



Fort Worth, Texas  
January 28, 1927

The Board of Directors of the Texas Technological College met in the office of the Star-Telegram, Fort Worth, Texas, January 28, 1927, at 10:00 a.m..

The following members were present: Amon G. Carter, Chairman; C. W. Meadows, Mrs. F. N. Drane, John W. Carpenter, R. A. Underwood, H. T. Kimbro, and Ernest Thompson. President Horn and Business Manager E. W. Provence were also present. Chairman Carter presided. The minutes of the meeting of December 4, 1926, were read and approved as read.

President Horn read a letter, copy of which he had previously sent to each member of the Board. This letter covered a number of matters of interest which were discussed informally.

President Horn read a letter from President Splawn of the University of Texas in which the suggestion was made that the heads of all the State schools make an effort to have the Legislature provide a fixed amount for the schools of the State so as to do away with the necessity of going before each legislature for special appropriations for schools. The Board of Directors thought it best for the Texas Technological College not to join in such a movement.

On motion of Mr. Carpenter, Mr. Provence and, Dr. Horn were instructed to prepare data for the legislature in connection with the request of the College for emergency appropriations.

Suggestion was made by Chairman Carter and other members of the Board that the President limit his traveling as much as possible.

The President's statement that the College would need Sixty Thousand Dollars (\$60,000) more salary appropriation to finish out the present fiscal year was referred to the Legislative Committee.

President Horn reported that he had investigated and learned that it was the practise of other State Schools owning President homes to furnish electric current for such residences. On motion of Mr. Meadows, the Board agreed to continue furnishing the current to President Horn's residence.

The final estimate of the Independent Electric Company for electric wiring as per contract on the Administration Building was referred to the Business Manager with instructions for him to confer with the Architect and pay same when properly proved and certified.

On motion of Mr. Thompson, the Business Manager was instructed to pay Coach Freeland's additional salary out of local funds, either monthly or quarterly as might be desired by Mr. Freeland.

On motion of Mr. Kimbro, seconded by Mr. Thompson, President Horn was requested to stipulate in case of speakers going out from the College to make commencement and other addresses that their expenses be paid by the groups who invite them.

The suggestion having been made that this was the proper time for reorganization of the Board, Mr. Carpenter made the motion and Mrs. Drane seconded it, that all officers of the Board be re-elected. Dr. Horn put the motion and it carried unanimously. On motion of Mr. Carpenter, the Chairman was requested to appoint all standing committees for one year.

The recommendations of the Auditor concerning proper receipts and vouchers for all items of expense were ordered carried out.

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The Business Manager recommended that the College arrange for a semi-annual audit instead of the usual annual audit and the matter was referred to the Treasurer and the Business Manager.

The Business Manager brought up the matter of closing a road near the north end of the College property, and he was instructed to investigate the rights of the College in the matter and refer his information to the Local Affairs Committee for final action. In case the road is closed, permission was ordered granted to the Texas Utilities Company to leave their line of poles on the property subject to removal at the request of the College in case it became necessary or desirable.

A letter from Dr. Reed was read calling attention to the need for some kind of water softener on account of the mineral deposit in the water at the College. He recommended three units of different types which would best serve the different departments of the College, and would also serve as laboratory equipment for the students in Chemistry taking Engineering. The Business Manager was instructed to make full investigations and be prepared to install these softeners on short notice if it were later deemed advisable to put them in.

A request from Mr. Pipkin for One Hundred Dollars (\$100) compensation for his son who fell and broke his arm while doing some work for the College, though not on the College payroll, was referred to the Local Affairs Committee.

The question of how much insurance to carry on the new Assembly Hall was referred to the Local Affairs Committee.

The Business Manager reported several instances of faulty construction and was instructed to see Mr. Hedrick, the Architect, and require him to make proper adjustment on same.

The Business Manager asked for instruction as to where to place the responsibility for the development and care of the landscape features of the Campus. It was ordered that the regular care of the Campus should be under the Superintendent of Grounds and Buildings and in case of any new work the Horticultural Department should be consulted.

Final payments to the contractors on the construction of the Assembly Hall were referred to the Local Affairs Committee.

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The meeting adjourned at 12:50 P.M. and Mr. Carter invited all present to lunch with him at the Fort Worth Club.

s/ E. W. Provence  
Secretary

\*On motion of Mr. Underwood, seconded by Mrs. Drane, the Board unanimously voted their appreciation of Dr. Horn's work for the College during the past year, and reaffirmed their confidence in him.

April 18, 1927

BOARD MINUTES

APRIL 18, 1927

Vice-President called for the election of a President for the Board. Mr. Underwood nominated Mr. Underwood, but Mr. Underwood declined the nomination and asked that someone else be elected. Mr. Underwood then nominated Mr. Underwood and he was unanimously elected.

President Horn read the following reports:

April 15, 1927

Honorable Board of Directors  
Texas Technological College

Ladies and Gentlemen:

(1) I have been informed that the State Finance Committee expects to grant a hearing to the Texas Technological College at Austin immediately after their visit to Lubbock. Some of the members have already notified your President that it would be well for him to return with them on the same train to Austin. It would be all for the Board of Directors to make whatever arrangements they may see proper to make with reference to complete representation on this occasion.

Lubbock, Texas  
April 18, 1927

The Board of Directors of the Texas Technological College met at 8:30 a.m., Monday, April 18, 1927, in the office of President Horn. Mr. Underwood presided.

Roll call showed the following members present: Messrs. R. A. Underwood, Vice President, Clifford B. Jones, Treasurer, H. T. Kimbro, E. O. Thompson, and Mrs. F. N. Drane.

The minutes of the meeting of January 28, 1927, were read and approved as read.

Vice-President Underwood turned to the head of new business and called for the election of a President for the Board. Mr. Jones nominated Mr. Underwood, but Mr. Underwood declined the nomination and urged that someone else be selected. Mr. Kimbro then nominated Mr. Jones and he was unanimously elected.

President Horn read the following report:

"April 15, 1927

"Honorable Board of Directors  
Texas Technological College

"Ladies and Gentlemen:

(1) I have been informed that the Senate Finance Committee expects to grant a hearing to the Texas Technological College at Austin immediately after their visit to Lubbock. Some of the senators have already notified your President that it would be well for him to return with them on the same train to Austin. It would be well for the Board of Directors to make whatever arrangements they may see proper to make with reference to complete representation on this occasion.

"(2). The Finance Committee of the House is likewise in session in Austin and grantings hearings. Perhaps it could be arranged for the two hearings either to be held jointly or else at times so close together that one trip to Austin on the part of your representatives would cover both cases.

"(3). When the House Committee was in Lubbock, at the request of Chairman Teer, your President presented a letter setting forth the requests of our Board of Directors insofar as they had been formulated by our Board and Finance Committee.

"(4). These requests contained the following items:

"(a) The adoption in the main of recommendations already made by the State Board of Control with the exceptions and additions noted below.

"(b) The restoration of salaries so that no position now on our faculty would be abolished and no salary be made lower than at present. This would affect about forty (40) names, and make a difference of practically \$35,000.00. A detailed statement of these changes is appended herewith.

"(c) The restoration of Item no.257 in the report of the State Board of Control. This means \$282,000.00 for an Engineering Building and equipment. This item is urgently needed for the carrying on of the work of the Engineering School.

"(d) Restoration of Item No.241, material and labor for temporary buildings and remodeling to the extent of \$15,000.00. A considerable part of this would be used in dividing up part of the Stock Judging Pavilion into rooms to be used temporarily by the Agricultural School.

"(e) Item No.232, raise the Summer School appropriation from \$15,000 to \$50,000.00.

"(5). If the Board desires to make any modifications in these requests the present would of course be the time to do so. We asked the Board of Control for eight buildings and we need them all so badly that it is difficult to decide among some of them as to which we need most. A Science Building is certainly urgently needed. Perhaps it might

April 18, 1927

be a good idea to add the Science Building to our request. Then if the legislature finds it necessary to cut somewhere, the responsibility of making the cut will be up to them. The result of this modification would be that we are asking the legislature for the completion of the Administration Building plus an Engineering Building plus a Science Building.

"(6). Careful thought should be given to the equipment for the year 1927-28. It should be remembered that no large building could possibly be built after September 1, which could be used during the coming year. The remodeling of a portion of the Stock Judging Pavilion could be done in time for use next year without in any wise injuring the stock judging arena. These partitions could be pulled out whenever we get a complete Agricultural Building.

"As to Geology and Biology, the only way I can see to care for them is by using our large room - 305. The construction of a gymnasium and of tennis courts might help take care of the Physical Education for Women, making it easier for us to use this large room.

"As to the Engineering work, the only possible chance I can see for next year in case we do not obtain a good large sum for temporary buildings would be to rent two of the store buildings just adjacent to the campus.

"(7). Permit me to call your attention to the fact that under our By-Laws a regular meeting of the Board of Directors is due to be held on the Monday before commencement. This year this would be Monday, May 23, unless the Board orders otherwise. Our commencement day is to be Monday, May 30, with President W. B. Bizzell of the University of Oklahoma as our speaker. Dr. O. L. Powers of Wichita Falls will deliver the commencement sermon on Sunday, May 29. A college pageant will be given on Saturday evening, May 28. This will be the first commencement occasion of the Texas Technological College and I earnestly hope that all members of the Board can be present. There will be approximately eighteen (18) seniors in the June class and eight (8) or ten (10)

in the August class.

"(8). Your attention is called to the fact that no college seal has ever been adopted although the matter has been referred to several times. The seal will be needed in the issuance of our diplomas.

"(9). A special communication is presented to you through the Finance Committee with reference to the recent legislation affecting the matter of College fees.

"Respectfully submitted,

s/ P. W. Horn,  
President

PWH:J

President Horn reported the passage of a bill limiting the fees to be charged in any given year by any of the State schools and recommended the reduction of our quarter fees to \$10.00 to conform with that bill. He further suggested the following distribution of those fees which was approved by the Board:

Medical fee .....	\$ 1.50
Artist Course .....	.50
Library .....	1.00
Incidentals .....	7.00
	<hr/>
	\$10.00

The Board decided to ask Mr. Thompson, Chairman of the Legislative Committee, and Business Manager Provence to go to Austin to confer with the Legislative Committees concerning the appropriations for the College for the next biennium.

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Mr. Jones offered his resignation as Treasurer and on motion of Mr. Underwood, seconded by Mr. Thompson, Mr. Kimbro was elected Treasurer.

On motion of Mr. Thompson, President Horn was authorized to select a seal for the College.

The Board then went into a discussion of the building program of the College and invited Deans Gordon, Miller, Leidigh, and Weeks to come in and present their views of the needs of the College, and particularly of their different schools.

On motion of Mr. Kimbro, the Legislative Representatives were instructed to ask the Board of Control to change their recommendations to include one wing of the Administration Building, an Engineering Building and a Science Building.

On motion of Mr. Thompson, the Board ordered the printing of 10,000 additional copies of the bulletin "Textiles and the New Generation".

The statement of an old account for postage, extra stenographic work, and other similar items incurred by Mr. C. W. Meadows when he was Secretary of the Board was ordered paid out of local funds.

The Business Manager read a letter from Mr. Warlick, Superintendent of Buildings and Grounds, which stated that the former Business Manager, Mr. Chitwood, had agreed to pay him a salary of \$3000 a year beginning January 1, 1927. The Board authorized the payment of this salary up to September 1, 1927.

The Business Manager was authorized to contract for the installation for steam radiation in the Assembly Hall on the basis of a bid from Messrs. Young and Pratt, Lubbock, who agreed to do the work according to specifications agreed upon by the Business Manager and Mr. Hedrick, the Architect, for the sum of \$4050. The next lowest bid for this work was \$4212.00.

The Business Manager was authorized to purchase at a cost of approximately \$300 a moving picture machine for the showing of educational films in the different technical schools.

A request from Mrs. Doak, Dean of Women, that she be allowed traveling expense to visit Abilene, Brownwood, Waco, and Denton to study the social conditions in those schools was not allowed.

The Board authorized the employment of a Secretary to the Business Manager at a salary of \$1800 a year.

The Board voted to meet in Fort Worth at the next regularly scheduled meeting which is May 23, 1927.

The Board then adjourned to meet the Senate Finance Committee who were in Lubbock as the guests of the Lubbock Chamber of Commerce to visit the College and get first-hand information as to its needs.

s/ Clifford B. Jones                      E. W. Provence  
Chairman                                      Secretary

Lubbock, Texas  
February 17, 1927

The Local Affairs Committee of the Board of Directors of the Texas Technological College met in the office of the Secretary at Lubbock February 17, 1927 at 2:00 P.M.

Mr. H. T. Kimbro, Chairman, Mr. E. O. Thompson, President Horn and the Secretary were present.

President Horn presented the matter of equipping the new Assembly Hall with sufficient radiation to heat the auditorium. At present the only heat in the building is in the offices and dressing rooms. He also asked whether the Committee thought it wise to finish the raised seats on the South side of the building, and whether we should buy Five (500) or Six Hundred (600) chairs for the main floor. The Committee instructed the Secretary to get estimates on the above three items and see if the College had sufficient funds available to pay for them.

The Committee approved the recommendation of the Secretary that the College have semi-annual instead of annual audits, and referred the matter to the Treasurer. They also approved making separate audits of State and Local funds.

The Committee approved the request of Mr. Pipken for One Hundred Dollars (\$100.00) who fell from a ladder and broke his arm while doing some work for the College and thereby incurred a large hospital bill and lost forty-five (45) days' time.

The Committee authorized the Secretary to remodel the old garage which has been used as a Locker and Shower Room for athletes for the past year. It will be decided later what use will be made of the building when remodeled.

The Secretary was authorized to take out Twenty-five Thousand Dollars (\$25,000.00) Fire Insurance and a similar amount

of Tornado Insurance on the new Assembly Hall.

The Committee asked Colonel Thompson to handle the matter of obtaining for the College a unit of the R. O. T. C.

The Secretary was authorized to build a partition in the Registrar's Office and thus give the Registrar a private office.

The request from the Library for a balcony or mezzanine floor was disapproved on the ground that it would spoil the beauty and harmony of the present room.

The Secretary was authorized to purchase a nightwatchman's clock with stations for the separate buildings.

The Secretary reported that Mr. Camp, head of the Textile Engineering Department, had informed him that the United States Government is, and has been for some time, collecting cotton samples from all over the South and testing them at a school in South Carolina on equipment that is about thirty (30) years old. Mr. Camp thought that the Government would be interested in using the equipment at Tech College. The Committee asked Colonel Thompson to do what he could to have this work transferred to the Tech College.

The Secretary reported that the Business Office makes one or more trips to town every day for the purpose of banking and other needs, and that the College has no transportation, and the City Bus is inconvenient from the standpoint of time, and the round-trip fare is twenty cents (20¢). He has been allowing one of the employees of the office Ten Dollars (\$10.00) per month for the use of her privately owned car to make these trips. The Committee approved this arrangement.

The Secretary brought up the matter of the salary of Mr. Warlick, Superintendent of Grounds and Buildings, and told the Committee that Mr. Warlick had been promised a raise of salary by Mr. Chitwood. Mr. Warlick is now receiving Twenty-one Hundred Dollars (\$2,100.00) a year, and by reason of a change of his work

made some time ago, he was expecting a salary of Three Thousand Dollars (\$3,000.00) a year, from January 1, 1927. The Committee decided to wait until after the Legislature made appropriations for the biennium before making any change in this salary.

The Committee authorized the purchase of a duplicate pump for the water supply of the College. The entire operation of the College is dependent on the water supplied by one pump, and the Committee thought the risk too great, and so ordered a duplicate unit for safety.

The Committee voted to allow the County to widen the roads running East and West on the South side of the College property and on the North side of the main campus. No deeds can be executed to this property, but the College will make no objection to widening of these roads as much as ten (10') on each side.

The Committee authorized the purchasing of rugs for the Business Offices which have concrete floors.

The Secretary was authorized to write the Attorney General of Texas and ask for information as to reports to be made by the College in accordance with the laws governing the College.

s/ E. W. Provence

Secretary Board of Directors

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BOARD MINUTES

MAY 23, 1927

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The Board met immediately after the adjournment of the previous meeting with reference to legislative proposals for the next session. Colonel Thompson, Secretary of the Board, suggested that the Secretary be authorized to confer with the Practitioner Committee of the Association in regard to the proposed changes in the constitution.

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Fort Worth, Texas  
May 23, 1927

The regular meeting of the Board of Directors of the Texas Technological College was held in the Fort Worth Star-Telegram Building in Mr. Amon Carter's office at 10:00 a.m., May 23, 1927.

Roll call showed present Mr. Clifford B. Jones, Chairman; Mrs. F. N. Drane, Colonel E. O. Thompson, Mr. H. T. Kimbro, Mr. J. W. Carpenter, and Mr. C. G. Comegys. President P. W. Horn and Secretary E. W. Provence were also present.

The minutes of the meeting of April 18 were read and approved as read.

The Chairman called for the report of the President and the President announced that he had a number of different items to bring up for consideration. Colonel Thompson moved that the different items be acted on separately as presented and it was so ordered.

The Board went immediately into discussion of the situation at Austin with reference to Legislative appropriations for the next biennium. Colonel Thompson, Chairman of the Legislative Committee, suggested that the President and Secretary of the College meet with the FreeConference Committee of the Legislature to adjust the differences between the House and Senate bills.

President Horn reported the resignation of Professor L. A. Pfleuger and recommended to fill the position of Head of the Department of French and German, Dr. Thor J. Beck, who was elected. On motion of Mrs. Drane, President Horn was authorized to divide the balance of Mr. Pfleuger's salary among those teachers who were carrying on his work to the end of the year.

BOARD MINUTES

MAY 23, 1927

President Horn reported the death of Professor R. C. Harrison and that the English faculty had requested that they be allowed to finish out Professor Harrison's work for the term and that his salary be paid to Mrs. Harrison. The Board felt that this could not be done legally and left the matter to be worked out by the President. On motion of Colonel Thompson, the Chairman of the Board and President Horn were asked to prepare a memorial concerning Professor Harrison and send a copy to Mrs. Harrison.

Chairman Jones asked about the employment of the summer faculty and President Horn presented the names of the summer faculty with the statement that they had already been engaged. After some discussion the list was approved on motion of Colonel Thompson.

President Horn read a letter from Mrs. Chitwood which had been addressed to Miss Bennett, The College Auditor, inquiring about vacation salary previously authorized to Mr. Chitwood. After some discussion the Board felt that they could not, under the circumstances, legally pay this salary, and on motion the matter was tabled.

President Horn read a letter from Mrs. Doak, Dean of Women, relating to rules of discipline governing eating places for the girls. On motion, the Board voted to refer the letter to the Local Affairs Committee on a year's observation and study, with a request that this committee make recommendations at the next May meeting.

President Horn called attention of the Board to the approaching commencement, reminding the members of the Board that this was to be the first commencement of the College. He urged all the members to be present and several indicated that they would do so. President Horn announced that he had sent invitations to the members of the Legislature and had a personal interview with Governor Moody, inviting him to attend, but the Governor had a previous engagement.

President Horn read a letter from Miss West, Librarian, requesting the Board to authorize a Library fee of \$4.00, same to be returnable if the student lost no books and incurred no fines, and on motion of Mr. Carpenter, it was so ordered.

May 23, 1927

The President read a letter from Dr. Patton, Head of the Department of Geology, requesting an allowance of \$1900 for certain fossil collections. On motion of Mr. Comegys the request was allowed.

On motion of Mrs. Drane, all twelve months' employees of the College were allowed one month's vacation.

Chairman Jones made the following committee appointments, substituting on different committees held by himself before he was made Chairman of the Board:

Executive Committee	.....	Mr. Carpenter
Building Committee	.....	Mr. Comegys
Local Affairs Committee	.....	Mr. Underwood
Legislative Committee	.....	Mr. Comegys

President Horn asked about the employing of additional members of the faculty for the coming year and Mr. Carpenter moved that that be referred to a special committee consisting of the Chairman, Vice-chairman, and Treasurer of the Board, this committee to have final authority.

President Horn brought up the matter of plans for the contemplated building and on motion of Mr. Kimbro, the matter was referred to the Building Committee for them to work out details and make final recommendations to the Board.

President Horn presented a request from the Science Club of the College for \$1000 to cover traveling expenses of the faculty members to meetings of scientific societies. On motion of Colonel Thompson, the request was allowed.

President Horn read a letter from Coach Freeland asking for an additional man for the coaching staff, and the Board allowed \$3000 for this man.

On motion of Mr. Carpenter, the Chairman was asked to appoint a committee to prepare a memorial of special appreciation to Mr. Amon G. Carter for his valuable services to the College, this memorial to be in book form. The Chairman appointed Mr. Carpenter, Mr. Thompson, and President Horn on this Committee.

Mr. Wyatt Hedrick, one of the College Architects, was introduced and asked if the former business arrangements between the College and the three firms of Architects could be renewed. Mr. Hedrick replied that it not only could be, but that he very much hoped it would be, and that both Mr. Watkins of Houston and Mr. Roberts of Atlanta, Georgia, would be retained. On motion of Mr. Kimbro, the Board authorized the engagement of all three firms for a total fee of five per cent (5%).

At this stage of the meeting the Board adjourned to the Fort Worth Club as guests of Mr. Carter for lunch and the remainder of the meeting was held at the luncheon table with Mr. Carter present.

The Board ordered that the funds of all student organizations sanctioned by the College be handled by the Business Office.

Chairman Jones brought up the question of a hospital contract for the coming year and the matter was referred to the Local Affairs Committee with power to act.

On motion of Mr. Comegys, the Secretary was allowed \$250.00 extra traveling expenses.

The Business Manager was authorized to make expenditures of fixed appropriations of definite objects. Mr. Carter offered to join the members of the Board in buying one hundred (100) trees for the College campus. All agreed to join this proposition and the selection of the trees was left to the Business Manager, the Dean of Agriculture and Professor of Horticulture. Mr. Carter suggested further that one tree as large as could safely be planted be dedicated to the memory of Mr. Chitwood, and it was so ordered.

May 23, 1927

The Business Manager was requested to furnish each member of the Board a copy of the latest Auditor's report.

The Chairman announced that the next regular meeting would be October 27, and the Board adjourned.

s/ CLIFFORD B. JONES  
Chairman

E. W. PROVENCE  
Secretary

Lubbock, Texas  
July 1, 1927.

A meeting of the Local Affairs Committee was held in  
President Horn's office Wednesday, June 29, 1927, at 1:30 P.M.

Chairman H. T. Kimbro, Mr. Underwood, Colonel Thompson,  
President Horn and Secretary Provence were present.

The Secretary called attention to the need of certain  
alterations in the Engineering Building, the Home Economics Build-  
ing, certain class rooms in the Administration Building and in the  
Stock-Judging Pavilion, and additional shelving in the Library.  
These changes were made necessary by the crowded conditions in the  
school and were to provide additional class rooms and professors'  
offices for the coming session. It was recommended that in the En-  
gineering Building and Administration Building the construction be  
as temporary as possible with a view of restoring these two build-  
ings to their original condition as soon as the Engineering Build-  
ing and Science Building are completed. It was thought that all the  
changes mentioned could be done for five thousand dollars (\$5000.00),  
and the Committee ordered that they be made.

The Secretary called attention to the scheduled game  
of football with Texas A. & M. College for October 28th and remind-  
ed the Committee that the college had very little seating capacity  
for football crowds. It was estimated that steel bleachers would  
be bought for about four dollars (\$4.00) a seat and that a minimum  
of three thousand five hundred would be needed to supplement the  
wooden seats already on hand. A bid was on hand at a figure of  
fourteen thousand one hundred dollars (\$14,100.00). The Committee  
instructed the Secretary to get other bids and then to place the  
order with the firm making the best proposition.

The Secretary recommended that the Committee antici-  
pate the receipt of approximately fifty thousand dollars (\$50,000.00)  
in local funds during the coming year and outline a budget for his  
guidance. He was instructed to analyze the expenditures of the  
local funds for the past year and then to interview the department

heads with reference to their anticipated needs above the appropriations and to prepare a tentative budget for the future consideration of the Committee.

At the request of the Professor in charge of girls' athletics and physical training, the Secretary asked the Committee to consider erecting a small building for the exclusive use of the girls. The Committee expressed the opinion that we were in danger of putting up too many small temporary buildings and further felt that our local funds would not be sufficient for such building after certain other needs were taken care of, and so decided not to put up such a building.

The President presented the proposition of a Y. M. C. A. Secretary for the college, stating that certain individuals were sponsoring a movement to locate a Y. M. C. A. man in Lubbock to foster the welfare of the men students. The Committee thought that this should be handled by private subscriptions and that the college could not have any part in financing such a movement.

Mrs. Doak, Dean of Women, was called in to discuss certain proposed regulations of boarding houses for girls, and a full discussion was had of this matter. The Committee then voted to leave the entire matter of such regulations in the hands of President Horn, Dean Gordon, and Dean Doak.

Following instructions from the Board of Directors given at its recent meeting in Fort Worth, the Committee went into the matter of letting the contract for medical care of the students for the year 1927-28. The Secretary read proposals from the Lubbock Clinic and Elwood Hospital signed by Dr. V. V. Clark, from the Lubbock Sanitarium signed by Dr. M. C. Overton, and from the West Texas Hospital signed by Dr. Charles J. Wagner. After a very brief discussion, it was decided to engage the Lubbock Sanitarium for this work, and the Secretary was instructed to draw up a contract to be signed by the college and the Sanitarium.

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Secretary Board of Directors

In the forenoon there was a meeting of the Special Committee appointed by the Board to ratify the appointment of additional faculty members for the coming year. The President had certain nominations ready for the Committee, and they were approved. The President was then given authority to fill the remaining vacancies without further meetings of the Committee, it being the mind of the Committee that the time was late for the selection of teachers and that the work would have to be done in part by telegraph and without time for calling the Committee together.

Certain salary adjustments recommended by the President were also reviewed and approved.

The Committee likewise approved the recommendation made by Coach Freeland to the effect that J. E. Jones be appointed a member of the Athletic staff at \$3,000.00 a year for nine months. The appointment had previously been authorized by the Board.

The Committee also approved of the recommendation of Mrs. Doak to the effect that Miss Ivo Wilson be appointed as student instructor at a salary of \$75.00 a month for nine months.

The Committee likewise approved the recommendation made by the Faculty Committee on Extension work and endorsed by the President to the effect that J. F. McDonald be appointed Director of Correspondence work, to be paid out of fees arising from this work.

Meeting of the Board of Trustees in the Building  
at the University of Tennessee, Knoxville, Tennessee  
August 8, 1927

BOARD MINUTES

AUGUST 8, 1927

The meeting of the Board of Trustees was held in the  
Building at the University of Tennessee, Knoxville, Tennessee,  
August 8, 1927.

The minutes of the meeting of the Board of Trustees held  
at the University of Tennessee, Knoxville, Tennessee, on  
August 7, 1927, were read and approved.

Resolved That the Board of Trustees do hereby recommend  
to the Board of Trustees the following appointments:  
As Associate Professor of Anatomy (Boils), H. J. Sawyer,  
B. S. Kansas State Agricultural College,  
B. S. Ohio State University, 1911. Salary \$2750.00

Assistant Professor of Horticulture, Harold L. Brockick,  
B. S. Kansas State Agricultural College. Salary \$2400.00

Professor of Agricultural Machinery & Farm Management,  
Lester D. Howell,  
M. S. Texas A & M College. Salary \$3500.00

Prof. Dairy Mfg. & Products, L. H. Jensen,  
B. S. Iowa State College, 1911.  
B. S. Kansas State Agricultural College. Salary \$2750.00

Dallas, Texas  
August 8, 1927

A called meeting of the Board of Directors of the Texas Technological College was held at the Adolphus Hotel, Dallas, August 8th, at 10:30 a.m..

Roll call showed present Mr. R. A. Underwood, Vice-chairman; Mrs. F. N. Drane, Mr. H. T. Kimbro, Mr. J. W. Carpenter, Mr. C. G. Comegys, and Mr. Houston Harte. President Horn and Secretary Provence were also present.

The minutes of the meeting of May 23rd were read and approved as read.

The minutes of the Local Affairs Committee meeting of June 29th were read and approved.

The President read the names of new appointees to the faculty, and on motion of Mr. Comegys the list was approved. The list follows:

Associate Professor of Agronomy (Soils), H. J. Bower,  
B. S. Kansas State Agricultural College,  
M. S. Ohio State University, 1912. Salary \$2750.00

Assistant Professor of Horticulture, Harold J. Brodrick,  
B. S. Kansas State Agricultural College. Salary \$2400.00

Professor of Agricultural Economy & Farm Management  
Leander D. Howell,  
M. S. Texas A & M College. Salary \$3500.00

Prof. Dairy Mfg. & Products, K. M. Renner,  
B. S. Iowa State College, 1921.  
M. S. Kansas State Agricultural College. Salary \$2700.00

Assistant Professor of Animal Husbandry,  
Fred G. Harbaugh,  
B. S. Iowa State College,  
D.V.M. Iowa State College. Salary \$2700.00

Associate Professor of Biology, M. F. Landwer,  
B. A. Northwestern University,  
M. A. University of Nebraska. Salary \$2700.00

Associate Professor of Biology, Bessie B. League,  
M. A. University of Texas. Salary \$2500.00

Instructor in Biology, \_\_\_\_\_ (Yet to be filled),  
Salary \$1800.00

Teaching Asst. Chemistry, E. W. Camp. Jr.,  
A. B. Texas Technological College. Salary, \$1200.00

Teaching Asst. Chemistry, A. Y. Doherty,  
B. A. Simmons. Salary, \$1200.00

Associate Professor in Economics, H. R. Nissley,  
B. S. Armour Institute,  
Ph. D., University of Chicago. Salary \$2700.00

Instructor in Government, F. E. Ballard  
M. A. Vanderbilt. Salary, \$3250.00

Professor of Education, R. E. Garlin  
Ph. D., University of Texas. Salary, \$3250.00

Associate Professor of Education, J. T. Shaver  
M. A. Columbia University. Salary, \$3000.00

Associate Professor of Civil Engineering  
R. S. Fouraker  
M. S., in M. E., University of Texas. Salary, \$2700.00

Associate Professor of Civil Engineering, Otto V. Adams  
B. S. in C. E., Colorado Agricultural College  
M.S.E., University of Michigan. Salary, \$3000.00

Professor of Mechanical Engineering, M. E. Farris  
M. S. in M. E., University of Texas, Salary, \$2700.00

Instructor in Woodwork, A. C. Gullikson  
B. S. in M. E., University of Michigan. Salary \$2,000.00

Associate Professor, Electrical Engineering,  
(Transferred from Department of Physics)  
W. M. Young,  
Ph. D., University of Illinois. Salary, \$3250.00

Head of Department of English, Allan L. Carter  
B. A. Clark University  
M. A. Northwestern University  
Ph. D., University of Pennsylvania. Salary, \$3750.00

Associate Professor of English, E. Y. Robnett  
M. A., Baylor. Salary, \$2750.00

Assistant Dean of Women, Mrs. R. M. Chitwood  
Salary (12 months), \$2400.00

Head of Department of French and German  
Thor J. Beck  
M. A., LL.M., University of Copenhagen. Salary, \$3750.00

Associate Professor of Geology, M. A. Stainbrook  
Ph. D., University of Iowa. Salary, \$3000.00

Assistant Professor of Geology, W. M. Graham  
M. A. University of Minnesota. Salary, \$2400.00

Assistant Professor in Engineering Drawing, L. M. Schang  
B. S., in E. E., University of North Carolina.  
Salary, \$2500.00 *check with  
gaston*

Adjunct Professor of Home Economics, Marie Delleny  
M. A. Columbia University. Salary, \$2500.00

Instructor in Home Economics, Edna Walker  
B. S., College of Industrial Arts. Salary, \$1800.00

Adjunct Professor of Mathematics, A. T. Bishop  
Graduate West Point Military Academy  
M. A. University of Virginia. Salary, \$2500.00

Instructor in Mathematics, A. F. Moursund  
M. A. University of Texas. Salary, \$1800.00

Assistant Professor of Physical Education  
Vic Payne. Salary, \$3,000.00

Associate Professor of Physics, C. C. Schmidt  
Ph. D., University of Illinois. Salary \$2600.00

Acting Professor of Public Speaking  
(In place of Miss Ruth Pirtle on year's leave of  
absence) Annah Jo Pendleton  
M. A., University of Iowa. Salary \$2400.00

Assistant Professor of Public Speaking  
Eunice Cox  
B. O., Texas Womans College. Salary, \$1800.00

Instructor in Spanish, Eunice J. Gates  
M. A., University of Michigan. Salary \$1800.00

Student Assistant, Ivo Wilson  
Salary, \$675.00

Associate Professor of Spanish, W. A. Whatley  
M. A., University of Texas. Salary, \$2500.00

Department of Correspondence, J. F. McDonald  
(Salary- Payable by fees).

This still leaves to be filled five positions in the Engineering Department for which the Dean of Engineering has not as yet been able to make recommendations.

Reference Librarian, Madeline Canova  
A. B., University of Texas. Salary, \$1500.00

The Secretary read a letter from the West Texas Gas Company of Amarillo requesting permission to lay gas mains along the east side of College Avenue between the sidewalk and the curb. The request was referred to the Local Affairs Committee with power to act, and the suggestion was made by Mr. Carpenter that the Committee bear in mind the possibility of needing gas lines on the college campus and that if possible the committee should link up with this request of the gas company the laying of these lines on the campus. It was thought that the gas company might make some concessions to the college in return for permission to lay its mains on college property.

A request was presented from Dean Miller of the School of Engineering to have a part of the cloister of the Textile Engineering Building temporarily enclosed to provide some much needed space until the Engineering Building could be built. On motion of Mr. Kimbro the request was granted with the definite understanding that the temporary construction should be removed within one year.

The Secretary presented a request from Miss Weeks, Dean of the School of Home Economics, to have a partition wall removed in the north end of the first floor of the Home Economics Building. The Board agreed that this should be done if the architect approved same.

The Secretary brought up the subject of hot checks, and the Board entered into a free discussion of the matter. It was the mind of the Board that the college cashier should cash no checks except for fees and purchases and then only for the exact amount of the fee or the purchase. If any of these checks came back, the student passing same should be turned over to the Dean for discipline.

The Secretary read a letter from the Lubbock Chamber of Commerce asking to be allowed to lease a quarter section of land from the college for the purpose of establishing an airport. The Board discussed the matter but deferred final action until the October meeting. During the discussion several members expressed the desire that the college might establish instruction in theory of airplane flying, and the President was asked to investigate the matter immediately.

On motion of Mr. Kimbro, seconded by Mrs. Drane, the Secretary was requested to prepare an expression of appreciation to Mr. Mose Newman of Sweetwater for his services as a director of the college.

On motion of Mrs. Drane it was ordered to leave the plans for the Engineering Building in the hands of the Building Committee with power to close the contract for same. A meeting of the Building Committee was set for September 12th in Lubbock for the purpose of letting the contract. Mr. Comegys, Chairman of the Building Committee, stated that he would interpret the motion to mean that if the Committee met any problem which they were unwilling to pass upon that they would refer it to the full Board.

At this stage of the proceedings, the Board had lunch served, and Mr. Hedrick joined them.

On motion of Mr. Kimbro the Board instructed President Horn to invite Governor Moody to come to Lubbock and speak at the College during the opening week of the fall term.

It was also voted to invite Colonel Lindbergh to stop in Lubbock on his tour through Texas.

After lunch Mr. Hedrick, the Architect, presented the bids on the Practice House, Green House, and Agriculture Building. On motion of Mr. Kimbro the lowest bidders on the Practice House and Agriculture Building were accepted. The contracts for the Practice House and Agriculture Building were ordered let as follows:

Practice House

General contract to W. G. McMillan of Lubbock	\$ 18,246.00
Electrical contract to Fletcher's Electric Shop of Lubbock	345.00
Plumbing contract to Young & Pratt of Lubbock	2,225.00
Total	<u>\$ 20,816.00</u>

Agriculture Building

General contract to J. B. Maxey of Lubbock	\$ 11,692.00
Electrical contract to Fletcher's Electric Shop of Lubbock	235.00
Plumbing contract to Young & Pratt of Lubbock	1,675.00
Total	<u>\$ 13,602.00</u>

These figures go beyond the appropriations for the buildings, but the Board voted to supplement the appropriations out of local funds and build the two buildings as planned.

The bids on the Green House were so high that on motion of Mr. Carpenter the plans were referred to Dean Leidigh and Professor Mahoney to see if changes could be made so as to bring the cost of the building within the appropriation. If it was found that this could not be done, the plans were to be referred to the Building Committee.

There being no further business Mr. Underwood called on Mr. Harte as the newest member of the Board for some remarks. Mr. Harte expressed pleasure in being associated with the members of the Board and predicted a splendid future for the college.

The meeting adjourned.

s/ CLIFFORD B. JONES  
Chairman

s/ E. W. PROVENCE  
Secretary

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BOARD MINUTES

OCTOBER 28, 1927

The meeting of the Board of Directors was held at the office of the Secretary, Mr. J. P. Jones, on October 28, 1927. The meeting was called to order by the Secretary, Mr. J. P. Jones, at 8:00 P.M. The minutes of the meeting of September 28, 1927, were read and approved. The minutes of the meeting of the local office, held on June 28, 1927, were also read and approved. The Secretary, Mr. J. P. Jones, reported on the work of the office since the last meeting. The Board then discussed the financial statement for the month of October, 1927, and the Secretary reported that the office was in a satisfactory financial condition. The meeting adjourned at 9:30 P.M.

The minutes of the meeting of the Board of Directors held on August 28, 1927, were read and approved. The minutes of the meeting of the local office, held on June 28, 1927, were also read and approved. The Secretary, Mr. J. P. Jones, reported on the work of the office since the last meeting. The Board then discussed the financial statement for the month of October, 1927, and the Secretary reported that the office was in a satisfactory financial condition. The meeting adjourned at 9:30 P.M.

Lubbock, Texas  
October 28, 1927

On October 28, 1927, the Board of Directors of the Texas Technological College met at 12:00 noon in regular session in the office of the President of the College.

Roll call showed that the following members of the Board of Directors were present: Chairman Clifford B. Jones, who presided, Vice-Chairman R. A. Underwood, E. O. Thompson, Mrs. F. N. Drane, C. G. Comegys, H. T. Kimbro, Treasurer, P. W. Horn, President of the College.

Lieutenant Thomas of Kelley Field was present by invitation for the purpose of discussing matters pertaining to aviation. Mr. Browne, local manager for the West Texas Gas Company, was present to discuss matters connected with the installation of natural gas.

E. W. Provence, Business Manager and Secretary of the Board, was present at the early part of the meeting, but owing to urgent duties elsewhere was later excused. By direction of the Chairman, P. W. Horn acted as Secretary during the time Mr. Provence was absent.

The minutes of the meeting of the Board of Directors held on August 8th, 1927, were read and approved: likewise, the Minutes of the Meeting of the Local Affairs Committee held on June 29th, 1927.

Lieutenant Thomas was called to make a statement concerning the attitude of the Government toward the giving of instruction in aeronautics in the Texas Technological College. He said that he felt sure the government would favor giving instruction in ground work, but that for numerous reasons did

BOARD MINUTES  
OCTOBER 28, 1927

not think it would be well for the school to undertake actual instruction in flying. He particularly recommended that work be given in aerodynamics. Being asked as to whether he thought the Government would detail an officer for this purpose, he replied that he did not know, but he thought possibly such might be the case. The Board thanked him for his presence and directed the President to take further steps looking into the matter.

Mr. Browne, representing the West Texas Gas Company, being called upon stated some of the advantages of the use of gas for fuel. He stated that he had already presented to Mr. Provence, Business Manager, a schedule of rates, beginning with fifty cents (50¢) per thousand cubic feet, and going down to twenty cents (20¢) per thousand, after a million cubic feet are used in a month. He gave reasons for not submitting his proposition in writing. On motion of Mr. Thompson, seconded by Mrs. Drane, Mr. Browne was requested to take the matter up with his company and see if he could not obtain a better rate on the grounds that the College is for educational purposes. Mention was made of the fact that in Amarillo the lowest rate is (18¢) eighteen cents per thousand.

A communication from Ernst and Ernst, auditors, addressed to the Business Manager, was presented to the Board, giving a statement as to the money already paid them for their audit, but giving reasons why in their judgment they were entitled to \$300 additional. Mr. Provence recommended that this be not allowed. The matter was referred back to Mr. Provence with instruction to make settlement on whatever basis he considered just and proper.

C. G. Comegys, Chairman of the Building Committee, reported that his Committee held a session in Lubbock on September 19th, and had opened bids for the proposed Engineering Building. Contracts were awarded to the lowest bidders as follows:

General Contract, Sampson Construction Co.	\$97,363.00
Heating Contract, Young & Pratt	11,279.00
Plumbing Contract, Johnson & Davis Plumbing & Heating Company	7,682.00
Electrical Contract, American Automatic Appliance Company	12,686.00

On motion of Mr. Kimbro, seconded by Mr. Thompson, the Board ratified in full the action on the part of the Building Committee.

October 28, 1927

The report of the President of the College was then called for. This report showed that on October 18th, 1927, there were 1408 students enrolled in the College, of which number 865 were men and 543 were women. Of this number there were 897 in Liberal Arts, 305 in Engineering, 119 in Home Economics, and 87 in Agriculture. There were 695 Freshmen, 412 Sophomores, 216 Juniors, 68 Seniors and 17 doing graduate work. The President reported that the quality of the students was considered to be greatly improved over that of the preceding years. The enrollment showed a healthy increase, though not a great increase.

The President also reported that the Agricultural Building was ready for acceptance, that the Home Economics Practice House would be ready within a few weeks, that the excavation for the new Engineering Building was well under way, and that the Green House had been started. He also reported having gone over with Mr. Provence the details of the finances of the current year. It was the opinion of both that with careful economy the College could finish the year within the limits of its revenues.

The President reported that the Athletic Committee was taking steps to apply for the entrance of the College into the Southwest Athletic Conference for the coming season. He recommended that the Board officially authorize such action. On motion of Mr. Thompson, seconded by Mrs. Drane, the Board adopted the recommendation.

The President also reported that the faculty of the College has unanimously recommended that the College apply for admission to the Southern Association of Colleges. He stated that the College was already a member of the Texas Association of Colleges.

On motion of Mr. Underwood, seconded by Mr. Comegys, the Board voted to apply for admission to the Southern Association of Colleges and authorized the President to have the matter presented at a meeting of the Southern Association of Colleges to be

held in Jacksonville, Florida, December 1 and 2, by personal representation in attendance.

The President called attention of the Board to the matter of possible adjustment of salaries of two members of the faculty: namely, Mr. Donald V. Murphy and Miss Flora McGee. The Board expressed appreciation of the services of these two members, but took the position that it would be a bad precedent to raise salaries at this time.

The President also presented to the Board a sworn statement, from R. F. Ratliff, asking for \$10,000 damages for injury alleged to have been sustained by his daughter, Miss Mural Ratliff, when the bleachers collapsed at a football game held on the college campus during the early part of the school session of 1926. The Board discussed the matter at some length and finally directed the President to state to Mr. Ratliff that even in case the facts should be shown to be as outlined by him, the Board had no funds out of which it could legally pay such a claim for damages.

The President brought to the attention of the Board the fact that the recent Legislature made an appropriation of \$225,000.00 for a Science Building for the Texas Technological College, and \$50,000 for equipment for the same, the money becoming available September 1st, 1928. The President recommended that as far as possible in accordance with the law, steps should be taken to have this building ready for occupancy as early as possible. The Board authorized the President and Business Manager to proceed as rapidly as they could with plans for the erection of this building, with the strict understanding that no money should be expended in connection with the building before September 1st, 1928.

The President called attention to the fact that through the generosity of friends of the College, Mr. Roy McCullough has been employed as Secretary of the Young Men's Christian Association for the College for the current year. He requested that the Board of Directors authorize that an office be set aside for the use of the Secretary. The Board directed that this should be done with the understanding that the Association would pay any cost incurred in connection with the preparation of such an office.

October 28, 19 27

The President also recommended that an appropriation be made for the correspondence division of the College, not to exceed \$100 for the year. On motion of Mr. Kimbro, seconded by Mr. Thompson, action on this matter was deferred until the next regular meeting of the Board.

At this point the Board adjourned for lunch in the College Cafeteria to re-convene at 1:30 P.M. At the luncheon Mr. Amon G. Carter was present and also a number of other guests. Mr. Carter was called upon to speak, and responded appropriately. Mr. W. C. Hedrick, architect, joined the Board at lunch.

At 1:30 P.M. the Board reconvened in the President's office.

Mr. Hedrick expressed complete willingness to proceed with the making of plans for the new Science Building, with the understanding that he was to receive no money for his work before September 1st, 1928. He also expressed the belief that his associates in the architectural work would be willing to do the same. Under these conditions it was ordered that the preparation of plans for this building be continued, subject to the approval of the Building Committee, with complete plans and specifications to be ready for the meeting of the Board, which according to the By-Laws, is to be held the fourth Tuesday in January.

Mr. Hedrick stated that the Agricultural Building was ready for acceptance and he recommended that the Board accept same, subject to a small allowance to be reserved for hardware yet to be installed. On motion of Mr. Comegys, seconded by Mr. Underwood, the Building was accepted with the reservation noted.

Mr. Hedrick recommended that plate glass one-eight inch, double strength, Libby-Owens be used for all the Engineering Building windows, except the first floor front, the price for all the glass being \$1,186, of which he thought approximately \$250 could be saved. The Board authorized that this be done.

Mr. Hedrick requested that he be authorized to expend an increase in stone for the return on the Salle Porte roof, for which he had a price at the time of \$1,086, but which he thought could be done for \$900. Mr. Sampson would set this up for \$125, including unloading and hauling. On motion of Mr. Thompson, seconded by Mr. Kimbro, this was authorized.

The Board also authorized an extra due to footings, amounting to approximately \$150, and an increase for measuring tank, amounting to approximately \$150, and an increase for one door to ground floor, not to exceed \$100.00.

The Board authorized the installation of a Corner Stone in the Engineering Building. It was stated that all these extras would still come within the limits appropriated for the Engineering Building.

The Board authorized an extra for increasing sash on Practice House from 1 3/8" to 1 3/4" to Mr. McMillan, the total amount being \$160.

There being no further business, the Board adjourned.

s/ CLIFFORD B. JONES  
Chairman

E. W. PROVENCE  
Secretary

BOARD MINUTES

JANUARY 24, 1928