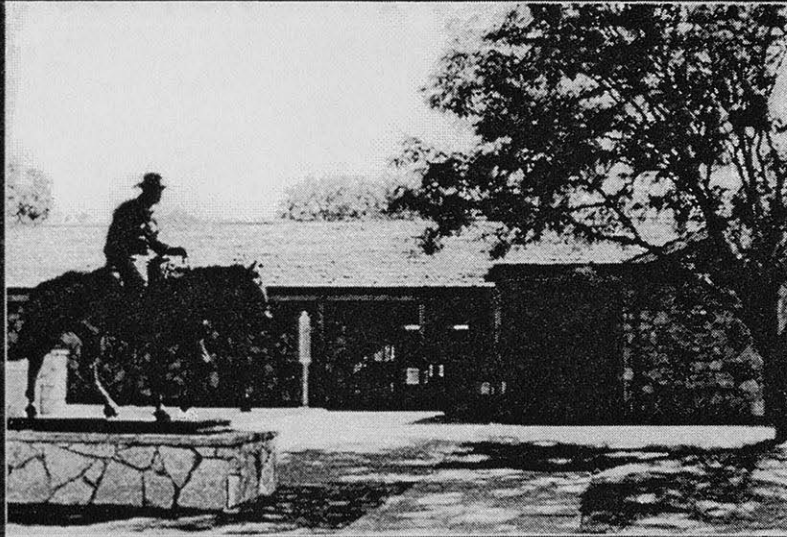
be a key component in the
intellectual life of the University.

Endowment Goal:
\$5,000,000

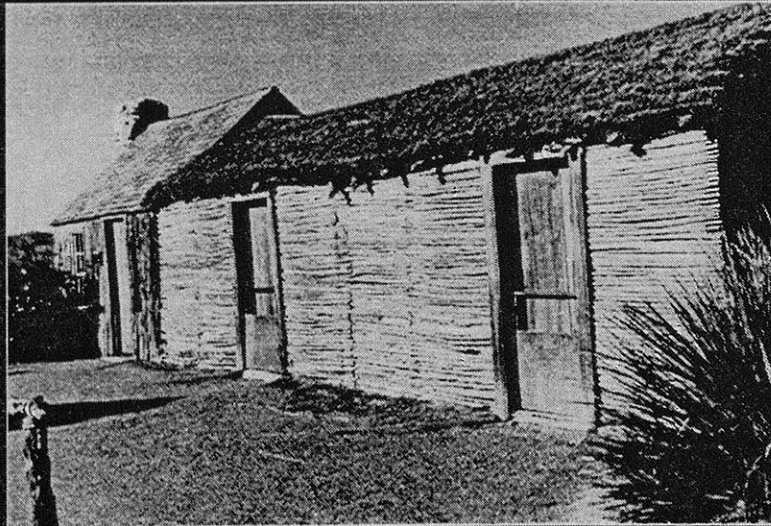
Current
Endowment:
\$1,300.000

Strategic Goal 8. "Institutional Advancement"

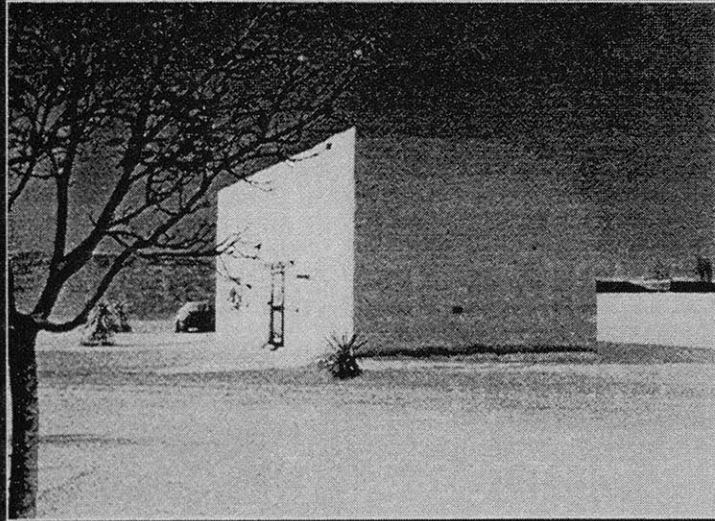




National Ranching Heritage Center

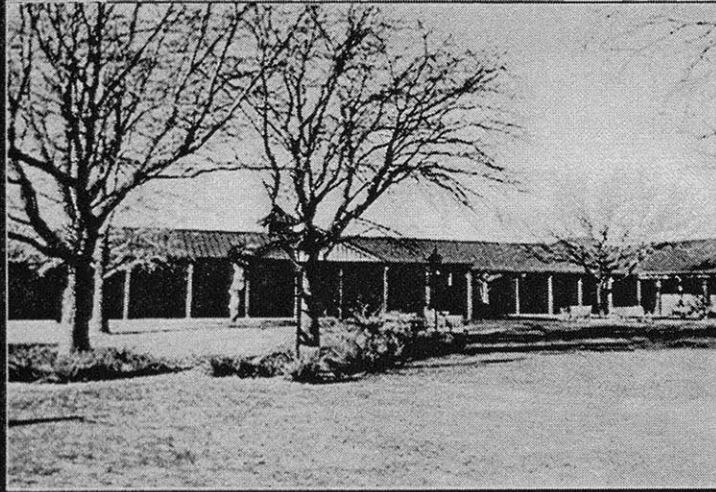


Picket and Sotol

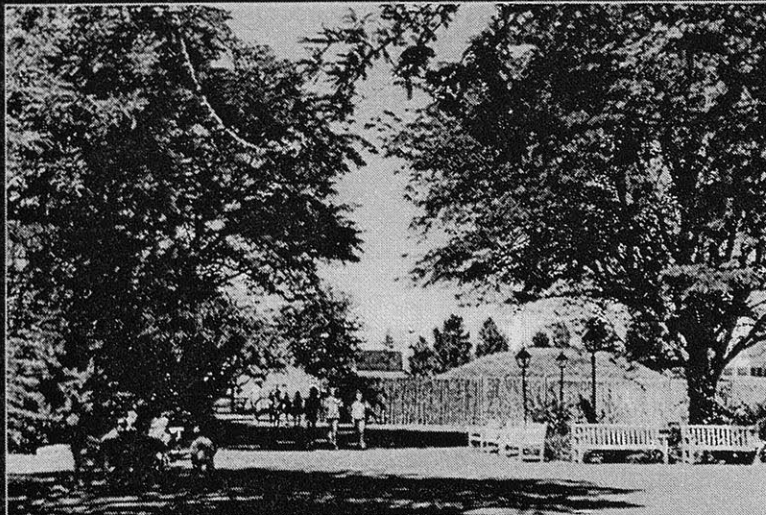


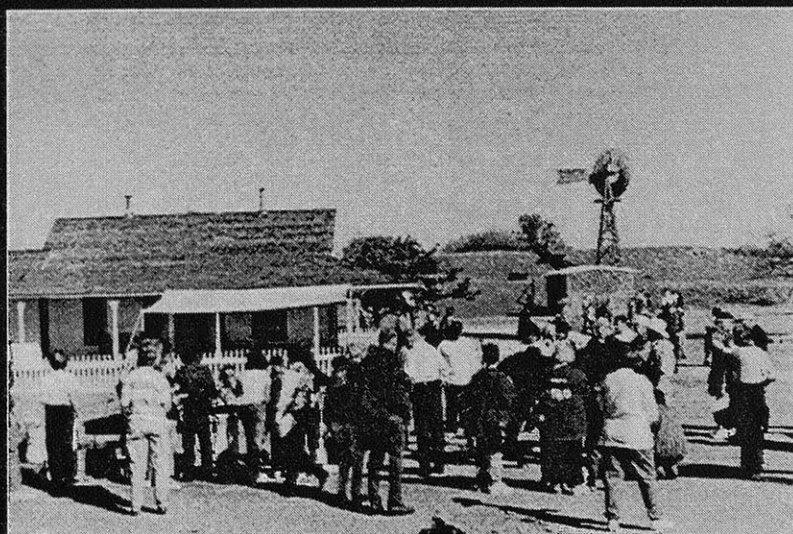
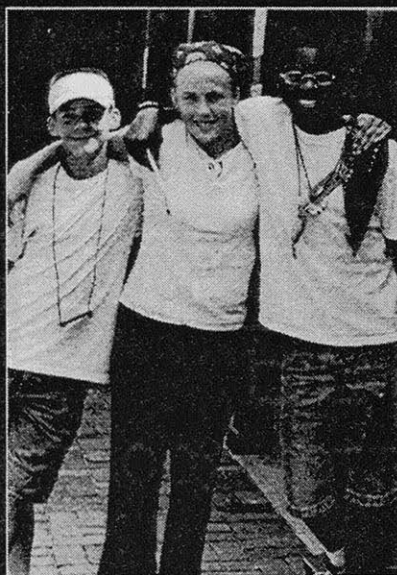
Los Corralitos





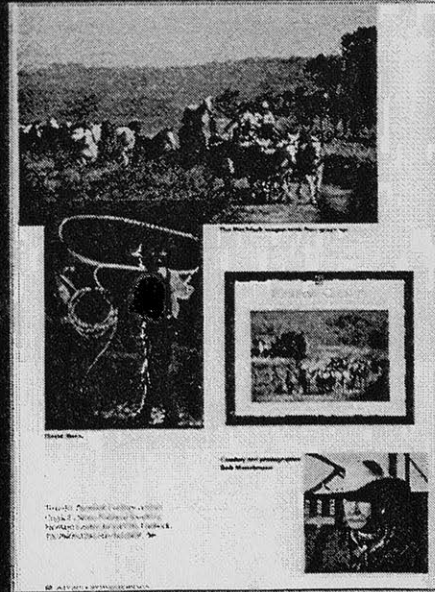
DeVitt-Mallet Museum Building







Award Winning Publication



Pitchfork Country
featured in
Western Horseman®
 July 2000

NRHC's Vision –

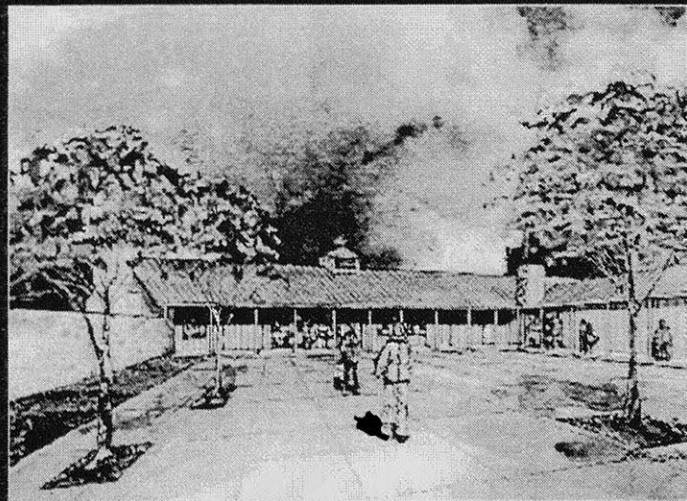
Obtain national prominence by achieving high standards in its unique position as a university-based museum and historical park interpreting ranching, pioneer life and the development of the livestock industry in North America.

National Ranching Heritage Center's Greatest Needs

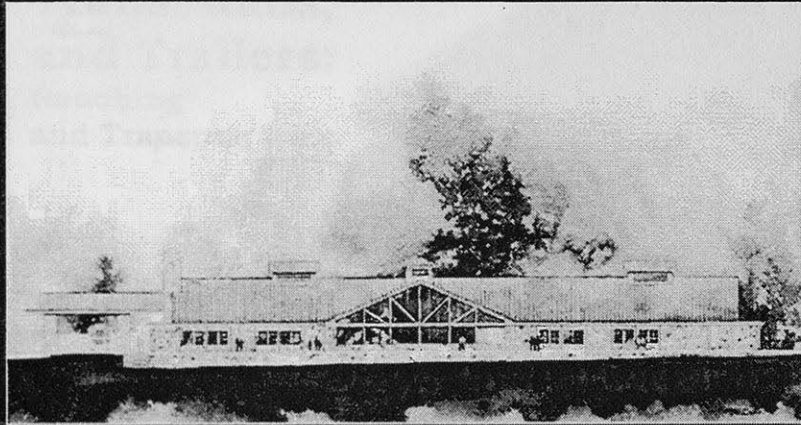
- Space
- Staff
- Larger Endowments

25th Anniversary Goals

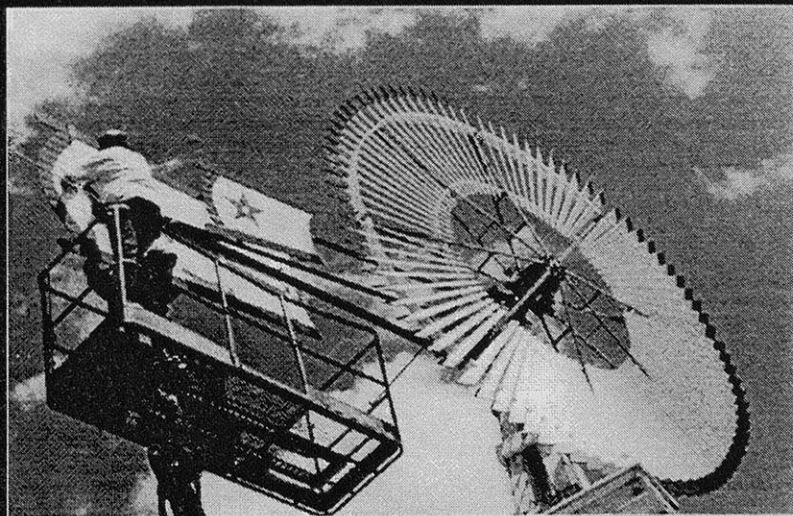
- Create high level of visibility and positive image
- Launch the Heritage Campaign



West Wing

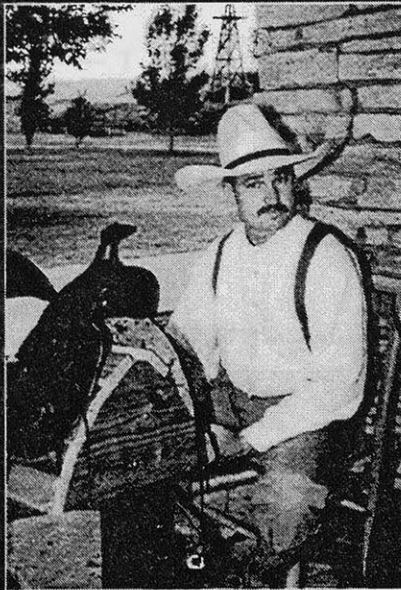


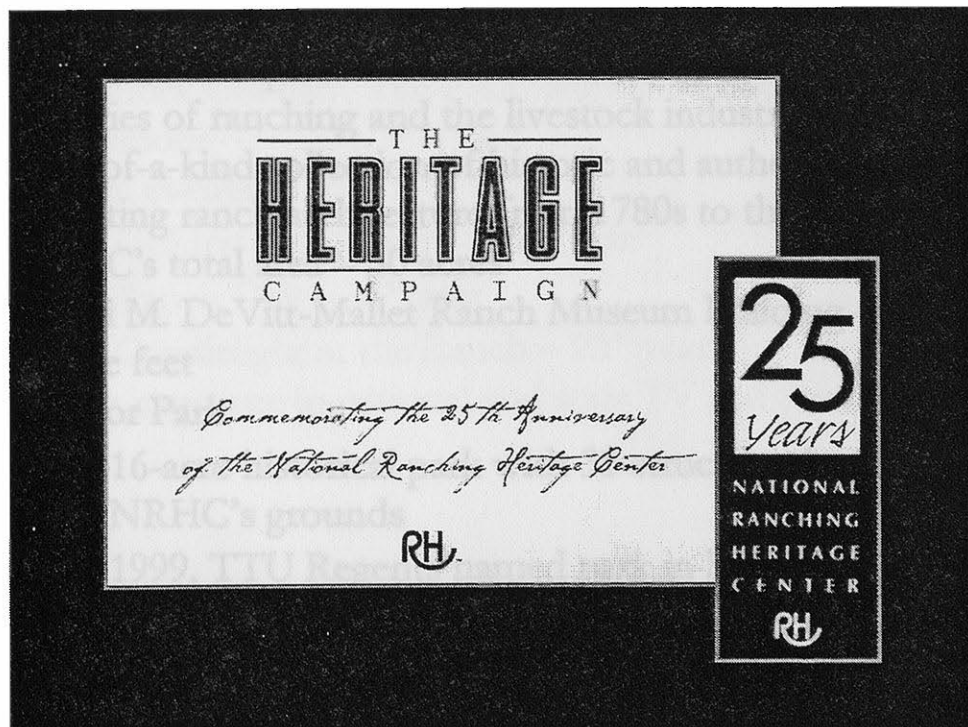
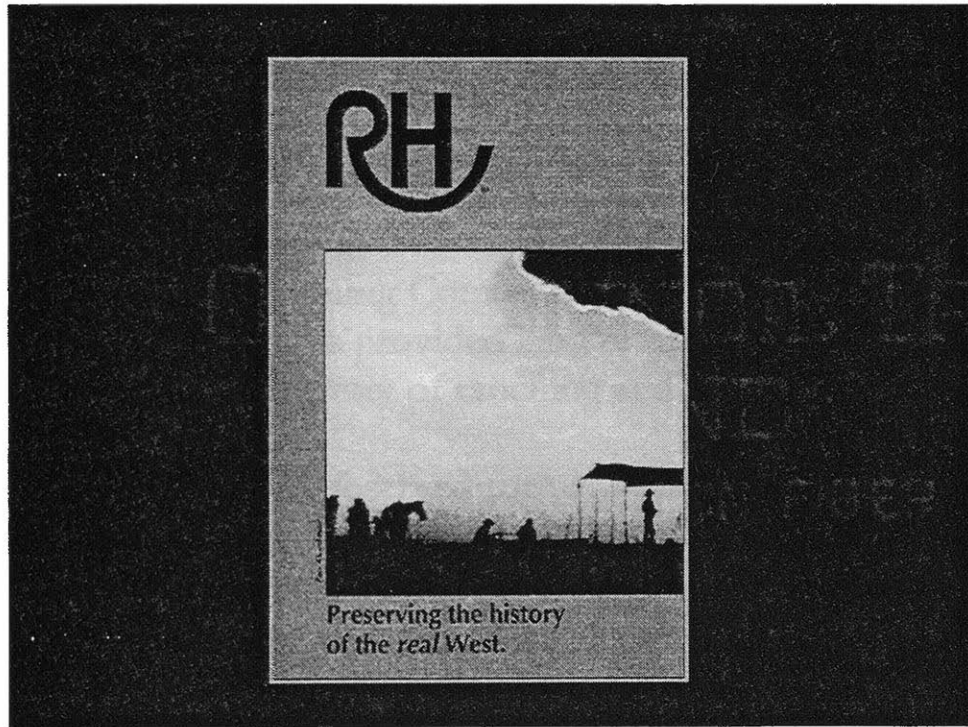
North Addition











NATIONAL RANCHING HERITAGE CENTER TEXAS TECH UNIVERSITY

HISTORY

- 1967, TTU President Grover Murray created Ranch Headquarters Planning Committee.
- 1968, TTU Regents provided land to preserve the “significant evidence of the history of ranching and the development of the West.”
- 1976, Texas Tech observed formal dedication of Ranching Heritage Center.
- 1998, RHC separated from the Museum of Texas Tech University.
- 1999, TTU Regents changed name to National Ranching Heritage Center to better define its mission.

OVERVIEW

- Mission – interpret the architectural, cultural and economic histories of ranching and the livestock industry in North America
- One-of-a-kind collection of historic and authentic structures reflecting ranch architecture from 1780s to the 1930s
- NRHC’s total area – 30 acres
- David M. DeVitt-Mallet Ranch Museum Building – 35,000 square feet
- Proctor Park
 - 16-acre historical park with 35 structures located within the NRHC’s grounds
 - 1999, TTU Regents named park in honor of the late Foy Proctor, West Texas rancher

THREE-YEAR MARKETING PLAN, 1998 – 2001

1998, NRHC separated from the Museum of Texas Tech to be a more identifiable entity for:

- Marketing
- Fundraising
- Research
- Education programs

Since separation, NRHC staff created three-year marketing plan to:

- Increase visibility
- Create an image
- Produce exhibits and special events to attract visitors

Marketing highlights:

- Award-winning Ranch Record quarterly magazine
- “Pitchfork Country, The Photography of Bob Moorhouse”
- Exhibitions
- Special events
 - Golden Spur Award – 24th year
 - Ranch Day – 31st year
 - Candlelight at the Ranch – 23rd year
- Media exposure in national and state TV and print outlets

NRHC STRATEGIC PLAN

While participating in Texas Tech University's strategic planning process, NRHC staff reviewed:

- Mission
- Vision
- Role at Texas Tech
- Priorities
- Needs

NRHC's Mission:

Interpret the architectural, cultural and economic histories of ranching and the livestock industry in North America

NRHC's Vision:

NRHC will obtain national prominence by achieving high standards in its unique position as a university-based museum and historical park interpreting ranching, pioneer life and the development of the livestock industry in North America.

Through acquisition, preservation, research, exhibition and interpretation, the NRHC will provide excellent educational and research opportunities for students, faculty and visitors.

NRHC's greatest needs:

- Space
- Staff
- Endowments

NRHC'S HERITAGE CAMPAIGN

Purpose of NRHC's 25th anniversary campaign:

- Enhance image and level of visibility
- Launch the Heritage Campaign

Heritage Campaign with \$20 million goal to:

- Expand DeVitt-Mallet Museum Building
- Add historic preservation lab
- Add two historic buildings
- Additional preservation work and interpretation of NRHC's historic buildings
- Enhance Proctor Park's landscaping and expand sidewalk system
- Outdoor art – life-size bronze steers
- Create endowments for more staff, historic research/maintenance and academic opportunities

Priorities:

- Expand DeVitt-Mallet Museum Building
 - Add west wing for offices, exhibits gallery and artifact storage
 - Add north wing for new main entrance, exhibits galleries and artifact storage
- Upgrade current DeVitt-Mallet Building

NRHC'S VALUE TO TEXAS TECH AND THE COMMUNITY

- Students use NRHC in their studies of architecture, art, historic preservation, history, mass communications, photography and wildlife management
- Student groups volunteer for special events
- University Medical Center and College of Agricultural Sciences & Natural Resources will use Proctor Park as site for University Therapeutic Riding Center
- Exhibits and events attract national and international visitors and media attention
- NRHC may be out-of-town visitors' first exposure to Texas Tech
- Tourists contribute to the community's economy
- NRHC increases public knowledge of Texas and American history and historic preservation

The National Ranching Heritage Center
preserves the history of the *real* West.

Annual Premiums for FY 1986 Through FY 2000												
RISK CLASS	1985-87	1988	1989-90	1991	1992-93	1994	1995	1996	1997	1998	1999	2000
1 Faculty Residents	\$ 773.04 518.04	\$ 1,546.08 1,036.08	\$ 5,500.00 3,043.60	\$ 4,000.00 2,200.00	\$ 3,000.00 1,650.00	\$ 3,750.00 2,063.00	\$ 4,125.00 2,269.00	\$ 4,260.00 2,340.00	\$ 3,852.00 2,124.00	\$ 3,276.00 1,800.00	\$ 2,892.00 1,596.00	\$ 2,604.00 1,596.00
2 Faculty Residents	1,284.96 861.00	2,569.92 1,722.00	7,000.00 5,072.20	5,100.00 3,700.00	3,818.00 2,768.00	4,773.00 3,460.00	5,250.00 3,806.00	5,412.00 3,924.00	4,896.00 3,552.00	4,176.00 3,024.00	3,672.00 2,664.00	3,312.00 2,664.00
3 Faculty Residents	2,139.00 1,433.04	4,278.00 2,866.00	15,500.00 8,453.90	11,225.00 6,175.00	8,454.00 4,650.00	10,566.00 5,813.00	11,623.00 6,394.00	11,988.00 6,588.00	10,812.00 5,964.00	9,228.00 5,076.00	8,124.00 4,500.00	7,332.00 4,500.00
4 Faculty Residents	3,555.96 2,382.00	7,111.92 4,764.00	25,500.00 14,050.40	18,500.00 10,175.00	13,909.00 7,650.00	17,386.00 9,562.00	19,125.00 10,518.00	19,704.00 10,836.00	17,784.00 9,792.00	15,180.00 8,352.00	13,368.00 7,380.00	12,072.00 7,380.00
5 Faculty Residents	5,913.00 3,962.04	11,826.00 7,924.08	35,500.00 23,366.70	25,700.00 17,600.00	19,364.00 13,264.00	24,205.00 16,580.00	26,626.00 18,238.00	27,432.00 18,792.00	24,756.00 16,968.00	21,132.00 14,484.00	18,612.00 12,780.00	16,800.00 12,780.00
6 Faculty Residents			129,500.00 17,776.00									
Adjustments	0% 0%	100%	250% 0%	-27%	-25% 0%	25%	10%	3%	-10%	-15% ²	-12% ³	-10% ⁴

¹The premiums for risk class 6 began and ended in 1989.

²1998—6 month premium abatement amounting to \$3.5 million and \$2 million rebate for research

³1999—Premiums abated for entire year amounting to \$5.5 million and \$5 million rebate for endowments

⁴2000—Recommendation of actuary includes faculty abatement and 10% reduction of faculty premiums

REPORT ON THE ATHLETIC DEPARTMENT BUDGET

Dr. Schmidly reported that he received a letter on instruction from Chancellor Montford on January 4, 2001 regarding the athletic program. The letter directed that "the Athletic Department will operate with a balanced budget." Accordingly, a balanced budget was developed. Dr. Schmidly requested that Dr. Gilbert present the budget to the Board. Dr. Gilbert presented the process that was used to develop the athletic budget. First, a set of strategic budget decisions was established. The most important decisions are as follows: the budget will be built on projected revenues, not projected expenditures; people are important and attrition and elimination of vacant positions would occur before any employees were dismissed. The Athletic Department could not afford the \$250,000 plus necessary to meet the state raise criteria which was 4%. So, the decisions made to fund the full raise amount for employees earning less than \$30,000, for employees with contracts the terms of the contract would determine any raise, no other employees within the Athletic Department would receive a 2% raise. With these restrictions in place, the cost of employee raises in that department was reduced \$127,000. Each coach or administrator would be allowed to manage their own budget and the allocation between salaries and operating costs.

The next step in the process was to look at actual revenues and actual expenditures for previous years. Expenditures exceeded revenues for each year since 1997. For this year, revenues only exceeded expenditures because of the exceptional university support of the Athletic Department.

A realistic revenue projection was developed for the next fiscal year. This was accomplished by removing all bowl games and special support items from the actual revenues for the current fiscal year. From this analysis we were able to develop a realistic estimate of athletic revenues and resources for FY 2002. This amount is about \$22 million. All revenue areas were held constant except football, which increased \$200,000. Men's and women's basketball showed an increase between them of \$1.1 million. Marketing was increased by \$300,000 and Institutional Support was increased by \$1 million.

A comparison between actual year-end projected expenditures for this year and budget FY 2002 expenditures was available for each component of the Athletic Department. The bowl games and special support items are included in the one-time expenditure category. The net decrease from this year's actual operating expenses for the Athletic Department is approximately \$700,000. However, when coupled with the increase in debt service, the reallocation within Athletics amounts to \$1.7 million. Every sport had some level of reduction except women's basketball, baseball and softball. Also, all other administrative and support areas have budgets less than their FY 2001 expenditures.

Dr. Gilbert noted the shift in budget categories between FY 1997 and FY 2002. The area of operations has increased by 7%. The area of salaries and fringe benefits has

Increased 80%. The area of scholarships has increased 34%. The area of debt service has increased by over 1,700%. The obvious impact of this shift in budget categories is that there are fewer funds available for operations and maintenance. The shift in budget allocation is problematic at a time when additional and larger facilities are coming on line for the Athletic Department.

Regent Nancy Jones requested clarification regarding the \$2 million allocation for institutional support. Dr. Gilbert responded that historically we have contributed approximately \$1 to the Athletic Department and with this coming fiscal year, it became obvious that an additional \$1 million would be required to keep the Athletic Department within budget.

Regent Nancy Jones asked where the additional \$1 million was derived. Dr. Gilbert responded that the funding was derived from President Schmidly's discretionary fund account.

Regent Black noted that the budget did not include bowl revenue. Dr. Gilbert confirmed that bowl revenue, tournaments, or special competitive events were not included in the budget for FY 2002.

Regent Black asked if consideration has been given to trying to build a reserve from bowl revenue. Dr. Gilbert stated that one reason extra game revenue was not budgeted was due to the hope that such funds would help build a reserve. Dr. Schmidly encouraged the establishment of a reserve.

Regent Black reported that he had prior experience with another university that had established a sufficient reserve with bowl funds. Dr. Schmidly noted that the Athletic Department had a reserve in their budget at the beginning of the NCAA sanctions of around \$2 million. When the legal costs and the costs associated with implementing the changes required by the sanctions were considered, the reserve was dissipated. A growing deficit situation was the result. This budget brings the department back into a balance situation. The use of any bowl monies has not been programmed into the budget for FY 2002. Dr. Schmidly noted that it would be advantageous to begin to build a fund balance in order to withstand sudden changes in revenue associated with attendance.

Dr. Gilbert noted that most bowl games do not produce profit or access revenues. It is costly to the university to participate in a bowl game. Most universities spend what they receive in bowl revenues.

Mr. Gleason reported that the bowl contracts with the conference. All the bowl revenue goes to the conference then each participating institution gets an allowance based on which bowl it is. If it is a bowl championship series, they get a \$1.5 million allowance.

Participants in all other bowls would receive a \$1 million allowance. Last year, Texas Tech received a profit of \$250,000 from the bowl appearance.

Dr. Schmidly stated that the best ways to increase revenue would be for two or three Big XII teams to participate in the bowl championship series or to have men's basketball teams advance beyond the first round of the NCAA tournament.

Regent Brooks asked if the Athletic Department budget contained additional television revenue that is anticipated this year. Dr. Gilbert responded that some increase is included in the basketball area but as an example, UTEP money is not included from the football game.

Regent Lopez noted that it is anticipated that Texas Tech will enjoy some good seasons. Regent Lopez asked that once those dollars are in from a bowl game, the NCAA tournament, or additional revenue will the additional revenue go into reserve to cover some of the institutional support that has gone into this year's budget or when is the determination made as to how the allocation is recovered.

Dr. Schmidly noted that the first step is to acquire the reserve, but there are institutions that are able, once they obtain sufficient reserves and they can operate in the black, they will take a certain percentage of their earnings and return them to the institution. Those number of institutions are becoming fewer all the time. Only about 15% of Division I athletic programs earned a substantial profit. Most of the programs are operating right at balance or in the red. What's happening in athletics is several things: costs are spiraling out of control; there's an arms race to build more and more facilities; coaches salaries have been growing at a huge pace (witness what the University of Oklahoma did regarding a \$2 million contract for their coach); and a number of things are happening that are really causing concerns for presidents. There was a recent meeting between representatives of the Big XII, the Big X, the Pac 10, the Atlantic Coast Conference and the Big East to discuss a lot of these issues that are addressed in the recent Knight Commission Report. One of the recommendations of the Knight Commission Report is that university presidents form a coalition and begin to try to bring more cost control to college athletic programs. Some things are going to begin to happen over the next several years that will, in fact, do that and hopefully stop this incredible escalation of costs associated with college athletics. That is the recommendation of the Knight Commission.

Regent Black noted that recently Texas Tech athletics was commended for their graduation rate in football.

Dr. Schmidly acknowledged Mr. Gerald Myers, Athletic Director, for his leadership role in the success of the improved graduation rate in the football program. Dr. Schmidly noted that each coach is concerned with classroom preparation of the athletes at Texas Tech and that credit for this improvement goes to Gerald Myers and the coaches.

Following discussion, Regent Brooks asked if there were objections to the item. There being no objection, the item was recommended to the Board of Regents for approval.

REPORT OF THE SPECIAL COMMITTEE TO STUDY ENROLLMENT MANAGEMENT

Regent Brian Newby reported that the Enrollment Management Committee met on Thursday, August 9 with President Schmidly, Vice President Heintze and Vice President Wiggins to continue its review of the board's policy regarding the recruitment, admission and retention of students and Texas Tech's role in the strategies for the Texas Higher Education Coordinating Board's "Closing the Gap" program.

In light of recent enrollment, retention and graduation trends, the committee feels that much progress has been made toward achieving the goals set out in the policy over the last three or four years. The committee also recognized that the future holds many challenges including changing demographic patterns, increased competition for students and rising college costs, legislative and Coordinating Board enrollment and diversity expectations and limited state funding. To ensure that the mean SAT for entering freshmen classes continues to make progress towards this board's goal of a 1200 SAT, the university should continue in its present efforts to enhance student recruitment, assess and modify admission procedures and increase scholarship offerings. In that regard, a full report is to be prepared and presented at the November meeting of the Board of Regents. The report will be presented following a review by the University Strategic Planning Committee for input by different groups within the university who will have a stake in the SAT enrollment standards that will be set for the university. The committee will look for a full report to be provided to the board at the November meeting.

President's Report
Texas Tech University
Board of Regents Meeting
August 10, 1991

One of the great things that happens on a college campus – it's kind of a renewal thing students graduate and then the new "crop" comes in. We start that process tomorrow. We will be graduating 1,100 students. In two weeks, our new students come in and I'm pleased to report to you that it looks like we are going to have an exceptional crop of new students. We expect to enroll approximately 4,100 freshmen. That is an increase of approximately 3.5%. The average SAT score of those entering freshmen will be 1,100 or higher. We expect to enroll somewhere between 1,800 and 1,900 transfers. That is an increase of 5.7%. So, overall, the undergraduate enrollment should increase at least 1%. We graduated a lot of students this year and so that's what accounts for that differential. The Law School will be up from 220 to about 240. That's a nice growth. The Graduate School acceptances have exceeded the total number of acceptances from the previous year. It's a little harder to predict graduate student enrollment but we are hopeful we will see an increase in our master's and Ph.D. programs. So, on the enrollment side, all in all, things look very good. I want to thank Michael Heintze and everyone associated with the vice president for enrollment management staff. They have done a fabulous job this year of recruiting students.

A lot of the rest of my report I want to focus on recognizing some people for exemplary performance. Our Physical Plant just received the national award for excellence in facilities and management. That is the top award you can get in the country and this is the second time they have received it. Gene West, come up here if you would please. For 19 years Gene West has been involved with Texas Tech. The last several years he has been vice president for operations. Gene is going to be retiring. He wants control of his own time and we've reluctantly said OK. But I think this award reflects the quality of this man's achievement.

Dale Cluff, will you please come forward? An area that I think we are all proud of at Texas Tech is our library. This man has been dean of libraries for 19 years. When he came here, the Texas Tech library was not even in the top 100 and probably was not in the top 125. During the time he has been here, we were invited to join the ARL and went in there a few years ago ranked number 84 or 85 and now we are number 64. All of our library facilities have been renovated and grown in number of staff. The budget has grown from \$2 million to \$11 million. This is the guy that oversaw the construction of the Southwest Collection facility. So, Dale, we are going to miss you. You've done a marvelous job.

You've all heard a lot about Red Raider Camp and believe you me, it was incredibly successful. We had 10% of the freshman class in Red Raider Camp. We had some great coverage from FOX, ABC, CBS, NBC, the *Austin American Statesman*, the *San Antonio Express* and even the *Junction Eagle* covered Red Raider Camp. I'm not going to give you the full report here. 98% of the campers, though, indicated that Red Raider Camp met or exceeded their expectations. Michael Shonrock, where are you? This is the man right here that did an absolutely superb job along with our student counselors, Casey Doyle and Kate ...[tape ends]

Chancellor's Report
Texas Tech University System
Board of Regents Meeting
August 10, 2001

Noting that this meeting was the last board meeting at which he would attend as chancellor, Chancellor Montford spoke briefly to the board. He commented that he did not like long good-byes, but wanted to express his pleasure to the regents for the opportunity to work with them as individuals and as the unit of the Board of Regents. He thanked the board for its support during the past five years and also noted that he had had the privilege of working with three dynamic board chairmen during that time period—Ed Whitacre, Jim Sowell, and Robert Brown.

Chancellor Montford noted that with the support of the board, many programs had been implemented in the past five years. He commented on the issues and plans leading directly to the excellence in academic programs, and also noted that the current building program would provide quality academic facilities for the faculty and students, as well as enhance aesthetically the appearance of the campus. He further commented that the Horizon Campaign was nearing completion and it was expected that the \$500 million goal would be reached by August 31, 2001.

Chancellor Montford commented that with these programs in place and with the excellent leadership provided by Dr. Schmidly, Dr. Smith, and the Board of Regents, Texas Tech is poised for the future to accept new challenges and achieve higher goals in its quest to continue to offer the best education to its students. He noted that the past five years had been a highlight of his life and once again expressed his appreciation to the board for their continued support.